

Lunge, Robin

From: Lunge, Robin
Sent: Wednesday, January 07, 2015 10:48 AM
To: London, Sarah; jonathan gruber
Cc: Earls, Victoria T.
Subject: RE: Notification Regarding Subpeona

I know that Sarah spoke with Victoria about this request & offered to send the CD of documents we released. Also, we have released the report & modeling, which is posted here:

http://hcr.vermont.gov/GMC_report_2014

Let us know how else we can assist. Thanks!

Robin J. Lunge
Director of Health Care Reform,
Agency of Administration
(802) 505 0626

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From: London, Sarah
Sent: Saturday, December 20, 2014 3:01 PM
To: jonathan gruber
Cc: Lunge, Robin; Earls, Victoria T.
Subject: Re: Notification Regarding Subpeona

Thank you, having trouble opening this on phone. Will try again tonight and be in touch with Victoria.

Sent from my iPhone

On Dec 20, 2014, at 11:30 AM, jonathan gruber <gruberjecon@gmail.com> wrote:

I am contacting you regarding the attached subpoena dated December 11, 2014, that I received from the United States House of Representatives Committee on Oversight and Government Reform.

Please note that the Schedule on page 2 of the subpoena requests: (1) all documents and communications to or from any federal, state, or local government employee; (2) all documents and communications referring or relating to funding from any federal, state, or local agency, including any contract(s) with federal, state or local governments; (3) all documents and communications referring or relating to work product produced to any federal, state, or local government agency.

Because the subpoena may request work product, communications, and other materials related to the State of Vermont, we would like to ascertain how the State of Vermont wishes to proceed in

light of this subpoena. Please contact my counsel, Victoria Taylor Earls, at victoriaearls@paulhastings.com or 202-551-1932, to discuss this at your earliest convenience.

Sincerely,

Jonathan Gruber

<OGR_subpoena_Gruber (1).pdf>

Lunge, Robin

From: Lunge, Robin
Sent: Wednesday, January 07, 2015 10:50 AM
To: Jon Gruber
Subject: RE: Questions from the Auditor for Gruber

Hi Jon-
On this issue – the auditor asked that I request any information you are intending to provide by a date certain. Please let me know your response by January 23rd. If that is not possible, please suggest an alternative date. THANKS!

Robin J. Lunge
Director of Health Care Reform,
Agency of Administration
(802) 505 0626

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From: Lunge, Robin
Sent: Friday, December 19, 2014 1:49 PM
To: Jon Gruber
Subject: FW: Questions from the Auditor for Gruber

Hi Jon –
I left you a voicemail that I would email you this request from the Vermont auditor. Please feel free to give me a call on my cell.

Robin J. Lunge
Director of Health Care Reform,
Agency of Administration
(802) 505 0626

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From: Clasen, Michael
Sent: Friday, December 19, 2014 9:05 AM
To: Lunge, Robin
Subject: Questions from the Auditor for Gruber

From: Hoffer, Doug
Sent: Monday, December 01, 2014 2:43 PM
To: Spaulding, Jeb
Cc: Clasen, Michael; Miller, Lawrence; Mesner, Susan
Subject: request

Jeb

I have read the state's contract with Jonathan Gruber (#27277) and have some questions. Specifically, have you or anyone else from the administration requested documentation for / about:

1. The hours billed by Mr. Gruber for himself and the research assistants / programmers in the Sept. 3 and Oct. 16 invoices?
2. The employment status of the research assistants / programmers [i.e., employees or independent (sub)contractors]?
3. The names of and contact information for the research assistants / programmers?
4. The amounts paid to each of the research assistants / programmers?

I would be grateful if you could provide copies of all requests for this and any related information, as well as any information obtained from Mr. Gruber in response.

I appreciate your help and look forward to hearing from you in the next few days.

Doug Hoffer
Vermont State Auditor
132 State Street
Montpelier, VT 05633-5101
802.828.2281 Office
802.828.2198 Fax
877.290.1400
doug.hoffer@state.vt.us

Costa, Michael

From: Jon Gruber [gruberj@mit.edu]
Sent: Monday, January 12, 2015 12:54 PM
To: Costa, Michael
Subject: Re: The Cadillac Tax

also, michael, did you get my final invoices? any news on them? thanks

On 1/12/2015 12:48 PM, Costa, Michael wrote:

> Jon and Sean,
>
> Joyce Manchester, economist at the Legislative Joint Fiscal Office,
> drafted a brief on the Cadillac Tax. It can be found here.
>
> http://www.leg.state.vt.us/jfo/issue_briefs_and_memos/Cadillac%20tax%2025nov2014.pdf.
>
> Her estimate of the Cadillac Tax impact on Vermont is quite different
> from the model results. Specifically, she forecasted \$9 million in
> Cadillac Tax liability paid by Vermonters in 2018. The GMSIM
> forecasted
> \$24 million.
>
> Joyce is copied on this email. I am connecting you to see if the
> three of you might connect via email to discuss. Copy me on the
> exchanges if you can.
>
> Sorry for the terse email. I am home with a sick baby.
>
> Thank you.
>
> Michael
>

--

Jonathan Gruber
Ford Professor of Economics
MIT Department of Economics
40 Ames Street, E17-220
Cambridge, MA 02139
phone: 617-253-8892
fax: 617-253-1330
e-mail: gruberj@mit.edu
web: <http://econ-www.mit.edu/faculty/gruberj/>

Lunge, Robin

From: Lunge, Robin
Sent: Thursday, January 15, 2015 4:28 PM
To: Jon Gruber
Subject: Re: one more quick question

Sure thing! I will be in legislative committees till at least 5pm call you after that

Sent from my iPhone

> On Jan 15, 2015, at 4:27 PM, Jon Gruber <gruberj@mit.edu> wrote:

>

> Robin -

>

> crazy day I'm sure but when you come up for air I would love one more minute of your time - [REDACTED] - thanks

> --

> Jonathan Gruber

> Ford Professor of Economics

> MIT Department of Economics

> 40 Ames Street, E17-220

> Cambridge, MA 02139

> phone: 617-253-8892

> fax: 617-253-1330

> e-mail: gruberj@mit.edu

> web: <http://econ-www.mit.edu/faculty/gruberj/>

Lunge, Robin

From: Hoffer, Doug
Sent: Tuesday, January 20, 2015 9:27 AM
To: Lunge, Robin
Cc: Clasen, Michael; Mesner, Susan
Subject: RE: Questions from the Auditor for Gruber

Thank you Robin

Needless to say, I am disappointed. Mr. Gruber's responses are not satisfactory.

1. He has provided no documentation, which was the whole point.
2. He indicates in his response to #2 and #3 that he has one research assistant ("my research assistant is..."). If so, how could that individual possibly book 1,000 hours over 12 weeks (500 each for the two six-week periods)? That's 12 hours per day - every day. Note also that his response to #4 is not consistent with #2 and #3 as he referred to multiple research assistants. Which is it?
3. When asked the amounts paid to the research assistant(s), he answered "a set annual compensation." Clearly, that is not responsive and raises additional questions.

Therefore, I will contact Mr. Gruber directly and ask the questions again with more specificity.

Doug Hoffer
Vermont State Auditor
132 State Street
Montpelier, VT 05633-5101
802.828.2281 Office
802.828.2198 Fax
877.290.1400
doug.hoffer@state.vt.us

From: Lunge, Robin
Sent: Monday, January 19, 2015 7:10 PM
To: Hoffer, Doug
Cc: Clasen, Michael
Subject: Fwd: Questions from the Auditor for Gruber

See below for Jon Gruber's responses to your questions.

Robin Lunge
Director of Health Care Reform

Sent from my iPad

Begin forwarded message:

From: Jon Gruber <gruberj@mit.edu>
Date: January 19, 2015, 4:47:07 PM EST

To: "Lunge, Robin" <Robin.Lunge@state.vt.us>
Subject: Re: Questions from the Auditor for Gruber

Robin -

here are my responses. happy to discuss further

thanks

Jon

question 1: In the September 3rd invoice, which covered the period from mid July through August, I billed 100 hours for myself and 500 hours for my research assistant. In the October 16 invoice, which covers the period of September through mid-October, I billed 100 hours for myself and 500 hours for my research assistant.

question 2: My research assistant is an independent contractor

question 3: I am willing to provide the name of my independent contractor pursuant to a suitable confidentiality agreement. Due to the media attention this matter has attracted, I wish to take reasonable steps to protect the privacy of my research assistant.

question 4: I pay my research assistants a set annual compensation for their work.

*From:*Clasen, Michael

Sent: Friday, December 19, 2014 9:05 AM

To: Lunge, Robin

Subject: Questions from the Auditor for Gruber

*From:*Hoffer, Doug

Sent: Monday, December 01, 2014 2:43 PM

To: Spaulding, Jeb

Cc: Clasen, Michael; Miller, Lawrence; Mesner, Susan

Subject: request

Jeb

I have read the state's contract with Jonathan Gruber (#27277) and have some questions. Specifically, have you or anyone else from the administration requested documentation for / about:

1.The hours billed by Mr. Gruber for himself and the research assistants

/ programmers in the Sept. 3 and Oct. 16 invoices?

2.The employment status of the research assistants / programmers [i.e., employees or independent (sub)contractors]?

3.The names of and contact information for the research assistants / programmers?

4.The amounts paid to each of the research assistants / programmers?

I would be grateful if you could provide copies of all requests for this and any related information, as well as any information obtained from Mr. Gruber in response.

I appreciate your help and look forward to hearing from you in the next few days.

Doug Hoffer

Vermont State Auditor

132 State Street

Montpelier, VT 05633-5101

802.828.2281 Office

802.828.2198 Fax

877.290.1400

doug.hoffer@state.vt.us <<mailto:doug.hoffer@state.vt.us>>

--
Jonathan Gruber
Ford Professor of Economics
MIT Department of Economics
40 Ames Street, E17-220

Cambridge, MA 02139

phone: 617-253-8892

fax: 617-253-1330

e-mail: gruberj@mit.edu

web: <http://econ-www.mit.edu/faculty/gruberj/>

Lunge, Robin

From: Hoffer, Doug
Sent: Thursday, January 22, 2015 1:04 PM
To: Lunge, Robin
Subject: RE: request

Thanks

And yes, it's SOP to ask the state entity to request the documents from the contractor.

From: Lunge, Robin
Sent: Thursday, January 22, 2015 12:56 PM
To: Hoffer, Doug; Melamed, Marisa
Cc: Clasen, Michael
Subject: RE: request

Marisa will send you two versions –

- 1) The redacted version that we released in response to public records requests. There is some information that was deemed proprietary or otherwise confidential under the act.
- 2) The full version without redactions, so you can see the complete bid.

Also, I just talked with Pete Hirschfeld who is doing a story on your interest in the invoices. He mostly asked me questions about how much we'd paid and how I review invoices. But he did ask me to comment on your interest, which I declined to do. He asked me why you asked me, not Gruber directly, and I said I didn't know & that might be standard procedure.

Robin J. Lunge
Director of Health Care Reform,
Agency of Administration
(802) 505 0626

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From: Hoffer, Doug
Sent: Thursday, January 22, 2015 11:30 AM
To: Lunge, Robin
Cc: Clasen, Michael
Subject: RE: request

Thanks

Sorry to hear you're not well. Feel better.

Doug Hoffer
Vermont State Auditor
132 State Street
Montpelier, VT 05633-5101
802.828.2281 Office
802.828.2198 Fax
877.290.1400

doug.hoffer@state.vt.us

From: Lunge, Robin
Sent: Thursday, January 22, 2015 11:27 AM
To: Hoffer, Doug
Cc: Clasen, Michael
Subject: RE: request

Sure thing. Please continue to cc Michael -- I've been out sick all week and am headed home shortly (I was overly ambitious in thinking I was well enough to come in!). I'm currently 350 emails behind, so my apologies if I've missed any other requests. I will ask my assistant to send it to you this afternoon.

Robin J. Lunge
Director of Health Care Reform,
Agency of Administration
(802) 505 0626

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From: Hoffer, Doug
Sent: Thursday, January 22, 2015 10:56 AM
To: Lunge, Robin
Cc: Clasen, Michael
Subject: request

Hi Robin

I would be grateful if you could send me Mr. Gruber's proposal in response to the RFP.

Thanks

Doug Hoffer
Vermont State Auditor
132 State Street
Montpelier, VT 05633-5101
802.828.2281 Office
802.828.2198 Fax
877.290.1400
doug.hoffer@state.vt.us


Lunge, Robin

From: Lunge, Robin
Sent: Thursday, January 22, 2015 3:32 PM
To: Miller, Lawrence; Peter Hirschfeld
Subject: RE: last question on this...

Yes, as Lawrence said - all state funds. I believe our HCR contracts typically include some language re: fed funds, regardless of whether we are paying with fed funds. I'd have to go back & check Gruber's contract to see, but it may include language on fed funds that would not apply since we paid with all state funds. that probably seems weird, but since we don't have a business office person, it's easier not to monkey around with the terms. it complicates the review process & I'd rather leave in an inapplicable term than leave out a necessary one!

From: Miller, Lawrence
Sent: Thursday, January 22, 2015 2:27 PM
To: Peter Hirschfeld
Cc: Lunge, Robin
Subject: Re: last question on this...

All state.

Lawrence Miller
Senior Advisor, Chief of Health Care Reform Office of the Governor, State of Vermont Mobile 
lawrence.miller@state.vt.us<<mailto:lawrence.miller@state.vt.us>>

Peter Hirschfeld <phirschfeld@vpr.net> wrote:

Did the state pay Gruber with state or federal money? If it's the former, did the contract originally call for him to be paid with federal money? And if so, what prompted the change? Don't need to talk with anyone on this, if emailing a response is preferable. Thanks again

Scanned by MailScanner

Melamed, Marisa

To: Lunge, Robin
Subject: RE: Request for comment from Breitbart News

From: MichaelPatrick Leahy [mailto:michaelpatrickleahy@gmail.com]

Sent: Monday, January 26, 2015 2:57 PM

To: Lunge, Robin

Subject: Request for comment from Breitbart News

Ms. Lunge,

I am writing a follow up article on Jonathan Gruber's contract with the state of Vermont.

4 questions for you:

1. Has Professor Gruber submitted his final bill to the state of Vermont?

My understanding is that under the revised contract the state of Vermont has agreed to pay him an additional \$80,000 (beyond the \$160,000 he was previously paid), and these payments are solely for the purpose of reimbursing him for payments he has made to his research assistants to complete the project.

2. If so, has he submitted an invoice that documents the names of the research assistants and the amount of time they spent working on the project?

3. Has the state of Vermont paid Professor Gruber any amount beyond the \$160,000 previously reported? If so, how much?

4. If not, does the state of Vermont intend to pay Professor Gruber the additional \$120,000 specified under the revised contract?

On deadline, noon tomorrow (Tuesday).

By the way, you may also wish to comment on this article from today:

Jonathan Gruber Faces Questions About 'Phantom Billing' and Tax Reporting

<http://www.breitbart.com/big-government/2015/01/26/jonathan-gruber-faces-questions-about-phantom-billing-and-tax-reporting/>

Thank you.

Sincerely,

Michael Patrick Leahy

Breitbart News Contributor

Lunge, Robin

From: Lunge, Robin
Sent: Thursday, January 29, 2015 8:52 AM
To: Jon Gruber
Subject: RE: talk

I have something at 12:45, but should be free closer to 2pm - would that work?

From: Jon Gruber [gruberj@mit.edu]
Sent: Thursday, January 29, 2015 8:30 AM
To: Lunge, Robin
Subject: Re: talk

no worries at all, I know you are busy! I am on a call from 12-1 - are you free at 1 by any chance?

On 1/29/2015 8:27 AM, Lunge, Robin wrote:

> Sorry! I can call you around noon if that works - I'm in legislative committees most of the day.

>

> **From:** Jon Gruber [gruberj@mit.edu]
> **Sent:** Thursday, January 29, 2015 7:42 AM
> **To:** Lunge, Robin
> **Subject:** talk

>

> Robin - would really like to talk today - when are you available?

> thanks

> --

> Jonathan Gruber
> Ford Professor of Economics
> MIT Department of Economics
> 40 Ames Street, E17-220
> Cambridge, MA 02139
> phone: 617-253-8892
> fax: 617-253-1330
> e-mail: gruberj@mit.edu
> web: <http://econ-www.mit.edu/faculty/gruberj/>
>

--

Jonathan Gruber
Ford Professor of Economics
MIT Department of Economics
40 Ames Street, E17-220
Cambridge, MA 02139
phone: 617-253-8892
fax: 617-253-1330
e-mail: gruberj@mit.edu
web: <http://econ-www.mit.edu/faculty/gruberj/>

Lunge, Robin

From: Lunge, Robin
Sent: Thursday, February 05, 2015 7:07 AM
To: Jon Gruber
Subject: RE: quick talk

totally sorry - i got stuck at the legislature until 6:30pm. call this am _____

From: Jon Gruber [gruberj@mit.edu]
Sent: Wednesday, February 04, 2015 9:05 AM
To: Lunge, Robin
Subject: Re: quick talk

yikes, that isn't fun. I am free right at noon but busy from about 12:10 to 1. free again 2:30-4, and again after 5:30. Just let me know what works for you.

jon

On 2/4/2015 6:34 AM, Lunge, Robin wrote:

> Sure thing - I'm scheduled to testify most of the day, but would
> around noon work? I should have a break sometime in the middle of the
> time. _____ From: Jon Gruber
> [gruberj@mit.edu] Sent: Tuesday, February 03, 2015 7:41 PM To: Lunge,
> Robin Subject: quick talk
>
> Robin -
>
> would love another few minutes of your time if possible tomorrow
> (wednesday) - let me know what works for you
>
> thanks -- Jonathan Gruber Ford Professor of Economics MIT Department
> of Economics 40 Ames Street, E17-220 Cambridge, MA 02139 phone:
> 617-253-8892 fax: 617-253-1330 e-mail: gruberj@mit.edu web:
> <http://econ-www.mit.edu/faculty/gruberj/>
>

--

Jonathan Gruber
Ford Professor of Economics
MIT Department of Economics
40 Ames Street, E17-220
Cambridge, MA 02139
phone: 617-253-8892
fax: 617-253-1330
e-mail: gruberj@mit.edu
web: <http://econ-www.mit.edu/faculty/gruberj/>

Lunge, Robin

From: Lunge, Robin
Sent: Friday, February 13, 2015 4:37 PM
To: Jon Gruber
Subject: Invoice Dispute
Attachments: Gruber Letter Invoice Dispute_mm.pdf

Hi Jon,
The state is disputing your last two invoices – please see the attached letter for more information. Please feel free to give me a call if you'd like.

Robin J. Lunge
Director of Health Care Reform,
Agency of Administration
(802) 505 0626

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State of Vermont
Agency of Administration
Health Care Reform
Pavilion Office Building
109 State Street
Montpelier, VT 05609-0201
www.hcr.vermont.gov

[phone] 802-828-2316
[fax] 802-828-3320

Robin Lunge, Director

February 13, 2015

Jonathan Gruber, PhD
83 Pleasant Street
Lexington, MA 02421

Dear Dr. Gruber:

I write to advise you that the State of Vermont is contesting two invoices dated December 30, 2014, for work under contract #27277 for consulting and modeling on Green Mountain Care.

In your third invoice, you billed 80 hours for your work, totaling \$40,000 for the period from October 15 through November 15, 2014. Under the First Contract Amendment dated November 24, 2014, the payment provisions under the contract were amended to limit payment to only work performed by your research assistants (programmers). Also, this amendment limited the total payable under the contract to \$280,000 and limited payments for your services to the \$80,000 already paid. Therefore the State will not pay for the hours you billed for your time in this third invoice.

In addition, in both the third and fourth invoices, you billed for research assistant time. The third invoice indicates "Research Assistants: 250 hours at \$100/hour \$25,000." The fourth invoice for the time period November 15 - December 30 indicates "Research Assistants: 250 hours at \$100/hour \$25,000." Before the State pays for any of the research assistants' time billed in these two invoices, we are exercising our option under Contract Attachment C, paragraph 10 to request additional information supporting both the number of hours worked as well as more specificity regarding the work performed by the research assistants. If an assistant other than Sean Salls performed work, we request the name of the research assistant. We ask that you provide this additional information by Friday, February 27, 2015.

The State will continue to hold 20% of the first two invoices for programmer time pending receipt of the additional information. We look forward to receipt of the additional information requested above.

Sincerely,

Robin Lunge
Director of Health Care Reform



Lunge, Robin

From: Hoffer, Doug
Sent: Tuesday, February 17, 2015 11:45 AM
To: Lunge, Robin
Cc: Clasen, Michael
Subject: RE: Invoice Dispute

Thanks

I have almost completed my draft memo on this matter. I plan to release on Monday and will share the draft with you in advance so you can check for any errors.

Doug Hoffer
Vermont State Auditor
132 State Street
Montpelier, VT 05633-5101
802.828.2281 Office
802.828.2198 Fax
877.290.1400
doug.hoffer@state.vt.us

From: Lunge, Robin
Sent: Tuesday, February 17, 2015 10:10 AM
To: Hoffer, Doug
Cc: Clasen, Michael
Subject: FW: Invoice Dispute

Hi Doug –
Attached is the letter that I emailed to Dr. Gruber late on Friday.

Robin J. Lunge
Director of Health Care Reform,
Agency of Administration
(802) 505 0626

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From: Lunge, Robin
Sent: Friday, February 13, 2015 4:37 PM
To: Jon Gruber
Subject: Invoice Dispute

Hi Jon,
The state is disputing your last two invoices – please see the attached letter for more information. Please feel free to give me a call if you'd like.

Robin J. Lunge
Director of Health Care Reform,

Agency of Administration
(802) 505 0626

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Lunge, Robin

From: Lunge, Robin
Sent: Wednesday, February 18, 2015 11:20 AM
To: Jon Gruber
Subject: RE: Invoice Dispute

Thank you. I will be back in touch.

-----Original Message-----

From: Jon Gruber [<mailto:gruberj@mit.edu>]
Sent: Wednesday, February 18, 2015 9:40 AM
To: Lunge, Robin
Subject: Re: Invoice Dispute

Robin -

here is my documentation of sean's hours for the two billed invoices.
thanks

Jon Gruber

On 2/13/2015 4:36 PM, Lunge, Robin wrote:

> Hi Jon,
>
> The state is disputing your last two invoices – please see the
> attached letter for more information. Please feel free to give me a
> call if you'd like.
>
> Robin J. Lunge
>
> Director of Health Care Reform,
>
> Agency of Administration
>
> (802) 505 0626
>
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> <<https://twitter.com/#!/GovPeterShumlin>> | YouTube
> <<http://www.youtube.com/user/VTGovernor>>
>

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Jonathan Gruber
Ford Professor of Economics
MIT Department of Economics
40 Ames Street, E17-220
Cambridge, MA 02139
phone: 617-253-8892

fax: 617-253-1330

e-mail: gruberj@mit.edu

web: <http://econ-www.mit.edu/faculty/gruberj/>

Sean Sall Hours for billing period 3

15-Oct	10
16-Oct	10
17-Oct	10
18-Oct	8
20-Oct	10
21-Oct	10
22-Oct	10
23-Oct	10
24-Oct	10
27-Oct	10
28-Oct	10
29-Oct	10
30-Oct	10
31-Oct	10
3-Nov	10
4-Nov	12
5-Nov	12
6-Nov	12
7-Nov	12
8-Nov	4
10-Nov	10
11-Nov	10
12-Nov	10
13-Nov	10
14-Nov	10

250

Sean Sall Hours for billing period 4

17-Nov	10
18-Nov	10
19-Nov	10
20-Nov	10
21-Nov	10
24-Nov	10
25-Nov	10
26-Nov	10
1-Dec	10
2-Dec	10
3-Dec	10
4-Dec	12
5-Dec	12
6-Dec	8

8-Dec	12
9-Dec	10
10-Dec	10
11-Dec	10
12-Dec	10
13-Dec	6
15-Dec	10
16-Dec	10
17-Dec	10
18-Dec	10
19-Dec	10

250

Lunge, Robin

From: Lunge, Robin
Sent: Thursday, February 19, 2015 10:49 AM
To: 'Jon Gruber'
Cc: London, Sarah
Subject: Invoice specificity
Attachments: Inv_54_from_Arrowhead_Health_Analytics_LLC_6672.pdf

Jon,

Thank you for quickly providing some additional details regarding Sean Sall's hours for the time period covered by invoice 3 and invoice 4. Attached please find an example of the level of specificity we require in order to make additional payments for Sean's billed time under our amended contract, consistent with Contract Attachment C, paragraph 10. We will await an itemized description of the work performed, similar to that appearing in the attached invoice, before the State pays for the billed research assistant time in invoices 3 and 4.

Feel free to give me a call as well. I look forward to hearing from you,

Robin

Arrowhead Health Analytics, LLC

56 N. Main Street
Suite 303
Fall River, MA 02720

Invoice

Date	Invoice #
7/8/14	54

Bill To
Michael Clasen Secretary of Administration's Office 109 State Street Montpelier, VT 05609

P.O. No.	Terms	Project
	Upon Receipt	

Description	Qty	Rate	Amount
June 2: Payment models work group meeting (by phone)	1	0.00	0.00
June 4: VHCIP staff meeting (by phone)	1	0.00	0.00
June 5: Phone call with G. Maheras; ACO gateway project kick-off meeting; phone call with P. Harrington; CMS weekly call	4	0.00	0.00
June 6: Phone call with M. Larson re MMIS care management; phone calls with Don George, Bea Grause, Church Hinds; phone call with G. Maheras and A. Gobeille re ACO SSP programs; phone call with OneCare re CMMI site visit	6	0.00	0.00
June 9: Phone call with R. Lunge; phone call with CMS re Medicaid ACO's; phone call with VITL re CMMI site visit; 2 calls re site visit planning	4	0.00	0.00
June 13: Interview re VITL for their strategic planning process	1	0.00	0.00
June 14: Travel time, RI to Montpelier	5	0.00	0.00
Travel Reimbursement: Mileage from RI to Montpelier	250	0.56	140.00
June 16: Meeting with Al, Lawrence, OneCare VT; CMS weekly call; meeting with Bea Grause; meet with Lawrence re all-payer waiver; call CMS re all-payer waiver	6	0.00	0.00
June 17: Meeting re various issues with R. Lunge and Lawrence; Core team meeting; VHCIP staff retreat; meeting with Lawrence and M. Larson re Blueprint; dinner with CMMI site team visit	10	0.00	0.00
Travel Reimbursement: Overnight accommodations for CMMI site visit, Vermont Hotel, Burlington		266.19	266.19
Travel Reimbursement: Mileage: Montpelier to Burlington	40	0.56	22.40
June 18: CMMI site visit; travel time to RI	14	0.00	0.00
Travel Reimbursement: Mileage: Burlington to Little Compton, RI	290	0.56	162.40

Subtotal

Sales Tax (0.00)

Total

Payments/Credits

Balance Due

Arrowhead Health Analytics, LLC

56 N. Main Street
Suite 303
Fall River, MA 02720

Invoice

Date	Invoice #
7/8/14	54

Bill To
Michael Clasen Secretary of Administration's Office 109 State Street Montpelier, VT 05609

		P.O. No.	Terms	Project
			Upon Receipt	
Description	Qty	Rate		Amount
June 19: DLTSS work group meeting (by phone)	1	0.00		0.00
June 24: Meeting to prep. for Governor's meeting (by phone)	1	0.00		0.00
June 25: Phone call with K. Suter; VHCIP staff meeting	2	0.00		0.00
June 26: Phone call with Meg Frenzen, Health First	1	0.00		0.00
June 27: Phone call with G. Maheras; prepare slides for GMC retreat	4	0.00		0.00
June 30: Phone call with A. Gobeille and J. Brumsted	1.5	0.00		0.00
Uncompensated time: Through April	93.5 Hours			
May 2014	79.0 hours			
June 2014	62.5 hours			
Cumulative uncompensated time	235.0 hours			
		Subtotal		\$590.99
		Sales Tax (0.00)		\$0.00
		Total		\$590.99
		Payments/Credits		\$0.00
		Balance Due		\$590.99