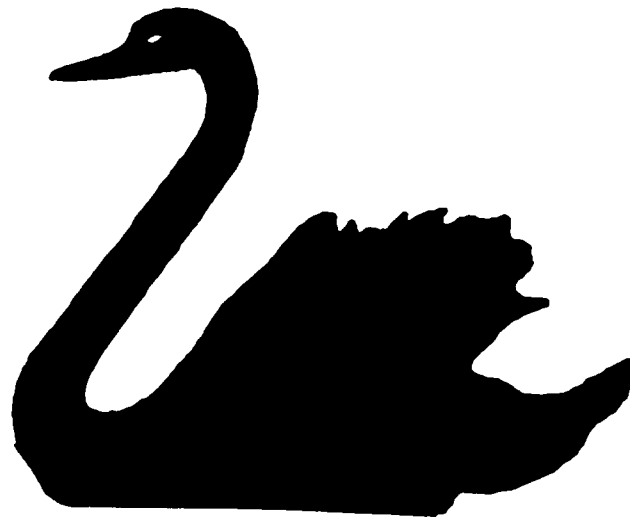


**TOWN OF SWANTON,
VERMONT
ANNUAL REPORT FOR
CALENDAR YEAR 2003**



**SWANTON SCHOOL
DISTRICT
FOR THE FISCAL YEAR
2003**

DEDICATION



DR. O. L. DUGAN, M.D.

Dr. Dugan was born in Lore City, a small mining town in southeast Ohio on September 9, 1915, the son of Otley & Floy (Decker) Dugan. He was born the second of three boys. The Dugan family migrated to Northfield, Vermont in 1918 when his father bought a farm there. Dr. Dugan and his father, Otley came to Vermont first. They rode a railroad boxcar from Lore City to Northfield and were detained by officials in Malone, N.Y. for several days before they were finally allowed to continue the ride to Northfield. Dr. Dugan's mother passed away when he was four years old. After a few years of farming, his father, Otley decided to apply for a job as superintendent of schools in the Northeast Kingdom. He was a schoolteacher, having completed eight years of school and one year of normal school. Otley was in competition with a college graduate with a teaching degree. However, Otley prevailed and was hired as the superintendent of schools for towns in the Northeast Kingdom, a position that he held for 25 years. The family settled in Newport Center, where Dr. Dugan lived and attended school until he left for college.

Dr. Dugan went to Wentworth Institute at Boston to major in Electrical Construction. He attended Wentworth from 1933-1935 and graduated first in his class with an Associates Degree in Electrical Construction. In 1935 Dr. Dugan was awarded an honorary Bachelor of Science Degree from Wentworth. In 1935 Dr. Dugan went to Ohio to work as a foreman for the Irwin Auger Bit Company. He then realized that he wanted to be

Continued on page 59

DEDICATION



DR. WENDELL A. STIMETS, M.D.

Dr. Stimets was born in Highgate, Vermont on October 24, 1924, the son of Elmer and Della (Bouvier) Stimets. He attended Highgate schools and graduated from Highgate High School. He was very active in athletics. He played baseball and basketball for Highgate High. He also worked on the family farm in Highgate. Dr. Stimets pointed out that when he was young working the family farm, the work was not as automated as today. For instance, he recalls that they milked the cows by hand.

After high school, Dr. Stimets attended Springfield College in Springfield, Massachusetts for one year. He transferred to the University of Vermont the following year for one semester and then returned to Highgate to work on the family farm for a short period of time.

In October 1943, Dr. Stimets entered the U. S. Army. After basic training he was assigned to the 13th Airborne Division Artillery Battalion as a paratrooper. His duty stations included Fort Bragg, North Carolina and Camp Mackaill, North Carolina. He also served in France during World War II. He was discharged from the U. S. Army in February 1946.

After returning from the Army, Dr. Stimets returned to his studies at the University of

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SWANTON TOWN CLERK'S OFFICE
1 ACADEMY STREET
PO BOX 711
SWANTON, VT 05488

TOWN CLERK OFFICE HOURS
MONDAY THRU FRIDAY 8:00 AM TO 4:00 PM

TOWN ADMINISTRATOR
MONDAY THRU THURSDAY 8:00 AM TO 4:00 PM

ZONING AND PLANNING OFFICE
MONDAY 8:00 AM TO 12:00 PM – 1:00 PM TO 4:00 PM
TUESDAY 8:00 AM TO 12:00 PM – 1:00 PM TO 4:00 PM
THURSDAY 8:00 AM TO 12:00 PM – 1:00 PM TO 4:00 PM

SWANTON TOWN DIRECTORY**Select Board**

Chair	Mark W. Hojaboom	2527 Highgate Rd, St. Albans	527-0913
	Harold Garrett	7 Foundry St, Swanton	868-3659
	Leonard Dubois	130 Maquam Shore, Swanton	868-4180
Secretary	Leigh Smith	22 Freeborn St, St. Albans	527-8242

Town Clerk's Office

Town Clerk	Doris Raleigh	PO Box 711, Swanton	868-4421
	Shirley Elwood	PO Box 711, Swanton	868-4421
	Gail Bevins	PO Box 711, Swanton	868-4421

Town Administrator

Richard Thompson	PO Box 711, Swanton	868-7418
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Town Zoning Administrator

Ronald Kilburn	PO Box 711, Swanton	868-3325
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Planning Commission

Meet on the 3rd Wednesday of Every Month at 7:30 pm

Chair	Joel Clark	434 Maquam Shore Rd, Swanton	868-9034
	Jim Hubbard	2596 Highgate Rd, St. Albans	524-2958
	Kathy Lavoie	99 Beebe Rd, Swanton	868-4807
	Jim Pratt	43 Sugar Maple Dr, Swanton	524-4044
	Ron Case	1 Champlain Street, Swanton	868-5125
Secretary	Brooke Tsounis	22 Linda Avenue, Swanton	363-9719

Zoning Board

Meet on Thursdays as Needed at 7:30 pm

Chair	Robert Manning	392 Bushey Rd, St. Albans	524-2465
	Lucie Hill	329 Maquam Shore Rd, Swanton	868-7294
	L. John Lavoie	415 Maquam Shore Rd, Swanton	868-2512
	Spencer LaBarge	97 Canada St, Swanton	868-4427
	Gail Bevins	2087 Sheldon Rd, St. Albans	524-9328
Clerk	Brooke Tsounis	22 Linda Avenue, Swanton	363-9719

Highway Department

Road Commissioner	Terry Hakey	PO Box 711, Swanton	868-7281
	Kevin Lapan	PO Box 711, Swanton	868-7281
	Patrick Loyer	PO Box 711, Swanton	868-7281
	Maurice Jettie	PO Box 711, Swanton	868-7281

Listers

Chair	Muriel Yandow	PO Box 711, Swanton	868-4421
	Jean Lamphere	PO Box 711, Swanton	868-4421
	James Pratt	PO Box 711, Swanton	868-4421

Animal Control Officer	Raymond Dixon	Carmen Brook Rd., Swanton	868-4503
Health Officer	Daniel Billado	41 Bushey St., Swanton	868-2528
Deputy Health Officer	Lynn Billado	41 Bushey St, Swanton	868-2528

ELECTED TOWN OFFICERS

		TERM	EXPIRES
MODERATOR	Edward Daniel	1 yr.	2004
TOWN CLERK & TREASURER	Doris Raleigh	3 yrs.	2005
SELECTMEN	Harold Garrett	3 yrs.	2004
	Leonard Dubois	3 yrs.	2005
	Mark Hojaboom	3 yrs.	2006
TRUSTEES OF PUBLIC MONEY	Warren Stimets	2 yrs.	2004
	Steven Bourgeois	3 yrs.	2005
	Leon Berthiaume	3 yrs.	2006
SCHOOL DIRECTORS	Roy Eckler	3 yrs.	2004
	Donald Collins	2 yrs.	2004
	Kimberly Bourbeau	3 yrs.	2005
	Rod Russin	2 yrs.	2005
	Troy Spaulding	3 yrs.	2006
LISTERS	Muriel Yandow	3 yrs.	2004
	James Pratt	3 yrs.	2005
	Jean Lamphere	3 yrs.	2006
AUDITORS	Tammy Jo Ladue	Appointed	2004
	John Hubbard	3 yrs.	2004
	John Simard	3 yrs.	2005
CEMETERY COMMISSIONER	Rene J. Fournier	5 yrs.	2004
	Gary Centabar	5 yrs.	2005
	Donald G. Bell	5 yrs.	2006
	Arthur Goodhue	5 yrs.	2007
	Charles E. Prouty	5 yrs.	2008
LIBRARY COMMISSIONERS	Susan Collins	1 yr.	2004
	Barbara Whitehouse	4 yrs.	2005
	Troy Spaulding	5 yrs.	2006
	Renee Kane	5 yrs.	2007
	Shelley Fournier Robtoy	5 yrs.	2008
COLLECTOR OF DELINQUENT TAXES	Betty Cheney	1 yr.	2004
TOWN AGENT	Wayne Bourgeois	1 yr.	2004
TOWN GRAND JUROR	Wayne Bourgeois	1 yr.	2004

JUSTICES OF THE PEACE

2 Year Terms to Expire 2004

Jim Brouillette
Donald Collins
John Corbiere
Edward Daniel
Leonard Dubois
Rene G. Fournier
Warren Fournier
John Hubbard

Kathy Lavoie
Marianne Marshall
David Raleigh
Richard Raleigh
Richard Thompson
John Winters
David Wood

APPOINTED BOARDS AND OFFICIALS

Fence Viewers.....Robert Manning, Carl Bigelow, James Pratt
Inspector of Lumber Shingles & Wood.....Alan Winters
Tree Warden.....David Hamlen
Road Commissioner.....Terrence Hakey
Health Officer.....Daniel Billado
Deputy Health Officer.....Lynn Billado
Town Service Officer.....Richard Thompson
Forest Fire Warden.....Jon Barrette
First Constable.....Dale D. Messier
Weigher of Coal.....Alan Winters
Pound Keeper.....Raymond Dixon

Planning Commission

	Term	Expires
Joel Clark, Chair	4 years	June 2005
Kathy Lavoie	4 years	July 2004
James Pratt	4 years	June 2004
Jim Hubbard	4 years	July 2005
Ron Case	4 years	July 2006
Brooke Tsounis, Secretary		

Zoning Board

Robert Manning, Chair	4 years	July 2005
L. John Lavoie	4 years	July 2005
Spencer LaBarge	4 years	July 2005
Lucie Hill	4 years	June 2006
Gail Bevins	4 years	June 2007
Brooke Tsounis, Board Clerk		

Recreation Committee

Rene G Fournier, Board Chair	Eugene Lavoie	Raymond Fournier
Penny Senesac, Secretary	Nancy Fuller	Lois Jarvis
Teresa Ghrist, Treasurer	Bob Sylvester	Dee Raleigh

**TOWN OF SWANTON & TOWN OF SWANTON SCHOOL DISTRICT
ANNUAL MEETING
TUESDAY, MARCH 2, 2004**

The legal voters of the Town of Swanton, and the Town of Swanton School District, who are legal voters in Town Meeting, are hereby notified and warned to meet at the Swanton Village Municipal Complex, First and Elm Streets, Swanton on Tuesday, March 2, 2004 at 7:00 a.m. to vote on the articles herein set forth. All articles are to be voted by the Australian ballot system. The polls open at 7:00 a.m., and close at 7:00 p.m.

Article 1: To elect from the legal voters of said Town the following officers:

Moderator, Town and Town School District
One Selectman for a 3 year term
One Lister for a 3 year term
One Auditor for a 3 year term
One Auditor for an unexpired 2 year term
One School Director for a 2 year term
One School Director for a 3 year term
One Trustee of Public Money for a 3 year term
One Library Commissioner for a 5 year term
One Cemetery Commissioner for a 5 year term
Town Grand Juror
Town Agent
Collector of Delinquent Taxes

Article 2: Will the Town appropriate \$452,222.00 for the operation and maintenance of the Town Highway Department?

Article 3: Will the Town appropriate \$133,000.00 towards the purchase of a dump truck? This sum will be broken down into 5 payments over a period of five years (2004-\$26,600.00, 2005-\$26,600.00, 2006-\$26,600.00, 2007-\$26,600.00, 2008-\$26,600.00).

Article 4: Will the Town appropriate \$96,415.00 for fire protection? This total represents \$73,785.00 for the Operating and Maintenance Budget and \$22,630.00 towards the purchase of a new fire truck.

Article 5: Will the voters of the Swanton School District appropriate \$6,372,224.00 necessary for the support of the Swanton Schools for the school year July 1, 2004 through June 30, 2005?


Article 6: Will the voters of the Swanton School District authorize the School Board to borrow money in anticipation of taxes?

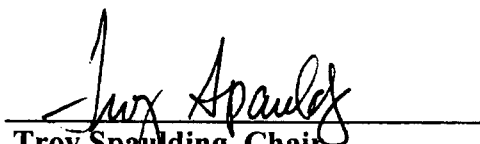
Article 7: Will the Town appropriate \$374,070.77 for the Town General expenses?

- Article 8:** Will the Town set October 15, 2004 as due date for 2004 taxes?
- Article 9:** Will the Town authorize the Selectmen to borrow money in anticipation of taxes?
- Article 10:** Will the Town appropriate \$65,520.00 to provide rescue services to the residents of the Town of Swanton?
- Article 11:** Will the Town appropriate \$3,000.00 in support of the Hi-Swans Senior Center?
- Article 12:** Will the Town appropriate \$9,863.00 in support of Franklin County Home Health?
- Article 13:** Will the Town appropriate \$1,900.00 in support of the Champlain Valley Agency on Aging?
- Article 14:** Will the Town appropriate \$1,000.00 in support of the Northwest Unit for Special Investigations?
- Article 15:** Will the Town appropriate \$250.00 in support of a MVU Substance-Free Party?
- Article 16:** Will the Town appropriate \$500.00 in support of Samaritan House?
- Article 17:** Will the Town appropriate \$1,800.00 in support of Northwestern Counseling & Support Services?
- Article 18:** Will the Town appropriate \$375.00 in support of the Foster Grandparent Program?
- Article 19:** Will the Town appropriate \$150.00 in support of Vermont Green Up?
- Article 20:** Will the Town appropriate \$500.00 in support of NW VT Public Transit NETW?
- Article 21:** Will the Town appropriate \$1,340.00 in support of the Franklin County Humane Society?
- Article 22:** Will the Town appropriate \$600.00 in support of the Franklin County Court Diversion Program?
- Article 23:** Will the Town appropriate \$250.00 in support of Franklin County Citizens Advocacy?

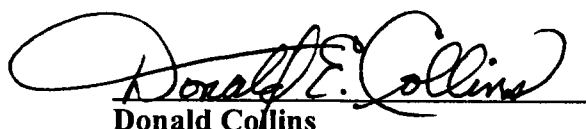
The legal voters of the Town of Swanton are further notified that an Informational meeting will be held at the Swanton Central School on Monday, March 1, 2004 at 7:00 p.m. for the purpose of explaining all Budget items to the voters.

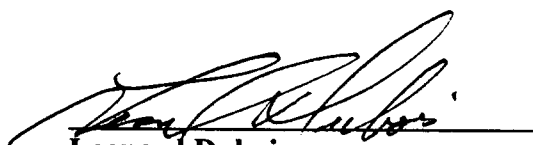
Dated at Swanton, Vermont this 30th day of January, 2004.


Mark Hojaboom, Chair


Troy Spaulding, Chair


Harold Garrett

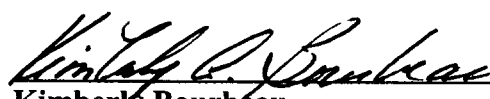

Donald Collins


Leonard Dubois


Roy Eckler

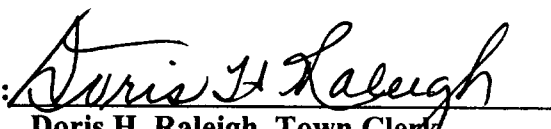
SELECTMEN


Rodney Russin


Kimberly Bourbeau

SCHOOL BOARD DIRECTORS

Received and filed this 30th day of January, 2004.

Attest: 
Doris H. Raleigh, Town Clerk

TOWN AUDITOR'S REPORT 2003

Balance Due Town 2002 Report	\$245,057.24
Received From Town Treasurer	292,353.59
Amount Due Town	<u>537,410.83</u>

Deposited to Town Treasurer	(301,195.75)
Delinquent Taxes Collected in 2003 Turned Over to Town January 2004	(22,183.44)
Total Outstanding Taxes	<u>\$214,031.64</u>

Outstanding Taxes as of 12/31/03

1997	1,026.44	2000	3,099.85	2003	149,185.71
1998	1,051.12	2001	9,251.82		
1999	2,015.02	2002	48,401.68		
TOTAL					\$214,031.64

TOWN FUNDS

Checking Account	\$142,470.59
Cash on Hand	410.00
Money Market	76,970.76
Special Savings (Highway Sinking Fund)	21,388.06
Savings (Economic Fund)	117,173.66
Downtown Vitality Task Force	974.86
Money Market (Park C)	25,105.52
Ambulance Fund	47,064.57
Mapping	2,954.34
Money Market (Reappraisal)	146,382.56
Uncollected Taxes	214,031.64
Pre-Paid Taxes	29,921.69
Total Town Funds	<u>\$824,848.25</u>

SCHOOL FUNDS

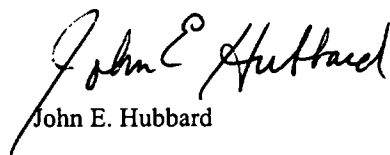
Checking Account (Includes \$5,319.11 Processed in December '03 Dated January '04)	\$184,135.45
Money Market	2,428,955.81
Glebe Land Savings (Only Interest of \$4,839.88 is Available for Use)	6,166.13
Tabor Fund Interest Available 12/31/03	6,906.33
Total School Funds	<u>\$2,626,163.72</u>

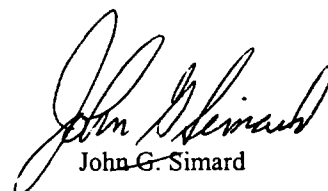
TOWN DEBT STATEMENT

Park C (Gagne)	\$175,000.00
7/30/92 Swanton School	1,800,000.00
Highway Department (Tractor/Mower)	27,560.00
Total Debt	<u>\$2,002,560.00</u>

We have verified the existence of the stated cash balances and investments and examined the accounts of the Town of Swanton Schools. The financial Statements described above results in an incomplete presentation; the reports and disbursements referred to above present fairly the financial position of the year ended.

Respectfully submitted,


John E. Hubbard


John G. Simard

SELECTMEN'S REPORT

This year's Selectmen's Report represents the closing of the third year of the third millennium and the beginning of 2004. As we begin the year 2004, we are reminded that we continue to experience exciting and challenging times. We are committed to progress, moving our community forward, meeting the challenges of changing times and being fiscally responsible.

This year we are dedicating our town report to Dr. O. L. Dugan and Dr. Wendell A. Stimets. Dr. Dugan and Dr. Stimets practiced medicine in Swanton for many years and were excellent and dedicated physicians. The residents of Swanton were indeed fortunate to have them serving us for so many years. It is a pleasure to recognize them for their many contributions to our community.

As always, we have spent a significant amount of time preparing a budget that we feel is both realistic and fiscally responsible. It is very important that all of the residents of Swanton make an effort to be informed and understand all of the special articles on this year's ballot. The combination of these articles and the contest for Selectman provide an opportunity and responsibility for all of our residents to vote on March 2nd.

You will note that we are requesting an appropriation for the renovation of the town hall. As we reported in our plans in 2002, the scope of the project has been downsized considerably to completely eliminate the renovation of the second floor, accordingly, the removal of the elevator, and the boiler will not be replaced since it has been determined that it is mechanically satisfactory to remain in service for the immediate future. With the unfortunate, but necessary relocation of the Franklin Northwest Supervisory Union to a privately owned building, we feel that we are presenting a plan that reflects the past will of the voters and one that will provide for adequate vault capacity, office space for our staff and adequate handicapped accessibility for many years to come.

During 2003, the Town of Swanton's economic development posture experienced significant wins and some losses. Vermont Precision Tools' expansion and consolidation at Industrial Park 'C' has been completed. As you enter the southbound lane of Interstate 89 at Exit 21, you will see their new facility to the west of the highway. This is a 90,000 square foot facility with 30,000 square feet of incubator space also available at this facility which is owned by the Franklin County Industrial Development Corporation. This facility is an attractive and significant addition to our industrial base. We congratulate FCIDC and Vermont Precision Tools on a very successful project. We plan to begin the permitting, design and engineering of Park 'C' on the easterly side of the interstate during 2004. We feel that we should be prepared and postured for additional projects in this park now that the U. S. economy appears to be on the rebound. To that end, we purchased one of two remaining residential properties that were located within the boundaries of Park "C." On the downside, we received news that Vermont Fasteners would be discontinuing their operation in Industrial Park "A" due to the reorganization of their parent company in Canada. Vermont Fasteners has been a key member of

Swanton's Industrial Community. Their absence will present a significant impact and challenges to our economic vitality. Their presence will be sorely missed.

The Swanton Town Selectboard and the Swanton Village Trustees completed one element of the Route 78 Intersection Improvement Project. The intersection at Robin Hood Drive and the entrance to the Grand Union was realigned and an entrance to Dunkin' Donuts was added to the new town highway. The new street will be incorporated into the inventory of town highways during the month of March. The new street has been named "Missisquoi Street." The street is aligned on the former St. Armand Line Railroad bed which was conveyed to the Town of Swanton by the Vermont Agency of Transportation. In addition the new street, the Town of Swanton also removed trees from the railroad bed to facilitate the maintenance of the ditch lying to the easterly and westerly sides of the railroad bed from Route 78 to a point in the vicinity of Canada Street. The ditch had not been maintained for at least 40-50 years and was allowing water to back up in the ditch and on some residential properties. In addition, we completed ditch maintenance on Robin Hood Drive to the Lamoille Valley Railroad Culvert. The Vermont Agency of Transportation also installed new culverts across Route 78 in the area of Robin Hood Drive and Missisquoi Street. These joint efforts should serve to alleviate water problems in those areas. We plan to continue the removal of some trees and the maintenance of the ditch up to the Jones Court area during 2004. We also plan to construct a new street between Robin Hood Drive and Short Street to relieve congestion on Route 78 from Robin Hood Drive. We also continue to work with the Vermont Agency of Transportation on further improvements on Route 78 which are slated to be funded by the State of Vermont. These improvements include turning lanes and traffic signals at the intersection of Robin Hood Drive and Missisquoi Street. These changes could occur as soon as year end 2005.

The Swanton Town & Village Merger Feasibility Committee completed their work in December 2003 which concluded with a recommendation to the Swanton Joint Legislative Body. The members of the committee were Co-chairmen Steven Bourgeois and Ron Kilburn, Vickie Greeno and George Klinefelter from the town, Ed Daniel and Jim Goslin from the village, Ron Case from the Planning Commission, Chris Leach and Brian Savage from the Board of Trustees and Leonard Dubois from the Selectboard. The committee's recommendation was that the merger of Swanton Town and Village continue and lead to a vote of the municipalities on the question of merger within the near future. We are indeed grateful for the many hours and numerous meetings that this volunteer committee contributed to this effort. The Swanton Joint Legislative Body will continue to discuss this important issue to our community. On a sad note, George Klinefelter, one of the town members of the committee passed away on January 1, 2004. George was active in civic affairs for many years and will be deeply missed by our community.

As reported last year, the Vermont Agency of Transportation approached the Town of Swanton with a very exciting proposal to relocate an early 20th century Pennsylvania Truss Bridge to the former site of the covered railroad bridge directly across the road from the Swanton Railroad Depot. This is one of only two such bridges left in the State

of Vermont that were not lost in the 1927 flood. This bridge represents a significant opportunity to enhance this site with a historic bridge and to link the Swanton Historical Society Railroad Depot and Transportation Museum with the Robin Hood Site Gatehouse Museum via a rail bike/recreation path. We have made excellent progress on this project during 2003. The bridge has been relocated to Swanton and is in storage awaiting installation. The memorandum of agreement with state agencies specifies that the bridge will be in place prior to November 1, 2007. We would also like to acknowledge Dennis Demers and Bill Magnus of Shelburne Limestone for allowing us to store the bridge at that location. In conjunction with this project, the grant cooperative agreement for design and engineering of the rail/bike recreation path has been signed with the Vermont Agency of Transportation. We plan to work with VAOT to advertise for bids during the month of February to procure an engineering firm for this project.

The Town of Swanton continues to take an active role in the construction of the new Missisquoi Bay Bridge. We dropped the appeal of the Endangered and Threatened Species Taking Permit that we had initiated with the Town of Alburg and the Northwest Regional Planning Commission. Even though it was obvious to us that the permit puts unreasonable and undue constraints on potential contractors by severely restricting the construction season, it became clear that to continue the appeal would likely result in prolonging the start of construction on the project. We look forward to the beginning of construction of the new bridge in the spring.

The ongoing issue of Native American burial grounds and development on Monument Road will continue in a positive mode this year. We plan to work with the Vermont Land Trust, the USDA Natural Resources Conservation Services, and the State of Vermont and the Town of Highgate to continue to perform ground penetration radar surveys on properties on Monument Road in both the towns of Highgate and Swanton in an effort to evaluate the presence of human remains on those properties. We had the opportunity to utilize the new Interim Zoning Bylaws during 2003 during the construction of a single family dwelling. The process went very smoothly with no human remains being detected and construction proceeded with minimal delay.

Police coverage for town residents has been an issue that the selectboard addressed in significant detail this year. We had planned to place an article on the ballot to appropriate funding for police coverage for the town. We had discussions with the Swanton Village Trustees for coverage from the Swanton Police Department, the Franklin County Sheriff for coverage from that department and the Vermont State Police for coverage from their department. At the current time, our coverage is limited to the Vermont State Police on a best availability basis. Their resources are extremely constrained and therefore, our coverage is minimal. Any other coverage is on a per fee basis from other agencies. We do appropriate \$3,000 each year for patrol of our town highways from the Swanton Village Police Department. After an analysis of the costs of services, we decided to forego any appropriations this year and to continue with the coverage that we receive from the Vermont State Police. You should be advised that we are in the very initial discussion stages with other communities in Franklin County

concerning intermunicipal police agencies. Legislation is being prepared to be introduced this session that would allow for the creation of such agencies. There is also discussion relative to funding these agencies with revenues other than the property tax. While we are concerned with our ability to provide adequate police coverage in the town, we also have a responsibility to ensure that it is affordable and cost-effective for all of our residents.

The Swanton Selectboard has received news that the Swanton Historical Society and the Town of Swanton have secured a grant and the services of the Vermont Youth Conservation Corps and the Vermont Old Cemetery Association for a full week to perform restoration work on the Greens Corners and Woods Hill Cemeteries. The grant requires a \$1,000 match which we have allocated in the 2004 budget. We thank the Swanton Historical Society and we are pleased that we can again take advantage of this grant and the services of the Vermont YCC and the VOCA.

During 2003, the Highway Department completed several road improvement projects such as the repaving of portions of Beebe Road, Country Club Estates, Maquam Shore Road, and the final paving coat on Viens Road. During 2004, the Highway Department plans to complete a major road improvement project on Donaldson which will include paving, repaving portions of Pond Road and applying the final paving coat on Sweet Hollow Road.

We receive several complaints each winter of mailbox damage from our town snow plows. By state statute, the selectboard has the sole responsibility for allowing signs, poles, mailboxes and other items to be placed in the town highway right-of-way which vary from 49.5 to 66 feet wide. Therefore, we do allow mailboxes in the road right-of-way for the convenience of residents and the postal department. However, when a mailbox is placed in the road right-of-way, there are inherent risks assumed. One of those risks is damage from flying heavy snow from the plows and the plows themselves if the mailboxes are not constructed properly. We have a mailbox standard that is issued with all driveway permits. If constructed properly, the snowplows should not damage the mailboxes, however, they are still susceptible to damage from heavy snow flying from the plows. We find that few mailboxes are being constructed per the standard. Since, we have a practice of not replacing damaged mailboxes, we have included the mailbox standard on page 61 of this year's town report for your consideration in the proper construction of your mailbox.

During 2003, we overspent the Highway Department Budget by a total of \$523.64 of a budget of \$573,807 and a total budget of \$664,788 with all articles factored in which represents a variance of less than .085%. The proposed 2004 Highway Department Operating Budget increases to \$589,057 and a total of \$818,472 with all articles factored in. The majority of this increase is seeking approval of the purchase of a tandem dump truck and plow at a projected cost of \$133,000 to be funded over five years at \$26,600 per year. While the cost of a tandem is higher than the current vehicles that we use, many towns are converting to them because it is cost-effective due to the increased hauling

capacity of these vehicles. The other increases are due to health insurance, road improvement projects and associated materials for those projects.

During 2003, we underspent the General Budget by \$4,786.47 of a budget of \$464,689.73 and a total budget of \$597,627.79 with all appropriations factored in which represents a variance of .8%. The proposed 2004 General Operating Budget increases to \$544,744.92 and a total of \$917,775.41 with all appropriations factored in. The majority of the increase is due to

seeking approval of a \$241,730 article for the renovation of the first floor of the Town Hall. The proposed renovations to the Town Hall will be financed over ten years. The other increases are attributable to salaries, computer purchases, Swanton Library, Swanton Recreation and the cost of sole responsibility for maintaining the Town Hall.

The Selectboard feels that this is a very prudent and fiscally responsible budget. This year we asked our town employees to contribute 10% of the cost of health care. We feel that this is a fair and reasonable request and is in line with most employee relation practices of sharing in the ever increasing costs of health care. The warned articles in the 2004 budget will enable us to provide adequate service to our customers and our residents and to help maintain and enhance our economic vitality while maintaining one of Franklin County's more favorable tax rates.

The Swanton Selectboard would again like to thank the town employees for their continued dedicated service. We would also like to thank the citizens of Swanton for their participation in the issues affecting our community this past year. We hope that you will bring your questions and comments to the informational meeting on March 1st at the Swanton Central School Cafeteria at 7:00 p.m. We look forward to seeing you and strongly urge you to exercise your right and privilege to vote on Town Meeting Day.

Respectfully submitted,

Mark W. Hojaboom
Harold Garrett
Leonard Dubois

ABSTRACTS OF THE 2003 TOWN MEETING

TOTAL REGISTERED VOTERS: 3487
TOTAL VOTES CAST: 906
TOTAL ABSENTEE: 41

Article 1: Town Officers Elected

Article 2: Will the Town appropriate \$373,034.68 for the operation and maintenance of the Town Highway Department?

YES	409
NO	82

Article 3: Will the Town appropriate \$90,981.00 for fire protection? This total represents \$68,670.00 for the Operating and Maintenance Budget and \$22,311.00 towards the purchase of a new fire truck?

YES	369
NO	121

Article 4: Will the Town appropriate \$45,000.00 for the purchase of a tractor and a roadside mower? This sum will be broken down into three (3) payments over a period of three years (2003 - \$15,000; 2004 - \$15,000; 2005 - \$15,000).

YES	327
NO	163

Article 5: Will the voters of the Swanton School District appropriate \$5,823,867.00 necessary for the support of the Swanton Schools for the school year July 1, 2002 through June 30, 2003?

YES	401
NO	493

Article 6: Will the voters of the Swanton School District authorize the School Board to borrow money in anticipation of taxes?

YES	544
NO	34

Article 7: Will the Town appropriate \$405,377.30 for the Town General expenses?

YES	611
NO	270

Article 8: Will the Town set October 15, 2003 as due date for 2003 taxes?

YES	842
NO	45

<u>Article 9:</u>	Will the Town authorize the Selectmen to borrow money in anticipation of taxes?		
		YES	605
		NO	286
<u>Article 10:</u>	Will the Town appropriate \$65,520.00 to provide rescue services to the residents of the Town of Swanton?		
		YES	682
		NO	185
<u>Article 11:</u>	Will the Town appropriate \$3,000.00 in support of the Hi-Swans Senior Center?		
		YES	641
		NO	230
<u>Article 12:</u>	Will the Town appropriate \$9,863.00 in support of Franklin County Home Health?		
		YES	687
		NO	177
<u>Article 13:</u>	Will the Town appropriate \$1,900.00 in support of the Champlain Valley Agency on Aging?		
		YES	675
		NO	191
<u>Article 14:</u>	Will the Town appropriate \$500.00 in support of the Northwest Unit for Special Investigations?		
		YES	587
		NO	270
<u>Article 15:</u>	Will the Town appropriate \$250.00 in support of a MVU Substance-Free Party?		
		YES	576
		NO	289
<u>Article 16:</u>	Will the Town appropriate \$500.00 in support of Samaritan House?		
		YES	554
		NO	307
<u>Article 17:</u>	Will the Town appropriate \$1,800.00 in support of Northwestern Counseling & Support Services?		
		YES	522
		NO	339

<u>Article 18:</u>	Will the Town appropriate \$375.00 in support of the Foster Grandparent Program?		
		YES	618
		NO	247
<u>Article 19:</u>	Will the Town appropriate \$150.00 in support of Vermont Green Up?		
		YES	625
		NO	241
<u>Article 20:</u>	Will the Town appropriate \$500.00 in support of NW VT Public Transit NETW?		
		YES	474
		NO	392
<u>Article 21:</u>	Will the Town appropriate \$2,300.00 in support of the Franklin County Humane Society?		
		YES	561
		NO	302
<u>Article 22:</u>	Will the Town appropriate \$600.00 in support of the Franklin County Court Diversion Program?		
		YES	494
		NO	366
<u>Article 23:</u>	Will the Town appropriate \$250.00 in support of Franklin County Citizens Advocacy?		
		YES	490
		NO	372

TOWN TREASURERS REPORT

RECEIPTS

Balance on Hand January 1, 2003	\$119,934.75
Taxes Collected by Treasurer	4,329,931.32
Transferred to School District	(3,673,331.00)
Taxes Collected by Delinquent Tax Collector	323,426.87
Prepaid Taxes	29,921.69
Recording Fees	94,350.58
Zoning & Planning Fees	27,132.74
Interest on Delinquent Taxes	30,145.35
Interest Income	6,190.33
Dog Licenses (Town Share)	6,139.00
Railroad Tax Revenue	2,519.72
Fish & Game Fees (Town Share)	105.00
Beverage Licenses	1,120.00
Trailer Park Licenses	440.00
FNWSU School District Rent/Reimbursement	11,602.28
Land Use Reimbursement	1,135.28
Trustees of Public Money	918.49
General Miscellaneous	1,279.33
Borrowed Money (Tractor/Mower)	27,560.00
State Treasurer:	
Highway State Aid/Grants	126,242.28
Highway Permits/Judicial Fees	11,240.30
	<u><u>\$1,478,004.31</u></u>

DISSBURSEMENTS

Selectmen's Orders:	
General Account	\$592,841.32
Highway Account	665,311.64
Balance on Hand 12/31/03	219,851.35
	<u><u>\$1,478,004.31</u></u>
Checkbook Balance 12/31/03	\$142,470.59
Money Market	76,970.76
Cash on Hand	410.00
	<u><u>\$219,851.35</u></u>

Respectfully Submitted
Doris H. Raleigh, Town Treasurer

GENERAL ACCOUNT**RECEIPTS**

	BUDGET	ACTUAL	VARIANCE
Property Taxes	\$446,535.00	\$177,584.32	(\$268,950.68)
Licenses & Recordings	30,000.00	96,015.58	66,015.58
Town Share—RR Taxes	3,000.00	2,519.72	(480.28)
Trustees of Public Money	918.49	918.49	0.00
Zoning & Planning Fees	28,000.00	27,132.74	(867.26)
Delinquent Taxes Collected	0.00	323,426.87	323,426.87
Interest on Delinquent Taxes	0.00	30,145.35	30,145.35
Dog License	0.00	6,139.00	6,139.00
Interest on Savings	0.00	6,190.33	6,190.33
Land Use Discontinued	0.00	1,135.28	1,135.28
FNWSU Rent/Utilities Reimb.	4,350.00	11,602.28	7,252.28
Miscellaneous Receipts	0.00	1,279.33	1,279.33
Beginning Balance on 01/01/03	0.00	60,462.43	60,462.43
	<u>\$512,803.49</u>	<u>\$744,551.72</u>	<u>\$231,748.23</u>

DISBURSEMENTS

Selectmen's Orders	\$592,841.32
Balance on Hand 12/31/03	151,710.40
	<u>\$744,551.72</u>

GENERAL ACCOUNT

2003 EXPENDITURES & 2004 PROPOSED BUDGET

	2002	2003	2003	2003	2004
	Budget	Budget	Actual	Variance	Proposed Budget
Selectboard Salaries	\$3,900.00	3,900.00	3,900.00	0.00	3,900.00
Lister's Salaries	10,500.00	14,700.00	15,905.07	(1,205.07)	20,000.00
Auditors Salaries	\$900.00	900.00	600.00	300.00	900.00
Employee Salaries	115,456.00	137,700.00	135,134.10	2,565.90	165,250.00
FICA/ Medicare	10,300.00	12,150.00	12,178.66	(28.66)	13,125.00
Retirement-VEMRs	3,300.00	4,145.00	3,763.63	381.37	4,470.00
Health Insurance	12,260.00	13,882.00	13,968.94	(86.94)	15,150.00
Unemployment & Training	150.00	150.00	142.67	7.33	170.00
Office Supplies/Furniture	3,500.00	4,000.00	8,972.90	(4,972.90)	9,000.00
Postage	4,000.00	4,000.00	4,293.01	(293.01)	5,200.00
Computer/Software Purchases	1,500.00	1,500.00	7,993.45	(6,493.45)	9,500.00
Equipment Repair/Purchases	5,500.00	5,800.00	3,356.71	2,443.29	4,500.00
Printing	6,300.00	4,200.00	3,588.54	611.46	4,200.00
Record Restoration	4,000.00	4,000.00	2,783.00	1,217.00	4,000.00
Election Expense	4,500.00	3,000.00	6,793.36	(3,793.36)	4,500.00
Tax Appeals	1,000.00	1,000.00	0.00	1,000.00	1,000.00
Teen Center Utilities	3,000.00	250.00	1,620.87	(1,370.87)	2,400.00
Meetings, Mileage & Ed. Expense	6,500.00	7,900.00	7,551.75	348.25	3,900.00
Telephone	3,000.00	2,700.00	3,464.61	(764.61)	3,500.00
Parcel Mapping Updates	1,500.00	1,000.00	2,039.00	(1,039.00)	0.00
Auditing	5,000.00	6,250.00	4,350.00	1,900.00	4,500.00
Legal Fees	3,000.00	3,000.00	0.00	3,000.00	3,000.00
Computer Consulting	3,500.00	3,000.00	2,226.25	773.75	3,000.00
Insurance	13,415.00	13,260.00	9,159.09	4,100.91	9,919.00
Animal Control	7,000.00	6,500.00	5,394.61	1,105.39	6,500.00
Health Officer	2,000.00	2,400.00	2,444.36	(44.36)	2,650.00
Civil Defense	1,000.00	1,000.00	0.00	1,000.00	1,000.00
Town Complex Maintenance/Plowing	3,500.00	2,500.00	3,658.01	(1,158.01)	4,500.00
Solid Waste	5,000.00	4,250.00	4,744.14	(494.14)	5,300.00
Interest Paid on Loans	2,500.00	1,000.00	0.00	1,000.00	1,000.00
Franklin County Tax	41,845.00	49,760.73	49,760.73	0.00	48,360.92
Depot- Utilities	1,000.00	200.00	823.04	(623.04)	0.00
Misc.	2,500.00	3,000.00	4,391.41	(1,391.41)	5,500.00
Z&P Supplies & Printing	4,000.00	4,000.00	4,822.68	(822.68)	5,000.00
Z&P Legal Fees	3,000.00	3,000.00	306.25	2,693.75	3,000.00
Adm. Assistant (Leigh)	8,500.00	9,000.00	6,829.53	2,170.47	7,500.00

GENERAL ACCOUNT

2003 EXPENDITURES & 2004 PROPOSED BUDGET

	2002	2003	2003	2003	2004
	Budget	Budget	Actual	Variance	Proposed Budget
ZBA Clerk / PC Secretary	0.00	0.00	0.00	0.00	1,510.00
PC/ZBA Salaries	0.00	0.00	0.00	0.00	4,000.00
Cemetery Maintenance	0.00	1,000.00	0.00	1,000.00	1,000.00
Heating Oil	3,500.00	2,500.00	1,954.72	545.28	2,500.00
Electricity	3,500.00	3,500.00	3,568.40	(68.40)	3,500.00
Water & Sewer	1,000.00	700.00	540.93	159.07	700.00
Janitorial Supplies/Janitor/Garbage Remu	750.00	4,000.00	3,339.85	660.15	5,610.00
Memorial Day	500.00	500.00	500.00	0.00	500.00
Swanton Library	42,318.00	45,995.00	45,995.00	0.00	59,036.00
Recreation	54,450.00	45,505.00	45,051.99	453.01	58,585.00
Franklin County Industrial Development	12,500.00	12,500.00	12,500.00	0.00	12,500.00
Northwest Regional Planning Commissi	5,086.00	5,086.00	5,086.00	0.00	5,086.00
Vermont League Of Cities & Towns	4,032.00	4,406.00	4,406.00	0.00	4,823.00
Total General & Z&P	435,462.00	464,689.73	459,903.26	4,786.47	544,744.92
APPROPRIATIONS:					
HI-Swans Senior Center	3,000.00	3,000.00	3,000.00	0.00	3,000.00
Franklin County Home Health	9,863.00	9,863.00	9,863.00	0.00	9,863.00
Champlain Valley Agency on Aging	1,800.00	1,900.00	1,900.00	0.00	1,900.00
Northwest Unit for Special Investigation	500.00	500.00	500.00	0.00	1,000.00
MVU Substance Free Party	250.00	250.00	250.00	0.00	250.00
Samaritan House	200.00	500.00	500.00	0.00	500.00
Northwestern Counseling & Support Ser	1,800.00	1,800.00	1,800.00	0.00	1,800.00
Foster Grandparent Program	375.00	375.00	375.00	0.00	375.00
Vermont Green Up	150.00	150.00	150.00	0.00	150.00
NW VT Public Transit NETW	500.00	500.00	500.00	0.00	500.00
Franklin County Humane Society	2,300.00	2,300.00	2,300.00	0.00	1,340.00
Franklin County Court Diversion Progra	600.00	600.00	600.00	0.00	600.00
Franklin County Citizens Advocacy	250.00	250.00	250.00	0.00	250.00
Total Appropriations	21,588.00	21,988.00	21,988.00	0.00	21,528.00
Park C	31,212.49	30,090.06	30,090.06	0.00	28,912.49
Missisq Valley Rescue Ambulance 5 of 5	15,340.00	15,340.00	15,340.00	0.00	15,340.00
Subtotal Articles Previously Voted on	46,552.49	45,430.06	45,430.06	0.00	44,252.49
SUBTOTAL	\$503,602.49	\$532,107.79	\$527,321.32	\$4,786.47	\$610,525.41
<u>Articles</u>					
Missisquoi Valley Rescue	50,570.00	65,520.00	65,520.00	0.00	65,520.00
Building Renovations	0.00	0.00	0.00	0.00	241,730.00
Subtotal Articles	50,570.00	65,520.00	65,520.00	0.00	307,250.00

GENERAL ACCOUNT

2003 EXPENDITURES & 2004 PROPOSED BUDGET

	2002	2003	2003	2003	2004
	Budget	Budget	Actual	Variance	Proposed
					Budget
GRAND TOTAL	<u>\$554,172.49</u>	<u>\$597,627.79</u>	<u>\$592,841.32</u>	<u>\$4,786.47</u>	<u>\$917,775.41</u>

Anticipated General Receipts, 2003:
2003 Re-Cap:

License & Recording	\$30,000.00
Z&P Fees	28,000.00
School Rent	4,350.00
Trustee Public Money	918.49
Townshare Railroad Tax	3,000.00
Balance on Hand	60,462.43
Raised By Taxes: 2003	405,377.30
Total Budget	532,108.22
Articles Raised By 2003 Taxes	65,520.00
Reduced By Hold Harmless & Pilot	(24,362.00)
Total Raised	446,535.00

2003 Tax Rate: .1445

Anticipated General Receipts, 2004:

	Rates:	
License & Recording		\$ 30,000.00
Z&P Fees		28,000.00
School Rent		2,175.00
Trustees Public Money		541.24
Townshare Railroad Tax		2,500.00
Balance on Hand		151,710.40
To Be Raised By Taxes:	.1210	374,070.77
Total Budget		588,997.41
To Be Raised For Articles	.0994	307,250.00
To Be Raised By Appropriations	.0070	21,528.00
2004 Projected Tax Rate:	.2274	

HIGHWAY ACCOUNT

2003 EXPENDITURES & 2004 PROPOSED BUDGET

	2002	2003	2003	2003	2004
	Budget	Budget	Actual	Variance	Proposed Budget
Salaries	\$126,000.00	\$158,000.00	\$155,758.75	\$2,241.25	\$160,500.00
Fica/Medi	10,022.00	12,100.00	12,160.90	(60.90)	12,730.00
Retirement	5,050.00	6,700.00	6,099.44	600.56	7,200.00
Health Insurance	35,380.00	40,097.00	40,193.00	(96.00)	44,100.00
Unemployment & Training	160.00	180.00	133.53	46.47	192.00
Heating Oil	2,000.00	2,000.00	1,871.08	128.92	2,000.00
Electricity	1,200.00	1,200.00	933.46	266.54	1,200.00
Street Lights	6,000.00	7,900.00	8,428.74	(528.74)	6,500.00
Water & Sewer	700.00	700.00	517.24	182.76	700.00
Telephone	1,400.00	1,400.00	1,272.49	127.51	1,400.00
Plowing Library Lot	500.00	500.00	427.47	72.53	500.00
Legal Fees	2,000.00	2,000.00	374.76	1,625.24	2,000.00
Insurance	13,380.00	19,600.00	19,784.09	(184.09)	20,155.00
Stones	20,000.00	20,000.00	25,372.66	(5,372.66)	25,000.00
Sand	9,000.00	10,000.00	10,068.10	(68.10)	10,500.00
Chloride	6,500.00	6,500.00	6,169.10	330.90	6,500.00
Salt	9,500.00	10,000.00	7,570.42	2,429.58	10,500.00
Hot/Cold Patch	1,000.00	1,000.00	677.04	322.96	900.00
Culverts & Signs	5,500.00	5,500.00	13,162.96	(7,662.96)	8,000.00
Road Line Paint	4,000.00	4,500.00	5,210.80	(710.80)	5,000.00
Road Resurfacing	150,000.00	150,000.00	130,951.28	19,048.72	150,000.00
Garage Maintenance	2,000.00	2,000.00	392.20	1,607.80	3,000.00
Janitorial Supplies	50.00	100.00	71.16	28.84	100.00
Parts & Supplies/Equip. Repair	13,000.00	13,500.00	7,322.03	6,177.97	13,500.00
Gas, Oil & Grease	12,000.00	12,000.00	10,247.92	1,752.08	12,000.00
Equipment Rental/Purchase	5,000.00	5,000.00	2,528.90	2,471.10	4,000.00
Bridge & Culvert Grants	5,000.00	5,000.00	6,548.61	(1,548.61)	4,000.00
Tree Service	1,500.00	1,500.00	4,106.54	(2,606.54)	3,000.00
Road Improvement Projects	12,000.00	25,000.00	22,204.94	2,795.06	43,000.00
Highway Patrolling Cost	1,500.00	3,000.00	1,410.00	1,590.00	3,000.00
Part Time Employee	5,000.00	6,000.00	2,178.00	3,822.00	6,000.00
Interest On Loans	2,500.00	1,080.00	812.61	267.39	2,600.00
Misc.	4,500.00	4,500.00	5,415.42	(915.42)	5,000.00
New Truck (2001)	20,250.00	20,250.00	20,250.00	0.00	0.00
2003 Tractor Mower / 2 of 3 20	0.00	15,000.00	43,705.00	(28,705.00)	13,780.00
Roadside Litter Removal	0.00	0.00	0.00	0.00	500.00
SUBTOTAL	493,592.00	573,807.00	574,330.64	(523.64)	589,057.00

HIGHWAY ACCOUNT
2003 EXPENDITURES & 2004 PROPOSED BUDGET

	2002	2003	2003	2003	2004
	Budget	Budget	Actual	Variance	Proposed Budget
ARTICLES:					
Fire Protection / Truck	90,981.00	90,981.00	90,981.00	0.00	96,415.00
2004 Truck 1 of 5	0.00	0.00	0.00	0.00	133,000.00
Total Articles	90,981.00	90,981.00	90,981.00	0.00	229,415.00
GRAND TOTAL	<u><u>\$584,573.00</u></u>	<u><u>\$664,788.00</u></u>	<u><u>\$665,311.64</u></u>	<u><u>(\$523.64)</u></u>	<u><u>\$818,472.00</u></u>

Anticipated Highway Receipts, 2003:
2003 Re-Cap:

Hwy State Aid	\$126,300.00
Balance on Hand	59,472.32
Raised By Taxes	373,034.68
Total Budget	558,807.00
Raised By Taxes (Articles)	105,981.00
Total Raised	479,016.00

2003 Tax Rate: .2113

Anticipated Highway Receipts, 2004:

	Rates:	
Highway State Aid		\$ 126,175.00
Balance on Hand		10,659.26
To Be Raised by Taxes	.1995	452,222.00
Total Budget		589,057.00
Articles To Be Raised	.1011	229,415.00

2004 Projected Tax Rate: .3006

HIGHWAY ACCOUNT

RECEIPTS

Beginning Balance 01/01/03	\$59,472.32
Highway Taxes	479,016.00
State Aid Highway	126,242.28
Highway Permits/Judicial Fees	11,240.30
	<u><u>\$675,970.90</u></u>

DISBURSEMENTS

Selectmen's Orders	\$665,311.64
Balance on Hand 12/31/03	10,659.26
	<u><u>\$675,970.90</u></u>

COMPARATAIVE GRANDLIST AND RATE

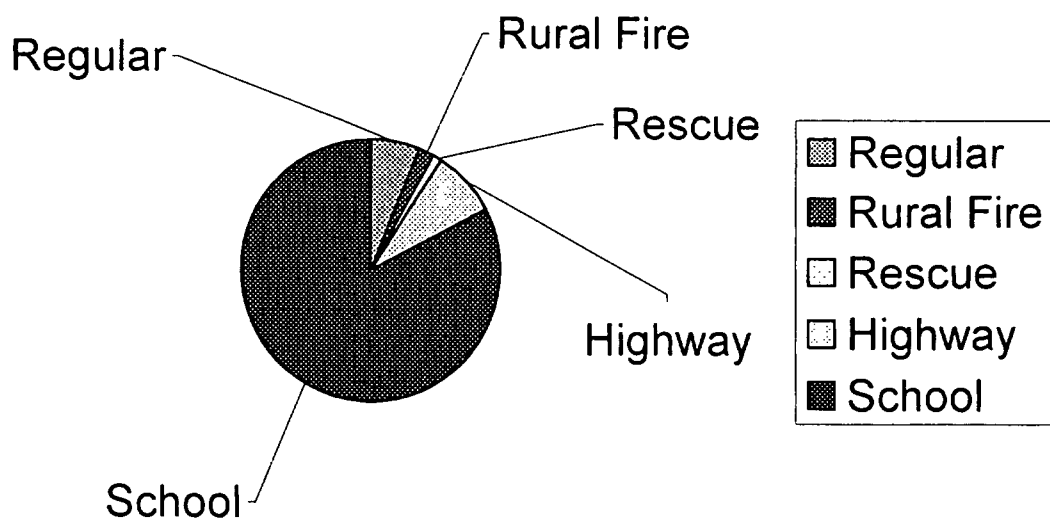
Grand List

	Town	Village	Total
1998	\$1945925.00	\$804237.00	\$2750162.00
1999	\$1971047.00	\$806744.00	\$2888891.00
2000	\$2037137.00	\$814967.00	\$2852104.00
2001	\$2082933.00	\$829478.00	\$2912411.00
2002	\$2229355.00	\$825563.00	\$3054918.00
2003	\$2261445.00	\$823359.00	\$3084804.00

Tax Rate

	2001		2002		2003	
	<u>Town</u>	<u>Village</u>	<u>Town</u>	<u>Village</u>	<u>Town</u>	<u>Village</u>
Regular	0.1036	0.1036	0.1135	0.1135	0.1233	0.1233
Rural Fire	0.0421	0.0000	0.0408	0.0000	0.0401	0.0000
Rescue	0.0158	0.0158	0.0166	0.0166	0.0212	0.0212
Highway	0.1779	0.0000	0.1470	0.0000	0.1712	0.0000
School	1.5180	1.5180	1.6612	1.6612	1.6757	1.6757
Library	0.0205	0.0205	0.0000	0.0000	0.0000	0.0000
Total	1.8779	1.6579	1.9791	1.7913	2.0315	1.8202

2003 Town of Swanton Tax Rate



**ACCOUNTS RESERVED FOR PLANNING & DEVELOPMENT
ECONOMIC FUND—2003**

Beginning Balance 01/01/03	\$183,194.58
Reimbursement From AOT (Depot)	48,174.35
Reimbursement From Historical Society	32,043.59
Income From Interest	2,559.21
Miscellaneous Income	200.00
Land Purchase	(89,788.00)
Balance of Orders Paid	(59,210.07)
Balance on Hand 12/31/03	<u>\$117,173.66</u>

RESERVED FUNDS

Balances as of 12/31/03	
Reserved for Reappraisal	\$146,382.56
Reserved for Municipal Bond Park C	\$25,105.52
Reserved for Rescue Vehicle	\$47,064.57

**TOWN OF SWANTON
MUNICIPAL BOND SCHEDULE – PARK C
At a rate of 5.75%**

DATE OF PAYMENT	PAYMENT AMOUNT	PRINCIPAL PORTION	INTEREST PORTION	PRINCIPAL BALANCE
05/07/98	0.00	0.00	0.00	275,000.00
10/22/98	7,278.08	0.00	7,278.08	275,000.00
04/22/99	27,884.58	20,000.00	7,884.58	255,000.00
10/22/99	7,351.33	0.00	7,351.33	255,000.00
04/22/00	27,351.33	20,000.00	7,351.33	235,000.00
10/22/00	6,774.76	0.00	6,774.76	235,000.00
04/22/01	26,737.73	20,000.00	6,737.73	215,000.00
10/22/01	6,198.18	0.00	6,198.18	215,000.00
04/22/02	26,164.31	20,000.00	6,164.31	195,000.00
10/22/02	5,621.60	0.00	5,621.60	195,000.00
04/22/03	25,590.89	20,000.00	5,590.89	175,000.00
10/22/03	5,045.03	0.00	5,045.03	175,000.00
04/22/04	25,045.03	20,000.00	5,045.03	155,000.00
10/22/04	4,468.45	0.00	4,468.45	155,000.00
04/22/05	24,444.04	20,000.00	4,444.04	135,000.00
10/22/05	3,891.88	0.00	3,891.88	135,000.00
04/22/06	23,870.61	20,000.00	3,870.61	115,000.00
10/22/06	3,315.30	0.00	3,315.30	115,000.00
04/22/07	23,297.19	20,000.00	3,297.19	95,000.00
10/22/07	2,738.73	0.00	2,738.73	95,000.00
04/22/08	22,738.73	20,000.00	2,738.73	75,000.00
10/22/08	2,162.15	0.00	2,162.15	75,000.00
04/22/09	22,150.34	20,000.00	2,150.34	55,000.00
10/22/09	1,585.58	0.00	1,585.58	55,000.00
04/22/10	21,576.91	20,000.00	1,576.91	35,000.00
10/22/10	1,009.00	0.00	1,009.00	35,000.00
04/22/11	21,003.49	20,000.00	1,003.49	15,000.00
10/22/11	432.43	0.00	432.43	15,000.00
04/22/12	<u>15,432.43</u>	<u>15,000.00</u>	<u>432.43</u>	<u>0.00</u>
	\$391,160.11	\$275,000.00	\$116,160.11	\$0.00

HIGHWAY SINKING FUND

Balance as of 12/31/02	\$15,552.59
Income From Fish & Wildlife	5,110.00
Interest Income	157.59
Sale of Tractor Mower	4,200.00
Reimbursement to Town General Zoning/Planning Salaries (Orders Paid)	(3,610.00)
Balance as of 12/31/03	<u>\$21,410.18</u>

PLANNING/ZONING/MAPPING ACCOUNT

Balance as of 12/31/02	\$2,619.95
Deposits From Mapping Fees	318.00
Interest Earned	16.39
Balance as of 12/31/03	<u>\$2,954.34</u>

2003 DOG FUND

<u>Receipts:</u>	
Licenses Issued	\$5,378.00
Late Fees	686.00
Town Fines	75.00
<u>Disbursements:</u>	
Dog Expense	(5,394.61)
Balance as of 12/31/03	<u>\$744.39</u>

LISTERS' REPORT

Swanton continues to issue many building permits for property improvements and new construction. We, as listers, continue to see a large difference between assessed values and actual sale price of properties in Swanton. Consequently, our common level of appraisal has dropped from 82.5% to 76.82%.

As noted in last year's report, dropping below 80% could cause us to lose some of our state education funding, unless we have a contract for reappraisal in place. We have contacted a number of appraisal firms. We received one denial and one maybe and that firm stated they would not be able to take on the task of reappraisal until the years of 2007- 2008.

Since the inception of Act 60, 1997, money received from the State of Vermont for property reappraisal has been set aside annually. During this year the listers will be soliciting firm bids and researching the cost of reappraisal. This information will then be presented to the voters in 2005 for approval.

The listers for the Town of Swanton
 Muriel Yandow
 Jean Lamphere
 Jim Pratt

DOG LICENSES

Dogs six months or older must be licensed by April 1st each year to avoid a penalty. License fees are as follows:

	By April 1 st	After April 1 st
Spayed or Neutered	\$9.00	\$13.00
Not Neutered	\$13.00	\$19.00

You will need to bring a copy of your dog's current rabies vaccination and certificate of neutering or spaying if applicable to the Town Clerk's Office to license your dog.

RABIES ALERT!



- Don't feed or touch wild animals, or animals you don't know – even baby animals.
- Get rabies shots for all your pets, even cats.
- Call your doctor right away if you are bitten, or get animal saliva in a cut, eyes, nose, or mouth.



Vermont Rabies Hotline: 1-800-4-RABIES

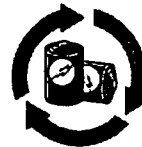
If you have contact with an animal that may have rabies, call the Vermont Department of Health at 1-800-640-4374 or 863-7240 (8 to 4:30 Mon-Fri)

Rabies Clinic with Sheryl Wilkins—Paws for Thought on **Saturday, March 13, 2004** from 10:00 am. to 12:00 pm. at the Swanton Village Fire Station located at 120 First St. Rabies--\$10.00/Distemper--\$15.00/Both--\$20.00 Dogs need to be on leashes/Cats in box. Dog licensing for the Town of Swanton will also be available at the clinic.

HOUSEHOLD HAZARDOUS WASTE COLLECTION DAY

The Town of Swanton in conjunction with Northeast Environmental Services, Inc. sponsors two Household Hazards Waste Collection Day each year at the Swanton Town Garage. These free events are open to all Swanton residents with donations accepted to help defray costs. These events are tentatively scheduled for **SATURDAY MAY 22, 2004** and **SATURDAY SEPTEMBER 25, 2004**.

Household Hazardous Waste is any discarded household material that can be classified as toxic, corrosive, flammable, or reactive/explosive. These products include



- Paint
- Acids/Bases
- Hobby Chemicals
- Pesticides
- Cleaning Products
- Batteries
- Thinners/Strippers

**CASELLA WASTE MANAGEMENT
TRANSFER STATION
TRANSFER STATION ROAD
HIGHGATE, VERMONT**

HOURS: Monday – Friday 8:00 AM – 4:00 PM
Saturday 8:00 AM – 12:00 NOON
Closed Sundays

RATES: Household Garbage - \$3.30 per 30 Gallon Trash Bag
Construction Debris - \$89.42 Per Ton
Non-Construction Debris - \$89.42 Per Ton
Recycling Information Available By Calling 1-800-639-3083

SWANTON TOWN ORDINANCES

ENHANCED 911 ROAD NAMING, ROAD SIGN AND ADDRESSING ORDINANCE
REGULATING & BURNING AND DISPOSAL OF SOLID WASTE
CULVERT, DITCH AND DRIVEWAY ORDINANCE
DOG AND WOLF-HYBRID ORDINANCE
SPEED LIMIT ORDINANCE
STOP SIGN ORDINANCE
PUBLIC INDECENCY ORDINANCE

2003 ANNUAL REPORT TRUSTEES OF PUBLIC MONEY

	Cemetery Fund	Barney Fund	Skeels Fund
Balance as of 01/01/03	\$150,408.52	\$20,000.00	\$8,995.44
Interest Earned	2,793.94	414.17	127.07
Endowments	700.00	0.00	0.00
Interest Paid	(2,793.94)	(414.17)	(127.07)
	<u>\$151,108.52</u>	<u>\$20,000.00</u>	<u>\$8,995.44</u>
Savings	\$700.00	\$0.00	\$0.00
CD—FLB	74,615.57	0.00	0.00
CD—PTC	75,792.95	20,000.00	0.00
CD—CB	0.00	0.00	8,995.44
	<u>\$151,108.52</u>	<u>\$20,000.00</u>	<u>\$8,995.44</u>

VITAL STATISTICS

Due to concerns of privacy, confidentiality and potential for fraud, the Town of Swanton has decided not to publish vital records in the Town Report. Below is a statistical list indicating only the numbers of births, deaths, marriages and civil unions recorded in 2003.

Births: 42 Females

42 Males

Deaths: 60

Marriages: 72

Civil Union: 0

2003 ENDOWMENTS OF RIVERSIDE CEMETERY

Abraham C. Tatro Jr	\$ 50.00
Jessica M. Gould	50.00
Harold D. & Pauline J. Porter	200.00
Wayne Gould	150.00
Gloria St. Francis	50.00
Marilyn Guinard	50.00
Gary & Michelle Murray / James Paquette	150.00
	<u>\$700.00</u>

SWANTON CEMETERY ASSOCIATION

2003 TRANSACTIONS

Cash on Hand, December 31, 2002	\$101,336.00
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Receipts:

Sales of Lots	3,500.00
Grave Openings	1,650.00
Trustees of Public Money	4,847.65
Endowments	700.00
Interest Earned	1,435.97
	<u>\$12,133.62</u>
	113,469.62

Disbursements:

Contract Services—Grounds Maintenance	19,527.00
Maintenance Supplies (flowers, top soil, grass seed, driveway stone)	332.86
Insurance (Vault & Toolshed)	165.00
Grave Openings	350.00
Trustees of Public Money	750.00
Tree Removal	200.00
Adjustment from 2002 Rounding of Figures to 2003 Actual Figures	.19
	<u>21,325.05</u>
Cash on Hand, December 31, 2003	<u>\$92,144.57</u>

CASH ON HAND

Regular Checking	\$3,289.74
Certificates of Deposit	<u>88,854.83</u>
Cash on Hand, December 31, 2003	<u>\$92,144.57</u>

TRUSTEES OF THE SWANTON PUBLIC LIBRARY
Swanton, Vermont

BUDGET 2004

<u>RECEIPTS</u>	<u>Proposed 2004</u>	<u>2003 Budget</u>	<u>2003 Actual</u>
Endowments	\$ 15,000.00	\$ 15,000.00	\$ 11,355.00
Trust	15,500.00	15,500.00	15,500.00
Misc.	1,000.00	1,000.00	1,031.43
Rent (Historical Soc.)	300.00	300.00	300.00
Town	59,036.00	45,995.00	45,995.00
	<u>\$ 90,836.00</u>	<u>\$ 77,795.00</u>	<u>\$ 74,181.43</u>

<u>EXPENSES</u>	<u>Proposed 2004</u>	<u>2003 Budget</u>	<u>2003 Actual</u>
Books & Magazines	\$ 9,000.00	\$ 8,000.00	\$ 7,598.84
Supplies	2,300.00	1,800.00	1,789.04
Salaries	49,360.00	42,000.00	40,206.17
Social Security	3,776.00	3,111.00	3,057.02
Insurance	2,000.00	2,000.00	1,463.00
Electric	6,800.00	6,200.00	6,380.50
Gas	3,400.00	2,700.00	3,162.74
Water & Sewer	670.00	640.00	593.30
Telephone	1,400.00	1,200.00	1,164.57
Mileage	400.00	400.00	135.09
Postage	900.00	900.00	474.00
Training	350.00	300.00	318.00
Misc.	<u>1,800.00</u>	<u>1,500.00</u>	<u>990.94</u>
Subtotal	\$82,156.00		

<u>Contracts for maintenance & prevention (includes:</u>		(7,044.00)	(6,848.22)
Bay State Elevator (inspection)	785.00	736.00	626.00
Sun-Ray (Alarm)	285.00	250.00	250.00
Simplex (Alarm)	600.00	600.00	620.50
Climate Systems (H& A/C)	2,008.00	1,928.00	1,928.00
R.Raine (Sprinkler)	150.00	150.00	150.00
Xerox copier	180.00	180.00	109.24
Cleaning	2,400.00	2,500.00	2,563.25
Snow & ice removal	200.00	150.00	0.00
Mowing	200.00	200.00	322.00
Casella (recycling)	200.00	200.00	234.23
Tuttle's Trucking (trash)	180.00		
Misc.	<u>1,492.00</u>	<u>150.00</u>	<u>45.00</u>
Subtotal contracts	\$ 8,680.00		
Subtotal from above	82,156.00		

	<u>\$ 90,836.00</u>	<u>\$ 77,795.00</u>	<u>\$ 74,181.43</u>
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TRUSTEES OF THE SWANTON PUBLIC LIBRARY
Swanton, Vermont

January 1, 2003 through December 31, 2003

Balance on hand January 1, 2003 \$ 15,197.93

Receipts

Income from Endowments	\$10,467.36	
Income from Vera Cline Estate	2,323.50	
Income from L. Parizo Estate	<u>772.63</u>	\$ 13,563.49
Income from the Town of Swanton		45,995.00
Interest from Savings account		103.49
Contributions		600.00
Rent from Historical Society		300.00
Transfer from Trust Fund		<u>15,500.00</u>
	Total Receipts	<u>\$ 76,061.98</u>
	Total	\$ 91,259.91

Expenditures

To Library from Town of Swanton	\$ 45,995.00	
To Library from Endowments	11,355.00	
To Library from Trust Account	15,500.00	
Miscellaneous Expenses	<u>60.00</u>	
		\$ 72,910.00
Balance on hand December 31, 2003		<u>\$ 18,349.91</u>
	Total	\$ 91,259.91

Market Value as of December 31, 2003

Endowments	\$	398,159.57
Vera Cline Estate		154,266.22
L. Parizo Estate		<u>89,230.26</u>
Total	\$	641,656.05

TRUSTEES OF THE SWANTON PUBLIC LIBRARY
Swanton, Vermont

Another year has come and gone! The Library saw a change in staffing this year. Cindy Taylor left in February and Joann Flanagan left in July, both to pursue other challenges. We thank them for their hard work and wish them good luck. We hired Joan Martin and Pat Quilliam to fill these positions, and we welcome them into the world of books.

We contracted Bobby T's Commercial Cleaning Service in February. The need for more extensive cleaning was a large factor in doing this, along with cost and the fact that more individuals were utilizing the Community Meeting Room. Bobby T's crew has been doing a great job!

The Library staff attended the Vermont Library Conference in Burlington in May. This conference allows all the public and school librarians to meet and listen to popular authors, attend mini-workshops, and hone their library skills.

Over 200 children from Mary S. Babcock School walked to the library in late May and early June. Students from kindergarten through second grade came to listen to stories and ask their questions about the public library. The staff informed them of the Summer Reading program and stressed how important it is to read, read, read! Also in June, a farewell party was given for Art Speer and Mary Babcock to thank them for all their years of service on the Board of Trustees.

The Swanton Historical Society has been moving some of their artifacts to the renovated and renewed Depot on South River Street, but there are still materials at the library. The best way for the public to view these pieces of Swanton's history would be to contact Ron Kilburn for an appointment.

The 2003 Summer Reading Program saw another successful year with over 175 children and adults participating. "Summer Feast" was the theme, and along with reading and earning prizes and books, the children were entertained with a "Library Tea Party", a make-your-own "Indoor Garden", and the ever popular Traveling Story Teller who presented The Gingerbread Man. We also had Lisa Sammet, The Tale Singer, perform, a chance to make and eat "Dirt Cake", and the program ended with a picnic in the park. All of the children who participated received at least one free book. As always, a heartfelt "thank you" to the local businesses in the community whose contributions helped support our reading program.

The Community Meeting Room continues to be utilized by Ria Tougas for Tae Kwon Do classes, and Swanton Recreation Department's gymnastic class. Dena Dentone's yoga classes were also a popular adult attraction for more than half of the year. We welcome any interested groups to contact the library to schedule use of the Community room.

The Library's ongoing used book sale continues to be a success. We have a few used books left for sale and all are invited to stop by during regular library hours to browse the sale tables.

TRUSTEES OF THE SWANTON PUBLIC LIBRARY
Swanton, Vermont

The local Success By Six group received a Parent Resource Library Grant and purchased parenting books for the public library. These books are being processed and will be available for circulation very soon.

Story Hour will be back in February due to popular demand on Saturday mornings. Join us for some fun and games, as well as good books to fight the cabin fever. There is still a wonderful rotating exhibit of local artistic talent on the walls and around the main rooms. The public access computer has been seeing a lot of use with an average of 60 people per month coming in to search the Web. The library is looking into possibly expanding the offerings through grants.

We hope the residents of Swanton will continue to use the Library for all its literary, entertainment, educational, and community needs. There is excitement in the new and varied programs that are now making the Library their home. Come see what the Library can do for you and, as always, we look to our patrons for any suggestions and other avenues of exploration.

Library Hours

Monday	2:00 PM to 8:00 PM
Tuesday	2:00 PM to 8:00 PM
Wednesday	10:00 AM to 6:00 PM
Thursday	10:00 AM to 6:00 PM
Friday	10:00 AM to 3:00 PM
Saturday	10:00 AM to 1:00 PM

Library Staff

Marilyn Barney	Director
Darla Blondo	Assistant Librarian
Joan Martin	Assistant Librarian
Cheryl Messier	Assistant Librarian
Patricia Quilliam	Assistant Librarian

Library Statistics for 2003

Total Registered Borrowers	6,720
Total Traffic for 2003	15,002
Total Circulation for 2003	14,650

Materials Circulated

Adult Fiction	5,870
Adult Non-fiction	1,449
Juvenile Fiction	3,469
Juvenile Non-fiction	1,261
Magazines	569

TRUSTEES OF THE SWANTON PUBLIC LIBRARY
Swanton, Vermont

Videos	780
Audio Tapes	952
Interlibrary Loans	300 (includes adult and juvenile fiction and non-fiction)

Total 14,650

Total books Purchased in 2003

Adult Fiction	246
Adult Non-fiction	45
Juvenile Fiction	46
Juvenile Non-fiction	37

Total 374

Gifts and Donated Books added to the collection in 2003: 513

Adult Fiction	162
Adult Non-fiction	265
Juvenile Fiction	52
Juvenile Non-fiction	34

Total 513

Interlibrary Loans:

We borrowed 346 books from other libraries (which includes 108 Large Print books from the Department of Libraries Special Services division) and loaned 99 books to other libraries.

Respectfully submitted,

Sue Collins	Term Expires	March 2004
Barbara Whitehouse	" "	March 2005
Troy Spaulding	" "	March 2006
Renee Kane	" "	March 2007
Shelley Robtoy	" "	March 2008

SWANTON HISTORICAL SOCIETY

P.O. Box 235 - Swanton, VT 05488



2003 Annual Report of the Secretary & President

2004 marks the 20th Anniversary of the Swanton Historical Society. It seems like only yesterday when a group of Swanton historians met on Tuesday, March 6, 1984 in the King's Daughters Hall, over the library, to determine if there was enough interest to form a society to collect and preserve the history of Swanton. Twenty five people attended. Judge Ronald Kilburn was the temporary chairman; Rodney Ledoux made a motion that a historical society be formed and they, along with Marilyn Foster, Doris Mapes, Frank DaPrato, Bob Laselle and Steve Bourgeois became the initial directors and incorporators. The Swanton Historical Society, Inc. was incorporated on April 17, 1984 as a "nonprofit, culturally oriented corporation, established and to be continued forever for the public and educational benefit of the people of Swanton, the County of Franklin and the State of Vermont"

Much has transpired since then, most notably, the publishing of the *History of Swanton, Vermont* in 1988; the new addition to the Library and siting of the Historical Society at that location in 1998; the completion of the restoration of the Circa 1875 West Station in 2002 and the establishment of the Swanton Historical Society R.R. Depot Museum in 2003. Throughout the period, the Historical Society has sponsored numerous educational programs free and open to the public including the following this past year:

Programs:

February 3: "The Devil's to Pay in Dixie", by noted national Civil War Historian, Ed Bearss. Over 100 attendees from Swanton, Grand Isle, Montreal, Quebec Townships, Orleans, South Burlington, Richmond, Isle La Motte and other locations attended the presentation at the M.V.U.H.S. auditorium.

March 24: Local auctioneer and appraiser John Plante presented a program entitled "What's It Worth?"; wherein he appraised antiques and collectibles brought in by attendees from Swanton, Highgate, St. Albans and West Swanton.

April 28: "Cuban Adventure-Havana Vieja-Visit to the Old City, the People, Politics, Architecture and Music". A multi-media program by Ron Kilburn presented to attendees from Swanton, Enosburg, St. Albans, West Swanton and Alburg.

June 23: "Annual Meeting and Election of Officers & Trustees" featuring a barbecue and music by Robert Guerrina, followed by an address by Kevin Graffignino, Executive Director of Vermont Historical Society. 57 in attendance from Swanton, St. Albans, Milton, Lacolle, South Burlington, New Jersey, Highgate Springs and California.

September 22: "What's in Those Holes?—Recent Finds Along Vt. Route 78" presented by Richard Corey, University of Maine At Farmington Archaeological Research Center and Jeff Mandel, University of Vermont Consulting Archaeological Program. Featuring recent archaeological discoveries in Swanton and Alburg presented to 52 attendees from Swanton, Graniteville, Highgate Springs, Maine, St. Albans, Burlington, Alburg, Fairfax, North Hero. This was a joint program hosted with the Alburg Historical Society at the Swanton R.R. Depot.

October 27: "Halloween Party" costumes and prizes, games and refreshments at the R.R. Depot Museum.

November 24: "Ghosts of Christmas Gardens Past: Toy Trains, 1930-1960" by Dr. Frederick Wiseman with his vintage *Lionel Trains* at the R.R. Depot.

December 13: Christmas Open House at the R.R. Depot Museum from 10:00 AM to 4:30 PM featuring two Christmas Garden *Lionel* train layouts featuring Pre-War and Post-War collectible trains by Dr. Fred Wiseman. 74 in attendance from Swanton, Highgate, St. Albans, Colchester, Enosburg and Williston.

Projects: The year 2003 was marked by the successful completion of a number of projects for the mutual benefit of our community and our members:

The *2004 Swanton Historical Society Community Calendar, Limited Edition* featuring the "Trains of Swanton". Copies are still available at the Library and at the R.R. Depot Museum for \$8.00.

We continued our partnership with the Vermont Historical Society and their sponsorship of the *Community History Project* involving 5th and 6th grade students at the Swanton Central School. Nine other historical societies and schools in Vermont also participated. The Swanton students chose to do research on the historic Barney Marble Works and quarry. To learn more about the project and to see pictures of our students, go to the VHS website at www.vermonthistory.org. Click on *Community History Project*. Go to "Swanton" on the list of projects.

We plan to continue our support this year for a Junior Historical Society at the Central School under the heading of *Project Preserve*. Students in grades 2-6 will enjoy field trips and historical exercises under the direction of teachers Mary Wood and Mary Jane Guerrina assisted by Historical Society volunteers. The same website will be utilized. The students have already visited Church St. Cemetery and the R.R. Depot.

We plan to refocus the resources we make available to our members and to the public by concentrating on two separate locations for the care and display of our collections. With a grant from the VMGA Vermont Collections Care Program and the generosity of the VHS Community History Project, we have been able to create a design and plan for the *Swanton Historical Society Archives, Collections & Research Facility*. Our space in the lower level at the Swanton Public Library is well suited to research and preservation of ephemera and sensitive objects which need protection from heat, sunlight and humidity. This space will continue to offer our *Swanton Courier* collection for observation and

research, including Microfiche access. We will continue to make our research facilities and historic displays at the Library available to the public by appointment.

The *Swanton Historical Society R.R. Depot Museum* will continue to feature programs and displays. This past year we erected a sign which makes the site more visible and identifiable. We hope to be able to obtain Vermont Historic Site markers as well. We have installed a security system to protect against trespass and vandalism. Once a month, on a Saturday morning we will continue to offer coffee, donuts and conversation to a group of our friends from the CV Veterans' Association. We also hope to continue our association with the Vermont Partners and the Vermont DET Youth Employment Program to help us keep the Museum open on a daily basis through the summer months.

This will be our fourth year of participation in *Vermont History Expo* sponsored by the Vermont Historical Society at the Tunbridge Fairgrounds in June. June 21-22, 2003 found us at Tunbridge with our exhibit "Swanton on the Move", featuring the story of the moving and restoration of our *Circa 1875 West Depot*. The exhibit was well attended by historians from all over who took time to stop by and congratulate us on our exhibit and project. This year, on June 26-27 we plan to present the theme *Six Flags Over Swanton* in partnership with the Abenaki Tribal Museum and Dr. Frederick Wiseman. We will tell the story of the separate periods of Native, Religious, Foreign and political governance from the early Abenaki to the present moment. We will display the six flags which have flown over Swanton during these periods as well as other artifacts and exhibits.

The construction and maintenance of our new website presents different challenges and opportunities for historians who are more accustomed to working with conventional tools, such as books, manuscripts and photographs. Our new website, hosted and administered by Advantage Creations is located at www.swantonhistoricalsociety.org. It will offer information about history, programs, newsletters, membership, photographs, genealogy, products for sale, current projects, contributions, walking tours and will offer free email service to our members. We plan to offer a bulletin board where members can post information and to offer electronic forums to the public, all through the miracle of the internet!

Historic Preservation Projects:

Having successfully restored the Church Street Cemetery in 2002 through grants from the Vermont Youth Conservation Corps and the Vermont Old Cemetery Association, we have decided to restore portions of the Green's Corner Cemetery and the Woods Hill Cemetery, both of which have suffered the ravages of time and neglect. This summer our historical society will be working with VYCC, VOCA and the Town of Swanton to give some much-needed attention to these historic and sacred sites.

The Historic Robin Hood/Remington Ammunition Co. gatehouse on Fourth Street will be entering its final phase of restoration this Spring. Landscaping, a new floor, painting and

construction of exhibits need be completed before the site can become a small museum depicting the ammunition industry in Swanton during World War I. It's location near the Swanton Rail Trail will be linked in the future by a historic bridge over the Missisquoi providing pedestrian and bicycle access between this museum and the R.R. Depot & Transportation Museum on South River Street. We are working with the Town of Swanton to make this a reality.

The Historic West Milton 1903 Pennsylvania Truss Iron Bridge will have a new home in Swanton providing the link referred to previously on the Rail Trail. This unique bridge is on the National Register of Historic Places and is one of only two in Vermont to have survived the 1927 Flood. Thanks to the Vermont Agency of Transportation VTRANS the bridge has been donated to Swanton for placement on the abutments where the former Railroad Covered Bridge stood until its destruction in 1987. VTRANS has agreed to restore and reassemble the bridge in Swanton at no cost to us. It will become a welcome addition to our R.R. Depot Transportation Museum.

VTRANS is also considering donating the Historic *Circa 1938* Tollkeeper's House from the Missisquoi Bay Bridge to our R.R. Depot Transportation Museum site. They will move the building and restore its exterior at no expense to Swanton. It will become a visitor center which will display photographs and artifacts regarding the Missisquoi Bay Bridge as well as the West Milton iron bridge. It's location on the riverbank will also provide ready access and information to those canoing and kayaking on the Missisquoi as well as pedestrians and bicyclists using the bridge.

Swanton is a very special place, rich in history, culture and tradition. We have much to share and to learn from each other, students & seniors alike. We welcome everyone to join our Society and to help us preserve and appreciate our heritage. I continue to be proud of our Society and its members who have helped me to serve once again as President this past year.

A special *Thank You* is due to the citizens of Swanton who have supported us through the years and especially to the Swanton Selectboard and Town Administrative Officer, Richard Thompson and to the Town employees and staff. *Thank you* also to Swanton Village Electric and Public Works Departments for assistance when needed.

Respectfully submitted by:

Ronald F. Kilburn, President

Mary Jane Sheldon, Secretary

.....

SWANTON TOWN / VILLAGE

MERGER FEASIBILITY COMMITTEE

"EXECUTIVE SUMMARY"

The committee conducted a series of 24 meetings, the content of which will be found in the minutes in the enclosed package. Further we have made available all of the exhibits, reports and other data that was presented to the committee or submitted by the members.

It was obvious early in the study that both the Town and Village were being managed efficiently and the employees demonstrate unwavering dedication to their responsibilities. It was also evident that there may be some opportunities to relieve some confusion for the citizens as to where they need to go to conduct certain services and looking for efficiencies in administrative housing, data processing, M/E utilization, staffing patterns and so forth.

We are pleased for the most part with the cooperation that we received. Any attempt to merge or consolidate certain functions in any setting will raise healthy concerns and unfortunately suspicions arise. This process was not exempt from this norm and we would strongly suggest that if this study goes further that frequent meetings be held with management and employees.

The Town and Village of Swanton are considered one of the most beautiful areas in Vermont. With our record of economic progress and the high quality of life that our citizens enjoy we are at the envy of the other Vermont communities. Over the years our leaders responded to the needs of the residents and made changes some of which we are certain were not without challenge and controversy.

We are once again at the crossroads of decisions that will affect our future.

Therefore it is the recommendation of the committee that merger study of Swanton Village and Town continue and lead to a vote of the municipalities on the question of merger within the near future.

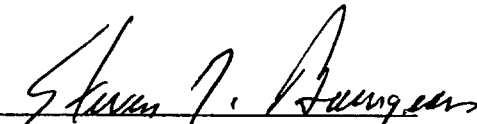
Our recommendation is based upon the following points:

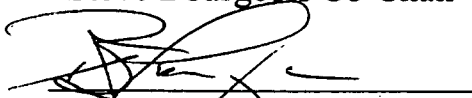
- Synergy of efficiency
- Allocation of Public services
- Duplication of services
- Fiscal responsibility

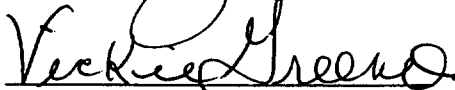
This may be the first time in many years that information was gathered in this fashion and we trust that it will be useful to each of the Boards. It establishes a point of reference for many of the areas studied and the reports are very factual.

SWANTON TOWN / VILLAGE
MERGER FEASIBILITY COMMITTEE
RECOMMENDATION


We the members of the Merger Feasibility Study Committee unanimously recommend that this process move forward. We have conducted public meetings and held one public forum. The public meetings included input solicited from Village and Town officials and employees, both testimonial and written. We also invited and heard from officials of other towns and villages that have merged and one entity that turned down a merger. Our informed judgment is that there is sufficient evidence to indicate that a merger may be beneficial from a fiscal and services proviso perspective. There should be benefits derived from the merger of duplicate services and the synergy experienced from the bringing together of two governmental entities that are already operating at a very efficient level.


Steve Bourgeois Co-Chair


Brian Savage

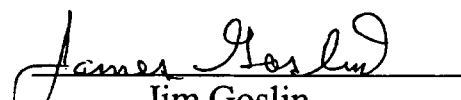

Vickie Greeno


George Klinefelter


Ron Case


Ron Kilburn Co-Chair


Leonard Dubois


Jim Goslin


Ed Daniel

Swanton Recreation Commission 2004 Budget

	2003	2003	2004
	Actual	Budget	Budget
Income			
Adult-Sr. Progr			
Basketball	130.90	100.00	100.00
Volleyball	123.00	350.00	200.00
Total Adult-Sr. Progr	253.90	450.00	300.00
Capital Improvement Fund	1,000.00		
Field Sponsors	800.00	1,000.00	1,000.00
Food Booth - In	5,878.30	2,500.00	2,500.00
Fund Raisers	357.50	750.00	750.00
Miscellaneous Other Income	215.00		
Registration	15,182.20	7,500.00	7,500.00
Special Events			
Hat Pass at Tournament	457.65	1,000.00	500.00
Smuggs Ski Trip	1,270.00		
Swan Run	1,307.43	1,000.00	1,000.00
Swimming Pool Project	110.00		
Town Funds	45,051.99	45,505.20	66,900.00
Uniforms	2,677.00	0.00	3,000.00
Total Income	74,560.97	59,705.20	83,450.00
Expense			
awards	893.13	300.00	300.00
Adult-Sr. Program			
Basketball	0.00	100.00	100.00
Volleyball	0.00	250.00	100.00
Board member payments	750.00	750.00	750.00
Capital Improvements	7,089.58	4,000.00	5,000.00
Dell Computer Lease	811.25	900.00	900.00
Equipment			
Babe Ruth	0.00	750.00	
Farm Little League	0.00	200.00	
Indoor baseball	63.00		

Swanton Recreation Commission 2004 Budget

	2003	2003	2004
	Actual	Budget	Budget
Major Little League	568.00	1,500.00	
Minor Little League	352.00	500.00	
Misc. equipment	1,200.94		
Softball	182.69	750.00	
Soccer	996.00	1,500.00	
T-Ball	108.00	200.00	
Total Equipment	3,470.63	5,400.00	5,000.00
Food Booth	3,578.28	1,500.00	1,500.00
Gas & Oil	144.24	250.00	250.00
Gymnastics	7,073.50		
Health & Safety			
Plumbing Field House	0.00	1,500.00	1,500.00
Total Health & Safety	0.00	1,500.00	
League Fees			
All Stars	575.68	650.00	
Babe Ruth	221.92	1,500.00	
Little League	1,572.40	2,500.00	
Tournament Fees	2,791.25	3,000.00	
Mini Metros	600.00		
Total League Fees	5,761.25	7,650.00	7,700.00
New Programs	640.00	1,000.00	1,000.00
Yoga	728.00		
Office Supplies	1,325.94	1,000.00	1,300.00
Parks Maintenance/tools	7,456.80	5,000.00	6,000.00
Payroll Expenses			
Unemployment	29.67	100.00	100.00
Wages	26,663.11	34,000.00	34,000.00
Total Payroll Expenses	26,692.78	34,100.00	34,100.00
Special Event			
1st Annual Picnic	49.26		
Appreciation Dinner	500.00		
Halloween Party	200.00	350.00	
Smuggs Ski Trip	1,190.00		
Swan Run	1,090.00	1,000.00	

Swanton Recreation Commission 2004 Budget

	2003	2003	2004
	Actual	Budget	Budget
Swanton Festival	7.96		
UVM Basketball Game	93.00		
Special Event - Other	0.00	500.00	
Total Special Event	3,130.22	1,850.00	2,500.00
Swim	2,414.57	2,400.00	2,700.00
Tractor	500.00	750.00	2,500.00
Umpires	930.00	2,500.00	2,500.00
Uniform Replace			
T-Shirt expense	2,288.50		
Uniform	3,429.60	1,500.00	
Total Uniform Replace	5,718.10	1,500.00	5,000.00
Utilities			
Electric	472.80	250.00	
Telephone	832.35	750.00	
Utilities - Other	684.98	600.00	
Total Utilities	1,990.13	1,600.00	2,200.00
Website Maintenance	240.00	300.00	300.00
Youth Basketbal	70.23	250.00	250.00
Total Expense	81,408.63	74,850.00	83,450.00

Total anticipated Expenses	83,450.00
Less anticipated Income	16,550.00
Town funds requested	66,900.00
 Roll over from 2003 checking	 8,315.72
 Actual Town funds requested	 58,584.28



2003 Swanton Recreation Report

The Swanton Recreation Commission would like to thank all of the volunteers who have made our programs run during this past year. We would like to thank you for all of your dedication and commitment to our program and various roles. Thanks to our coaches, instructors, employees and all of the volunteers who have helped make our year a success. We would also like to especially thank our 2003 field improvement sponsors and our park sponsors.

We hope that you know that without your support our programs could not be made possible. Lastly, thank you to all of the members of the Swanton community for your generous financial support of our programs. The youth of Swanton are very fortunate to have such a caring community.

We look forward to another successful year.

Respectfully yours,

Rene G. Fournier, Teresa Ghrist, Penny Senesac, Bob Sylvester, Nancy Fuller, Eugene Lavoie, Raymond Fournier, Lois Jarvis, Dee Raleigh

The Swanton Planning Commission

The year two thousand and three ended as expected for the Swanton Planning Commission. The number of subdivision, boundary line adjustment and industrial site plan requests were slightly higher than the previous year. The overall amount of work accomplished was considerably more as the zoning bylaws were updated.

Most subdivisions were small with only one new lot being created. There were three larger subdivision requests of three, five and seven lots. The two larger ones were still in the approval process as the year ended.

The Planning Commission was pleased to have four site plan review requests. Swanton Lumber requested review of a 20,000 square foot drive through lumber storage building, Bertek Pharmaceuticals a 1,920 and 10,080 square foot addition, Sun Hill Food of Vermont a 8,000 and 17,000 square foot addition, and Fosgate Properties for a 8,400 square foot office and storage building. These requests were seen as positive improvements to the businesses of Swanton.

In addition to the normal business of the board, the Planning Commission was successful in updating the bylaws. Nine separate changes were brought before the public in September. The first meeting went relatively smooth with very low attendance. The second of two required public meetings regarding the changes was held in early October. There was a large amount of discussion on the proper width of right of ways and the past removal of Planned Residential Developments (PRDs) in some of the districts. The meeting ended with the Joint Legislative Body asking the Planning Commission to spend more time looking at the issues. In November at the third public hearing, the Planning Commission presented 11 changes, one which allowed PRD's in the R1 district. This time the changes were approved.

In the late fall Mr. Ron Kilburn was selected for the position of Zoning Administrator. The Planning Commission wishes him well and looks forward to many years of service together.

With the gain of Mr. Kilburn came the loss of Mr. Richard Thompson. The Planning Commission wishes to thank Mr. Thompson for his many years of dedicated service. His efforts were key in our success.

As we closed the successful year of 2003, the Planning Commission was preparing for the work of 2004. The big challenge for 2004 will be the rewrite of the Municipal Plan. The Commission looks forward to working with the public as we set the course for the next five years. We encourage you to give us your thoughts and attend our meetings.

Submitted by your planning commission:

Joel Clark, Chairman
James Hubbard
Kathy Lavoie
Jim Pratt
Ronald Case

SWANTON ZONING AND PLANNING

There were 226 zoning permit applications processed by the Zoning Administrative Officer during 2003. Of these, 214 met zoning regulation requirements and were APPROVED by the Zoning Administrative Officer. There were 12 appeals of which 10 were GRANTED variances and 2 were DENIED. There were 18 requests to the Zoning Board of Adjustment for Conditional Use Permits. There were 31 new housing units permitted in 2003. There were also 3 sign permits issued in 2003.

The Planning Commission met 12 times and processed 29 applications as follows: 1 Planned Residential Development was APPROVED. There was 1 major subdivision TABLED and 11 minor subdivisions that were APPROVED. There were 6 Site Plan Reviews that were all APPROVED and 10 Boundary Line Adjustments which were all APPROVED. In addition, the Zoning Bylaws were amended after Public Meetings.

The Zoning Board of Adjustment met 10 times and processed 32 requests as follows: Of the 18 Conditional Use Requests filed, 15 were GRANTED, 1 was WITHDRAWN and 2 were DENIED. Of the 12 Variance Requests filed 10 were GRANTED and 2 were DENIED. Two Appeals from decisions rendered by the Zoning Administrative Officer were DENIED by the Board.

These 2003 Zoning and Planning requests generated \$27,132.74 of revenue, which was deposited to the Town General Account.

Zoning Board Members

Robert Manning, Chairman
Lucie Hill
L. John Lavoie
Spencer LaBarge
Gail Bevins
Brooke Tsounis, Clerk

Planning Commission Members

Joel Clark, Chairman
James Hubbard
Kathy Lavoie
James Pratt
Ronald Case
Brooke Tsounis, Secretary

**The Zoning Board of Adjustment
Meets on Thursdays at 7:30 PM at
The Swanton Town Office on an as-
Needed basis**

**The Planning Commission meets on
the 3rd Wednesday of each month
at 7:30 PM at the Swanton Town Office.**

Zoning Administrator:
Ronald F. Kilburn

Hours: Monday, Tuesday, Thursday, 8-12 & 1-4

Respectfully submitted,

Ronald F. Kilburn

SWANTON ZONING AND PLANNING FEE SCHEDULE

ZONING PERMITS NOT REQUIRING PUBLIC HEARING:

ADDITIONS:	To Garage or Storage Shed	\$30.00 + \$.15/sq. ft.
"	To Residence	\$60.00+\$.15/sq. ft.

BARNs (agricultural)	No waiting period, Must meet setbacks	No Charge
"	additions	No Charge

COMMERCIAL/INDUSTRIAL CONSTRUCTION (includes Cert. of Occup) - Minor - less than 1,000 Sq. Ft. \$200.00 Min.

COMMERCIAL/INDUSTRIAL CONSTRUCTION \$.20/Sq. Ft. for all other construction

ACCESSORY PERMITS (SWIMMING POOLS, TENNIS COURTS, TRAVEL TRAILERS, DECKS, PORCHES, GARAGES, CARPORTS, LEAN-TOS, RESIDENTIAL GREENHOUSES, STORAGE SHEDS AND SIMILAR STRUCTURES) USE PERMITS \$50.00

SIGNS - Minor (Home Occupation)	\$35.00
" - Major (All Others)	\$50.00

RESIDENTIAL (Includes Certificate of Occupancy) \$.15/Sq. Ft.

ZONING PERMITS REQUIRING PUBLIC HEARINGS:

AMENDMENTS to Zoning Regulations	\$700.00
COMMERCIAL/INDUSTRIAL * (Site Plan Review) each hearing	\$200.00
SKETCH PLAN * \$75.00/lot PRELIMINARY PLAT APPROVAL \$75.00/lot FINAL PLAT \$75.00/lot	
APPEAL -Decision of Administrative Officer (To Zoning Board of Adjustment)	\$150.00
CONDITIONAL USE	\$175.00
INTERPRETATION OF ZONING ARTICLE	\$85.00
VARIANCE & LESS THAN 30% CONDITIONAL USE	\$100.00

FEE SCHEDULE WILL BE WAIVED-In the event of destruction by fire. All structures shall be rebuilt within one year by the same landowner.

*** An applicant who requests a withdrawal of a subdivision application, a site plan review, a conditional use, or a variance will not receive a refund of their application fee and will be required to pay the full amount of the application fee when they reapply. The applicant will not be charged if the application is postponed or tabled by the Planning Commission or the Zoning Board of Adjustment.**

Approved by Joint Legislative Body on September 2, 2003, Effective January 1, 2004

Health Officer 2003 Annual Report

Daniel Billado: Health Officer

Lynn Billado: Deputy Health Officer

2003 was an average year for the Swanton Board of Health. Most complaints involved rental housing issues, open burning, illegal dumping and failed septic systems. The open burning complaints have dropped a great deal from previous years, and we thank the public for this. I mention this every year in our report. Swanton has an ordinance pertaining to the regulation of open burning and the disposal of solid waste. A copy of said ordinance can be obtained from the Town Clerk's Office. With state laws pertaining to water and air quality, Health boards across Vermont are being forced to comply with state standards. Our ordinance complies with those standards.

Lynn and I investigated 31 complaints for 2003, of the 32 complaints 30 resolved 2 pending.

We receive several reports from North Western Medical Center every year of wounds caused to people by animals. This is a Vermont law that hospitals have to report to Town Health Officers. Just a reminder to the residents of Swanton under state law all domestic dogs, cats, ferrets and hybrid wolves have to be vaccinated for rabies. Also a reminder if someone is injured by an animal, whether domestic or wild please get checked by your physician or the hospital. Even if an animal has been vaccinated it can still carry the rabies virus. Please report any suspicious acting animals to Swanton Health Officers or Swanton Animal Control Officer

No one will ever forget the events of September 11th, 2001, we as Health Officers and the Swanton Health Board has avenues to pursue for assistance in the event of a disaster whether natural or man-made. ie:(local, state, federal, supplies, man power and \$\$). Also I would like to mention that our Swanton Fire Department is equipped with a mobile Decontamination unit and trained personal ready to respond at a moments notice in the event of an emergency. This unit works in partnership with Vermont Hazardous Materials Response Team. The folks of Swanton and surrounding towns should be proud they live in a community that has the equipment and trained personal as we do with our rescue and fire departments.

I have been Swanton's Health Officer for eleven years now. 2003 started my 4th three year term in this office, and with Lynn coming on board four years ago we have a lot of experience and knowledge to offer the folks of Swanton, and we look forward to doing so in 2004. We can be reached 24/7 at 868-2528.

Respectively Submitted

Daniel E. Billado
Health Officer

Lynn Billado
Deputy Health Officer

MISSISQUOI VALLEY RESCUE, INC.
ANNUAL STATISTICS REPORT
2003

The Board of Directors and members of MVR would like to report that we have had a very busy, but successful year. Some of this past year's statistics are as follows:

<u>TOTAL AMBULANCE CALLS:</u>	887
TOTAL SWANTON CALLS:	594 (66.97%)
TOTAL HIGHGATE CALLS:	285 (32.13%)
TOTAL MUTUAL AID CALLS:	08 (00.90%)
TOTAL DAYSHIFT CALLS:	562
TOTAL NIGHTSHIFT CALLS:	325
<u>TOTAL VOLUNTEER MEMBERSHIP:</u>	22
FULL TIME PAID	2
PART TIME PAID	2

(NOTE) PAID PERSONNEL ALSO MEET DUTY REQUIREMENTS AS VOLUNTEERS!!!

EMT-I	6
EMT-B	7
ECA	5
CPR/DRIVERS	4

MVR has also supported many community activities in addition to providing ambulance and rescue services to Swanton and Highgate. Some major highlights are as follows:

SWANTON SUMMER FESTIVAL
 FRANKLIN COUNTY FIELD DAYS
 MEMORIAL DAY PARADES (Swanton & Highgate)
 LATCHKEY PROGRAMS (Swanton & Highgate)
 NUMEROUS CPR/FIRST AID CLASSES FOR THE PUBLIC
 457 RESIDENTS TRAINED OR RECERTIFIED IN CPR
 NUMEROUS CUB SCOUT AND DAY CARE TOURS
 MEDICAL SUPPORT FOR ALL MVUHS VARSITY SPORTS EVENTS
 KEITH COOPER RUN
 AUTOMATIC EXTERNAL DEFIBRILLATION TRAINING FOR SVPD, SVFD, & HVFD.

Missisquoi Valley Rescue, Inc.
Annual Report of Cash Receipts and Disbursements
 For the year ended December 31, 2003

	2003 Actual	2003 Budget	Proposed 2004 Budget
Receipts:			
Projects	\$2,673	\$2,000	\$2,000
Memorial Equipment Fund	3,670	3,000	3,000
Donations	1,705	1,000	1,000
Interest	186	200	200
Billings Received	169,045	160,000	164,000
Heavy Rescue Billings Received	0	0	
Community Support	100,800	100,800	100,800
Miscellaneous	8,277 *	0	0
Total Receipts	286,356	267,000	271,000
Disbursements:			
Payroll	119,302	133,000	130,000
Payroll Taxes	9,518	12,000	12,000
Medical Insurance	13,403	16,000	16,200
Contract Labor	910	0	1,800
Office Supplies	4,318	3,500	3,100
Advertising and P.R.	1,995	2,500	2,000
Gas and Diesel	3,601	3,000	4,000
Projects	0	500	500
Training	1,093	4,000	3,000
Insurance	35,166	36,000	34,000
Communications	588	1,000	1,000
Oxygen	2,464	3,000	2,500
Medical Supplies	4,416	6,000	6,000
Janitorial Supplies	1,532	1,000	1,500
Equipment	11,768 *	3,000	4,000
Heavy Rescue	1,582	4,000	5,000
Heavy Rescue Building	1,064	1,000	1,200
Equipment Maintenance	295	500	500
Vehicle Maintenance	5,261	4,000	4,500
Building Maintenance	1,163	1,000	1,200
Telephone	1,535	1,500	1,500
Uniforms and Accessories	295	2,500	1,500
Personal Protection Equip.	924	1,000	1,000
Infection Control	0	500	500
Professional Services	27,459	26,000	32,000 **
Miscellaneous	864	500	500
Total Disbursements	250,516	267,000	271,000
Net Receipts over (under)			
Disbursements	35,840	0	0

Missisquoi Valley Rescue, Inc.
Annual Report of Cash Receipts and Disbursements
 For the year ended December 31, 2003

Continued

	2003 Actual	2003 Budget	Proposed 2004 Budget
Net Receipts over (under)			
Disbursements	35,840	0	<u>0</u>
Prior Period Adjustment (2002 Medical Insurance payment)	<u>(\$3,830)</u>		
Net Increase in Account Balance	\$32,010		
Beginning Account Balance	<u>42,569</u>		
Ending Account Balance	<u><u>\$74,579</u></u>		
Account balances at 12/31/03			
General Business Account	\$15,294		
Payroll Account	3,694		
Memorial Equipment Account	<u>55,591</u>		
	<u><u>\$74,579</u></u>		

* The rescue squad received \$8,277 from the Homeland Security Defense Fund, this money was intended for and so used, to purchase needed equipment.

** The breakdown of professional services is as follows:

	2003	2004 Budget
Accounting	3,200	3,200
Billing Fees	15,734	15,800
Dispatching	8,523	13,000
	<u>27,457</u>	<u>32,000</u>

Missisquoi Valley Rescue, Inc.
Community Support Request
 For the year ending December 31, 2004

Budgeted community support for 2004

		<u><u>\$100,800</u></u> (found in 2004 budget)
Highgate	35%	
Swanton	65%	\$35,280
		<u>65,520</u>
		<u><u>\$100,800</u></u>

Swanton Village Fire Department

Est. 1889
P.O. Box 279
Swanton, VT 05488
Non-emergency Station (802)-868-3363
Village Fax (802)-868-3930

The year 2003 was a year of increased capabilities for our department. We applied for and received grants for Homeland Security on our own and in conjunction with the Village Police Department. We have significantly expanded our Hazardous Materials capabilities, received funding for a Thermal Imaging Camera and funding for better communications equipment that will allow us to communicate with Police, Fire and EMS agencies.

Our call numbers for 2003 are as follows:

75- Motor Vehicle Accidents, 33- Structure Fires (Anything in, on, or attached to a building.), 7- Fire Alarms, 17- Grass Fires, 11- Vehicle fires, 5- Garbage Burning, 3 -CO Alarms, 7 - MVR Assists, 3-Hazardous Materials Incidents, 26- Good Intent. This totals **187 paid calls**. 18 of these were Mutual Aide Responses to assist other town's usually larger structure fires. We received mutual aide on five occasions, house fires, a motel fire and a barn fire.

MUTUAL	10-50	Alarm	Structure	Hazmat	Grass	Garbage	NO PAY	MVR	G.I.	CO	VEHICLE	TOTAL MUTUAL AIDE
M03	2	0	7	0	2	0	1	1	5	1	0	18 - 2003
M02	3	1	6	0	0	0	1	2	1	0	1	15 - 2002
M01	0	2	14	1	0	0	0	0	1	0	0	18 - 2001
M00	2	2	17	0	0	0	0	0	0	0	0	21 - 2000
M99	1	1	12	0	2	0	1	0	0	0	0	17 - 1999
TOWN	10-50	Alarm	Structure	Hazmat	Grass	Garbage	NO PAY	MVR	G.I.	CO	VEHICLE	TOTAL TOWN
T03	63	2	17	2	13	4	2	2	16	1	10	132 - 2003
T02	56	6	9	1	10	4	2	0	15	2	11	116 - 2002
T01	40	7	16	8	30	5	3	2	7	3	4	125 - 2001
T00	50	8	10	4	11	6	6	0	6	0	5	106 - 2000
T99	29	6	24	4	18	8	1	0	0	3	8	101 - 1999
VILLAGE	10-50	Alarm	Structure	Hazmat	Grass	Garbage	NO PAY	MVR	G.I.	CO	VEHICLE	TOTAL VILLAGE
V03	10	5	9	1	2	1	0	5	5	1	1	40 - 2003
V02	15	5	9	4	0	0	2	2	8	1	2	48 - 2002
V01	6	22	5	4	2	2	5	2	4	2	0	54 - 2001
V00	3	18	8	1	2	5	5	0	9	4	3	58 - 2000
V99	7	23	12	4	4	4	2	1	0	0	3	60 - 1999
YEAR	10-50	Alarm	Structure	Hazmat	Grass	Garbage	NO PAY	MVR	G.I.	CO	VEHICLE	COMBINED TOTAL
2003	75	7	33	3	17	5	3	7	26	3	11	190 - 2003
2002	74	12	24	5	10	4	6	4	24	3	14	179 - 2002
2001	46	31	35	13	32	7	8	4	12	5	4	197 - 2001
2000	55	28	35	5	13	11	11	0	15	4	8	185 - 2000
1999	37	30	48	8	24	12	4	1	0	3	11	178 - 1999

We had 3 incidents that were recorded and that were not submitted for payroll or used in the budgeting process. These included burning complaint investigations and community service activities that department personnel did. **This brings our overall total to 190 incidents for 2003. (1999 = 178, 2000 = 185, 2001 = 197, 2002 = 179).**

As proposed the Fire Department Budget has a moderate increase over 2003. This leaves the overall budget with a \$2375.00 or 1.8% increase from \$132,200 to \$134,575 I will try to explain the reasoning for the items in the budget and how they were arrived at.

Item: Workman's Comp: We have seen an increase in this premium and have adjusted this line item for that increase. This is an increase of \$200.00 on this item.

Item: Insurance: We have seen an increase in this premium and have adjusted this line item for that increase. This is an increase of \$200.00 on this item.

Item: Maint./Operation of Alarms: St. Albans Central Dispatch has informed us that they are changing the way they are billing for dispatching services. They will be billing on a per capita basis for both Fire and EMS dispatching services. The old formula had a flat \$1,100.00 rate for Fire Dispatching and a per capita rate for EMS. St. Albans has changed this to a completely per capita basis for the Municipality and not the Fire Department or EMS agency individually.

This creates an issue for splitting the bill out between the Fire Department Budget and Missisquoi Valley Rescue. What I am suggesting is that the bill for Swanton Town and Village is added together and then split between the Fire Department and MVR on a call volume basis. This would be \$6,924.76(Village) plus \$4,861.31(Town) for a total \$11,786.07. Then add the number of calls the FD has in Swanton and the number of calls MVR has "in Swanton" and split the \$11,786.07 by the call volume ratio. If this is done this line item increases \$1,500.00.

Note This is for 24/7 dispatching and cannot be done cheaper than the \$11,786.07! It has been looked at and to provide 24/7 coverage would be closer to 10 times that figure.

Item: Outside Services: We have seen an increase in this cost of Audit and shared office expense and have adjusted this line item for that increase. This is an increase of \$475.00 on this item.

Item: Radio Equipment: We are increasing this line item by \$3,000.00 for changes that are needed to insure that the radio link between St Albans Central Dispatch and the Fire Station are up to date and working properly. We hope to have equipment available for repairs if needed or have a complete backup system ready to be used if needed with a little work.

Item: PPE: We have been systematically replacing various items of Personnel Protective Equipment over the last few years. This will continue in 2004. We will however lower this line item by \$3,000.00 to utilize the money elsewhere.

Item: Capital Truck Fund: This item is \$31,000.00 and is the same as 2003. In my letter to the Select board in January 2003, I mentioned that the replacement of an engine is due in the 2005-2006 timeframe. This item will put another \$31,000.00 in the bank for that future purchase. There has been a restricted use fund created to place the first \$31,000.00 in. The proposed timeframe would ask for voter purchase approval in March 2005 and receive delivery Spring of 2006. This would allow us to have the 2003, 2004 and 2005 installments (\$90,000 plus) in the Truck Fund for a down payment upon delivery. We then would be able to finance the balance over a reasonable term.

The Select board asked for this type of planning during discussions on the purchase of Engine 3. It was requested to reduce peaks and valleys in funding and still purchase large items like trucks when needed.

This leaves the overall budget with a \$2375.00 or 1.8% increase from \$132,200 to \$134,575. I feel this is a reasonable and fiscally responsible approach for the budget. We have had increases to absolutely necessary budget items that are beyond our control. We are trying to live within reasonable means. We have a responsibility to keep our firefighters safe and still supply high quality service to the taxpayers of Swanton.

Equipment Grants Received:

The State of Vermont has taken an "All Hazards" approach to the Homeland Security issue and much of the equipment used for Homeland Defense has everyday use at fires or Hazardous Materials incidents. You can be assured that these funds are scrutinized multiple times before they are awarded to an Organization both at the State and Federal Level. Swanton has been very fortunate in receiving these funds. However, there is a second meaning to our funding. There are State and Federal Personnel that feel we are a priority and need these items due to our location and what we have traveling through our town.

We have been working hard to receive grants from multiple sources. We have worked in a joint effort with the Swanton Village Police Department on some and independently on others. Many of the grants we have received have stipulations. They require that their funding does not replace or displace funding for items at the local level.

DECON TRAILER:

We have received a Hazmat Decontamination Trailer from the State of Vermont Homeland Security Unit. The trailer and equipment included are worth approximately \$55,000.00. An agreement has been made stating we would house, insure and maintain the trailer. We also agreed that in the event that it was needed in Franklin County we would deliver it to the State HAZMAT Team with two people. All supplies on the trailer will be billed to the State if they used them. If we used them, a bill will be sent to the Company / individual that is responsible for the spill. This is a good thing to have with the amount of HAZMAT going through our town.

Thermal Imaging Camera:

Working with the Swanton Village Police Department on a joint grant, we now have a Thermal Imaging Camera to use at fire scenes. This will allow us to see the thermal signature of objects effectively seeing through smoke. These devices have been seen on different television programs including "Tactical to Practical" on the History Channel.

Interoperable Communications:

We have received money to allow us to equip key vehicles to have radio communications with Police and Fire/EMS agencies. Having both UHF and VHF radios in these vehicles does this. One incident that highlighted this in Vermont was the Carl Draga situation a few years ago. Police Agencies could not talk

to one another due to their radios not working on both the UHF and VHF frequencies. In the event of a serious event, you need communications with all agencies responding.

Fire Prevention:

We visited the schools again in 2003 and had some of the preschools visit the station. We saw over 670+ students' preschool to 6th grade in 2003. For Fire Prevention Week we returned to having our Pizza Party. This is where we invited random families of the children to the fire station to visit and have a family night out.

This program is working! We have had two house fires in the middle of the night early in January of 2004. Both fires used pieces of the information that Reg Beliveau has taught at the schools. Raising the fire safety awareness of the community has made a difference. Everyone must have TWO ways out of every room and ONE meeting place for the entire family.

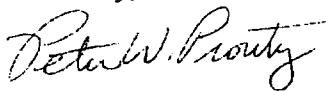
Homeland Security:

As I mentioned above, we have had more meetings and issues to think about since the President has made Homeland Security a priority. Being that we are so close to the Canadian Border and have Interstate 89 going through town it has meant change for us. We have seen the number of meetings, phone calls and letters that we receive go up due to this. We are actively working with the other first responders in the County and State to try to be prepared.

I would like to take this opportunity to thank the Town and Village employees, especially the Public Works, Electrical and Police Departments, for their assistance over the last year.

On behalf of the members of the fire department, I would like to thank you for your support and ask that everyone to be FIRE SAFE. We are YOUR fire department whether you live in the Town or Village, We are the **SWANTON FIRE DEPARTMENT**.

Sincerely,



Peter W. Prouty
Chief S.V.F.D.

Fire Department Roster as of January 15, 2004:

Chief Peter Prouty, 1st Asst. Chief Albert Kinzinger, 2nd Asst. Chief Reginald Beliveau Jr., Captain Rick King, Lieutenant Travis Greeno, Lieutenant Alex Bourdeau, Jon Barrette, Daniel Billado, Derek Billado, Micheal Bourdeau, Chad Bruyette, Jason Butler, Jason Corbiere, Randy Dame, Greg Gaudette, Donald Gilbert, Timothy Girard, David Godin, Ronald Greeno, John Greer, James Hull, Jason Jutras, Jason Marchand, Justin Rushlow, Brian Savage, Sean Savage, Nick Schuster, Jon Skinnerup, Robert Smith, Neal Speer, Robert Sweeney, Scott Valley, Andrew Vincent, Bruce Whalen, Ronald Young Jr.



STATEMENT OF REVENUES AND EXPENDITURES
GENERAL FUND
FIRE DEPARTMENT
YEAR ENDED DECEMBER 31

	Budget 2003	Actual 2003	Budget 2004
REVENUE:			
Taxes	\$38,992	\$38,969	\$35,660
Interest	500	310	500
Town Fire Assessment	68,670	68,670	73,785
Town (Truck Share Fund)	22,311	22,311	22,630
Miscellaneous	1,727	9,067	2,000
State/Fed Grants	0	6,746	0
Total Revenue	<u>\$132,200</u>	<u>\$146,073</u>	<u>\$134,575</u>
EXPENSES:			
Salaries	\$21,000	\$19,404	\$21,000
Employees' Social Security	1,800	1,487	1,800
Workmen's Comp.	1,300	1,325	1,500
Office Supplies	950	696	950
Department Supplies	6,000	3,729	6,000
Chemicals	1,000	211	1,000
Insurance	7,200	7,129	7,400
Rent	13,050	13,050	13,050
Maint./Operation of Alarms	2,600	1,918	4,100
Maint./Operation Equip.	11,200	15,188	11,200
Miscellaneous	300	549	300
Outside Services Employed	1,300	1,652	1,775
Training	2,000	552	2,000
Sub-Total Fire Department	<u>\$69,700</u>	<u>\$66,890</u>	<u>\$72,075</u>
CAPITAL EXPENDITURES:			
Equipment (Misc.)	8,000	9,515	8,000
Radio Equipment	3,500	7,906	6,500
Personal Protection Equipment	20,000	20,975	17,000
Truck Fund	31,000	31,000	31,000
Total Expenses	<u>\$132,200</u>	<u>\$136,286</u>	<u>\$134,575</u>
Operating Surplus (loss)		<u>\$9,787</u>	



2003 TOWN REPORT

The Regional Commission is an organization formed by and serving the municipalities of Franklin and Grand Isle Counties. The Commission has been providing planning and development assistance to communities for over twenty-five years. All municipalities in the region are entitled to equal voting representation by two locally appointed members to the governing Board of Commissioners. **Swanton Town and Village are currently represented on the Board of Commissioners by: Harold Garrett and Robert Manning (Town), Christopher Leach and Neal Speer (Village), and on the Transportation Advisory Committee by: Earl Fournier (Town).**

This year the Commission provided municipal assistance in the following areas:

- ❖ data collection and analysis
- ❖ municipal plan and bylaw review, development, update, and adoption
- ❖ geographic information services, including mapping
- ❖ grant applications, grant administration
- ❖ site plan and subdivision reviews and state permits, including Act 250 proceedings
- ❖ emergency response planning and disaster mitigation planning

The Commission assisted and supported the efforts of Swanton Town and Village this year by completing a traffic study on Comstock Road, creating a culvert inventory report for the VT Local Roads Bridges and Culverts Program application, researching grant sources for playground development, drafting a state required Solid Waste Implementation Plan, collecting utility infrastructure inventory data, providing a Geographic Information System setup for a new zoning administration office and conducting requested traffic counts on Pond Rd.

The Commission also sponsors regional planning programs, provides a forum for inter-municipal cooperation, and participates in state regulatory proceedings for projects that have impact across municipal boundaries. Regional planning projects this year included:

- | | |
|--|--|
| ◆ Mitigation planning for natural and man-made hazards in Franklin and Grand Isle Counties | ◆ Assistance with the Missisquoi Bay Bridge replacement project |
| ◆ Development of a Regional Road Map for Franklin and Grand Isle Counties | ◆ Public involvement for recreation path planning in Grand Isle County |
| ◆ Lake Champlain Byways planning in Grand Isle and Franklin Counties | ◆ Education forums and workshops for local officials |
| ◆ Development of telecommunications bylaw language | ◆ Completion of a regional long-range transportation plan |

This coming year, the Commission will complete an update of the region's transportation plan, continue work with a volunteer committee and the State to push for timely replacement of the Missisquoi Bay Bridge, complete a Regional Emergency Services Communication Plan and a Regional Hazard Mitigation Plan, and continue our efforts to provide increased services to our member municipalities.

The Commission has no regulatory or taxing authority; however each year we do request a per capita assessment from our members in support of local and regional planning activities and to help offset costs and provide local matching funds needed for other sources of state and federal funding. For the coming year the Board voted to maintain the municipal assessment rate of \$0.82 per capita, based on the 2000 US Census population.

Your continued support for local and regional planning is greatly appreciated. Remember, we are your resource -- please call on us for assistance with planning, zoning, transportation, recreation, mapping or data needs. For more information, please visit our office at 7 Lake Street in St. Albans, contact your municipal representatives, or give us a call at 1-800-564-5958.



NORTHWEST VERMONT RAIL TRAIL COUNCIL

c/o Northwest Regional Planning Commission • 7 Lake Street, Suite 201 • St. Albans, VT 05478
Phone: 802-524-5958 • Fax: 802-527-2948

APPOINTED MEMBERS

St. Albans City
Jim Smith

St. Albans Town
Dorothy & Roy Baker

Swanton
Carl Whitehouse

Fairfield
Jane Williams

Sheldon
John Gale

Enosburg Town
Richard Roberge

Enosburg Falls
Raymond Larose

Berkshire
Ferdinand Lauffer

Richford
Phyllis Tiffany

VAST
Dan Favreau

At Large
Richard Archambault
Marie Brouillette
Bill Brunelle
Kathleen Brunelle
Eleanor Dodd
Mike Loner
Cindy Rutkowski
David Stanley

Ex-Officio

VT Agency of
Transportation

Northwest Regional
Planning Commission

VT Dept. of Forests,
Parks, & Recreation

2003 TOWN REPORT

The Northwest Vermont Rail Trail Council was established in 1991 to advise the State of Vermont on management and use issues for the Missisquoi Valley Rail Trail. In addition to advising the State on trail issues, the Council also assists trail users, helps make trail improvements, and raises funds for small maintenance projects and amenities, like benches and picnic tables. The Council, which is a non-profit organization, is made up of nine appointed representatives from the communities along the trail, eight elected members-at-large who represent trail users, one representative from the Vermont Association of Snow Travelers (VAST), and three ex-officio members who act as advisors. Appointed Council members and members-at-large have equal voting representation. **Swanton is currently represented on the Council by Carl Whitehouse.**

This year, the Council completed the following projects:

- Installed benches, tables, and bicycle racks at 12 sites along the Trail
- Conducted a Trail user survey among 1,700 persons to determine user satisfaction with the trail and economic benefits to businesses
- Developed a Trail crossing policy to guide it in evaluating requests for new crossings
- Organized a Trail clean-up on Green Up Day
- Distributed 2,500 Rail Trail Guides to local residents and visitors to the trail

Other activities undertaken by the Council were:

- Hosting an annual public meeting in Richford
- Hosting a celebration of National Trails Day at The Abbey Restaurant
- Publishing two trail newsletters

Council's plans for the year 2004 include:

- Constructing parking areas in Green's Corner (Swanton), East Berkshire, and Richford
- Distributing copies of our free Rail Trail Guide to local businesses, municipalities, and Trail users
- Seek funding to plan for restrooms along the Trail.

Funding for the Council's activities is provided through the Council's Friend of the Trail program, the Northwest Regional Planning Commission, the Vermont Agency of Transportation, and project-specific grants. The Council invites local input on ways in which the Missisquoi Valley Rail Trail can better serve the community. For more information on the Council or its activities, please contact your municipal representative, or call the Council's coordinator, Cynthia Scott, at (802) 933-8851.

his "own boss" so he applied for medical school at the University of Vermont in 1936. He completed pre-med in 1938, entered medical school and graduated in 1942. He completed his internship at the Mary Fletcher Hospital in Burlington, Vermont. He was one of five interns who earned \$25.00 per month. During this time, Dr. Dugan met Ruth Bacon, a medical technician at Fanny Allen Hospital. They were married on June 23, 1943.

Five days after being married, Dr. Dugan received the call from the United States Army. His first assignment was Basic Training at Carlisle Barracks, Pennsylvania. He was then sent to Camp Hood, Texas for an assignment with the 603rd Tank Destroyer Battalion. After tank training, he was sent to Angel Island at San Francisco, California to be assigned as a combat physician on the front lines in the South Pacific. He saw combat duty in New Guinea, New Britain, Leyte, Luzon and Japan as a member the 112th Regimental Combat Team during World War II. Dr. Dugan received various medals and awards for his combat duty, including the Bronze Star. Dr. Dugan was discharged from the U. S. Army in 1945 and returned to his wife Ruth in Vermont.

Dr. Dugan began his private medical practice in Swanton in 1946. At the time, his fee for office calls was two dollars and house calls were three dollars. He recalls seeing up to 40 patients in a single day. Dr. Dugan had a very busy obstetrics practice, delivering around 3,500 babies for a fee of \$25 or \$35. Dr. Dugan retired from his practice in 1977. He recalls that at that time, his fees were six dollars for an office call. He said that he was very fortunate to have had so many great patients in a caring and supporting community. He enjoys shopping and does so quite frequently. He said that a side benefit of shopping is the opportunity to greet his former patients and to receive the many hugs that he gets from them. Many of the patients that he sees from time to time are some of the babies that he delivered, to whom he fondly refers as "my babies."

When asked to comment on his thoughts and philosophy of practicing medicine for 32 years in a small community, he said, "I am so thankful that for so many years I was able to help God deliver about 3,500 babies."

Dr. Dugan has four children: Michael and his wife Gail; Mary and her husband Chip Hart; Martha and her husband Bill Bonnie; and Mark. He also has 13 grand children and five great grandchildren, with another great grandchild on the way. Dr. Dugan's wife Ruth passed away in 1982.

Dr. Dugan is very proud of his Irish heritage and has a large collection of Irish history books. He has visited Ireland several times. He still enjoys traveling and has driven to Arizona several times.

Vermont. Dr. Stimets continued his interest in athletics and was a pitcher for the UVM baseball team. He graduated from UVM in 1948. He then entered medical school at the University of Vermont. He graduated from the University of Vermont School of Medicine in 1952.

After graduating from medical school, Dr. Stimets enlisted in the U. S. Navy. His first duty station was the U. S. Naval Hospital, St. Albans, New York where he served his internship. He was then assigned to Norfolk, Virginia where he provided medical services to sailors aboard four destroyers. He completed a six-month Mediterranean tour aboard a destroyer. Dr. Stimets said that he enjoyed the Navy and practicing medicine in the military.

Dr. Stimets was discharged from the U. S. Navy in September 1955. He returned to Vermont and began his private practice in Swanton in the current Stimets home on Grand Avenue.

Dr. Stimets saw many patients during his 43 years of private practice. When he began his private practice in Swanton, his fees were two dollars for an office call and three dollars for a house call. Dr. Stimets also practiced at Kerbs Memorial Hospital, the St. Albans Hospital and the Northwest Medical Center.

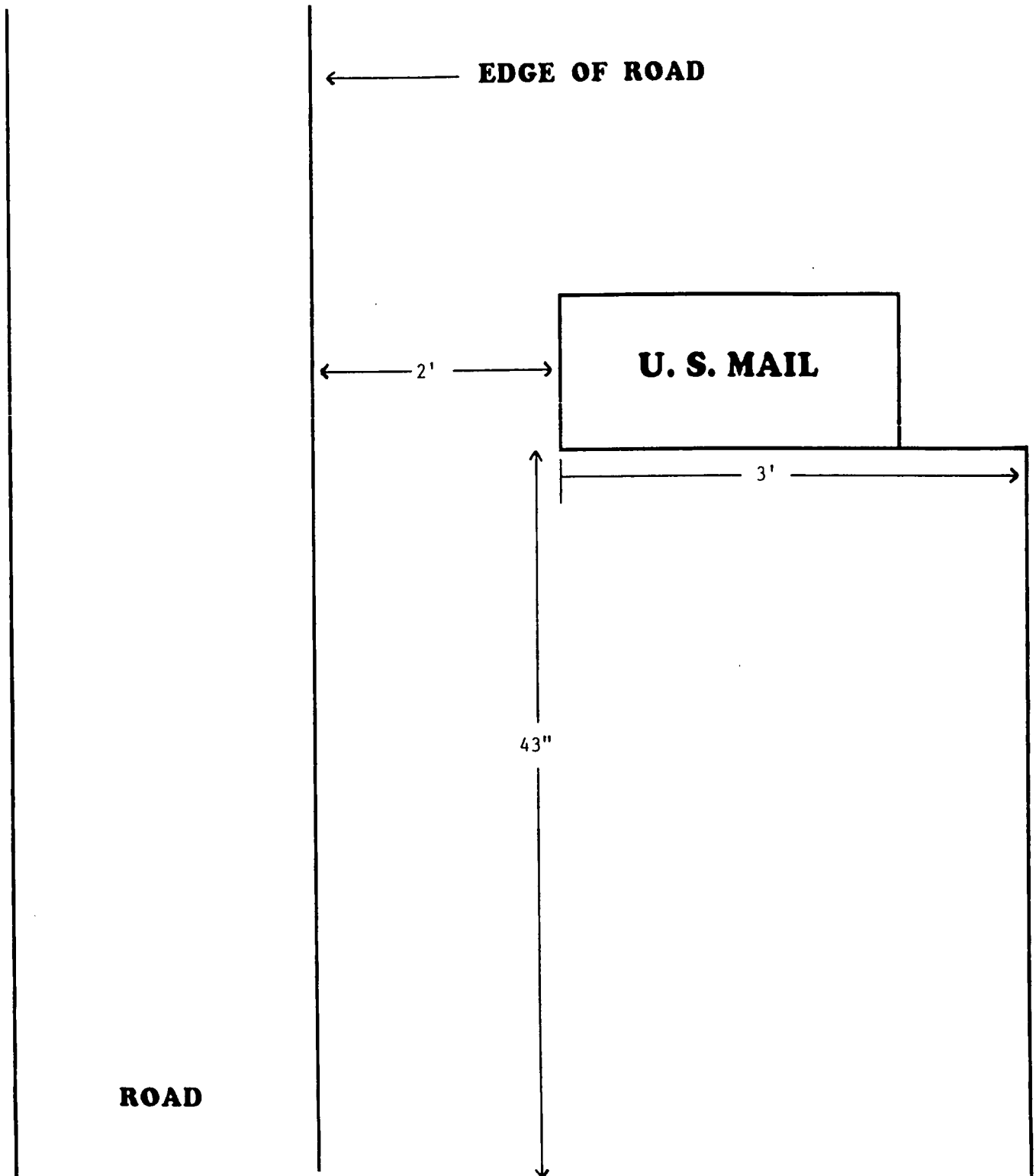
Dr. Stimets was a member of the Vermont State Board of Medical Registration which is now known as the Vermont Board of Medical Practice. He was appointed by Governor Deane Davis and served during Governor Davis' and Governor Salmon's administrations until the board was reorganized.

Dr. Stimets said that he fondly recalls his many patients that he treated through the years and the rewards and good feelings of knowing that he helped so many people by providing medical treatment to them.

Dr. Stimets retired from his private medical practice in May 1998. He and his wife, Helen still reside in the Stimets house on Grand Avenue where he began his private practice. They have four children: Warren and his wife Claire; Marcia and her husband Robert Metivier; Wendy and her husband Gary Anderson; and Glenn. They have six grandchildren.

Dr. Stimets continued his interest in athletics and for many years he was active in weight training. Dr. Stimets' current hobby is gardening.

TOWN OF SWANTON
Town Highway Department
Mailbox Specifications
868-7281



2004 VERMONT	Declaration of Vermont Homestead	FORM HS-131
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DUE DATE: April 15, 2004
PRINT in BLUE or BLACK INK

You MUST file this form if you are a Vermont resident as of January 1, 2004 and own and occupy your homestead on April 1, 2004.

VT Resident Social Security Number	— —	Spouse or DU Partner Social Security Number	— —
VT Resident Last Name		First Name	Initial
Spouse or DU Partner Last Name		First Name	Initial
Mailing Address (Number and Street/Road or PO Box)			
City/Town	State	Zip Code	
Location of Homestead		1 VT School District Code	
number, street / road name		2 City/Town of Legal Residence on 04/01/2004 State	
3. SPAN Number (REQUIRED)	— —	(From your 2003/2004 property tax bill)	

4. Special Situations Check if you are:

Grantor and sole beneficiary of a Revocable Trust that owns the property.

Homestead on farm property

Life Estate owner of the Property.

Owner of homestead property that crosses town boundaries. (If so, you must file a declaration for each town.)

5. Business Use of Dwelling (See instructions. If no business use, enter 00.00) 5. . 00 %

6. Rental Use of Dwelling (See instructions. If no rental use, enter 00.00) 6. . 00 %

7. Business or Rental Use of Improvements or Other Buildings.

Are improvements or other buildings located on your parcel, other than the dwelling, used for business or rented out? Yes No

SIGN HERE	Under penalties of perjury, I have examined the above information and, to the best of my knowledge and belief, it is true, correct, and complete. I further declare I am a Vermont resident and the above homestead is my principal dwelling as of April 1, 2004. Preparers cannot use Declaration information for purposes other than preparing the Declaration.		
	Keep a copy for your records.	<div> <div> Your signature </div> <div> Date </div> <div> Telephone Number (optional) </div> </div>	
	Check here if authorizing the VT Department of Taxes to discuss this Declaration with your preparer.		
	<div> <div> Preparer's signature </div> <div> Date </div> <div> Check if self-employed </div> <div> Preparer's SSN or PTIN </div> </div>		
Preparer's Use Only	Firm's name (or yours if self-employed) and address		EIN
			Preparer's Telephone Number

HAS EVERYONE SEEN THIS FORM?

Form HS-131

If you own a homestead you need to file this form as soon as possible with the State of Vermont to have the correct school property tax rate applied to your 2004 property tax bill. Properties that are not identified as homesteads will be taxed at a higher rate. Original forms are available at the Town Clerk's Office.

ANNUAL REPORT

for the

SWANTON TOWN SCHOOL DISTRICT

Fiscal Year

July 1, 2002 - June 30, 2003

NOTES OF INTEREST

Swanton Central School
 24 Fourth Street
 Swanton, VT 05488
 (802) 868-5346

Mary S. Babcock Elementary School
 117 Grand Avenue
 Swanton, VT 05488
 (802) 868-4920

School Board meets: Second Monday of each month at 7:00pm at the Swanton Central School (unless otherwise warned).

School Hours:

Kindergarten	8:00am - 11:30am Monday - Thursday
K/1	8:00am - 11:30am Monday - Friday
Grades 1-6	8:00am - 2:40pm Monday - Friday

Supervision of children is provided starting at 7:30am.

Transportation:

Bus transportation is provided to Swanton students, grades 1-6, who live outside walking distance, as specified in the school's transportation policy. All students who live within one-half mile of the school are expected to walk. If this is impossible, please contact the Principal.

Admissions:

Vermont Education Law defines a "legal pupil" as a child between the ages of 5 and 18, and a child who will become 5 years of age on or before January 1st following the beginning of the school year. A person who has become 18 years of age shall not be deprived of public school advantages on account of age.

Administration:

Dr. John McCarthy, Superintendent of Schools	868-4967
Ms. Rebecca Hart, Business Manager	868-4967
Ms. Melissa Bedell, Curriculum Coordinator	868-4967
Ms. Linda Chaim, Special Education Coordinator	868-4967
Dr. Richard Schattman, Principal	868-5346
Ms. Julie Benay, Assistant Principal	868-4920
Dr. Jeffrey Benay, Director of Indian Education Programs	868-4033

Swanton School Directors:

Mr. Troy Spaulding, Chairperson	868-3468
Mr. Roy Eckler, Vice Chair	868-5612
Ms. Kimberly Bourbeau, Clerk	524-2786
Mr. Donald Collins	868-7975
Mr. Rodney Russin	868-4827

From the School Board:

The Swanton School Directors would like to thank the residents of Swanton for their support of the elementary school program. Your continued support assures that the children of Swanton will be provided access to a quality education.

The students continue to perform well academically. The staff at Swanton Elementary guides and instructs the students to be caring and responsible learners. The academic progress of our children is demonstrated each year as our students continue to achieve higher than average performance levels.

The School Board recognizes the financial concerns of the community. The budget that has been developed will allow the school to continue to provide a quality education for our students. The School Board is looking to build upon our present technology plan by creating a computer lab and a full time technology position. This will allow us to give the students the skills and tools they need to be successful in the future. The community is fortunate to have such a fine learning institution. It is a place where we can come together as families, friends, and neighbors to enjoy concerts, plays, sporting events, and many other meetings and functions throughout the year. With the continued support from the residents of Swanton, we can continue to grow and provide a consistently high quality education to the children of Swanton. They are our future leaders and most important investment we can make.

As you review the Swanton School District's proposed budget, you will note the addition of two columns. The third FY2004 column reflects total anticipated expenditures for the current year. This addition was suggested by citizens during the FY2004 budgetary process.

The second FY2004 column was added due to changes in Act 60 and are becoming requirements in Act 68. Act 68 was enacted towards the end of the last legislative session, and has changed how public education is funded. Act 68 has eliminated the sharing ("shark") pool from Vermont's school funding formula, reduced the reliance on property taxes to fund education by adding 1% to the state sales tax, split the grand list into two components (residential and non-residential) and requires that school districts provide more in-depth information about revenues, expenditures and per pupil costs. For Swanton, this resulted in two types of expenditures and revenues being added to this year's budget. The first change is the reporting of the monies paid to the NW Technical Center in St. Albans for the education of high school students from Swanton, who attend programs there. Even though the State of Vermont sends its per pupil share directly to the Technical Center, it is a Swanton expense and the appropriate expenditures and revenues are noted in the budget. The second change is the inclusion of salaries and benefits for personnel, who work in the Swanton School, have a contract with the Swanton School; yet are paid with federal and/or state grant monies. Since these are not new positions or require additional monies from taxpayers, we have included a "restated" budget in the second FY2004 budget, so that you can do a year-to-year comparison of expenditures and revenues. Questions related to Act 68 and these changes will be addressed at the public informational meeting on Monday, March 1, 2004 at the Swanton Central School.

As a Board, we want to thank our staff and administration for their dedication to the children of Swanton. To the residents of Swanton, it is your support that allows for the continued growth and development of the educational programs offered in our school. Thank you for allowing us to serve during the 2003-2004 school year.

Respectfully submitted,

Troy Spaulding
Roy Eckler
Kim Bourbeau
Don Collins
Rod Russin

**SWANTON SCHOOL DISTRICT
REPORT OF THE SUPERINTENDENT OF SCHOOLS**

The children of our community and your school represent our greatest investment. Under the leadership of Dr. Richard Schattman and Julie Benay, the Swanton Central School Board of Directors, staff, students, and parents are working collaboratively to make our school the best it can be and to create a positive and effective culture for learning and teaching.

The Franklin Northwest Supervisory Union Central Office continues to work closely with the middle school and high school especially in the area of curriculum. Melissa Stavola, the Director of Curriculum and Instruction, has worked with the instructional staff and administration in the area of action planning, grant applications, and teaching strategies. Faith Johnson, Content Specialist, continues to support the implementation of the new math curriculum. George Raynak, Technology Coordinator, spends many hours supporting technology, providing staff training, and advising the staff and administration. Dr. Jeff Benay, Director of Indian Education, has provided facilitation for several staff development activities as well as supporting teachers, parents, and the administration on establishing positive educational opportunities for a large number of students. Rebecca Hart, the Business Manager, administers many supervisory union fiscal services, which involves federal, state, and local funding sources. Linda Chaim oversees the special education programs in all the elementary schools. Additionally, the central office staff handles many personnel items including certification, credentials, finger printing, and benefit information.

The FNWSU Central Office administers federal and state grants that support programs such as supplemental reading, student and program assessment, and curriculum development in science, language arts, foreign language, and math. Federal grants for Safe and Drug Free Schools supported many after school programs. Other federal and state funds are used to support library resources, mini-grants, and staff development. The Indian Education Program, through Dr. Jeff Benay, has assisted in funding cultural programs, curriculum development, mentoring, the learning center and programs in collaboration with institutions of higher education.

The total enrollment as of October 1, 2003 was 652 and can be broken down by grade as follows: Kindergarten, 72; Grade 1, 96; Grade 2, 79 Grade 3, 92; Grade 4, 93; Grade 5, 108; and Grade 6 102.

The announced tuition rates for the 2004-2005 school year are \$6,589 for Grades 1-6, and \$3,295 for Kindergarten.

The Swanton Board of Directors and the Administration have developed a budget for the 2004-2005 school year that will provide an effective and challenging education for your students. The budget is fiscally responsible with most of the increase in the budget coming in increased costs for health benefits, contractual obligations, and special education costs. I urge you to attend the informational meeting and support this budget on Town Meeting Day.

Respectfully submitted,

Dr. John J. McCarthy
Superintendent of Schools

**Swanton Elementary School District
Principals' Report
March 2004**

Our Vision:

The Swanton School is a caring, responsible, respectful community of learners. Our work is supported by inquiry and reflection, promotes personal integrity, citizenship, and lifelong learning.

Once again, we are pleased to report that the Swanton School continues on a path of continuous improvement and progress. Our school serves as a model for other schools because of our ability to achieve higher than average student performance with a lower than average cost per pupil. This is a result of a number of factors including the excellence of our teaching staff, ability to access grants and alternative funding for important initiative, and involvement of the community in our daily activities.

The Swanton School is the second largest k-6 school in the state of Vermont. Our current student population in the k-6 program is 640. We have an active early education and preschool program. We have thirty-five classroom teachers, seven unified arts (music, art PE, library) teachers, eight support staff (special education and Chapter One), three counselors, and one school psychologist. In addition, we contract with Northwest Counseling and Support Services for the services of an additional psychologist with special grant funds. Our talented professional staff works as a team with paraprofessionals who assist in meeting the individual needs of our diverse student body.

Each year, there are questions regarding the need for paraprofessionals. Paraprofessionals serve a very important role in our school. Most are working specifically with children with disabilities. Federal law requires that each child with a disability have an Individualized Education Plan (IEP). Often these plans require the support of a paraprofessional. Paraprofessionals work with the classroom teacher and special educator to support students in achieving IEP goals. While IEP goals are mainly related to academic achievement, some paraprofessional support is offered to assist students with emotional and behavioral difficulties. Sadly, we have seen a rise in students exhibiting disruptive behaviors due to emotional issues. These issues often arise from neglect and/or abuse. This is an area of concern worthy of serious consideration by the entire community.

Our school continues to value early intervention and prevention. Our Early Childhood Preschool Program is part of a county wide collaborative that serves children and families from birth to school age, with and without developmental needs. The ECP sponsors a Laboratory Preschool three days a week, serving young children in an inclusive, developmentally appropriate preschool environment that also provides a site for training students and child care providers. Two days a week, the local Swanton Success by Six committee sponsors a parent cooperative playgroup, sharing the preschool classroom. We also provide preschool services to young children in collaboration with the Federal Head Start program. We are currently extending the kindergarten day for small groups of children in a "reading club" that meets three times a week. This "club" provides intensive support for early literacy, offering extra support to our youngest students before they begin first grade. Our goal is to help all children prepare for school and success in the community. These programs are essential for this goal to be met.

In an effort to control costs, the administration has secured a number of grants to support essential initiatives. The BEST Grant from the State of Vermont provided us with the opportunity to redesign and

implement a new system for discipline. A team of teachers, paraprofessionals, and administrators worked with University and State Department consultants to design a plan that has been implemented since September. The results of the new plan are profound. Discipline is handled in a direct and consistent manner recognizing both the therapeutic needs of the child with a behavioral problem and the right of all children to a safe and productive learning environment.

Another important grant initiative is Project SCOPE. This Federally funded grant supports our effort to create a safe, civil, orderly, and positive learning environment. Students engage in community service and activities that will help them to learn the meaning of citizenship. A recent evaluation completed by a state department consultant indicates the Swanton community has demonstrated significant results when compared to another school without a character education project and when compared to other model character education demonstration sites.

This year's budget reflects the goals and priorities of this community for a quality of education that will enable our children to be competitive and successful adults. We are once again asking the community to support our technology plan with the development of a computer lab and full time technology teacher/support. We have reduced the number of teaching positions by a half-time classroom position. This reflects a declining enrollment in the primary grades. Maintenance of our facilities have increased this year. This increase reflects needs that have accumulated as a result of cuts from last year's budget. We believe that the budget before you for consideration is fiscally responsible and educationally sound. We hope you feel the same.

Our school believes that Swanton taxpayers have a right to know what they are getting in return for their investment. To provide public accountability and guide our instructional programs, we participate in the State of Vermont Comprehensive Assessment Framework. This year our students demonstrated levels of performance higher than the Vermont average for meeting or exceeding the standard in all areas of mathematics and language arts (according to the fourth grade New Standards Reference Exam). We are very proud and understand that we must continue to improve. Our action plan is our road map for continuous improvement. Each year we review and revise our school's action plan. Our action plan looks at our assessment data and sets specific goals to address needs identified in that data. A team of teachers and administrators developed the action plan, with input from paraprofessionals and other community members. If you are interested in reviewing the plan, please contact the principal.

Your school strives to be a community center. We value our partnership with organizations that use the facility. Most of all we value our relationship with you. Please let us know if you have any questions that we can answer. Thank you for your support.

Respectfully submitted,

Richard Schattman, Principal
Julie Benay, Assistant Principal

**SWANTON SCHOOL DISTRICT-TREASURER'S REPORT
PERIOD COVERED JANUARY 1, 2003 TO DECEMBER 31, 2003**

RECEIPTS:

Balance on Hand January 1, 2003	\$3,778,474.54
School Taxes	3,673,331.00
Temporary Loans:	
Notes	1,162,000.00
State Treasurer:	
State Aid to Education	4,380,269.34
Hot Lunch Reimbursements	94,849.43
Scope Grant	72,727.68
Foundations	1,000.00
Interest Earned	21,452.76
EEE	29,824.00
Summer School	1,324.00
Laff Program	4,528.41
Success By Six--FNWSU	3,955.00
Tabor Fund Reimbursement	1,500.00
Tobacco Grant	1,431.75
Tuition Reimbursements	6,711.98
Block Grant	168,377.00
Medicaid Reimbursement	129,526.89
PTO Grant	58.35
Idea Grant	3,986.86
EPSDT Reimb.	5,400.00
Cobra Reimb.	5,087.70
Children's Trust Fund Grant	7,761.33
Act Grant	114.00
Intensive	383,816.00
FNWSU--Salary	102,217.19
Misc. Reimbursements	3,245.36
	<u>\$14,042,970.57</u>

DISBURSEMENT:

School Director's Orders	\$11,430,635.56
Balance on Hand December 31, 2003	<u>2,612,335.01</u>
	<u>\$14,042,970.57</u>

Balance on Hand December 31, 2003

Checkbook/Sweep Account	\$184,135.45
Money Market	2,428,955.81
Payroll Withholding	(756.25)
	<u>\$2,612,335.01</u>

Other receipts-Town of Swanton School District Savings-Glebe Land \$6,166.13. Of this amount only \$4,839.88 is available for use.

Respectfully Submitted,
Doris Raleigh,
Town School District Treasurer

EXHIBIT I
Swanton School District
Combined Balance Sheet
All Fund Types and Account Groups
June 30, 2003

	Governmental Fund Types		Proprietary Fund Type	Fiduciary Fund Types			Account Group	Totals (Memorandum Only)
	General Fund	Special Revenue Funds	Enterprise Fund	Agency Funds	Expendable Trust Fund	Nonexpendable Trust Funds	General Long-Term Debt	
ASSETS:								
Current Assets:								
Cash	\$ 493,424		\$ 2,704	\$ 70,496	\$ 11,321	\$ 15,232		\$ 593,177
Cash - Restricted						124,228		124,228
Accounts Receivable - State		\$ 24,957	19,733					19,733
Due From Other Funds	-		-					24,957
Total Current Assets	493,424	24,957	22,437	70,496	11,321	139,460		762,095
Other Assets:								
Amount to be Provided for:								
Early Departure Program	-	-	-	-	-	-	91,014	91,014
Retirement of Long-Term Debt	-	-	-	-	-	-	2,000,000	2,000,000
Total Other Assets	-	-	-	-	-	-	2,091,014	2,091,014
TOTAL ASSETS	493,424	24,957	22,437	70,496	11,321	139,460	2,091,014	2,853,109
LIABILITIES AND FUND EQUITY:								
Liabilities:								
Cash Overdraft	\$ 73,464		\$ 21,307					\$ 73,464
Accounts Payable								21,307
Accrued Expenses	93,855							93,855
Due To Other Funds	24,957							24,957
Deferred Revenue		\$ 24,957						24,957
Amount Held for Agency Funds				\$ 70,496			91,014	70,496
Early Departure Program							2,000,000	91,014
Bonds Payable							2,091,014	2,000,000
Total Liabilities	192,276	24,957	21,307	70,496			2,091,014	2,400,050
Fund Equity:								
Fund Balances:								
Unreserved	211,309				11,321	11,232		211,309
Reserved - Awards								22,553
Reserved - 03-04	89,839							89,839
Restricted						128,228		128,228
Retained Earnings	-	-	1,130	-	-	-	-	1,130
Total Fund Equity	301,148	-	1,130	-	11,321	139,460	-	453,059
TOTAL LIABILITIES AND FUND EQUITY	493,424	24,957	22,437	70,496	11,321	139,460	2,091,014	2,853,109

The accompanying notes are an integral part of these financial statements

Swanton School District
Combined Statement of Revenues, Expenditures
and Changes in Fund Balances
All Governmental Fund Types and Expendable Trust Funds
For The Year Ended June 30, 2003

EXHIBIT II

	Governmental Fund Types			Fiduciary Fund Type	Totals (Memorandum Only)
	General Fund	Special Revenue Fund	Debt Service Fund	Expendable Trust Funds	
REVENUES:					
Property Taxes	\$ 1,179,272				\$ 1,179,272
Investment Income	26,318			\$ 218	26,536
Tuition	1,841				1,841
Refunds and Reimbursements	1,898				1,898
Miscellaneous	3,589				3,589
Private/Local State		\$ 18,039			18,039
	<u>8,708,492</u>	<u>86,411</u>	<u>-</u>	<u>-</u>	<u>8,794,903</u>
 TOTAL REVENUES	 <u>9,921,410</u>	 <u>104,450</u>	 <u>\$ -</u>	 <u>218</u>	 <u>10,026,078</u>
EXPENDITURES:					
Direct Services	7,780,618	104,450			7,885,068
Support Services:					
Students	276,249				276,249
Instructional Staff	195,701				195,701
General Administration	206,000				206,000
Area Administration	260,462				260,462
Fiscal Services	35,212				35,212
Operation and Maintenance of Building	411,485				411,485
Transportation Services	287,418				287,418
Debt Service:					
Principal Retirement			200,000		200,000
Interest Charges	<u>-</u>	<u>-</u>	<u>135,089</u>	<u>-</u>	<u>135,089</u>
 TOTAL EXPENDITURES	 <u>9,453,145</u>	 <u>104,450</u>	 <u>335,089</u>	 <u>-</u>	 <u>9,892,684</u>
 EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	 468,265	 -	 (335,089)	 218	 133,394
OTHER FINANCING SOURCES (USES):					
Transfers In (Out)	<u>(335,089)</u>	<u>-</u>	<u>335,089</u>	<u>-</u>	<u>-</u>
 EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES	 133,176	 -	 -	 218	 133,394
 FUND BALANCES, JULY 1, 2002	 <u>167,972</u>	 <u>-</u>	 <u>-</u>	 <u>11,103</u>	 <u>179,075</u>
 FUND BALANCES, JUNE 30, 2003	 <u>\$ 301,148</u>	 <u>\$ -</u>	 <u>\$ -</u>	 <u>\$ 11,321</u>	 <u>\$ 312,469</u>

The accompanying notes are an integral part of these financial statements

Swanton School District
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Budget and Actual
General Fund
For The Year Ended June 30, 2003

EXHIBIT III

	Object	Budget	Actual	Variance - Favorable (Unfavorable)
REVENUES:				
Property Taxes		\$ 1,179,272	\$ 1,179,272	\$ -
Investment Income		35,000	26,318	(8,682)
Tuition Reimbursement		-	1,841	1,841
Insurance Reimbursement		-	1,898	1,898
Miscellaneous		-	3,589	3,589
State:				
General State Support - Town		3,428,315	3,428,315	-
General State Support - State		3,452,931	3,452,931	-
Thermostat Payment		621,941	621,941	-
Transportation Aid		160,085	160,085	-
Transportation Aid - Prior Year		5,235	5,235	-
Hold Harmless Capital Debt		4,239	4,239	-
Mainstream Block Grant		328,239	328,239	-
Intensive Reimbursement		490,482	651,649	161,167
Essential Early Education		56,276	56,391	115
Care and Custody		-	(533)	(533)
TOTAL REVENUES		<u>9,762,015</u>	<u>9,921,410</u>	<u>159,395</u>
EXPENDITURES:				
Instructional Programs 1100:				
Teacher Salaries	110	1,459,691	1,475,510	(15,819)
Extra Curricular Salaries	110	8,705	8,468	237
Content Specialist	110	52,735	48,895	3,840
Contractual Retirement	110	22,959	22,314	645
Aide Salaries	119	90,522	89,128	1,394
Crossing Guard Salaries	119	3,000	475	2,525
Substitute Salaries	120	25,000	35,845	(10,845)
Health Insurance	210	241,017	249,588	(8,571)
Cafeteria Plan	211	2,100	2,093	7
Social Security	220	127,190	127,045	145
Life Insurance	230	1,820	1,675	145
Retirement	240	3,621	4,322	(701)
Workers Compensation	250	8,313	11,430	(3,117)
Unemployment Compensation	260	1,500	1,107	393
Dental Insurance	280	25,293	23,585	1,708
Contracted Services	300	8,100	3,687	4,413
Professional Services	330	4,000	-	4,000

The accompanying notes are an integral part of these financial statements

Swanton School District
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Budget and Actual
General Fund
For The Year Ended June 30, 2003

EXHIBIT III

	Object	Budget	Actual	Variance - Favorable (Unfavorable)
Repairs and Maintenance	430	\$ 975	\$ 752	\$ 223
Vocational Tuition	560	30,275	34,894	(4,619)
High School Assessment	562	4,288,577	4,288,577	-
High School Assessment - Capital	562	126,529	140,367	(13,838)
High School Assessment - Roof	562	13,838	-	13,838
Travel	580	700	81	619
Supplies	610	86,131	93,687	(7,556)
Books and Periodicals	640	39,809	34,708	5,101
Audio Visual Materials	650	1,106	475	631
Manipulatives	660	10,381	10,241	140
Computer Software	670	-	446	(446)
Equipment	730	16,862	15,361	1,501
Computer Equipment	739	-	18,743	(18,743)
Dues and Fees	810	710	593	117
Subtotal		<u>6,701,459</u>	<u>6,744,092</u>	<u>(42,633)</u>
Special Education 1210:				
Teacher Salaries	110	236,127	244,622	(8,495)
Aide Salaries	119	380,549	343,530	37,019
Clerical Salaries	119	6,185	12,158	(5,973)
Substitute Salaries	120	20,000	26,502	(6,502)
Tutors	121	17,500	13,554	3,946
Health Insurance	210	111,343	100,199	11,144
Social Security	220	50,518	47,545	2,973
Life Insurance	230	210	-	210
Retirement	240	15,469	13,711	1,758
Workers Compensation	250	3,302	3,297	5
Dental Insurance	280	4,482	3,842	640
Purchased Professional Services	300	22,000	11,428	10,572
Repairs and Maintenance	430	150	-	150
Telephone	530	500	-	500
Advertising	540	600	-	600
Tuition	561	50,000	110,653	(60,653)
Travel	580	1,500	269	1,231
Supplies and Materials	600	15,000	8,648	6,352
Books	640	750	282	468
Audio Visual Materials	650	200	-	200
Computer Software	670	500	313	187
Equipment	730	16,000	2,384	13,616

The accompanying notes are an integral part of these financial statements

Swanton School District
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Budget and Actual
General Fund
For The Year Ended June 30, 2003

EXHIBIT III

	Object	Budget	Actual	Variance - Favorable (Unfavorable)
Computer Equipment	739	\$ 1,500	\$ 1,133	\$ 367
Subtotal		<u>954,385</u>	<u>944,070</u>	<u>10,315</u>
Early Education Assessment 1214:				
Assessment	330	<u>92,456</u>	<u>92,456</u>	<u>-</u>
Subtotal		<u>92,456</u>	<u>92,456</u>	<u>-</u>
Counseling Services 2122:				
Salaries	110	98,982	95,404	3,578
Health Insurance	210	16,709	17,114	(405)
Social Security	220	7,572	6,776	796
Workers Compensation	250	495	495	-
Dental Insurance	280	1,921	1,921	-
Contracted Services	300	950	1,013	(63)
Travel	580	450	225	225
Supplies	610	3,500	1,228	2,272
Books	640	1,200	263	937
Equipment	730	290	46	244
Dues and Fees	810	<u>405</u>	<u>312</u>	<u>93</u>
Subtotal		<u>132,474</u>	<u>124,797</u>	<u>7,677</u>
Health Services 2130:				
Salaries	110	32,199	32,199	-
Nursing Assistant	115	11,856	11,846	10
Social Security	220	3,753	3,783	(30)
Retirement	240	-	175	(175)
Workers Compensation	250	220	220	-
Dental Insurance	280	640	640	-
Purchased Services	300	-	89	(89)
Repair & Maintenance	430	120	113	7
Travel	580	-	76	(76)
Supplies	610	1,725	1,528	197
Books	640	125	123	2
Audio Visual Materials	650	150	150	-
Computer Software	670	200	-	200
Equipment	730	-	60	(60)
Computer Equipment	739	-	108	(108)
Dues and Fees	810	<u>35</u>	<u>-</u>	<u>35</u>
Subtotal		<u>51,023</u>	<u>51,110</u>	<u>(87)</u>

The accompanying notes are an integral part of these financial statements

Swanton School District
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Budget and Actual
General Fund
For The Year Ended June 30, 2003

EXHIBIT III

	Object	Budget	Actual	Variance - Favorable (Unfavorable)
Speech Services 2150:				
Salaries	110	\$ 79,902	\$ 82,901	\$ (2,999)
Health Insurance	210	12,592	9,499	3,093
Social Security	220	6,113	6,261	(148)
Workers Compensation	250	400	400	-
Dental Insurance	280	1,281	1,281	-
Contracted Services	300	3,000	-	3,000
Subtotal		<u>103,288</u>	<u>100,342</u>	<u>2,946</u>
Instructional Staff Training 2213:				
Tuition Reimbursement	270	<u>28,500</u>	<u>15,940</u>	<u>12,560</u>
Subtotal		<u>28,500</u>	<u>15,940</u>	<u>12,560</u>
Library Services 2220:				
Salaries	110	70,958	70,957	1
Contractual Retirement	110	10,636	10,458	178
Aide Salaries	119	24,591	16,545	8,046
Health Insurance	210	12,826	9,788	3,038
Social Security	220	8,123	7,291	832
Retirement	240	984	752	232
Workers Compensation	250	531	409	122
Dental Insurance	280	960	960	-
Repairs and Maintenance	430	750	352	398
Travel	580	200	-	200
Supplies	610	2,350	2,080	270
Books	640	14,450	16,302	(1,852)
Audio Visual Materials	650	1,200	963	237
Manipulative Devices	660	400	-	400
Computer Software	670	1,095	172	923
Equipment	730	2,500	2,126	374
Computer Equipment	739	2,290	2,156	134
Subtotal		<u>154,844</u>	<u>141,311</u>	<u>13,533</u>
School-Wide Technology 2225:				
Purchased Services	300	12,000	12,400	(400)
Repair & Maintenance	430	3,233	2,515	718
Telephone	530	15,300	13,069	2,231
Supplies	610	1,800	347	1,453
Audio Visual Materials	650	750	-	750
Computer Software	670	3,449	-	3,449

The accompanying notes are an integral part of these financial statements

Swanton School District
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Budget and Actual
General Fund
For The Year Ended June 30, 2003

EXHIBIT III

	Object	Budget	Actual	Variance - Favorable (Unfavorable)
Computer Equipment	739	\$ 28,282	\$ 10,119	\$ 18,163
Subtotal		<u>64,814</u>	<u>38,450</u>	<u>26,364</u>
Board of Education 2310:				
Salaries	110	4,000	4,000	-
Secretary Salaries	111	1,000	1,261	(261)
Social Security	220	249	403	(154)
Purchased Professional Services	300	1,000	-	1,000
Audit	330	2,800	2,600	200
Legal Services	390	10,000	10,280	(280)
Fidelity Bond Insurance	523	400	214	186
Postage	531	200	1,115	(915)
Advertising	540	500	2,428	(1,928)
Printing	550	1,800	3,468	(1,668)
Travel and Conferences	580	300	-	300
Supplies	610	350	322	28
Dues	810	1,415	1,400	15
Subtotal		<u>24,014</u>	<u>27,491</u>	<u>(3,477)</u>
Office of the Superintendent 2321:				
Central Office Assessment	331	91,272	91,272	-
Special Education Assessment	333	87,237	87,237	-
Subtotal		<u>178,509</u>	<u>178,509</u>	<u>-</u>
Principal's Office 2410:				
Principal Salaries	110	124,550	124,549	1
Administrative Assistant Salaries	110	15,624	15,332	292
Secretary Salaries	119	48,967	50,212	(1,245)
Health Insurance	210	40,058	34,796	5,262
Social Security	220	14,469	14,284	185
Retirement	240	2,584	2,638	(54)
Workers Compensation	250	946	946	-
Dental Insurance	280	3,842	3,842	-
Disability Insurance	290	300	314	(14)
Contracted Services	300	500	-	500
Repairs and Maintenance	430	600	-	600
Telephone	530	5,500	6,034	(534)
Postage	531	2,000	1,798	202
Travel	580	3,000	1,422	1,578
Supplies	610	3,550	2,220	1,330
Books	640	100	236	(136)

The accompanying notes are an integral part of these financial statements

Swanton School District
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Budget and Actual
General Fund
For The Year Ended June 30, 2003

EXHIBIT III

	Object	Budget	Actual	Variance - Favorable (Unfavorable)
Computer Software	670	\$ 1,500	\$ 662	\$ 838
Equipment	730	-	100	(100)
Computer Equipment	739	-	574	(574)
Dues	810	500	503	(3)
Subtotal		<u>268,590</u>	<u>260,462</u>	<u>8,128</u>
Fiscal Services 2520:				
Salaries	110	15,513	16,579	(1,066)
Health Insurance	210	6,682	6,682	-
Social Security	220	962	1,307	(345)
Retirement	240	621	485	136
Workers Compensation	250	78	78	-
Dental Insurance	280	476	476	-
Postage and Telephone	531	500	500	-
Supplies	610	850	660	190
Current Interest	830	15,000	8,533	6,467
Other	890	-	(88)	88
Subtotal		<u>40,682</u>	<u>35,212</u>	<u>5,470</u>
Operation and Maintenance of Building 2610:				
Salaries	110	108,631	124,659	(16,028)
Health Insurance	210	30,533	24,434	6,099
Social Security	220	8,310	9,339	(1,029)
Retirement	240	4,345	4,920	(575)
Workers Compensation	250	3,259	3,259	-
Unemployment Compensation	260	1,500	577	923
Dental Insurance	280	3,202	3,148	54
Purchased Services	300	11,235	-	11,235
Water and Sewage	411	16,500	13,700	2,800
Disposal Service	421	7,500	7,178	322
Snow Removal	422	3,800	3,800	-
Repairs and Maintenance	430	41,500	25,637	15,863
Water Heater Rental	440	1,200	1,217	(17)
Property Insurance	521	10,500	11,571	(1,071)
Travel	580	200	-	200
Supplies	610	50,939	34,743	16,196
Natural Gas	621	25,000	39,143	(14,143)
Electricity	622	72,000	74,357	(2,357)
Fuel Oil	624	300	-	300

The accompanying notes are an integral part of these financial statements

Swanton School District
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Budget and Actual
General Fund
For The Year Ended June 30, 2003

EXHIBIT III

	Object	Budget	Actual	Variance - Favorable (Unfavorable)
Equipment	730	\$ 25,700	\$ 29,803	\$ (4,103)
Subtotal		<u>426,154</u>	<u>411,485</u>	<u>14,669</u>
Student Transportation 2711:				
Contracted Services	513	260,367	260,367	-
Special Education Transportation	519	<u>23,500</u>	<u>27,051</u>	<u>(3,551)</u>
Subtotal		<u>283,867</u>	<u>287,418</u>	<u>(3,551)</u>
TOTAL EXPENDITURES		<u>9,505,059</u>	<u>9,453,145</u>	<u>51,914</u>
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES		256,956	468,265	211,309
OTHER FINANCING SOURCES (USES):				
Transfer To Debt Service		<u>(335,089)</u>	<u>(335,089)</u>	<u>-</u>
EXCESS OF REVENUES AND OTHER SOURCES OVER (UNDER) EXPENDITURES AND OTHER USES		(78,133)	133,176	211,309
FUND BALANCE, JULY 1, 2002		<u>78,133</u>	<u>167,972</u>	<u>89,839</u>
FUND BALANCE, JUNE 30, 2003		<u>\$ -</u>	<u>\$ 301,148</u>	<u>\$ 301,148</u>

The accompanying notes are an integral part of these financial statements

Swanton School District
 Combined Schedule of Revenues, Expenses
 and Changes in Fund Equity
 Proprietary Fund Type and Nonexpendable Trust Funds
 For The Year Ended June 30, 2003

EXHIBIT IV

	Proprietary Fund Type	Fiduciary Fund Type	Totals (Memorandum Only)
	Food Program	Nonexpendable Trust Funds	
Operating Revenues:			
Sales	\$ 86,221		\$ 86,221
Investment Income	-	\$ 2,330	2,330
Total Operating Revenues	<u>86,221</u>	<u>2,330</u>	<u>88,551</u>
Operating Expenses:			
Contract Services	189,992	3848	193,840
Commodities	-	-	-
Total Operating Expenses	<u>189,992</u>	<u>3,848</u>	<u>193,840</u>
Operating Income (Loss)	<u>(103,771)</u>	<u>(1,518)</u>	<u>(105,289)</u>
Non-Operating Revenues:			
State Sources:			
Restricted Grants:			
Lunch Match	4,351		4,351
Federal Sources:			
Restricted Grants:			
School Lunch Program	74,742		74,742
School Breakfast Program	24,727		24,727
Commodities	-	-	-
Total Non-Operating Revenues	<u>103,820</u>	<u>-</u>	<u>103,820</u>
Net Income (Loss)	49	(1,518)	(1,469)
Fund Equity, July 1, 2002	<u>1,081</u>	<u>140,978</u>	<u>142,059</u>
Fund Equity, June 30, 2003	<u>\$ 1,130</u>	<u>\$ 139,460</u>	<u>\$ 140,590</u>

The accompanying notes are an integral part of these financial statements

**SWANTON SCHOOL DISTRICT
FY2004 BUDGET and FY2005 PROPOSED SCHOOL BUDGET**

Funct/ Object	Description	FY2004		FY2004		FY2005		Variance [f/m Restated]
		Budget	Restated	Anticipated	Proposed			
1100	INSTRUCTIONAL PROGRAMS							
110	Teachers' Salaries	\$1,541,267	\$1,541,267	\$1,541,139	\$1,599,402	\$58,135		
	Teachers' Salaries funded thru Grants	\$0	\$81,961	\$103,642	\$108,442	\$26,481		
110.1	Contractual Retirement Packages	\$34,198	\$34,198	\$34,198	\$34,198	\$0		
110.2	Extracurricular Salaries	\$9,000	\$9,000	\$9,000	\$9,000	\$0		
110.3	Content Specialist	\$0	\$48,037	\$50,288	\$51,699	\$3,662		
111	Home/School Coordinator	\$0	\$17,500	\$19,600	\$20,384	\$2,884		
119	Paraprofessionals' Salaries	\$97,157	\$97,157	\$94,957	\$99,745	\$2,588		
119.1	Crossing Guards' Salaries	\$4,430	\$4,430	\$4,430	\$4,430	\$0		
120	Substitutes' Salaries	\$25,000	\$25,000	\$25,000	\$25,000	\$0		
210	Health Insurance	\$305,467	\$334,712	\$338,433	\$370,631	\$35,919		
210.1	Expanded Section 125 Plan	\$2,500	\$2,500	\$2,500	\$2,500	\$0		
220	Social Security	\$130,896	\$143,314	\$144,127	\$164,337	\$21,023		
230	Life Insurance	\$1,500	\$1,500	\$1,500	\$1,500	\$0		
240	Municipal Retirement	\$3,886	\$3,886	\$3,798	\$3,990	\$104		
250	Workers Compensation	\$10,694	\$10,694	\$13,192	\$12,690	\$1,996		
260	Unemployment Compensation	\$1,500	\$1,500	\$1,546	\$1,500	\$0		
280	Dental Insurance	\$28,221	\$31,322	\$30,286	\$33,913	\$2,591		
300	Purchased Prof. Services	\$1,500	\$1,500	\$1,500	\$6,500	\$5,000		
300.1	Purch. Prof. Services - Action Planning	\$5,000	\$5,000	\$4,000	\$5,000	\$0		
300.2	Purch. Prof. Services - Math Staff Dev.	\$1,000	\$1,000	\$1,000	\$1,000	\$0		
300.3	Purch. Prof. Services - OT/PT	\$1,500	\$1,500	\$1,500	\$1,500	\$0		
330	Contracted Services - Testing	\$4,000	\$4,000	\$3,000	\$4,000	\$0		
430	Repair & Maintenance	\$2,734	\$2,734	\$2,085	\$1,480	(\$1,254)		

Funct/ Object	Description	FY2004 Budget	FY2004 Restated	FY2004: Anticipated	FY2005 Proposed	Variance (fm Restated)
1100	INSTRUCTIONAL PROGRAMS					
580	Travel/Mileage	\$500	\$500	\$500	\$1,000	\$500
610	Supplies	\$85,020	\$85,020	\$79,857	\$97,821	\$12,801
640	Books	\$38,819	\$38,819	\$36,700	\$40,196	\$1,377
650	Audiovisual Materials	\$0	\$0	\$0	\$1,743	\$1,743
660	Manipulatives [Reusable Supplies]	\$6,554	\$6,554	\$4,451	\$10,928	\$4,374
730	Equipment	\$14,385	\$14,385	\$11,799	\$20,008	\$5,623
810	Dues, Memberships, Fees	\$0	\$0	\$0	\$100	\$100
	Subtotal - Instructional Programs	\$2,356,728	\$2,548,990	\$2,564,028	\$2,734,637	\$185,647
1210	SPECIAL EDUCATION					
110	Teachers' Salaries	\$255,475	\$255,475	\$254,017	\$274,829	\$19,354
119	Paraprofessionals' Salaries	\$386,792	\$386,792	\$391,850	\$394,812	\$8,020
119.1	Clerical Salary	\$9,765	\$9,765	\$9,277	\$13,671	\$3,906
120	Substitutes' Salaries	\$20,000	\$20,000	\$16,284	\$20,000	\$0
121	Tutors' Salaries	\$15,000	\$15,000	\$15,000	\$15,000	\$0
210	Health Insurance	\$133,220	\$133,220	\$131,192	\$124,113	(\$9,107)
220	Social Security	\$52,558	\$52,558	\$54,202	\$54,951	\$2,393
230	Life Insurance	\$210	\$210	\$210	\$210	\$0
240	Municipal Retirement	\$15,862	\$15,862	\$15,430	\$16,339	\$477
250	Workman's Compensation	\$4,294	\$4,294	\$5,297	\$4,669	\$375
270	Tuition Reimbursement	\$0	\$0	\$0	\$0	\$0
280	Dental Insurance	\$4,818	\$4,818	\$4,818	\$5,395	\$577
300	Purchased Professional Services	\$20,000	\$20,000	\$65,000	\$59,500	\$39,500
301	In-Service Training	\$2,000	\$2,000	\$2,000	\$2,000	\$0
310	Contracted Services	\$950	\$950	\$950	\$950	\$0
430	Repair & Maintenance	\$950	\$950	\$950	\$1,500	\$550
530	Telephone	\$500	\$500	\$500	\$500	\$0
540	Advertising	\$600	\$600	\$600	\$600	\$0

Funct/ Object	Description	FY2004			FY2005		Variance (fm Restated)
		Budget	Restated	Anticipated	Proposed		
1210	SPECIAL EDUCATION						
561	Tuition to Private Schools	\$55,000	\$55,000	\$50,000	\$55,000	\$0	\$0
580	Travel	\$1,000	\$1,000	\$1,000	\$1,000	\$0	\$0
610	Supplies & Materials	\$23,450	\$23,450	\$19,150	\$24,305	\$855	\$855
670	Computer Software	\$100	\$100	\$100	\$100	\$0	\$0
730	Equipment	\$18,600	\$18,600	\$17,021	\$11,610	(\$6,990)	(\$6,990)
731	Computer Equipment	\$4,800	\$4,800	\$4,800	\$0	(\$4,800)	(\$4,800)
	<i>Subtotal - Special Education</i>	\$1,025,944	\$1,025,944	\$1,059,648	\$1,081,054	\$55,110	\$55,110
1214	EARLY CHILDHOOD PROGRAM						
331	Assessment	\$99,949	\$99,949	\$99,949	\$118,661	\$18,712	\$18,712
	<i>Subtotal - E.C.P.</i>	\$99,949	\$99,949	\$99,949	\$118,661	\$18,712	\$18,712
2120	COUNSELING SERVICES						
110	Counselors' Salaries	\$92,220	\$92,220	\$95,405	\$102,904	\$10,684	\$10,684
210	Health Insurance	\$17,331	\$17,331	\$19,882	\$21,820	\$4,489	\$4,489
220	Social Security	\$7,055	\$7,055	\$7,062	\$7,872	\$817	\$817
250	Workman's Compensation	\$576	\$576	\$710	\$669	\$93	\$93
280	Dental Insurance	\$2,065	\$2,065	\$2,065	\$2,312	\$247	\$247
300	Contracted Services	\$1,125	\$1,125	\$1,125	\$900	(\$225)	(\$225)
580	Travel	\$200	\$200	\$200	\$200	\$0	\$0
610	Supplies	\$3,177	\$3,177	\$2,130	\$3,475	\$298	\$298
640	Books	\$1,190	\$1,190	\$981	\$780	(\$410)	(\$410)
650	Audiovisuals	\$0	\$0	\$0	\$320	\$320	\$320
731	Computer Equipment	\$1,000	\$1,000	\$1,000	\$300	(\$700)	(\$700)
810	Dues & Fees	\$405	\$405	\$0	\$0	(\$405)	(\$405)
	<i>Subtotal - Counseling Services</i>	\$126,344	\$126,344	\$130,560	\$141,552	\$15,208	\$15,208

Funct/ Object	Description	FY2004			FY2005		Variance (fm Restated)
		Budget	Restated	Anticipated	Proposed		
2130	HEALTH SERVICES						
110	Salary, Nurse	\$33,648	\$33,648	\$34,343	\$36,393	\$2,745	
115	Nursing Assistant Salary	\$13,532	\$13,532	\$13,490	\$18,424	\$4,892	
210	Health Insurance	\$0	\$0	\$0	\$0	\$0	
220	Social Security	\$3,609	\$3,609	\$3,659	\$4,193	\$584	
240	Municipal Retirement	\$0	\$0	\$540	\$737	\$737	
250	Workman's Compensation	\$295	\$295	\$363	\$356	\$61	
280	Dental Insurance	\$1,377	\$1,377	\$1,377	\$1,542	\$165	
430	Repair & Maintenance	\$240	\$240	\$120	\$120	(\$120)	
610	Supplies	\$1,752	\$1,752	\$1,752	\$1,905	\$153	
640	Books	\$125	\$125	\$125	\$275	\$150	
650	Audiovisuals	\$150	\$150	\$150	\$250	\$100	
660	Manipulatives	\$0	\$0	\$0	\$169	\$169	
670	Computer Software	\$200	\$200	\$200	\$200	\$0	
730	Equipment	\$125	\$125	\$125	\$125	\$0	
739	Computer Equipment	\$125	\$125	\$125	\$125	\$0	
	Subtotal - Health Services	\$55,178	\$55,178	\$56,369	\$64,814	\$9,636	
2150	SPEECH PATH. & AUDIOLOGY						
110	Salary	\$83,498	\$83,498	\$83,404	\$86,590	\$3,092	
210	Health Insurance	\$14,984	\$14,984	\$16,259	\$19,245	\$4,261	
220	Social Security	\$6,388	\$6,388	\$6,340	\$6,624	\$236	
250	Workmen's Compensation	\$522	\$522	\$644	\$563	\$41	
280	Dental Insurance	\$1,377	\$1,377	\$1,377	\$1,542	\$165	
300	Contracted Services	\$2,000	\$2,000	\$2,000	\$2,000	\$0	
	Subtotal - Speech Pathology	\$108,769	\$108,769	\$110,024	\$116,564	\$7,795	

Funct/ Object	Description	FY2004 Budget	FY2004 Restated	FY2004: Anticipated	FY2005 Proposed	Variance [fm Restated]
2213 INSTRUCTIONAL STAFF TRAINING						
270	Instructional Training	\$25,000	\$25,000	\$25,000	\$25,000	\$0
270.1	Instructional Training - paraprofessionals	\$0	\$0	\$0	\$3,500	\$3,500
271	Action Planning Prof. Development	\$3,500	\$3,500	\$3,500	\$3,500	\$0
	<i>Subtotal - Instructional Staff Training</i>	\$28,500	\$28,500	\$28,500	\$32,000	\$3,500
2222 LIBRARY SERVICES						
110	Librarians' Salaries	\$74,151	\$74,151	\$70,958	\$74,668	\$517
119	Paraprofessionals' Salaries	\$25,364	\$25,364	\$25,956	\$26,857	\$1,493
210	Health Insurance	\$15,262	\$15,262	\$15,261	\$16,749	\$1,487
220	Social Security	\$7,613	\$7,613	\$7,592	\$7,767	\$154
240	Municipal Retirement	\$1,015	\$1,015	\$1,038	\$1,074	\$59
250	Workman's Compensation	\$622	\$622	\$767	\$660	\$38
280	Dental Insurance	\$1,032	\$1,032	\$1,032	\$1,156	\$124
300	Contracted Services	\$1,600	\$1,600	\$1,600	\$1,600	\$0
430	Repair & Maintenance	\$750	\$750	\$750	\$750	\$0
580	Travel / Conference	\$200	\$200	\$200	\$200	\$0
610	Supplies	\$2,350	\$2,350	\$2,350	\$2,475	\$125
640	Books	\$13,005	\$13,005	\$13,005	\$14,950	\$1,945
650	Audiovisuals	\$1,200	\$1,200	\$1,200	\$1,000	(\$200)
660	Manipulatives [Reusable Supplies]	\$400	\$400	\$400	\$400	\$0
670	Computer Software	\$1,095	\$1,095	\$1,095	\$1,300	\$205
730	Equipment	\$2,300	\$2,300	\$2,300	\$4,290	\$1,990
731	Computer Equipment	\$3,779	\$3,779	\$3,779	\$0	(\$3,779)
	<i>Subtotal - Library Services</i>	\$151,738	\$151,738	\$149,283	\$155,896	\$4,158

Funct/ Object	Description	FY2004 Budget	FY2004 Restated	FY2004 Anticipated	FY2005 Proposed	Variance [fm Restated]
2225 SCHOOL-WIDE TECHNOLOGY SERVICES						
110	Technology Coordinator Salary	\$0	\$0	\$0	\$26,040	\$26,040
210	Health Insurance	\$0	\$0	\$0	\$8,428	\$8,428
220	Social Security	\$0	\$0	\$0	\$1,992	\$1,992
250	Workers Compensation	\$0	\$0	\$0	\$169	\$169
280	Dental Insurance	\$0	\$0	\$0	\$723	\$723
300	Purchased Prof. Services	\$14,875	\$14,875	\$14,875	\$0	(\$14,875)
430	Repair & Maintenance	\$3,500	\$3,500	\$3,500	\$3,500	\$0
530	Telephone	\$11,000	\$11,000	\$11,000	\$11,000	\$0
610	Supplies	\$1,800	\$1,800	\$1,800	\$1,800	\$0
650	Audiovisuals	\$750	\$750	\$750	\$750	\$0
670	Computer Software	\$6,675	\$6,675	\$6,675	\$5,000	(\$1,675)
730	Equipment	\$0	\$0	\$0	\$2,000	\$2,000
731	Computer Equipment	\$5,358	\$5,358	\$5,358	\$35,100	\$29,742
	Subtotal - Technology Services	\$43,958	\$43,958	\$43,958	\$96,502	\$52,544
2310 BOARD OF EDUCATION						
110	Board Salaries	\$4,000	\$4,000	\$4,000	\$4,000	\$0
111	Salary, Board Secretary	\$1,250	\$1,250	\$850	\$1,000	(\$250)
220	Social Security	\$402	\$402	\$371	\$383	(\$19)
300	Contracted Service	\$1,000	\$1,000	\$1,000	\$1,000	\$0
330	Audit	\$2,800	\$2,800	\$2,600	\$3,000	\$200
390	Legal Services	\$12,500	\$12,500	\$12,500	\$12,500	\$0
523	Fidelity Bond Insurance	\$400	\$400	\$400	\$400	\$0
531	Postage	\$200	\$200	\$200	\$200	\$0
540	Advertising	\$500	\$500	\$760	\$500	\$0
550	Printing Town Report	\$1,800	\$1,800	\$3,000	\$3,000	\$1,200
580	Travel/Conference	\$300	\$300	\$300	\$300	\$0
610	Supplies	\$350	\$350	\$350	\$350	\$0
810	Dues (NSBA)	\$1,415	\$1,415	\$1,600	\$1,600	\$185
	Subtotal - Board of Education	\$26,917	\$26,917	\$27,931	\$28,233	\$1,316

Funct/ Object	Description	FY2004 Budget	FY2004 Restated	FY2004 Anticipated	FY2005 Proposed	Variance [fm Restated]
2321 OFFICE OF THE SUPERINTENDENT						
331	S. U. Assessment (Central Office)	\$94,552	\$94,552	\$94,552	\$97,327	\$2,775
333	S. U. Assessment (Special Education)	\$96,792	\$96,792	\$96,792	\$102,213	\$5,421
	Subtotal - Superintendent's Office	\$191,344	\$191,344	\$191,344	\$199,540	\$8,196
2410 PRINCIPAL'S OFFICE						
110	Principal & Asst Principal Salaries	\$129,500	\$129,500	\$129,500	\$134,033	\$4,533
110.01	Administrative Asst Salaries	\$16,808	\$16,808	\$16,808	\$15,952	(\$856)
119	Secretaries' Salaries	\$54,997	\$54,997	\$54,173	\$61,550	\$6,553
210	Health Insurance	\$41,437	\$41,437	\$41,435	\$45,475	\$4,038
210.1	Long Term Disability Insurance	\$300	\$300	\$300	\$300	\$0
220	Social Security	\$15,400	\$15,400	\$15,214	\$16,182	\$782
240	Municipal Retirement	\$2,872	\$2,872	\$2,839	\$3,875	\$1,003
250	Workman's Compensation	\$1,258	\$1,258	\$1,551	\$1,375	\$117
280	Dental Insurance	\$4,130	\$4,130	\$4,130	\$4,625	\$495
300	Contracted Services - Action Plans	\$600	\$600	\$600	\$600	\$0
301	Purchased Services	\$1,700	\$1,700	\$1,700	\$1,700	\$0
430	Repair & Maintenance	\$600	\$600	\$600	\$600	\$0
530	Telephone	\$5,500	\$5,500	\$5,500	\$5,500	\$0
531	Postage	\$3,000	\$3,000	\$3,000	\$3,300	\$300
580	Conference/Travel	\$1,000	\$1,000	\$1,000	\$2,500	\$1,500
610	Supplies	\$4,995	\$4,995	\$4,235	\$6,050	\$1,055
640	Books	\$600	\$600	\$600	\$600	\$0
670	Computer Software	\$300	\$300	\$300	\$300	\$0
730	Equipment	\$1,000	\$1,000	\$1,000	\$700	(\$300)
731	Computer Equipment	\$0	\$0	\$100	\$2,500	\$2,500
810	Dues (VT Headmasters)	\$500	\$500	\$1,042	\$1,000	\$500
	Subtotal - Principal's Office	\$286,497	\$286,497	\$285,627	\$308,717	\$22,220

Funct/ Object	Description	FY2004 Budget	FY2004 Restated	FY2004 Anticipated	FY2005 Proposed	Variance (/in Restated/)
2520	FISCAL SERVICES					
110	Bookkeeper's Salary	\$19,554	\$19,554	\$19,554	\$20,311	\$757
210	Health Insurance	\$8,370	\$8,370	\$7,952	\$8,727	\$357
220	Social Security	\$1,212	\$1,212	\$1,212	\$1,259	\$47
240	Municipal Retirement	\$782	\$782	\$782	\$1,016	\$234
250	Workers Compensation	\$98	\$98	\$98	\$132	\$34
280	Dental Insurance	\$476	\$476	\$476	\$476	\$0
531	Postage & Telephone	\$750	\$750	\$750	\$750	\$0
610	Supplies	\$850	\$850	\$850	\$850	\$0
830	Interest on Current Loan	\$13,000	\$13,000	\$6,500	\$10,000	(\$3,000)
890	Miscellaneous	\$0	\$0	\$14	\$0	\$0
	Subtotal - Fiscal Services	\$45,092	\$45,092	\$38,188	\$43,521	(\$1,571)
2540	PLANT OPERATION & MAINTENANCE					
110	Custodians' Salaries	\$112,388	\$112,388	\$118,888	\$123,071	\$10,683
210	Health Insurance	\$30,100	\$30,100	\$30,098	\$37,071	\$6,971
220	Social Security	\$8,598	\$8,598	\$9,004	\$9,415	\$817
240	Municipal Retirement	\$4,496	\$4,496	\$4,756	\$4,923	\$427
250	Workman's Compensation	\$3,934	\$3,934	\$4,854	\$5,231	\$1,297
260	Unemployment Compensation	\$1,000	\$1,000	\$0	\$1,000	\$0
280	Dental Insurance	\$3,442	\$3,442	\$3,442	\$3,854	\$412
300	Purchased Service	\$12,790	\$12,790	\$12,790	\$18,210	\$5,420
411	Water & Sewage	\$16,500	\$16,500	\$16,500	\$16,500	\$0
421	Disposal Service	\$7,500	\$7,500	\$7,500	\$7,500	\$0
422	Snow Removal	\$5,300	\$5,300	\$4,300	\$4,300	(\$1,000)
430	Repair/Maintenance	\$38,200	\$38,200	\$38,200	\$69,295	\$31,095
440	Water Heater Rental	\$1,500	\$1,500	\$1,500	\$1,500	\$0
521	Property & Liability Insurance	\$12,500	\$12,500	\$14,660	\$16,858	\$4,358
580	Travel/Conference	\$200	\$200	\$200	\$200	\$0

Funct/ Object	Description	FY2004 Budget	FY2004 Restated	FY2004 Anticipated	FY2005 Proposed	Variance (fm Restated)
2540	<u>PLANT OPERATION & MAINTENANCE</u>					
610	Supplies	\$59,800	\$59,800	\$50,776	\$65,741	\$5,941
621	Natural Gas for Heating	\$34,500	\$34,500	\$34,500	\$34,500	\$0
622	Electricity	\$75,000	\$75,000	\$75,000	\$75,000	\$0
624	Heat/Fuel	\$300	\$300	\$300	\$300	\$0
730	Equipment	\$8,805	\$8,805	\$8,805	\$28,205	\$19,400
739	Playground Equipment	\$0	\$0	\$0	\$0	\$0
	<i>Subtotal - Plant Operation</i>	\$436,853	\$436,853	\$436,073	\$522,674	\$85,821
2550	<u>PUPIL TRANSPORTATION</u>					
513	Contracted Service	\$282,000	\$282,000	\$282,000	\$291,876	\$9,876
515	Special Education Transportation	\$10,000	\$10,000	\$10,000	\$10,000	\$0
	<i>Subtotal - Pupil Transportation</i>	\$292,000	\$292,000	\$292,000	\$301,876	\$9,876
5100	<u>DEBT SERVICE</u>					
830	Interest	\$122,971	\$122,971	\$122,971	\$110,653	(\$12,318)
910	Principal	\$200,000	\$200,000	\$200,000	\$200,000	\$0
	<i>Subtotal - Debt Service</i>	\$322,971	\$322,971	\$322,971	\$310,653	(\$12,318)
	<u>SUBTOTAL - Swanton Elementary School District</u>	\$5,598,782	\$5,791,044	\$5,836,453	\$6,256,894	\$465,850
1300	<u>VOCATIONAL TUITION</u>					
569	Vocational Tuition (high school students @ NWTC)	\$37,500	\$108,092	\$106,653	\$115,330	\$7,238
	<i>Subtotal - Vocational Tuition</i>	\$37,500	\$108,092	\$106,653	\$115,330	\$7,238
	<u>GRAND TOTAL - SWANTON SCHOOL DISTRICT</u>	\$5,636,282	\$5,899,136	\$5,943,106	\$6,372,224	\$473,088

Funct/ Object	Description	FY2004			FY2005	
		Budget	Restated	Anticipated	Proposed	Variance [fm Restated]
1100	Staffing Funded by Other Sources					
	<u>TITLE I:</u>					
100	Professional Salaries	\$25,670	\$25,670	\$80,338	\$84,484	\$58,814
200	Insurance Benefits	\$4,098	\$4,098	\$8,524	\$16,675	\$12,577
	Payroll Expense	\$2,125	\$2,125	\$6,406	\$6,906	\$4,781
	<u>TITLE II:</u>					
100	Professional Salaries	\$48,037	\$48,037	\$50,288	\$51,699	\$3,662
200	Insurance Benefits	\$6,750	\$6,750	\$10,732	\$12,179	\$5,429
	Payroll Expense	\$4,156	\$4,156	\$4,174	\$3,955	(\$201)
	<u>MEDICAID FUNDS:</u>					
100	Professional Salaries	\$50,000	\$50,000	\$19,600	\$20,384	(\$29,616)
200	Insurance Benefits	\$16,132	\$16,132	\$10,732	\$11,794	(\$4,338)
	Payroll Expense	\$4,150	\$4,150	\$1,626	\$1,694	(\$2,456)
	<u>SCOPE GRANT</u>					
100	Professional Salaries	\$23,791	\$23,791	\$23,304	\$23,958	\$167
200	Insurance Benefits	\$5,366	\$5,366	\$4,090	\$4,496	(\$870)
	Payroll Expense	\$1,987	\$1,987	\$1,934	\$1,989	\$2
	Subtotal - Other Funded Staff	\$192,262	\$192,262	\$221,748	\$240,213	\$47,951

SWANTON TOWN SCHOOL DISTRICT**EXPENSES:**

Swanton Town School District Budget	\$6,372,224	
MVU Operational Budget - Swanton share	\$4,752,209	
MVUHS Capital Costs - roof renovation project	\$121,521	
MVUHS Special Article - \$225,000 boiler replacement - 30% Aid	\$88,767	
MVUHS Special Article - \$25,000 roof maint. Fund	\$14,090	
Total Expenses - K-12		<u>\$11,348,811</u>

REVENUES:

Interest Earnings	\$25,000	
Projected Yearend Carryover	\$0	
Anticipated Grant Funding towards Staffing	\$240,213	
EPSDT Reimb. - Health Services	\$5,000	
Projected Special Education Aid:		
Mainstream Block Grant	\$345,339	
Intensive Reimb. - est. Swanton expenses	\$383,409	
Intensive Reimb. - est. high school expenses	\$279,814	
EEE Grant	\$56,100	
Care & Custody	\$0	
Projected Transportation Reimbursement	<u>\$155,046</u>	
Subtotal - K-12 Revenues		<u>-\$1,489,921</u>
EDUCATION SPENDING K-12		<u>\$9,858,890</u>
Vocational Tuition	\$67,693	
LOCAL EDUCATION REVENUE		<u>\$9,791,197</u>

Equalized Pupils	1,210.05	
Spending per Equalized Pupil	\$8,148	
District Spending Adjustment (Spending divided by \$6800 block)	119.82%	
Equalized Tax Rate (\$1.10 x Spending Adjustment)		\$1.318

Estimated Equalized Tax Rate	\$1.318
<u>Estimated Homestead Tax Rate</u> based on current Common Level of Appraisal **	
[decreased to 76.82% of State Appraisal value from from 82.79% in FY04 and 87.23% in FY03]	\$1.716

** Current Act 68 legislation is presently under revision - actual tax rate may vary, depending on the action taken by the legislature during the current session. We will provide any available updates on Act 68 on or before Town Meeting.

ESTIMATES
ONLY

Three Prior Years Comparisons

District: **Swanton**
County: **Franklin**LEA: **204**
S.U.: **Franklin Northwest**

	FY2002	FY2003	FY2004	FY2005
Expenditures				
Budget (local budget approved in prior years)	5,057,844	5,411,204	5,636,282	6,372,224
82% of base payment per FTE paid to tech centers by the State on behalf of the district in FY2005	not applicable	not applicable	not applicable	67,893
S.U. assessment (included in local budget)	252,363	270,965	291,293	318,201
Deficit (if included in local budget)	-	-	-	not applicable
Block grant paid by State to tech center in prior years	54,916	58,276	65,653	not applicable
1. Separately warned article passed at town meeting	17,843	-	-	-
2. Separately warned article passed at town meeting	-	-	-	-
3. Separately warned article passed at town meeting	-	-	-	-
Act 144 Expenditures, (excluded from "Education Spending")	-	-	-	-
Act 68 local adopted budget	5,130,403	5,469,480	5,701,935	6,372,224
+ Union school or joint school district assessment	4,192,544	4,428,944	4,522,932	4,976,587
+ Deficit if not included in budget or revenues	-	-	-	-
+ Special programs expenditures (if not included in local budget)	58,917	123,017	269,893	-
Gross Act 68 Budget	9,381,864	10,021,441	10,494,760	11,348,811
Act 144 expenditures (if any - excluded from "Education Spending")	-	-	-	-
Revenues				
+ Local revenues (categorical grants, donations, tuitions, surplus, etc., including Act 144 revenues)	1,064,571	1,153,450	1,351,485	1,489,921
+ Capital debt aid	18,102	4,239	-	-
+ Special program revenues (if not included in local budget)	58,917	123,017	269,893	-
- Deficit if not included in budget or expenditures	-	-	-	-
- Act 144 revenues	1,141,590	1,280,706	1,621,378	1,489,921
Total revenues	1,141,590	1,280,706	1,621,378	1,489,921
- Fund raising (if any)	-	-	-	-
Adjusted local revenues	1,141,590	1,280,706	1,621,378	1,489,921
Education Spending (Act 68 definition)	8,240,274	8,740,735	8,873,382	9,858,890
Equalized Pupils	1,243.96	1,246.77	1,234.61	1,210.05
Education Spending per Equalized Pupil	6,624	7,011	7,187	8,148
Excess Spending per Equalized Pupil (if any)	not applicable	not applicable	not applicable	not applicable
Per pupil figure used for calculating District Adjustment	not applicable	not applicable	not applicable	8,148
District spending adjustment (minimum of 100%) (\$8,148 / \$6,800)	not applicable	not applicable	not applicable	119.824%
Anticipated homestead tax rate, equalized (119.824% x \$1.10)	not applicable	not applicable	not applicable	\$1.318
Household Income Percentage for income sensitivity (119.824% x 2.0%)	not applicable	not applicable	not applicable	2.40%

**SWANTON SCHOOL DISTRICT
Tabor Trust Fund Report
(July 1, 2002 - June 30, 2003)**

The purpose of the Tabor Trust Fund is to provide to the children of the Swanton School System funds to enhance their educational opportunities in a variety of difference ways beyond normal tax dollars. According to the terms of the Trust, only the interest income on the original amount (see below *) is to be used for expenditures. The principal amount of this Trust is absolutely inviolate and shall not be available for use except as an investment. The use of these funds is determined by the Trustees of the Trust (School Directors) in conjunction with the school administration.

ASSETS (as of June 30, 2003)

* Jessie Tabor Fund	\$14,228.00
* Milton Tabor Fund	\$110,000.00
Money Market Account	<u>\$9,126.81</u>
	\$133,354.81

REVENUES

Interest Earnings (7/1/02 - 6/30/03)	<u>\$2,112.27</u>
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Total Revenues:**EXPENDITURES**

Summer LAFF Program Support	\$1,000.00
First Day Performance	\$400.00
Community Arts	\$600.50
Musical Petting Zoo	\$350.00
Hampstead Players	\$747.00
Random Association Performances	<u>\$750.00</u>
	\$3,847.50

**SWANTON SCHOOL DISTRICT
Memorial Fund**

Several years ago, the Swanton School Directors created a Trust Fund, namely the "Swanton School District Memorial Trust". The purpose of this Trust is to provide a fund, the income and/or principal of which is to be used to further the education of the children of the Swanton School District and to provide a vehicle wherein the contributions, gifts, bequests, and devices of interested and concerned persons may be collected, invested and from time to time disbursed for worthwhile projects in conformance with the stated purpose.

In 2003, a dedicated group of community members worked extensively and were successful in activating the Memorial Fund. The School Directors wish to extend their thanks and appreciation to the committee for all their hard work and to the area businesses and individuals listed below, who generously donated to the fund during 2003:

Herman and Juliette Harnois

Lazarus and Stacie Scangas

Audrey Fitzpatrick

Raymond and Rachel Koier

Constance Prouty (in memory of Sanford Prouty Jr.)

Marlene Lemnah

Jeff and Julie Benay (in memory of DeeDee Jameson)

Paul and Pamela Bangs

Joseph and Carol Fiarkoski

Paul and Susan Jacques (in memory of Hazel Allen)

Arthur and Gladys Nokes

Norma Nokes Bentley

Betty Eldridge

Elizabeth Vivas

Kidder Memorial Home

Pearl O'Brien

Retired Teacher Association

Border Air, Ltd.

Chittenden Bank

Swanton Rexall

Leduc Building & Excavating

Carroll Concrete

Poulin Grain

Bev's Shear Expectations

The School Directors are very pleased to see this fund activated and encourage anyone who is interested to join them in this endeavor.

SWANTON SCHOOL DISTRICT TEACHERS 2003 - 2004 School Year

<u>Teacher</u>	<u>FTE</u>	<u>Degree</u>	<u>Step</u>
Jayne Albano	100%	BA+45	15
Lynnette Applegat	50%	MA	17
Jeanice Bachelder	100%	BS+45	23
Pamela Bangs	100%	BS+30	24
Kirsten Belrose	100%	BS+30	16
Melanie Berthiaume	100%	MA	9
Stefanie Blouin	50%	BS	4
Amy Boudreaux	100%	BA	4
Lisa Bovatt	100%	MA+30	25
Lisa Brahmstedt	100%	BA+15	11
Judy Callan	100%	BA	18
Karen Cameron	100%	BA+30	9
Gregory Carpenter	100%	MEd+15	17
Tiffany Caster	50%	BA	1
Willemina Cerauskis	100%	MA+30	25
Trudy Cioffi	100%	BS+15	11
Susan Collins	50%	MA+30	24
John Creelman	100%	BS+30	30
Deborah Daly	100%	MA+15	13
Mary Deweese	100%	MA+30	27
Melissa Ewell	100%	MA	28
Patricia Freed-Thall	100%	BS+45	17
Leah Genzlinger	100%	BA+15	5
Deborah Goslin	100%	BS+45	24
Mary Jane Guerrina	100%	BS+45	29
Cynthia Gurdak-Rose	60%	MS+15	18
Pamela Hancock	100%	BA	6
Jennifer Hubbard	100%	BS	3
Alicia Jenkins	100%	BA	6
Rebecca LaMantia	100%	MA	5
Linda Lane	100%	BS	9
Jennifer Laroche	100%	BS	6

<u>Teacher</u>	<u>FTE</u>	<u>Degree</u>	<u>Step</u>
Joan Lumbra	100%	MA	18
Anne Marquette	100%	MA	27
Eileen Musella	100%	MA	14
Susan Palin	100%	MEd+30	28
Mary Pelkey	100%	BA+45	19
Anna Perkins	100%	BS	4
Kimberly Pushey-Hill	100%	MA	1
Aimee Randall	100%	BA+15	6
Carol Richards-Yarnell	100%	MA+30	29
Stacie Scangas	100%	MS+30	24
Mary Sherman	100%	BA+30	33
Sara Stone	100%	BA	5
Dorcas Sutor	100%	BS+45	29
Jennifer Sullivan	100%	BS	8
Amanda Sweeney	100%	BA	7
Kristi Tatro	50%	BA	1
Michelle Theberge	100%	MA	8
Bridgett Thompson	100%	BA	2
Kasia Thompson	100%	BA	7
Kathleen Thompson	100%	MA	11
Jennifer Trayah	100%	BA+15	9
Christine Trombley	100%	MA	6
Barbara Trushaw	100%	BS+45	30

Funded from Other Sources**Title I:**

Stephanie Blouin	50%	BS	5
Susan Collins	50%	MA+30	24
Patricia Thompson	100%	MA+15	10

Title II:

Dena St. Amour	100%	MS+30	18
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SCOPE Grant:

Mary Wood	50%	BS+30	29
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Medicaid Reimb. Funds:

Melanie Steeneck	100%	n/a	
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SWANTON SCHOOL DISTRICT - BOND BANK SCHEDULE
Swanton Central School - New Building

	Principal	Interest	Total Debt Service
FY1993	\$0.00	\$197,096.15	\$197,096.15
FY1994	\$205,000.00	\$231,249.83	\$436,249.83
FY1995	\$205,000.00	\$223,031.38	\$428,031.38
FY1996	\$205,000.00	\$213,582.93	\$418,582.93
FY1997	\$205,000.00	\$203,519.48	\$408,519.48
FY1998	\$205,000.00	\$193,046.03	\$398,046.03
FY1999*	\$205,000.00	\$154,905.61	\$359,905.61
FY2000*	\$205,000.00	\$143,703.98	\$348,703.98
FY2001*	\$205,000.00	\$132,341.18	\$337,341.18
FY2002	\$205,000.00	\$147,154.73	\$352,154.73
FY2003	\$200,000.00	\$135,089.00	\$335,089.00
FY2004	\$200,000.00	\$122,971.00	\$322,971.00
FY2005	\$200,000.00	\$110,653.00	\$310,653.00
FY2006	\$200,000.00	\$98,135.00	\$298,135.00
FY2007	\$200,000.00	\$85,267.00	\$285,267.00
FY2008	\$200,000.00	\$72,149.00	\$272,149.00
FY2009	\$200,000.00	\$59,031.00	\$259,031.00
FY2010	\$200,000.00	\$45,913.00	\$245,913.00
FY2011	\$200,000.00	\$32,795.00	\$232,795.00
FY2012	\$200,000.00	\$19,677.00	\$219,677.00
FY2013	\$200,000.00	\$6,559.00	\$206,559.00
Total	\$4,045,000.00	\$2,627,870.30	\$6,672,870.30

* refinancing of long term debt resulted in savings on interest payments totalling \$81,246.62 in three year period [FY99 - FY01].

FRANKLIN NORTHWEST SUPERVISORY UNION
2004-2005 Central Office Budget

	FY2003 Actuals	FY2004 Budget	FY2004 Anticipated	FY2005 Budget	Swanton Share
Expenses:					
Administration Salaries	\$283,165	\$306,543	\$298,943	\$308,533	\$79,416
Support Staff Salaries	\$36,865	\$43,194	\$41,481	\$45,660	\$11,753
Insurance Benefits	\$50,314	\$56,726	\$62,694	\$69,169	\$17,804
Other Benefits	\$7,627	\$11,867	\$10,867	\$10,985	\$2,828
Payroll Expense	\$26,901	\$28,647	\$28,947	\$29,734	\$7,654
Purchased Prof. Services	\$4,505	\$3,550	\$6,800	\$3,550	\$914
Repair & Maintenance / Equipment Lease	\$7,161	\$8,100	\$8,100	\$8,100	\$2,085
Other Property Services	\$13,836	\$25,010	\$17,316	\$27,145	\$6,987
Office Expenses	\$12,490	\$12,000	\$12,000	\$12,500	\$3,218
Travel / Conference	\$10,785	\$10,500	\$10,500	\$10,000	\$2,574
Supplies	\$8,820	\$7,550	\$7,550	\$7,950	\$2,046
Equipment	\$2,773	\$3,000	\$3,000	\$4,000	\$1,030
Dues & Fees	\$3,613	\$4,000	\$4,008	\$3,900	\$1,004
Total Expense:	\$468,854	\$520,687	\$512,206	\$541,226	\$139,312

Revenues:					
Title I, II, IV, and V Funding	\$116,288	\$114,175	\$114,675	\$115,911	\$29,835
Other Grant receipts	\$24,346	\$26,000	\$23,056	\$15,550	\$4,003
Other [Carryover, Interest Earnings & Misc.]	\$25,607	\$19,625	\$46,000	\$31,500	\$8,108
Total Revenues:	\$166,241	\$159,800	\$183,731	\$162,961	\$41,946

FY2005 ASSESSMENT AMOUNT	\$340,568	\$360,886	\$328,475	\$378,265	\$97,365
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Underlined are amounts assessed during the year - any amount assessed in excess of amount necessary is incorporated in the following year's Carry forward amount.

**FRANKLIN NORTHWEST SUPERVISORY UNION
2004-2005 Special Education Budget**

	FY2003 Actuals	FY2004 Budget	FY2004 Anticipated	FY2005 Budget	Swanton Share
Expenses:					
Special Education Administration	\$59,021	\$61,116	\$61,116	\$63,465	\$34,208
Medicaid Clerk / Clerical Support	\$22,109	\$22,818	\$24,369	\$25,106	\$13,532
School Psychologists	\$124,405	\$128,840	\$118,225	\$132,169	\$71,239
Health, Dental & Disability Insurances	\$35,038	\$40,153	\$39,458	\$51,989	\$28,022
FICA, Workers Comp & Unempl. Comp	\$16,130	\$17,959	\$16,938	\$18,626	\$10,039
Municipal Retirement	\$884	\$1,141	\$1,218	\$1,255	\$676
Tuition Reimbursement	\$936	\$3,200	\$3,200	\$3,200	\$1,725
Purchased Professional Services	\$98	\$6,500	\$500	\$500	\$270
Office Expenses	\$3,166	\$4,250	\$4,250	\$4,250	\$2,291
Travel / Conference	\$4,000	\$5,300	\$5,300	\$5,300	\$2,857
Supplies	\$2,970	\$6,050	\$6,050	\$6,050	\$3,261
Equipment	\$0	\$4,000	\$4,000	\$4,000	\$2,156
Dues & Fees	\$188	\$750	\$750	\$750	\$404
Total Expense:	\$268,946	\$302,077	\$285,374	\$316,660	\$170,680

Revenues:					
Medicaid Reimbursement	\$16,937	\$18,143	\$18,143	\$19,344	\$10,426
IDEA-B Grant Reimbursement	\$76,620	\$81,353	\$81,353	\$85,181	\$45,913
Other [Carry Forward from Previous Year]	\$24,453	\$15,000	\$25,000	\$22,500	\$12,128
Total Revenues:	\$118,010	\$114,496	\$124,496	\$127,025	\$68,466

FY2005 ASSESSMENT AMOUNT	<u>\$176,236</u>	<u>\$187,581</u>	<u>\$160,878</u>	<u>\$189,635</u>	<u>\$102,213</u>
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Underlined are amounts assessed during the year - any amount assessed in excess of amount necessary is incorporated in the following year's Carry forward amount.

FRANKLIN NORTHWEST SUPERVISORY UNION 2003-2004 Local Early Childhood Program Budget					
	FY2003 Actuals	FY2004 Budget	FY2004 Anticipated	FY2005 Budget	Swanton Share
Expenses:					
ECP Administration & Spec. Educ. LEA	\$31,138	\$32,246	\$27,674	\$34,407	\$15,449
Teachers' Salaries	\$133,227	\$122,161	\$128,529	\$154,226	\$69,247
Support Staff [paraprofessionals and tutors]	\$27,310	\$58,044	\$53,416	\$52,923	\$23,762
Speech Pathologist Salary	\$34,951	\$37,884	\$37,171	\$40,411	\$18,145
ECP Secretary Salary	\$12,469	\$13,742	\$13,742	\$14,459	\$6,492
Insurance Benefits	\$26,744	\$39,918	\$37,316	\$51,307	\$23,037
Payroll Expense	\$18,472	\$22,054	\$23,576	\$24,596	\$11,044
Other Benefits	\$300	\$2,300	\$2,300	\$2,300	\$1,033
OT/PT Services	\$1,023	\$4,500	\$2,121	\$1,600	\$718
Purchased Prof. Services	\$3,517	\$1,950	\$3,289	\$4,200	\$1,886
Repair&Maintenance	\$1,989	\$2,000	\$2,000	\$2,100	\$943
Office Expenses	\$4,108	\$13,100	\$3,277	\$13,750	\$6,174
Student Tuition & Transportation	\$3,548	\$250	\$80	\$5,250	\$2,357
Travel / Conference	\$5,707	\$4,100	\$5,100	\$4,600	\$2,065
Supplies & Equipment	\$14,532	\$7,350	\$7,303	\$6,400	\$2,874
Total Expense:	\$319,034	\$361,599	\$346,894	\$412,529	\$185,226
Revenues:					
Preschool Tuition Receipts	\$8,211	\$4,800	\$4,800	\$4,800	\$2,155
Grant Funding [EEL, Title, and IDEA-B Preschool]	\$120,974	\$117,121	\$118,580	\$123,450	\$55,429
Carryover from Prior Year	\$41,691	\$17,075	\$25,000	\$20,000	\$8,980
Total Revenues:	\$170,876	\$138,996	\$148,380	\$148,250	\$66,564
FY2005 ASSESSMENT AMOUNT	\$185,655	\$222,603	\$198,514	\$264,279	\$118,661

Underlined are amounts assessed during the year - any amount assessed in excess of amount necessary is incorporated in the following year's Carry forward amount.

FRANKLIN NORTHWEST SUMMARY

TREASURER's REPORT

July 1, 2002 - June 30, 2003

		FY2003		
	Beginning Balance	Receipts	Expenditures	Ending Balance
Grants / Non-Local Revenues:				
Title I & Supplemental Grant(s)	\$53,422	\$419,837	\$456,612	\$16,647
Title IIA&D Grant(s) - Teacher Quality & Technology	\$23,450	\$316,579	\$323,658	\$16,371
Title IV Grant - Drug Free Schools	\$13,274	\$7,426	\$19,042	\$1,658
Title V Grant - Innovative Programs	\$6,363	\$36,733	\$43,096	\$0
IDEA-B Grant	\$70,703	\$375,176	\$390,647	\$55,232
IDEA-B Preschool Grant	\$10,337	\$10,806	\$21,024	\$119
Success by Six Grant	\$15,452	\$194,335	\$195,873	\$13,914
Early Learning Opportunities Grant	\$0	\$290,000	\$289,641	\$359
Early Education Initiative Grant	\$0	\$59,768	\$59,768	\$0
FCECP Advisory Council	\$12,781	\$24,184	\$15,328	\$21,637
VT Council on the Humanities Grant	-\$19	\$3,500	\$5,489	-\$2,008
Prism Grant	\$760	\$29,944	\$22,037	\$8,667
Best Grant	\$0	\$9,880	\$11,297	-\$1,417
Alternative Assessment Grant	\$0	\$1,000	\$500	\$500
Indian Education Grant	\$19,181	\$138,513	\$157,693	\$1
Mentoring Program	\$16,320	\$23,180	\$16,991	\$22,509
Tobacco Grant	\$643	\$15,822	\$10,519	\$5,946
VT Kids Against Tobacco	\$0	\$1,000	\$704	\$296
Curriculum Council	-\$228	\$6,650	\$5,157	\$1,265
Standards Board	\$69	\$900	\$1,005	-\$36
Medicaid Reimbursements (school-based)	\$342,553	\$236,644	\$327,509	\$251,688
Medicaid Reimbursements (FNWSU)	\$37,983	\$26,294	\$23,382	\$40,895
EPSDT Reimbursements	\$60,341	\$50,105	\$56,124	\$54,322
Carnegie Grant	\$9,905	\$0	\$0	\$9,905
School-wide Improvement Grant (Highgate)	\$0	\$14,000	\$14,000	\$0
Character Education (SCOPE) Grant (Swanton)	\$0	\$71,353	\$71,353	\$0
Health Grant (MVUHS)	\$0	\$10,000	\$10,000	\$0
Central Office	\$104,571	\$492,508	\$468,854	\$128,225
Special Education	\$25,222	\$208,626	\$203,948	\$29,900
Early Childhood Program	\$34,911	\$249,943	\$234,952	\$49,902

A copy of the Independent Audit for the fiscal year ending June 30, 2003, performed by Angolano & Co., may be obtained from the Superintendent of Schools' Office.

**TOWN OF SWANTON
ANNUAL REPORT OF BETTY L. CHENEY
DELINQUENT TAX COLLECTOR**

The following list represents the balances due the Town of Swanton as of December 31, 2003. These balances change virtually on a day to day basis as payments are received. With the exception of a small percentage, taxes are being brought current within the 2002-2003 tax years. There are a number of tax sales scheduled. Tax sales are an unfortunate, but necessary, part of the proceedings in the collection of delinquent taxes.

Due to the split billing of the 2003-2004 tax year, it is difficult to gain a clear picture of the payment of taxes at this point in time. I can say that a reasonable number of taxpayers have come forth at this point in time to make arrangements to pay their delinquencies in a timely manner, as well as those folks who have previously made arrangements and have been faithful. There are those, of course, with the best of intentions, who simply cannot, or will not, adhere to their own plan. Economic times are rough on many folks, but for the most part, taxpayers wish to make an honest effort, and with some assistance, direction and understanding, everyone's goals can be met.

Statement of Delinquent Taxes
January 1, 2004
Real Estate and Personal Property

YEAR	BALANCE	COLLECTED	BALANCE
1997	1,442.51	416.07	1,026.44
1998	1,051.12		1,051.12
1999	2,233.01	217.99	2,015.02
2000	11,502.57	8,402.72	3,099.85
2001	38,064.72	28,812.90	9,251.82
2002	190,763.31	142,361.63	48,401.68
2003	292,353.59	143,167.78	149,185.71
TOTALS	\$537,410.83	\$323,379.19	\$214,031.64

Total Delinquent Taxes Collections/2003	\$323,279.19
Total Interest Collections/2003	\$ 30,340.61

Total Sums Remitted to Swanton Town Treasurer
\$353,719.80

Owner Name	Tax Year	Principal Due
ADLER AARON	2002	203.85
ALLARD MICHAEL-YATES JUDY	2003	1,605.17
ARMSTRONG PHYLLIS	2003	293.49
AUGER JEAN	2002	10.39
AVRITH MICHAEL	2000	227.66
BAILEY RICHARD	2001	560.81
BAILEY RICHARD	2002	619.46
BAILEY RICHARD	2003	513.19
BANKVEST CAPITAL CORP	2000	64.24
BANKVEST CAPITAL CORPORATION	1999	68.84
BARBICK MICHAEL ROSANNE	2003	916.97
BARBIERI MATTHEW-CAMIRE ALEXA-KRI	2003	103.29
BARBIERI MATTHEW-CAMIRE ALEXA-KRI	2003	283.70
BARNEY DAVID-ROBTOY BOBBI JEAN	2002	797.13
BARNEY DAVID-ROBTOY BOBBI JEAN	2003	635.59
BARNEY MAXINE	2002	486.22
BARNEY MAXINE	2003	452.51
BARRATT IRENE	2002	831.22
BARRATT IRENE	2003	688.63
BARRETTE NEIL/ALLARD LAURA	2003	1,288.73
BELISLE MAURICE ELAINE	2003	180.51
BENJAMIN RANDY KANAI	2002	569.98
BENJAMIN RANDY KANAI	2003	472.20
BENJAMIN RODNEY MELISSA	2003	1,842.91
BENOIT DENIS JUDY	2003	911.26
BERGERON ROY DEBRA	2003	955.53
BEVINS SHANE BETH	2003	885.38
BIGELOW KEVIN MICHAELE	2002	1,140.95
BIGELOW KEVIN MICHAELE	2003	695.23
BILLINGSLEY ANDREW	2003	163.96
BIRD PATRICIA	2003	80.34
BLOW, STANLEY AND REBECCA	2003	109.98
BOARDMAN HAL COLLEEN	2003	1,910.13
BOISWELL ANDREA	2003	47.55
BONNETTE CORRINE	2003	398.50
BONNETTE NORMAN	1999	416.33
BONNETTE NORMAN	2003	363.60
BOSWELL ANDREA	2002	57.39
BOVAT BRUCE DAVID BETH	2002	1,068.71
BOYER JENNIFER	2002	305.57
BOYER JENNIFER	2003	265.62
BRACE RUSTY	2003	298.51
BROWN FOUNDRY INC	2003	6,004.22
BROWN FOUNDRY INC	2003	334.45
BURKE BRENDA SCOTT	2003	452.53
BURRITT THEODORE PATRICIA	2003	937.36
BURTON RAYMOND	2003	1,031.23
BUSHEY WALTER & PAULA BUSHEY	1999	454.59
BYORS JOHN	2003	2,028.19
CAMPBELL KAREN	2003	1,214.94
CEF LEASE RESIDUAL HOLDING LLC	2002	11,299.12

Owner Name	Tax Year	Principal Due
CHAPUT W J NANCY	2003	1,139.52
CIAMPA MARIO	2002	304.78
CIAMPA MARIO	2003	252.50
CLOGSTON WESLEY	2002	1,523.91
CLOGSTON WESLEY	2003	1,262.49
COHEN EDDIE	2003	9.43
COLE IRA	2003	147.56
CORCORAN MARY	2001	16.83
CORCORAN MARY	2002	134.58
CORCORAN MARY	2003	111.49
COTA ALBERT EST	2000	243.31
COTA ALBERT EST	2001	262.91
COTA ALBERT EST	2002	277.07
COTA ALBERT EST	2003	229.54
COURNOYER MARC CHERYL	2002	1,707.96
COURNOYER MARC CHERYL	2003	1,414.97
CROSS LINDA	2003	685.58
CROSS STEVEN THERESA	2002	227.99
CROSS STEVEN THERESA	2003	236.10
DANIELS WM & BRENDA	2003	88.55
DAVENPORT JULIE	2003	1,214.94
DECELLE EARL LINDA	2003	1,198.55
DECKELBAUM HY	2003	137.73
DEMAR DAVID	2003	523.11
DENEALT STEPHANE	2003	16.56
DERY JEAN YVES	2002	73.23
DIMAGGIO STEVE MELLISSA	2002	1,340.09
DIMAGGIO STEVE MELLISSA	2003	1,742.89
DOMINGUE LARRY DONNA	2003	1,839.63
DRAGON RONALD	2003	75.42
DUPREY BRIAN SHEILA	2002	471.03
DUPREY BRIAN SHEILA	2003	390.22
DUPREY CHAD	2002	302.80
DUPREY CHAD	2003	250.86
DUPREY FRANCIS SUSAN	2003	511.56
FITLEBERG HARVEY	2002	21.54
FITLEBERG HARVEY	2003	134.45
FITZSIMMONS JOSEPH CYNTHIA	2003	2,690.58
FLOOD WESLEY	2003	685.35
G.E. CAPITAL INFORMATION TECH SOL	2002	55.94
GABOURY PAUL ELEANOR	2003	2,609.59
GAGNE ANDRE EILEEN	2003	2,875.86
GAGNE ANDRE EILEEN	2003	513.19
GAMACHE PAUL MARIANNE-CONFORTI EL	2003	1,252.62
GARDNER LORI	2003	986.54
GARRISON JANET RAYMOND	2001	165.26
GARRISON JANET RAYMOND	2002	174.16
GARRISON JANET RAYMOND	2003	144.28
GAUDETTE GREGORY MCKENNA VICTOR S	2003	148.54
GENERAL ELEC CAPITAL CORP	2002	47.49
GETT WILLIAM PAULETTE	2002	23.04

Owner Name	Tax Year	Principal Due
GILBEAU LOUIS	2002	315.27
GILBEAU LOUIS	2003	251.38
GORDON BLAINE	2003	549.27
GRAND UNION CO / TAX DEPT	2000	271.91
GREENIA HAROLD SR	2001	119.14
GREENIA HAROLD SR	2002	41.65
GREENIA JEREMY	2003	40.99
GREENIA JOSEPH	2003	63.94
GREENIA MATTHEW DEE	2003	388.59
GUENETTE ROBERT	2003	180.36
HALE GLENN DEBORAH	2003	1,112.65
HANSON ROXANNE	2003	2,094.07
HARRIS CINDY	2003	1,613.37
HAYFORD BRIAN MICHELLE	2003	1,631.40
HEMINGWAY JAMES	2003	86.90
HOBURN SUSAN	2002	38.69
HOCHBERG ROBERT	2003	13.74
HODGDON ELMER DONNA	2003	1,014.91
HOUGHTON WILLIAM/MERCIER CINDY	2003	396.78
HURLBURT JOAN	2003	29.76
ICON RECEIVABLES 1997-A LLC	2001	125.25
IVES ROBERT B	2000	197.70
IVES ROBERT B	2001	271.90
IVES ROBERT B	2002	293.77
IVES ROBERT B	2003	234.24
JARRY ROBERT	2003	231.18
JOHNSTON STEVEN HOLLY	2003	1,575.66
JONES ALDEN SR PATRICIA	1999	220.06
JONES ALDEN SR PATRICIA	2001	394.58
JONES ALDEN SR PATRICIA	2002	426.33
JONES ALDEN SR PATRICIA	2003	339.94
JUAIRE DAN	2003	98.38
KITTELL ROBERT	2002	91.04
KITTELL ROBERT	2003	75.42
KOS DANNY	2003	1,090.33
LADABOUCHE ROXANNE	2003	2,039.61
LADABOUCHE WILLIAM & ROXANNE	2003	2,173.87
LAFAR BENJAMIN RICHARD THEODORE	2002	678.83
LAFAR BENJAMIN RICHARD THEODORE	2003	562.38
LAFAR BENJAMIN-RICHARD-THEODORE	2002	1,355.68
LAFAR BENJAMIN-RICHARD-THEODORE	2003	1,123.13
LAFAR GARY-LEMOINE STACEY-LAFAR D	2003	391.80
LAFAR MELISSA	2001	644.12
LAFAR ROBERT DONNA	2003	862.69
LAMOS ROBERT	2002	637.96
LAMOS ROBERT	2003	1,154.28
LAMOTHE EDWARD-TAMMY	2003	1,647.80
LANGLAIS RANDALL AUDRA RAE	2003	1,196.91
LANGLOIS JUDY	2002	816.83
LAROCHE ALLAN-RUTH	2003	1,795.37
LAROCHE PATRICK KAY	2002	1,382.87

Owner Name	Tax Year	Principal Due
LAROCHE PATRICK KAY	2003	1,242.62
LAROCHE RICHARD	2001	298.88
LAROCHE RICHARD	2002	866.85
LAROE CARL-JEFFREY	2003	1,733.06
LAWYER RONALD JOAN	2003	1,351.17
LEDOUX JOHN TINA	2003	1,312.61
LEVINE HERB	2003	6.54
LEVITAN BETTY	2003	104.93
LOCKERBY JAMES VALERIE	2003	701.48
LOCKERBY SUANN	2003	1,115.50
LOISELLE PATRICK	2003	571.39
LUCIER MICHAEL	1999	21.36
LUCIER MICHAEL	2000	267.16
LYKENS ERIC-BONNETTE CORRINE	2002	3,198.23
LYMAN NORMAN I	2003	501.72
MACHIA DONNA D	2002	235.51
MACHIA DONNA D	2003	195.11
MANCHESTER MARK	2003	1,226.42
MARSHALL CHRISTINE	1997	198.61
MARSHALL CHRISTINE	1997SUP	52.32
MARSHALL CHRISTINE	1998	327.91
MARSHALL CHRISTINE	1999	354.10
MARSHALL CHRISTINE	2000	369.09
MARSHALL CHRISTINE	2001	396.24
MARSHALL CHRISTINE	2002	428.12
MARSHALL CHRISTINE	2003	341.36
MARTELL ROBERT MYRNA	2003	586.98
MARTELL ROBERT MYRNA	2003	3,172.63
MARTIN MICHAEL ANN	2001	131.14
MASSE DENIS	2003	104.93
MATTIS MARY	2003	800.12
MCALLISTER HEATH-LORA	2003	3,544.82
MCFADDEN SHANE	2003	327.92
MESSIER TAMMY	2001	117.74
MEUNIER DAVID STACEY	2002	439.36
MEUNIER DAVID STACEY	2003	372.19
MILL RIVER CONSTRUCITON CO	1998	394.98
MILLER-BATES PATSY	2003	924.73
MURPHY BARBARA	2003	357.59
NANNI PATRICIA	2002	120.73
NANNI PATRICIA	2003	100.02
NANNI PATRICIA/CHASE PATRICIA	2003	37.71
NEWTON LYLE EST OF	2000	1,001.03
NEWTON LYLE EST OF	2001	1,081.67
NEWTON LYLE EST OF	2002	1,139.96
NEWTON LYLE EST OF	2003	944.41
NEXTEL PARTNERS	2003	59.99
NMHG FINANCIAL SERVICES, INC	2002	58.49
O'NEILL MICHAEL	1999	76.32
O'NEILL MICHAEL	2000	79.94
O'NEILL MICHAEL	2001	86.38

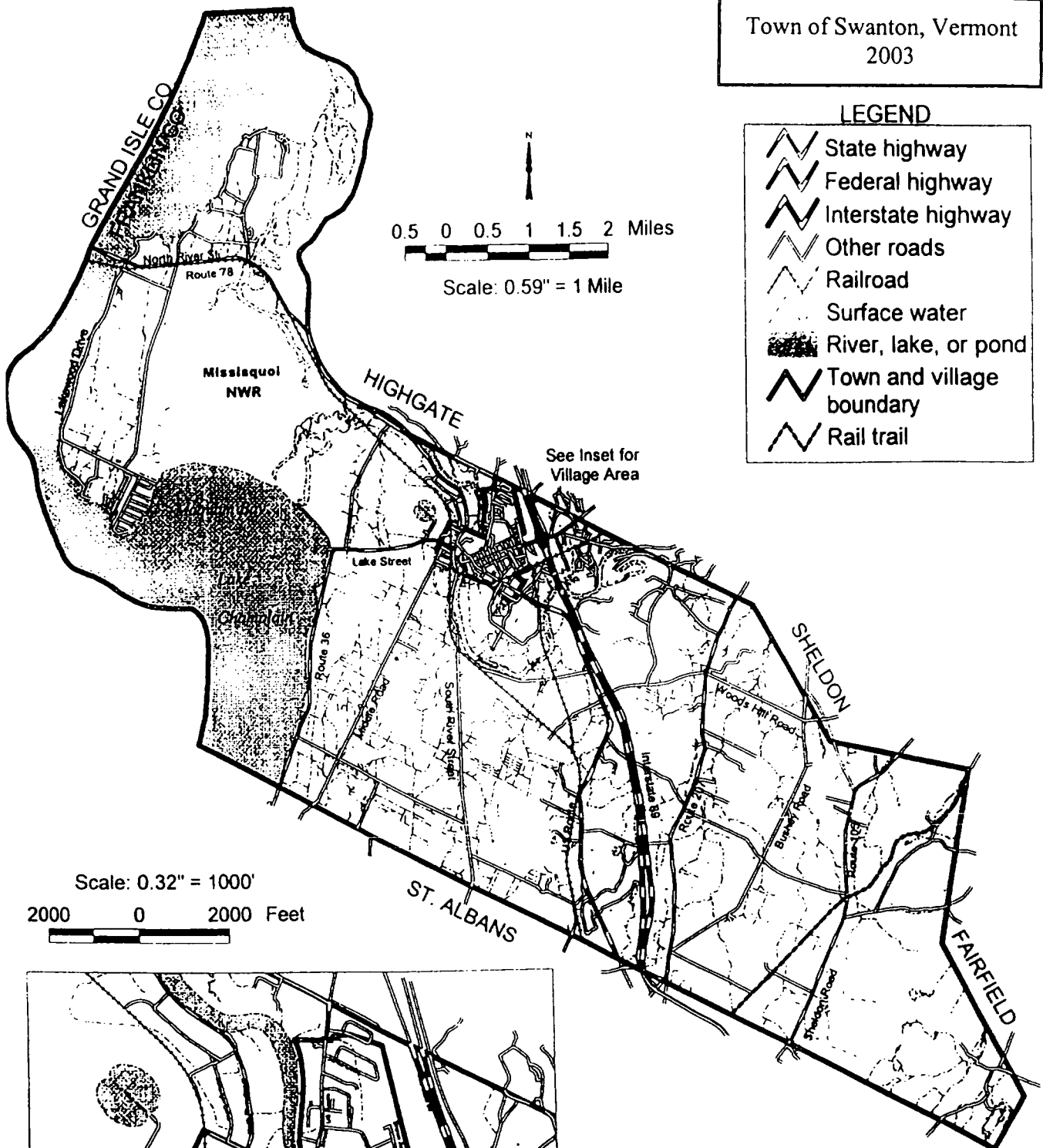
Owner Name	Tax Year	Principal Due
O'NEILL MICHAEL	2002	91.04
O'NEILL MICHAEL	2003	75.42
PAQUETTE DIANE	2001	1,622.67
PAQUETTE DIANE	2002	1,115.96
PAQUETTE DIANE	2003	1,572.38
PARKER STACIA	2003	106.57
PARTLOW MAURICE	2003	55.75
PAULMAN GREGORY-HART RICHIE	2003	374.71
PAULMAN GREGORY-HART RICHIE	2003	88.55
PELKEY STEWART CATHY	2002	2,232.42
PELKEY STEWART CATHY	2003	1,849.47
PICARD LISA	2003	366.90
PROVIDENT LEASE RECEIVABLE CORP	2000	12.85
PROVIDENT LEASE RECEIVABLE CORP	2001	12.03
PROVIDENT LEASE RECEIVABLE CORP	2002	11.19
PROVOST ROBERT REGINA	2002	302.80
PROVOST ROBERT REGINA	2003	250.86
PUDVAH WAYNE BETTY	2003	1,197.17
QUESNEL LISA ROBERT	2002	11.89
QUESNEL LISA ROBERT	2003	363.99
RAMSDELL SUE GREGORY	2003	855.55
REED BRIAN LUCRETIA M	2003	1,135.50
REED STEVEN	2003	91.82
REOME JAMES JR	2002	446.39
REOME JAMES JR	2003	414.21
RHEAUME ROY	2003	906.70
ROONEY ROBERT	2003	1,105.50
ROONEY ROBERT	2003	935.54
ROONEY ROBERT	2003	841.27
ROONEY ROBERT	2003	1,036.95
ROONEY ROBERT L	2003	1,911.07
ROONEY ROBERT TERRY	2003	1,246.10
ROONEY ROBERT TERRY	2003	955.53
ROONEY, ROBERT	1999	55.01
LADUE, JEFFREY & TAMMY	2003	1,308.32
ROULEAU MICHEL	2003	7.75
ROY NANCY LYNN/HOULE STEPHEN	2003	388.59
SANFORD JEFFREY ANDREA	2003	1,323.16
SANVILLE ROBERT LAURA	2003	236.10
SANVILLE ROBERT SR LAURA	2003	114.77
SARFARTI GERALD	2003	51.35
SHEDRICK LARRY PENNY	2003	791.93
SHEDRICK RAMONA EST OF	2003	705.58
SHELDON NANCY	2003	339.94
SHEPARD DOUGLAS SHERRY	2001	2,751.12
SHEPARD DOUGLAS SHERRY	2002	2,899.38
SHONYO FRANK B	2002	9.43
SHONYO FRANK B	2003	421.38
SORRENTINO DIANA JOSEPH	2003	926.37
SPRANO SUZANNE	2003	427.06
ST FRANCIS HOMER PATRICIA	1997	67.57

Owner Name	Tax Year	Principal Due
ST FRANCIS HOMER PATRICIA	1997SUP	363.75
ST FRANCIS LORENZO ROBERT	2003	1,280.53
STEFFENS HENRY JUDITH	2002	2,386.70
STELL MICHAEL SARAH	2003	638.52
STEVENS SCOTT ANNETTE	2003	38.53
STONE DAVID	2002	138.54
STONE DAVID	2003	114.77
SWANTON CAR WASH	2003	35.58
SWEETSER DEBRA	2003	99.51
T & M CONSTRUCTION & DEV. CORP	2003	29.24
THOMPSON LLOYD/PAQUETTE ANN	1997	212.94
THOMPSON LLOYD/PAQUETTE ANN	1997SUP	131.25
THOMPSON LLOYD/PAQUETTE ANN	1998	328.23
THOMPSON LLOYD/PAQUETTE ANN	1999	348.41
THOMPSON LLOYD/PAQUETTE ANN	2000	364.96
THOMPSON LLOYD/PAQUETTE ANN	2002	34.64
THOMPSON SCOTT	2003	226.26
THOMPSON SCOTT JANICE	2003	1,149.78
TUPER PHILIP MURIEL	2003	363.99
UNDERWOOD GARY BONNIE	2003	1,511.71
UNDERWOOD PETER TAMMY	2003	87.21
THORNTON, W. JEPHA & INGRID M.	2003	7,263.43
VFS LEASE RESIDUAL HOLDING LLC	2002	54.90
VFS RESIDUAL HOLDING LLC	2002	64.27
WALL MICHAEL	2003	13.39
WALSH MICHAEL CATHERINE	2003	961.25
WARD ROBERT JR/SHEARER MAY	2002	917.37
WARD ROBERT JR/SHEARER MAY	2003	983.76
WEBB ROLAND & MARY	2003	2,244.61
WESCOTT CARRIE	2003	345.96
WESTCOM STANLEY WENDY	2003	2,029.61
WHITE BRIAN	2003	49.19
WHITE SHAWN TANMMY	2003	1,323.16
YOUNG KELLY S	2001	193.15
YOUNG KELLY S	2002	1,042.99
YOUNG KELLY S	2003	864.07
ZUREN COLLEEN T	2003	1,067.19
*** Total outstanding principal ***		214,031.64

IMPORTANT TELEPHONE NUMBERS

U.S.Senator James Jeffords	1-800-835-5500
U.S.Senator Patrick Leahy	1-800-642-3193
U.S.Representative Bernie Sanders	1-800-339-9834
Governor James Douglas	828-3333 FAX 828-3339
Governor's Action Line	1-800-649-6825
Lt. Governor Brian Dubie	828-2226
Attorney General William Sorrell	828-3171
State Senator Donald Collins	868-7975
State Senator Sara Branon Kittell	827-3274
Representative Kathy Lavoie	868-4807
Representative John Winters	868-7117
Legislature Sergeant-At-Arms	828-2228 FAX 828-2424
Alcohol and Drug Abuse	524-7918
American Red Cross	527-7392
Crime Stoppers Tip Hotline	1-800-472-8477
Casella Waste Management (Landfill)	1-800-639-3083
Franklin County Airport (Border Air, Ltd.)	868-2822
Hazardous Substances & Oil Spills	1-800-424-8802
Internal Revenue Service	1-800-829-1040
Mental Health Services	524-6554
Missisquoi Wildlife Refuge	868-4781
Northwest Medical Center	524-5911
Poison Control Center	658-3456
Social Security, SSI & Medicare	1-800-772-1213
Suicide/Personal Crisis	524-6554
Swanton Chamber of Commerce	868-7200
Swanton Fire Warden/Jon Barrette	868-3327
Swanton Historical Society	868-3892
Swanton Post Office	868-4188
Swanton Public Library	868-7656
Swanton Recreational Building	868-2493
Swanton School Officers	See Page 63
Swanton Tax Collector	868-2929
Swanton Town Officers	See Page 1
Swanton Village	868-3397
Swanton Village Power Station	868-4200
Vermont AIDS Council	229-2557
Vermont Department of Fish & Wildlife	241-3700
Vermont Department of Health	863-7200
Vermont Department of Motor Vehicles	828-2000
Vermont Department of Taxes	828-2501
Vermont District of Transportation AOT	524-5926
Vermont National Guard Armory (Swanton)	868-3887
Vermont State Game Warden	524-5993

Town of Swanton, Vermont
2003



LEGEND

- State highway
- Federal highway
- Interstate highway
- Other roads
- Railroad
- Surface water
- River, lake, or pond
- Town and village boundary
- Rail trail

Scale: 0.32" = 1000'
2000 0 2000 Feet



SOURCE: Cartographic elements derived from the following VGIS data sets:
Edmonson - Highway features derived from Vermont Road Centerline Model, RF 1:5,000
NFLRI\SW - Surface waters from the Northern Forest Lands Resource Inventory, RF 1:5,000
Tbheah - Town Boundaries within Vermont, RF varies
NFLRI\PUBLANDS - Public lands within the Northern Forest Land Resource Inventory, RF 1:24,000
Other cartographic elements produced by the Northwest Regional Planning Commission
Village boundary - U.S.G.S. 7.5' quadrangles, RF 1:5,000
Rail Trail - Vermont Digital Orthophotos, RF 1:5,000
For planning purposes only

Produced by the Northwest Regional Planning Commission

**Town of Swanton
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