

January 23, 2012

To Whom It May Concern:

I am writing to you today in support of Kendall Kahl. I had the privilege of working with Kendall this past fall as part of a "mobile home demolition task force" that I assembled -- along with other state officials, community groups and contractors -- to provide the coordinated removal of mobile homes that were flooded and destroyed after Tropical Storm Irene hit Vermont on August 28, 2011.

Kendall acted as research assistant and "clerk of the works" for the field team that traveled to six mobile home parks around the state of Vermont and removed a total of 68 damaged mobile homes. Her organizational skills enabled our team to stick to an ambitious schedule and complete our work inside of six weeks.

Our un-official task force was comprised of multiple partners across many agencies, including two offices of state government, a non-profit mobile home agency, a general contractor, an excavation crew, two waste removal/recycling services and a half-dozen volunteer day laborers. Kendall was instrumental in facilitating communication and coordination. She also compiled reliable and detailed documentation of our progress (including waste quantities, costs, photos, and timetables). This information helped the team communicate with the media and with project partners, and helped the site crew make adjustments along the way to maximize efficiency. Her report will also serve as a highly useful reference for the future.

Throughout the process, Kendall proved herself highly capable of understanding and reacting to constantly changing situations, making order out of chaos, and functioning well in a post-disaster environment. I would heartily recommend her services.

Best regards,

A handwritten signature in black ink, appearing to read "Phil Scott", written in a cursive style.

Phil Scott