



HARTFORD VERMONT

Annual Town and School Report 2018

***Warning for
Annual Community Day
& Town Meeting***

***March 2, 2019
&
March 5, 2019***

**WARNING
FOR
ANNUAL TOWN & SCHOOL DISTRICT MEETING DAY
2019**

The citizens of Hartford who are legal voters are hereby warned to meet at the Hartford High School (Hanley Gym) in said Town on **Saturday, March 2, 2019**, at **10:00 a.m.** for the purpose of transacting Town business not involving voting by Australian ballot.

The purpose of the Town business meeting being to decide by voice vote and/or discuss the following:

1. To receive the reports of the Town Officers.
2. To vote to collect Town General and Highway Tax and the Town School District's Tax on real estate in two installments, the first being on or before August 16, 2019, and the second installment being on or before February 7, 2020 through the Treasurer.
3. To vote what compensation the Town will pay its Town officers from the General Fund, effective July 1, 2019 pursuant to 24 V.S.A., Section 932: Moderator \$100 per annum; Board of Civil Authority \$50 per four hour shift or any part thereof; Lister's \$20.00 per hour; Treasurer \$14,000 per annum; Selectboard \$75 per meeting, with the Chair receiving \$300 additional per annum and the Vice-Chair receiving \$150 additional per annum; such officials will receive mileage reimbursement in the amount equivalent to the rate authorized by the IRS when a town vehicle is not available to them.
4. To do any other necessary and proper non-binding business.

***NOTE:** The Annual Town and School District Meetings will both convene at 10:00AM. EST on Saturday, March 2, 2019. The School Meeting will immediately recess and be held following the conclusion of the Town Meeting.

Dated at Hartford, Vermont this 29th day of January, 2019.

SELECTBOARD MEMBERS OF THE TOWN OF HARTFORD

Simon Dennis, Selectboard Chair

Richard Grassi, Selectboard Vice-Chair

Dennis Brown, Selectboard Clerk

Rebecca White, Selectboard Member

Alan Johnson, Selectboard Member

Jameson Davis, Selectboard Member

Kim Souza, Selectboard Member

**WARNING
FOR
ANNUAL TOWN MEETING
2019**

Voting by Australian ballot is to be held on **Tuesday, March 5, 2019**, at the Hartford High School Gymnasium. Budget Discussion/Candidates Night is to be held on **Monday, February 25, 2019, at 7:00PM**, at the Hartford High School Auditorium.

The legal voters of the Town of Hartford are further notified that voter qualification, registration, and absentee voting relative to said Annual Town Meeting shall be as provided in the Town Charter and chapters 43, 51, and 55 of title 17, Vermont Statutes Annotated.

THE FOLLOWING ARTICLES WILL BE VOTED BY AUSTRALIAN BALLOT ON TUESDAY, MARCH 5, 2019. POLLS OPEN AT 7:00AM EST AND CLOSE AT 7:00PM EST.

1. To elect the following Town Officers for the ensuing year: Town Moderator for one year; Selectboard Member for two years; Selectboard Member for three years; Selectboard Member for three years; Library Trustee for five years; Library Trustee for remaining four years of five year term. **(By Australian ballot)**
2. Shall the Town authorize total fund expenditures for operating expenses of \$16,850,049.83 (plus any appropriations voted below) of which \$2,494,425.00 shall be raised by non-tax revenue, \$865,012.50 by unassigned fund balance transfer, and the balance by property tax revenue? **(By Australian ballot)**
3. Shall the Town appropriate the sum of Seventy-Nine Thousand Three Hundred Sixty-Two Dollars (\$79,362) to be paid to **Advance Transit** for public transportation services? **(By Australian ballot)**
4. Shall the Town appropriate the sum of Five Thousand Dollars (\$5,000) to be paid to **Community Access Television, Inc.** for video recording of local government meetings? **(By Australian ballot)**
5. Shall the Town appropriate the sum of Five Thousand Dollars (\$5,000) to be paid to **COVER Home Repair, Inc.** for qualified home repairs? **(By Australian ballot)**
6. Shall the Town appropriate the sum of Nine Thousand Five Hundred Dollars (\$9,500) to be paid to **The Family Place**, for programs for families with young children? **(By Australian ballot)**
7. Shall the Town appropriate the sum of Four Thousand Five Hundred Fifty Dollars (\$4,550) to be paid to **Good Beginnings of the Upper Valley**, for organization of volunteers to assist families with new babies? **(By Australian ballot)**
8. Shall the Town appropriate the sum of Seven Thousand Five Hundred Dollars (\$7,500) to be paid to **Good Neighbor Health Clinic and The Red Logan Dental Clinic** for medical and dental care? **(By Australian ballot)**
9. Shall the Town appropriate the sum of Eight Hundred Dollars (\$800) to be paid to **Green Mountain Retired Senior Volunteer Program (RSVP)** in support of senior volunteer programs? **(By Australian ballot)**
10. Shall the Town appropriate the sum of Three Hundred Dollars (\$300) to be paid to **Green Up Vermont** to support the purchase of Green Up bags, promotion, education and service? **(By Australian ballot)**
11. Shall the Town appropriate the sum of Ten Thousand Dollars (\$10,000) to be paid to **Hartford Historical Society** for collecting, conserving and displaying the Town's history? **(By Australian ballot)**

12. Shall the Town appropriate the sum of Seven Thousand Dollars (\$7,000) to be paid to **Headrest** for information, referral and crisis intervention services? **(By Australian ballot)**
13. Shall the Town appropriate the sum of Nine Thousand Nine Hundred Ninety-Five Dollars (\$9,995) to be paid to **Health Care & Rehabilitation Services of Southeastern VT, Inc.** for outpatient, mental health and substance abuse services? **(By Australian ballot)**
14. Shall the Town appropriate the sum of Nine Hundred Seventy-Seven Dollars (\$977) to be paid to **Public Health Council of the Upper Valley** for ongoing public health coordination for residents in the areas of substance misuse, elder care, oral health, emergency preparedness and healthy living? **(By Australian ballot)**
15. Shall the Town appropriate the sum of Nine Thousand Dollars (\$9,000) to be paid to **Southeastern Vermont Community Action (SEVCA), Inc** for reducing the hardships of poverty? **(By Australian ballot)**
16. Shall the Town appropriate the sum of Four Thousand Five Hundred Thirty Dollars (\$4,530) to be paid to **Special Needs Support Center of the Upper Valley** to serve children and adults with special needs? **(By Australian ballot)**
17. Shall the Town appropriate the sum of Six Thousand Eight Hundred Dollars (\$6,800) to be paid to **Stagecoach Transportation Services** for transportation services? **(By Australian ballot)**
18. Shall the Town appropriate the sum of Nine Hundred Ninety-Nine Dollars (\$999) to be paid to **Vermont Adult Learning** in support of adult education? **(By Australian ballot)**
19. Shall the Town appropriate the sum of Nine Hundred Seventy-Five Dollars (\$975) to be paid to **Vermont Association for the Blind and Visually Impaired (VABVI)** in support of blind and visually impaired Vermonters? **(By Australian ballot)**
20. Shall the Town appropriate the sum of Eight Hundred Forty-Five Dollars (\$845) to be paid to **Vermont Center for Independent Living** in support of Vermonters with disabilities? **(By Australian ballot)**
21. Shall the Town appropriate the sum of Fifty-One Thousand Dollars (\$51,000) to be paid to **Visiting Nurse and Hospice of Vermont and New Hampshire, Inc.** for home health care and hospice care? **(By Australian ballot)**
22. Shall the Town appropriate the sum of Four Thousand Five Hundred Dollars (\$4,500) to be paid to **Windsor County Partners** for youth mentoring services? **(By Australian ballot)**
23. Shall the Town appropriate the sum of Two Thousand Dollars (\$2,000) to be paid to **Women's Information Service (WISE), Inc.** for ending gender-based violence? **(By Australian ballot)**
24. Shall the Town authorize the expenditure of exactly \$227,000.00 of Local Option Tax Revenue Funds towards the purchase of an ambulance for the Hartford Fire Department? **(By Australian ballot)**
25. Shall the Town authorize the expenditure of exactly \$99,650.00 of Local Option Tax Revenue Funds for the purpose of assisting various organizations owning or in control of Cemeteries in said Town, to be divided, per their request, as follows? **(By Australian ballot)**
 - Christian Street Cemetery Association – \$22,200.00
 - Hartford Cemetery Association – \$56,700.00
 - Quechee Cemetery Association – \$9,850.00
 - Mt. Olivet & St. Anthony's Cemeteries Association – \$10,200.00
 - West Hartford Cemetery Association – \$700.00
26. Shall the Town authorize expenditure of up to \$70,000.00 of Local Option Tax Revenue Funds for the Design & Engineering of a new municipal pool? **(By Australian ballot)**

27. Shall the Selectboard be authorized to pledge the credit of the Town of Hartford to secure indebtedness evidenced by general obligation bonds or notes, and to make direct payments from the tax increment and other revenue generated within the Hartford White River Junction Tax Increment Financing District in an aggregate amount not to exceed \$5,477,000, for the purpose of (1) funding public infrastructure and capital improvements, and paying related costs attributed to such District improvements, namely, the engineering, design, permitting and construction of public sidewalk, road, streetscape, lighting, water, stormwater, sanitary sewer, retaining wall and on South Main Street, North Main Street, and Gates Street, and (2) paying or reimbursing eligible related costs, District administrative costs, audits, advances, interfund loans and third party public infrastructure costs for such improvements and any previously approved District improvements, (3) pledging and appropriating the District's tax increment in the amount of \$5,477,000 plus allowable interest and fees, for the payment of such indebtedness, related costs, advances and reimbursements for the South Main Street, North Main Street, and Gates Street improvements, and any previously approved District improvements, and (4) using any unexpended proceeds of bonds or notes previously issued or voter authorized, to finance the cost of District improvements and related costs for the South Main Street, North Main Street, and Gates Street improvement and any previously approved District improvements?

The legal voters of the Town are notified that, of the \$3,726,000 of tax increment secured obligations, including related costs, authorized on March 4, 2014, March 1, 2016, and March 7, 2017, to date \$3,026,000 of the tax increment has been pledged, as evidenced by the Town's July 1, 2014, \$900,000 and August 2, 2017, \$2,126,000 Tax Increment Financing District Improvement Bonds.

Dated at Hartford, Vermont this 29th day of January, 2019.

SELECTBOARD MEMBERS OF THE TOWN OF HARTFORD

Simon Dennis, Selectboard Chair

Richard Grassi, Selectboard Vice-Chair

Dennis Brown, Selectboard Clerk

Rebecca White, Selectboard Member

Alan Johnson, Selectboard Member

Jameson Davis, Selectboard Member

Kim Souza, Selectboard Member

TOWN OF HARTFORD



2018 Annual Report

Table of Contents

Warning	1	Health and Social Services	
Report of Selectboard	7	Advance Transit.....	120
Strategic Vision for Hartford	11	Bugbee Senior Center.....	120
Budget Report	13	COVER.....	121
Reports of Officers & Department Heads		The Family Place.....	121
Employee Service Program.....	80	Good Beginnings	122
Fire Department.....	80	Good Neighbor Health Clinic.....	122
Health Officer.....	81	Green Mountain RSVP	123
Assessor's Report	82	Green Up Vermont	123
Parks & Recreation Department.....	83	Headrest	124
Planning & Development Services Department.....	88	Health Care and Rehabilitation Services	124
Zoning/Building Permits	90	Southeastern Vermont Community Action	125
Police Department.....	91	Special Needs Support Center.....	126
Public Works Department		Stagecoach.....	126
Highway Division	93	Vermont Adult Learning.....	127
Wastewater Division.....	93	VT Assoc. for the Blind & Visually Impaired.....	127
Water Division	94	Vermont Center for Independent Living	128
Solid Waste Division	95	Visiting Nurse Alliance of VT & NH	128
Town Clerk	97	Windsor County Partners	129
Treasurer.....	97	Windsor County Update	130
Town Statistics	98	Financials Reports of Health & Social Svc Org....	131
Board, Commission & Library Reports		Miscellaneous Information	
Sister City Committee.....	100	Delinquent Real Estate Taxes.....	135
Board of Civil Authority.....	101	Schedule of Delinquent Taxes	136
Community Resilience Organization Hartford	101	Town Debt Service	137
Conservation Commission	102	Financial Statements/Auditor's Reports	142
EC Fiber	102	Non-Taxable List	199
Energy Commission	103	As Billed Grand List.....	201
Hartford Business Revolving Loan Fund.....	104	School Reports	
Historic Preservation Commission	105	Warning for Town School District Meeting	206
Hartford Committee on Racial Equity & Inclusion ...	105	Joint Report of the School Directors	
Historical Society	105	& Superintendent.....	212
Parks & Recreation Commission.....	106	FY19 Proposed Budget.....	277
Planning Commission.....	107	District Scholarship & Reserve Funds.....	302
Town and School Meeting Commission	108	School Bond Schedules.....	303
Tree Board.....	108	Financial Statements	
Tree Warden.....	109	& Independent Auditor's Report	304
Two Rivers Ottauquechee Regional Commission...	109	Hartford School District Calendar.....	316
Welcome Center.....	110	Minutes of Town and School Meetings	
Zoning Board of Adjustment.....	110	Results of Australian Ballot 3/6/2018	319
Hartford Village Public Library.....	111	Results of Primary Election 8/14/2018	322
Quechee Public Library	112	Results of General Election 11/6/2018.....	324
West Hartford Public Library & Community Center.	113	Annual Floor Meeting 3/3/2018	325
Wilder Club and Public Library	113		
Board, Commission, Library Members.....	115		
Financial Report of Libraries	117		
Financial Report of Cemeteries.....	118		



Selectboard Report



Dear Hartford Community,

As you are likely aware, the Selectboard's work over the past year was radically reframed on June 19th when Hartford's Town Manager, Leo Pullar, let us know that he would be stepping down at the end of the year due to health concerns. Because Leo and his wife, Dawn, have had such a dramatic and positive impact on the life of our Town over the past two and a half years, this transition frames this year's Board Report.

At the outset, it should be said that everyone was very sorry to hear this news. Under Leo's leadership, the Town has been in a process of restoring its sense of community engagement and its trust in municipal governance. On a more logistical note, we have been instituting stronger and more-transparent processes of fiscal and personnel management. Leo has succeeded in bringing about these transitions due in part to his 100% commitment to Hartford, his personal humility and sincere concern for those he serves and works with, and his talent for and experience with town management. He was also able to succeed in this way due to the unflagging support and engagement of his wife, Dawn Pullar, who due to her warmth, humor and social finesse, has informally re-instituted the position of First Lady of Hartford.

Immediately a sign saying "**Thank You Leo**" was anonymously hung in the Downtown, followed shortly thereafter by a more prosaic "Hartford Vermont: Reborn Under the Sign of Leo." Both succinctly captured a broadly held sentiment that was mirrored by Department Heads who gathered to plan a going away party for Leo and Dawn that filled the gathering room at the Town Hall.

Meanwhile, the Selectboard had reluctantly constituted a **Town Manager Search Committee** to oversee the Search Process and had hired Municipal Resources Inc. to carry it out. The process underwent a first round under the leadership of Elizabeth Rathburn and a second round with Chuck Wooster at the helm. We anticipate having made an announcement regarding a successful outcome soon. The Selectboard is very grateful to Leo and Dawn for their willingness to stay for two extensions to their time in Hartford in order to allow for a smooth leadership transition.

Reflecting the above-mentioned increasing sense of community and citizen involvement, Hartford's **Citizen Committees and Commissions were particularly robust** in 2018. In addition to the hard-working Town Manager Search Committee, the good work of the Cemetery Committee and the Pool Advisory Committee are particularly worthy of mention. Under the leadership of Hilde Ojibway, the Pool Committee conducted and oversaw a thorough assessment of the replacement possibilities and motivations for the now defunct Sherman Manning Pool. Following their guidance, the Selectboard has opted to bring the decision to invest in the next phase of pool design before the voters at the March Town Meeting. The Cemetery Committee, under the leadership of Ken Parker, did tremendous work in helping

the Town gain a better understanding of the challenges private cemetery organizations face today. You'll also see a question at the March Town Meeting asking for the use of some of the Local Option Tax Revenue to assist them with funding.

The Selectboard also collaborated with the School Board to continue on the path to making Hartford an increasingly hospitable place for People of Color to live and work by instituting as a standing committee the Hartford Committee On Racial Equity and Inclusion. Also of note, the Community Resilience Organization of Hartford has broadened its definition of resilience to include the Town's preparedness for systemic breakdowns leading to supply-line interruptions of food, fuel, communication, electricity and heat. A project we opted to defer to 2019 is the constitution of Hartford's Fifth Charter Review Committee. Please keep your ears out for a call to service in the regard.

At the ballot box this year, the voters sweepingly passed a Renewable Energy Resolution which discourages the State from building new fossil fuel infrastructure and, by a lesser margin, a resolution to replace Columbus Day with Indigenous People's Day. The Selectboard followed suit by passing both Resolutions unanimously.

In this year, the Selectboard invested considerable time and energy to articulate a **Five-Year Vision** for the Town. Over the course of three facilitated workshops, we agreed upon eight major goals with three to five objectives each. This document, presented in the following pages, reflects the Selectboard's commitment to proactive and strategic governance and will offer guidance to the Town Manager and Staff as they craft budgets and set department priorities. The Selectboard also worked hard this year to engage Hartford's Capital Improvement Planning process in a strategic manner. We will likely be revisiting this process in the year to come.

Also of note, 2018 was a year of significant **fiscal achievements**. Due in part to the development of the White River Junction Downtown, 2018 witnessed the first **Grand List growth** (2.2%) in over a decade. Building on this, a financial windfall in the form of the sale of two Radio Towers, income from the Local Option Tax, and a reorganization of the Town's Assigned Funds, we were able to **Restore the Unassigned Fund Balance** to the Town's goal of 10% of Annual Town Expenses for the first time since 2012.

Thankfully, 2018 was also a year of relatively **low staff turnover**, though we did say a heartfelt farewell to Mary (Beth) Hill who completed a 35-year career as the Hartford's Town Clerk and welcomed Lisa O'Neil to carry this work forward. We were also pleased to welcome Hannah Tyler as Hartford's new Director of Public Works and Paula Nulty as the new Executive Assistant/Human Resources Manager.

On the **Bricks and Mortar** front, the Town is enjoying a year of more dependable ice experience due to having invested in a new chiller system at the Wendell A. Barwood Arena. We are also starting to enjoy safer pedestrian access between the WRJ Downtown and the Upper Route 5 Commerce Area due to a largely state-funded sidewalk along lower Sykes Mountain Ave. More work remains to be done to fully connect these areas of Town, but we are getting there. On the other side of town, the destination previously referred to as the Quechee Pocket Park was officially named Quechee Falls Park, on the basis of public input and voting.

Speaking of voting, we'd like to thank Rebecca White for her service on the Board and to the Town over the past four years. Rebecca will continue to serve us all, but from her new seat in the State Legislature. We congratulate her on her election and look forward to all she will accomplish for the Town while serving in Montpelier.

Last but certainly not least, the Selectboard is proud to present here **Hartford's Fiscal Year 2019-2020 Budget**. Despite continued health insurance premium increases and high interest payments on existing debt, we were happy to be able to pass a budget that maintains the high level of public services residents have come to rely on and that more fully funds the Town's capital improvement needs while asking for a historically low tax-rate increase of 1.7%.

In closing, we would like to express our sincere gratitude to all of the Hartford Citizens and Staff for all you do to make this Town such a great place to work and live. It has been an honor to serve you as a member of this Board.

Simon Dennis, Chair

Richard Grassi, Vice-Chair

Dennis Brown, Clerk

Rebecca White

Alan Johnson

Jameson Davis

Kim Souza

Strategic Vision for the Future of Hartford, Vermont
Developed by Town of Hartford Selectboard
October, 2018

The Town of Hartford, Vermont aspires to the following for our community. Though these goals are stated in the present tense, they are intended to indicate our intentions for the future.

Engaged and Welcoming Community

Hartford is a diverse, caring, engaged and inclusive community.

- We have a culture of appreciation that stimulates community excellence in citizens, volunteers, board members, and staff.
- Our community has a robust network of committees, high voter participation, and a strong culture of volunteerism.
- We support open and civil community communication that ensures voices will be heard.
- We have town unity while embracing village pride.
- Our diverse members of the Hartford community feel comfortable, safe, and at home due to a range of anti-discrimination and pro-diversity policies and practices.

Equitable Opportunities

Hartford is a place where everyone has the opportunity to thrive.

- Our town appeals to a diverse ethnic, racial, and socio-economic demographic.
- We have a strong community social safety net, that provides residents with holistic care and services with dignity and without stigma.
- Our residents have equal access to services, employment, and programs.
- We have a balance of affordable housing, low-cost services, and a tax rate that keeps our total cost of living within reach.

Strong and Stable Local Economy

Hartford is powered by an evolving, culturally connected, four-season, creative economy.

- We have a balance between commercial and industrial businesses with a thriving arts community.
- Our town is a place where local businesses thrive and add character to the community.
- Our community attracts visitors and new residents through a thriving local economy and high quality of life.

Environmental Sustainability

Hartford Values and protects our natural environment

- We are a leader in the transition to renewable energy and reducing greenhouse emissions.

- We protect our wildlife corridors, green spaces, forests, rivers, and other outdoor spaces.
- We manage our waste stream responsibly.
- We are inspired by the Iroquois Seventh Generation Principle to make decisions that take into account the impact on future generations.

Resilience

Hartford prepares for and responds to emergent challenges.

- We provide thorough resilience training programs for administration, department heads, and community leaders.
- Our departments are well equipped for natural disasters, such as hurricanes, floods, and wildfires.
- We maintain plans for potential supply interruption of basic necessities such as food, water, electricity, medical supplies, energy, and communication.

High Quality Learning Opportunities

Hartford has excellent and extensive learning opportunities for all ages.

- Our excellent public, private, and volunteer-led educational opportunities attract participants from around the world.
- Our life-long learning opportunities continually improve our natural, social, and professional environments.
- We enhance career opportunities through placement mentoring and continuing education.

Functional Infrastructure

Hartford has a thoughtfully planned and well-maintained infrastructure.

- We prepare and follow a Capital Improvement Plan that prioritizes projects in response to the needs of the town.
- We prioritize public safety.
- We actively respond to emerging needs such as, and not limited to, parking, high-speed internet, distributed energy, waste stream and stormwater management.
- We adequately fund and staff our departments in order to continually maintain and improve infrastructure.

Visionary and Responsive Governance

Hartford has visionary, ethical, transparent and responsive government.

- Our leadership models supportive civic dialogue across differences of opinion and listens carefully to public input.
- We encourage a diversity of voices by making government more accessible.
- We practice fiscally responsible and transparent governance.



TOWN OF HARTFORD

2019/2020 MUNICIPAL BUDGET

GENERAL FUND EXPENSES AND REVENUE

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10 General Fund					
Selectboard					
10-111-101-0000	20,185.71	28,025.00	38,250.00	38,250.00	38,250.00
10-111-210-0000	1,544.30	2,143.96	2,926.00	2,926.00	2,926.00
10-111-311-0000	182.85	0.00	500.00	100.00	100.00
10-111-312-0000	8,720.18	5,245.95	5,000.00	5,000.00	5,000.00
10-111-315-0000	357.04	655.00	3,250.00	18,500.00	18,500.00
10-111-323-0000	857.42	736.91	1,450.00	1,000.00	1,000.00
10-111-418-0000	16,414.69	0.00	18,565.27	10,989.00	10,989.00
Selectboard Total	48,262.19	36,806.82	69,941.27	76,765.00	76,765.00
Boards and Commissions					
10-115-101-0100	250.00	710.00	650.00	0.00	0.00
10-115-101-0200	0.00	80.00	200.00	200.00	200.00
10-115-101-0201	0.00	4,710.00	5,000.00	5,000.00	5,000.00
10-115-101-0400	0.00	0.00	100.00	0.00	0.00
10-115-101-0600	3,176.51	3,745.34	2,540.00	2,500.00	2,500.00
10-115-101-0700	70.00	0.00	1,810.00	0.00	
10-115-418-0000	14.89	0.00	36.36	44.00	44.00
Boards and Commissions Total	3,511.40	9,245.34	10,336.36	7,744.00	7,744.00
Administrative Manager					
10-121-101-0100	110,359.89	94,453.21	91,000.00	91,000.00	91,000.00
10-121-101-0200	62,256.70	60,552.75	65,291.00	64,792.00	64,792.00
10-121-101-0300	23,637.81	28,227.93	28,230.00	29,082.00	29,082.00
10-121-101-0400	0.00	0.00	0.00	50,000.00	50,000.00
10-121-101-0500	18,013.79	10,234.00	28,678.00	0.00	

2020 Budget
Town of Hartford

	1 2017 ACTUAL	2 2018 ACTUAL	3 2019 BUDGET	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-121-101-0505		342.50	8,382.31	20,075.00	0.00
10-121-120-0000		1,110.43	3,322.94	1,000.00	3,600.00
10-121-210-0000		17,225.65	16,393.65	17,688.00	14,144.00
10-121-220-0000		0.00	16,138.74	22,016.00	14,471.00
10-121-220-0100		0.00	-2,682.55	-3,014.00	-1,882.00
10-121-225-0000		0.00	2,891.81	3,644.00	2,351.00
10-121-230-0000		0.00	2,106.40	2,404.00	2,386.00
10-121-240-0000		0.00	1,458.15	712.00	712.00
10-121-250-0000		0.00	0.00	1,160.00	6,300.00
10-121-260-0000		14,333.84	13,424.63	14,597.00	14,790.00
10-121-270-0000		0.00	43.58	24.00	24.00
10-121-311-0000		330.43	256.20	500.00	600.00
10-121-312-0000		501.12	870.76	2,600.00	1,300.00
10-121-313-0000		12,456.00	13,110.00	14,169.00	14,000.00
10-121-314-0000		230.00	230.00	300.00	300.00
10-121-315-0000		5,200.47	792.21	150.00	300.00
10-121-318-0000		3,463.05	1,355.82	0.00	2,200.00
10-121-318-0500		0.00	0.00	18,100.00	0.00
10-121-318-0510		2,449.49	6,305.30	7,500.00	0.00
10-121-318-0600		4,800.00	4,800.00	4,800.00	4,800.00
10-121-318-0610		18,580.43	19,509.45	15,000.00	20,000.00
10-121-319-0000		239.30	0.00	0.00	0.00
10-121-320-0000		3,252.22	3,852.15	5,980.00	0.00
10-121-321-0000		12.22	0.00	0.00	0.00
10-121-322-0000		5,746.64	1,065.35	4,500.00	2,000.00
10-121-323-0000		7,370.99	4,639.12	5,000.00	5,000.00

2020 Budget Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-121-324-0000	4,338.82	4,019.59	4,100.00	1,500.00	1,500.00
10-121-330-0000	86.40	0.00	0.00	0.00	
10-121-331-0000	1,623.60	0.00	0.00	0.00	
10-121-340-0000	4,675.00	435.00	18,350.00	17,904.00	17,904.00
10-121-418-0000	56,538.55	0.00	63,083.00	26,788.00	26,788.00
10-121-418-0100	-93.30	30,504.43	33,408.00	27,438.00	27,438.00
Administrative Manager Total	379,082.04	346,692.93	491,045.00	415,900.00	415,900.00
Election Administration					
10-131-101-0000	13,100.00	6,600.00	15,400.00	7,000.00	7,000.00
10-131-210-0000	1,002.51	505.12	1,178.00	535.50	535.50
10-131-311-0000	0.00	51.23	0.00	0.00	
10-131-312-0000	474.70	0.00	300.00	300.00	300.00
10-131-318-0000	8,148.00	988.00	4,000.00	1,700.00	1,700.00
10-131-323-0000	1,315.48	2,648.05	4,000.00	4,500.00	4,500.00
10-131-331-0000	0.00	0.00	0.00	200.00	200.00
10-131-418-0000	63.61	0.00	130.68	84.00	84.00
Election Administration Total	24,104.30	10,792.40	25,008.68	14,319.50	14,319.50
Advice & Litigation					
10-141-318-0000	69,861.29	44,390.73	50,000.00	50,000.00	50,000.00
Advice & Litigation Total	69,861.29	44,390.73	50,000.00	50,000.00	50,000.00
Vital Statistics					
10-151-101-0000	104,137.23	118,702.07	99,050.00	111,987.00	111,987.00
10-151-210-0000	7,807.89	8,892.84	7,577.00	8,567.00	8,567.00
10-151-220-0000	0.00	14,488.36	27,378.00	13,076.00	13,076.00
10-151-220-0100	0.00	-2,177.99	-3,507.00	-2,308.00	-2,308.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-151-225-0000					
HRA/CHOICECARE CARD	0.00	777.59	4,125.00	2,850.00	2,850.00
10-151-230-0000					
DENTAL	0.00	1,157.32	1,296.00	864.00	864.00
10-151-240-0000					
LIFE INSURANCE	0.00	842.35	606.00	606.00	606.00
10-151-250-0000					
WORKERS COMP	0.00	0.00	497.00	420.00	420.00
10-151-260-0000					
RETIREMENT	7,714.76	8,541.77	7,924.00	9,016.00	9,016.00
10-151-270-0000					
AD&D	0.00	19.28	20.00	20.00	20.00
10-151-311-0000					
TRAVEL & MEETINGS	0.00	150.97	280.00	280.00	280.00
10-151-312-0000					
ADVERTISING	0.00	405.38	300.00	300.00	300.00
10-151-313-0000					
MEMBERSHIP DUES	70.00	70.00	70.00	70.00	70.00
10-151-315-0000					
Recruitment & Training	0.00	90.00	0.00	0.00	
10-151-316-0000					
STATE PAYMENT - LICENSES	10,845.00	11,470.00	10,000.00	12,000.00	12,000.00
10-151-318-0000					
CONTRACTED SERVICES	0.00	160.00	2,180.00	4,272.00	4,272.00
10-151-320-0000					
EQUIP OPERATION/MAINT-OFFICE	0.00	579.50	331.00	331.00	331.00
10-151-322-0000					
POSTAGE	1,751.17	1,572.47	3,000.00	3,000.00	3,000.00
10-151-323-0000					
MATERIAL & SUPPLIES	4,734.65	2,006.74	6,500.00	7,200.00	7,200.00
10-151-324-0000					
TELEPHONE	2,231.38	1,944.11	2,000.00	200.00	200.00
10-151-331-0000					
DEPARTMENT EQUIPMENT	0.00	0.00	3,600.00	0.00	
10-151-418-0000					
PROPERTY & LIABILITY INSURANCE	1,098.94	0.00	1,132.92	523.00	523.00
10-151-418-0100					
Retirees	0.00	479.74	3,654.00	4,138.00	4,138.00
Vital Statistics Total	140,391.02	170,172.50	178,013.92	177,412.00	177,412.00
Municipal Offices					
10-161-318-0000					
CONTRACTED SERVICES	40,607.71	45,199.51	34,630.00	44,144.00	42,700.00
10-161-321-0000					
REPAIRS & MAINT	2,264.51	891.14	1,500.00	1,500.00	2,500.00
10-161-323-0000					
MATERIAL & SUPPLIES	1,954.00	2,490.93	2,000.00	2,000.00	2,000.00
10-161-327-0000					
BUILDING HEAT	82.04	479.92	0.00	0.00	

2020 Budget

Town of Hartford

	1 2017 ACTUAL	2 2018 ACTUAL	3 2019 BUDGET	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-161-328-0000	953.68	953.36	1,400.00	1,400.00	1,400.00
10-161-329-0000	24,400.52	24,666.77	23,000.00	23,000.00	23,000.00
10-161-418-0000	17,189.25	0.00	17,769.85	12,395.00	12,395.00
Municipal Offices Total	87,451.71	74,681.63	80,299.85	84,439.00	83,995.00
Financial Management					
10-171-101-0000	168,987.42	198,494.40	215,837.00	218,908.00	218,908.00
10-171-120-0000	2,986.30	1,535.41	1,500.00	1,500.00	1,500.00
10-171-210-0000	12,607.22	14,614.16	16,512.00	16,746.00	16,746.00
10-171-220-0000	0.00	51,740.74	53,954.00	58,258.00	58,258.00
10-171-220-0100	0.00	-7,755.10	-8,093.00	-8,739.00	-8,739.00
10-171-225-0000	0.00	4,033.79	7,425.00	8,475.00	8,475.00
10-171-230-0000	0.00	4,043.56	4,104.00	4,134.00	4,134.00
10-171-240-0000	0.00	1,008.11	697.00	1,009.00	1,009.00
10-171-250-0000	0.00	0.00	1,083.00	7,626.15	7,626.15
10-171-260-0000	11,546.05	13,230.42	14,275.00	14,821.00	14,821.00
10-171-270-0000	0.00	29.15	27.00	30.00	30.00
10-171-311-0000	515.79	281.09	1,250.00	1,000.00	1,000.00
10-171-313-0000	190.00	250.00	500.00	400.00	400.00
10-171-314-0000	0.00	0.00	100.00		
10-171-315-0000	836.93	657.42	1,500.00	1,000.00	1,000.00
10-171-318-0000	61,249.89	8,188.22	5,000.00	15,000.00	15,000.00
10-171-318-0100	1,787.83	1,671.14	1,800.00	1,800.00	1,800.00
10-171-320-0000	157.50	403.75	1,000.00	600.00	600.00
10-171-322-0000	3,090.29	6,845.20	5,000.00	7,000.00	7,000.00
10-171-323-0000	3,915.17	2,736.56	4,100.00	3,100.00	3,100.00

2020 Budget Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-171-324-0000	3,004.81	2,570.16	3,100.00	1,100.00	1,100.00
10-171-330-0000	430.88	4,340.77	750.00	750.00	750.00
10-171-418-0000	1,674.21	0.00	1,671.53	1,015.00	1,015.00
10-171-418-0100	0.00	27,551.41	32,041.00	30,000.00	30,000.00
Financial Management Total	272,980.29	336,470.36	365,133.53	385,533.15	385,533.15
Auditing					
10-173-318-0000	56,200.00	37,000.00	42,000.00	37,000.00	37,000.00
Auditing Total	56,200.00	37,000.00	42,000.00	37,000.00	37,000.00
Valuation					
10-174-101-0000	95,419.66	118,795.34	115,606.00	127,009.00	127,009.00
10-174-120-0000	316.56	221.91	0.00		
10-174-210-0000	8,997.55	8,651.66	9,226.00	9,716.00	9,716.00
10-174-220-0000	0.00	16,337.24	25,482.00	25,029.00	25,029.00
10-174-220-0100	0.00	-2,118.32	-3,260.00	-3,192.00	-3,192.00
10-174-225-0000	0.00	143.88	2,750.00	2,825.00	2,825.00
10-174-230-0000	0.00	2,026.84	3,040.00	3,062.00	3,062.00
10-174-240-0000	0.00	441.97	606.00	606.00	606.00
10-174-250-0000	0.00	0.00	580.00	4,410.00	4,410.00
10-174-260-0000	8,736.57	8,479.09	9,249.00	9,961.00	9,961.00
10-174-270-0000	0.00	19.94	20.00	20.00	20.00
10-174-311-0000	895.65	1,871.62	2,500.00	2,500.00	1,500.00
10-174-312-0000	0.00	75.48	175.00	100.00	0.00
10-174-313-0000	876.75	831.00	952.00	855.00	855.00
10-174-315-0000	1,340.82	1,521.74	1,200.00	2,400.00	2,030.00
10-174-318-0000	13,415.10	6,243.24	17,520.00	270,130.00	1,100.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-174-320-0000					
EQUIP OPERATION/MAINT-OFFICE	98.71	965.85	200.00	484.00	484.00
10-174-322-0000					
POSTAGE	460.77	495.11	250.00	250.00	0.00
10-174-323-0000					
MATERIAL & SUPPLIES	332.49	684.89	350.00	600.00	600.00
10-174-324-0000					
TELEPHONE	2,270.85	1,981.94	2,100.00	192.00	192.00
10-174-330-0000					
OFFICE EQUIPMENT	32.52	887.31	1,100.00	1,100.00	0.00
10-174-418-0000					
PROPERTY & LIABILITY INSURANCE	1,232.61	0.00	1,139.73	557.00	557.00
10-174-418-0100					
RETIREE HEALTH INSURANCE	0.00	5,268.80	8,598.00	8,300.00	8,300.00
Valuation Total	134,426.61	173,826.53	199,383.73	466,914.00	195,064.00
Tax Collection					
10-175-100-0100					
Bad Debt	17,669.21	0.00	0.00	0.00	
10-175-101-0000					
SALARIES	12,686.52	15,186.21	15,201.00	15,659.00	15,659.00
10-175-210-0000					
TOWN FICA	950.25	1,130.00	1,163.00	1,198.00	1,198.00
10-175-220-0000					
BC/BS	0.00	2,523.12	2,750.00	2,692.00	2,692.00
10-175-220-0100					
Health Insurance - Employee Share	0.00	-376.36	-412.00	-404.00	-404.00
10-175-225-0000					
HRA/CHOICECARE CARD	0.00	640.77	481.00	499.00	499.00
10-175-230-0000					
DENTAL	0.00	171.36	161.00	151.00	151.00
10-175-240-0000					
LIFE INSURANCE	0.00	81.46	106.00	106.00	106.00
10-175-250-0000					
WORKERS COMP	0.00	0.00	76.00	546.00	546.00
10-175-260-0000					
RETIREMENT	915.63	1,092.78	1,216.00	1,253.00	1,253.00
10-175-270-0000					
AD&D	0.00	2.31	4.00	4.00	4.00
10-175-318-0000					
CONTRACTED SERVICES	1,654.75	9,647.90	0.00	2,000.00	2,000.00
10-175-322-0000					
POSTAGE	1,981.64	1,556.08	0.00	2,400.00	2,400.00
10-175-323-0000					
MATERIAL & SUPPLIES	387.00	114.61	0.00	200.00	200.00
10-175-418-0000					
PROPERTY & LIABILITY INSURANCE	155.81	0.00	155.68	66.00	66.00
Tax Collection Total	36,400.81	31,770.24	20,901.68	26,370.00	26,370.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL	2 2018 ACTUAL	3 2019 BUDGET	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
	As of June	As of June	As of December		
Information Technology					
10-181-101-0000	87,613.91	56,404.93	56,139.00	60,611.00	60,611.00
10-181-210-0000	6,682.51	4,034.00	4,295.00	4,637.00	4,637.00
10-181-220-0000	0.00	5,242.72	7,856.00	6,534.34	6,534.34
10-181-220-0100	0.00	-712.72	-1,178.40	-1,153.10	-1,153.10
10-181-225-0000	0.00	-15,510.84	1,375.00	1,425.00	1,425.00
10-181-230-0000	0.00	174.80	461.00	359.70	359.70
10-181-240-0000	0.00	175.30	303.00	259.56	259.56
10-181-250-0000	0.00	0.00	282.00	2,100.00	2,100.00
10-181-260-0000	3,532.01	361.68	4,491.00	4,849.00	4,849.00
10-181-270-0000	0.00	9.85	10.00	6.84	6.84
10-181-311-0000	513.15	197.90	600.00	600.00	600.00
10-181-315-0000	5.23	0.00	0.00	6,000.00	6,000.00
10-181-318-0000	26,745.63	47,046.06	28,765.88	33,321.96	33,321.96
10-181-323-0000	136.71	152.71	300.00	300.00	300.00
10-181-324-0000	2,641.15	2,433.66	2,600.00	580.00	580.00
10-181-330-0000	146.20	32.67	500.00	500.00	500.00
10-181-331-0000	8,840.04	922.07	7,000.00	77,644.40	77,644.40
10-181-418-0000	767.97	0.00	807.93	426.00	426.00
Information Technology Total	137,624.51	100,964.79	114,607.41	199,001.70	199,001.70
Police Services					
10-211-101-0000	56.60	281.18	0.00	0.00	
10-211-102-0000	272,150.33	170,931.29	181,782.00	190,281.00	190,281.00
10-211-103-0001	0.00	0.00	75,504.00	81,328.00	81,328.00
10-211-104-0000	245,810.17	285,622.54	354,661.00	365,301.00	365,301.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-211-105-0000		125,630.37	0.00	0.00	
10-211-105-0001		0.00	0.00	310,789.00	310,789.00
10-211-107-0000		634,441.34	0.00	0.00	
10-211-107-0001		0.00	624,147.01	562,904.00	562,904.00
10-211-109-0000		41,862.04	40,944.36	46,524.00	46,542.00
10-211-112-0001		0.00	24,750.00	30,000.00	30,000.00
10-211-112-0100		10,309.16	0.00	0.00	
10-211-116-0000		61,716.90	77,208.60	101,380.00	101,380.00
10-211-120-0000		166,811.90	221,625.69	140,000.00	140,000.00
10-211-121-0000		10,238.56	542.69	0.00	
10-211-210-0000		116,632.10	106,848.01	137,179.00	137,179.00
10-211-220-0000		0.00	206,650.66	341,705.56	341,705.56
10-211-220-0100		0.00	-31,415.73	-48,593.33	-48,593.33
10-211-225-0000		0.00	22,700.50	46,060.00	46,060.00
10-211-230-0000		0.00	17,800.12	24,808.50	24,808.50
10-211-240-0000		0.00	6,047.80	8,120.40	8,120.40
10-211-250-0000		0.00	0.00	203,726.25	203,726.25
10-211-260-0000		113,924.97	104,690.67	160,829.00	137,688.00
10-211-270-0000		0.00	325.20	248.00	248.00
10-211-311-0000		2,175.27	5,009.12	9,500.00	9,500.00
10-211-312-0000		0.00	75.00	1,190.00	1,190.00
10-211-313-0000		935.00	820.00	880.00	880.00
10-211-314-0000		530.35	875.00	10,167.00	10,167.00
10-211-315-0000		15,974.32	28,255.25	32,000.00	32,000.00
10-211-317-0000		76.00	0.00	0.00	
10-211-318-0000		33,021.50	57,048.59	32,294.00	32,694.00

2020 Budget

Town of Hartford

	1 2017 ACTUAL	2 2018 ACTUAL	3 2019 BUDGET	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-211-319-0000		36,147.54	49,700.00	44,890.00	44,890.00
EQUIPMENT OPERATION-GAS					
10-211-320-0000		1,344.97	1,990.00	1,990.00	1,990.00
EQUIP OPERATION/MAINT-OFFICE					
10-211-320-0100		51,249.38	14,042.00	26,973.00	26,973.00
EQUIP OPERATION/COMMUNICAT					
10-211-321-0000		22,091.61	25,000.00	25,000.00	25,000.00
REPAIRS & MAINT-VEHICLES					
10-211-321-0100		60,167.48	6,300.00	10,200.00	10,200.00
REPAIRS & MAINT-BUILDING					
10-211-322-0000		1,630.44	887.70	975.00	975.00
POSTAGE					
10-211-323-0000		11,899.87	11,900.00	16,125.00	16,125.00
MATERIAL & SUPPLIES					
10-211-324-0000		13,862.07	11,353.34	13,263.00	13,263.00
TELEPHONE					
10-211-326-0000		31,080.84	39,000.00	36,450.00	36,450.00
PURCHASE UNIFORMS & CLEANING					
10-211-327-0000		7,844.11	8,250.00	8,250.00	8,250.00
BUILDING HEAT					
10-211-328-0000		1,603.73	1,428.59	1,600.00	1,600.00
WATER					
10-211-329-0000		11,799.21	11,830.00	11,830.00	11,830.00
ELECTRICITY					
10-211-330-0000		19,829.08	18,028.00	25,276.00	25,276.00
OFFICE EQUIPMENT					
10-211-331-0000		57,634.85	57,200.00	131,000.00	131,000.00
DEPARTMENT EQUIPMENT					
10-211-331-0100		0.00	81,000.00	80,500.00	80,500.00
DEPT EQUIP-CAPITAL RESERVE					
10-211-331-0200		0.00	3,700.00	0.00	
DEPARTMENT EQUIPMENT - GRANT					
10-211-418-0000		99,192.02	101,073.79	50,766.00	50,766.00
PROPERTY & LIABILITY INSURANCE					
10-211-418-0100		-437.88	97,264.00	97,082.00	97,082.00
RETIREE HEALTH INSURANCE					
10-211-418-0503		3,271.53	0.00	0.00	
Insurance Related Expense - REIMB					
Police Services Total	2,282,507.73	2,397,643.77	3,163,069.19	3,370,791.38	3,348,068.38
Special Duty Police					
10-212-101-0000	13,382.16	15,360.30	0.00	0.00	
SALARIES					
10-212-210-0000	1,023.69	1,175.05	0.00	0.00	
TOWN FICA					
10-212-260-0000	1,033.15	1,113.26	0.00	0.00	
RETIREMENT					
Special Duty Police Total	15,439.00	17,648.61	0.00	0.00	0.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL	2 2018 ACTUAL	3 2019 BUDGET	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
	As of June	As of June	As of December		
Animal Control					
10-217-101-0000	788.00	0.00	0.00	0.00	
10-217-120-0000	118.20	0.00	0.00	0.00	
10-217-210-0000	65.46	0.00	0.00	0.00	
10-217-225-0000	-7.50	0.00	0.00	0.00	
10-217-260-0000	63.04	0.00	0.00	0.00	
Animal Control Total	1,027.20	0.00	0.00	0.00	0.00
Fire Fighting					
10-221-101-0000	33,028.22	33,509.39	41,714.00	42,548.00	42,548.00
10-221-102-0000	101,049.42	105,429.74	106,454.00	109,669.00	109,669.00
10-221-103-0000	250,687.15	298,638.85	297,373.00	320,872.00	320,872.00
10-221-106-0000	221,673.64	231,592.55	238,536.00	258,042.00	258,042.00
10-221-107-0000	449,900.04	434,015.61	456,107.00	636,839.00	636,839.00
10-221-108-0000	83,587.06	85,701.98	119,821.00	125,271.00	125,271.00
10-221-109-0000	48,684.32	54,509.82	51,906.00	53,464.00	53,464.00
10-221-110-0000	59,643.25	94,114.76	95,514.00	98,400.00	98,400.00
10-221-116-0000	58,634.41	70,417.86	98,280.00	99,140.00	99,140.00
10-221-120-0000	246,134.82	277,155.15	256,350.00	256,350.00	256,350.00
10-221-121-0000	423.24	0.00	0.00		
10-221-210-0000	115,414.72	124,419.87	134,797.00	151,666.00	151,666.00
10-221-220-0000	0.00	256,356.20	285,766.00	371,242.00	371,242.00
10-221-220-0100	0.00	-39,629.96	-39,640.00	-55,317.00	-55,317.00
10-221-225-0000	0.00	38,322.07	35,750.00	42,450.00	42,450.00
10-221-230-0000	0.00	22,480.59	24,196.00	28,382.00	28,382.00
10-221-240-0000	0.00	5,886.83	5,418.00	7,272.00	7,272.00

2020 Budget
Town of Hartford

	¹ 2017 ACTUAL	² 2018 ACTUAL	³ 2019 BUDGET	⁴ 2020 DEPT REQUEST	⁵ 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-221-250-0000		0.00	308,784.00	382,655.70	382,655.70
10-221-260-0000	114,071.53	119,752.59	123,131.00	143,827.00	143,827.00
10-221-270-0000	0.00	325.93	210.00	340.00	340.00
10-221-311-0000	5,871.06	6,220.76	7,000.00	7,000.00	7,000.00
10-221-312-0000	98.84	159.00	250.00	250.00	250.00
10-221-313-0000	903.00	1,233.00	1,500.00	1,500.00	1,500.00
10-221-314-0000	66.53	20.95	550.00	550.00	550.00
10-221-315-0000	35,624.64	21,158.35	19,000.00	49,758.00	49,758.00
10-221-315-0100	0.00	84.00	0.00	0.00	
10-221-316-0000	3,975.68	1,907.33	3,500.00	3,500.00	3,500.00
10-221-317-0000	0.00	0.00	100.00	100.00	100.00
10-221-318-0000	44,276.66	40,521.07	63,100.00	60,300.00	60,300.00
10-221-319-0000	16,217.52	16,261.12	27,900.00	25,100.00	25,100.00
10-221-320-0000	16,095.52	11,069.67	11,800.00	12,300.00	12,300.00
10-221-320-0100	19,444.59	22,631.47	22,700.00	25,300.00	25,300.00
10-221-320-0300	0.00	344.58	0.00	0.00	
10-221-321-0000	27,190.02	24,521.14	28,900.00	34,000.00	34,000.00
10-221-321-0100	41,486.15	22,276.94	18,000.00	30,000.00	30,000.00
10-221-321-0200	7,372.94	10,763.19	11,000.00	18,000.00	18,000.00
10-221-322-0000	1,812.95	1,213.57	1,800.00	1,800.00	1,800.00
10-221-323-0000	7,187.78	5,199.05	8,200.00	8,200.00	8,200.00
10-221-323-0110	90.00	562.00	0.00	0.00	
10-221-324-0000	17,589.66	18,288.43	16,300.00	21,000.00	21,000.00
10-221-325-0000	5,443.62	2,321.08	3,000.00	3,000.00	3,000.00
10-221-326-0000	23,219.14	22,611.64	24,000.00	27,500.00	27,500.00
10-221-327-0000	7,632.57	7,636.01	10,500.00	10,500.00	10,500.00

2020 Budget Town of Hartford

	¹ 2017 ACTUAL	² 2018 ACTUAL	³ 2019 BUDGET	⁴ 2020 DEPT REQUEST	⁵ 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-221-328-0000	3,116.30	2,881.60	3,500.00	3,500.00	3,500.00
WATER					
10-221-328-0100	113,160.00	114,540.00	0.00	0.00	
FIRE HYDRANTS					
10-221-328-0200	240.00	0.00	2,500.00	2,500.00	2,500.00
RURAL WATER SUPPLY					
10-221-329-0000	12,218.16	12,454.51	12,500.00	12,900.00	12,900.00
ELECTRICITY					
10-221-330-0000	13,750.78	12,040.63	13,700.00	13,700.00	13,700.00
OFFICE EQUIPMENT					
10-221-331-0000	11,484.69	512.97	5,000.00	13,900.00	13,900.00
DEPARTMENT EQUIPMENT					
10-221-331-0100	23,348.75	42,676.47	30,200.00	42,400.00	42,400.00
FIRE SUPPRESSION EQUIPMENT					
10-221-331-0200	15,651.11	14,210.81	7,250.00	14,000.00	14,000.00
TECHNICAL/WATER EQUIPMENT					
10-221-331-0300	3,426.12	5,206.29	6,950.00	6,950.00	6,950.00
HAZMAT EQUIPMENT					
10-221-331-0400	6,417.39	5,786.60	10,750.00	7,650.00	7,650.00
ALARM SYSTEM/EXTINGUISHER MA					
10-221-331-0500	34,201.04	70,137.84	39,700.00	60,704.00	60,704.00
MEDICAL EQUIPMENT & SUPPLIES					
10-221-331-0600	35,137.28	2,682.59	0.00		
DEPT EQUIPMENT - IMPACT FEES					
10-221-415-0100	725.66	714.73	1,000.00	1,000.00	1,000.00
Ambulance Taxes					
10-221-418-0000	35,852.29	0.00	37,600.00	22,711.00	22,711.00
PROPERTY & LIABILITY INSURANCE					
10-221-418-0100	0.00	77,471.95	87,420.00	91,112.00	91,112.00
RETIREE HEALTH INSURANCE					
10-221-418-0503	91,207.22	0.00	0.00		
Insurance Related Expenses REIMB					
Fire Fighting Total	2,464,467.48	2,811,321.17	3,177,637.00	3,705,797.70	3,705,797.70
Ambulance					
10-231-340-0000	0.00	69,413.02	0.00	0.00	0.00
AMBULANCE - BAD DEBT					
Ambulance Total	0.00	69,413.02	0.00	0.00	0.00
Animal Control					
10-261-101-0000	-606.99	0.00	0.00		
SALARIES					
10-261-210-0000	13.07	0.00	0.00		
TOWN FICA					
10-261-260-0000	63.04	0.00	0.00		
RETIREMENT					
Animal Control Total	-530.88	0.00	0.00	0.00	0.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL	2 2018 ACTUAL	3 2019 BUDGET	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
	As of June	As of June	As of December		
Dispatch Services					
10-271-101-0000	412,078.84	438,415.42	450,871.00	510,776.00	510,776.00
10-271-112-0000	24,895.81	13,240.51	25,000.00	75,000.00	50,000.00
10-271-112-0001	0.00	0.00	2,250.00	3,750.00	3,750.00
10-271-116-0000	18,093.30	23,256.84	32,085.94	34,092.00	34,092.00
10-271-120-0000	53,358.09	50,619.52	42,000.00	42,000.00	42,000.00
10-271-210-0000	37,776.70	38,577.38	45,366.00	38,879.00	38,879.00
10-271-220-0000	0.00	63,822.63	93,052.00	99,995.00	99,995.00
10-271-220-0100	0.00	-11,930.39	-12,833.00	-16,322.65	-16,322.65
10-271-225-0000	0.00	12,941.25	12,925.00	13,008.00	13,008.00
10-271-230-0000	0.00	6,030.23	8,459.00	9,217.00	9,217.00
10-271-240-0000	0.00	2,210.07	2,485.00	2,757.00	2,757.00
10-271-250-0000	0.00	0.00	2,933.00	21,126.00	21,126.00
10-271-260-0000	34,859.86	37,804.38	39,678.00	44,717.00	44,717.00
10-271-270-0000	0.00	157.93	92.00	71.00	71.00
10-271-311-0000	1,477.96	1,470.98	1,900.00	1,900.00	1,900.00
10-271-313-0000	281.00	331.00	331.00	331.00	331.00
10-271-315-0000	1,564.38	1,915.45	4,904.00	3,329.00	3,329.00
10-271-318-0000	9,863.58	8,765.62	9,761.00	11,817.00	11,817.00
10-271-318-0100	0.00	0.00	22,575.00	0.00	
10-271-320-0000	192.38	20.02	6,717.00	6,701.00	6,833.00
10-271-320-0100	922.93	361.00	8,862.00	12,500.00	12,500.00
10-271-320-0200	16,618.42	30,398.87	31,756.00	32,310.00	32,310.00
10-271-323-0000	3,783.76	3,106.25	2,700.00	3,200.00	3,200.00
10-271-324-0000	8,951.64	8,211.45	7,203.00	6,643.00	6,643.00
10-271-326-0000	74.85	0.00	1,500.00	1,500.00	1,500.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL	2 2018 ACTUAL	3 2019 BUDGET	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-271-329-0000	2,298.13	2,259.76	5,131.00	4,494.00	4,494.00
10-271-331-0000	2,880.58	2,284.58	3,750.00	3,750.00	3,750.00
10-271-331-0100	0.00	0.00	0.00	57,000.00	57,000.00
10-271-418-0000	4,527.56	0.00	4,578.25	2,918.00	2,918.00
10-271-418-0100	0.00	3,065.20	4,090.00	4,761.72	4,761.72
Dispatch Services Total	634,499.77	737,335.95	860,122.19	1,032,220.07	1,007,352.07
Summer Maintenance					
10-311-101-0000	263,518.30	282,426.21	277,329.00	279,766.00	279,766.00
10-311-120-0000	6,422.51	9,625.10	7,500.00	7,500.00	7,500.00
10-311-210-0000	20,369.07	22,672.89	21,789.00	21,402.50	21,402.50
10-311-220-0000	0.00	13,237.25	51,508.00	54,279.00	54,279.00
10-311-220-0100	0.00	-5,890.94	-7,370.00	-7,100.00	-7,100.00
10-311-225-0000	0.00	4,255.82	7,563.00	0.00	0.00
10-311-230-0000	0.00	1,181.40	3,771.00	1,545.00	1,545.00
10-311-240-0000	0.00	703.38	1,515.00	1,545.50	1,545.50
10-311-250-0000	0.00	0.00	32,600.00	36,185.10	36,185.10
10-311-260-0000	18,357.75	19,204.32	22,786.00	19,984.00	19,984.00
10-311-270-0000	0.00	36.86	50.00	51.00	51.00
10-311-318-0000	639,711.89	560,210.60	758,065.00	765,000.00	765,000.00
10-311-323-0000	49,278.38	43,762.67	89,500.00	90,000.00	90,000.00
10-311-323-0100	0.00	56,373.44	0.00		
10-311-418-0000	1,000.00	1,000.00	0.00		
10-311-418-0100	0.00	2,189.70	0.00		
Summer Maintenance Total	998,657.90	1,010,988.70	1,266,606.00	1,270,158.10	1,270,158.10
Winter Maintenance					

2020 Budget
Town of Hartford

	¹ 2017 ACTUAL	² 2018 ACTUAL	³ 2019 BUDGET	⁴ 2020 DEPT REQUEST	⁵ 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-312-101-0000	246,312.55	249,667.89	277,326.00	279,766.00	279,766.00
10-312-120-0000	56,098.97	61,369.37	50,000.00	50,000.00	50,000.00
10-312-210-0000	22,218.05	21,991.92	25,040.00	21,402.50	21,402.50
10-312-220-0000	0.00	80,352.56	51,508.00	28,102.00	28,102.00
10-312-220-0100	0.00	-6,365.50	-7,367.00	-7,788.50	-7,788.50
10-312-225-0000	0.00	5,732.77	7,562.50	7,100.00	7,100.00
10-312-230-0000	0.00	6,913.34	3,771.00	3,690.00	3,690.00
10-312-240-0000	0.00	928.10	1,515.00	1,545.50	1,545.50
10-312-250-0000	0.00	0.00	37,464.00	36,185.10	36,185.10
10-312-260-0000	19,240.61	18,502.24	26,186.00	19,984.00	19,984.00
10-312-270-0000	0.00	42.49	50.00	51.00	51.00
10-312-318-0000	26,270.00	32,325.00	28,000.00	28,000.00	28,000.00
10-312-320-0200	0.00	1,091.46	0.00		
10-312-323-0000	298,007.69	219,871.53	292,750.00	267,500.00	267,500.00
10-312-418-0000	0.00	2,000.00	0.00		
10-312-418-0100	0.00	2,125.87	0.00		
Winter Maintenance Total	668,147.87	696,549.04	793,805.50	735,537.60	735,537.60
Bridge Maintenance					
10-313-318-0000	0.00	0.00	3,000.00	306,500.00	306,500.00
10-313-323-0000	240.72	0.00	500.00	500.00	500.00
10-313-418-0000	5,436.58	0.00	5,642.99	5,700.00	5,700.00
Bridge Maintenance Total	5,677.30	0.00	9,142.99	312,700.00	312,700.00
Street & Traffic Lighting					
10-314-318-0000	1,555.46	6,638.43	3,000.00	2,000.00	2,000.00
10-314-323-0000	13.34	859.20	3,000.00	2,000.00	2,000.00

2020 Budget
Town of Hartford

	¹ 2017 ACTUAL	² 2018 ACTUAL	³ 2019 BUDGET	⁴ 2020 DEPT REQUEST	⁵ 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-314-329-0000	42,840.96	42,827.73	42,000.00	48,000.00	48,000.00
Street & Traffic Lighting Total	44,409.76	50,325.36	48,000.00	52,000.00	52,000.00
Traffic Control					
10-315-318-0000	0.00	0.00	35,000.00	30,000.00	30,000.00
10-315-323-0000	4,766.29	12,045.47	7,000.00	5,000.00	5,000.00
Traffic Control Total	4,766.29	12,045.47	42,000.00	35,000.00	35,000.00
Sidewalk Maintenance					
10-316-318-0000	0.00	-4,942.97	79,000.00	50,000.00	0.00
10-316-321-0000	92.99	0.00	7,000.00	5,000.00	5,000.00
10-316-323-0000	1,317.34	0.00	1,000.00	1,000.00	1,000.00
Sidewalk Maintenance Total	1,410.33	-4,942.97	87,000.00	56,000.00	6,000.00
Equipment Oper & Maint					
10-321-101-0000	92,301.02	84,612.52	85,654.00	64,480.00	64,480.00
10-321-120-0000	2,600.51	4,085.62	4,500.00	4,500.00	4,500.00
10-321-210-0000	7,707.20	6,834.63	6,897.00	4,933.00	4,933.00
10-321-220-0000	0.00	9,094.48	36,409.00	18,088.00	18,088.00
10-321-220-0100	0.00	-4,763.88	-5,461.00	-3,192.00	-3,192.00
10-321-225-0000	0.00	3,267.20	5,500.00	2,825.00	2,825.00
10-321-230-0000	0.00	1,469.21	3,040.00	1,531.00	1,531.00
10-321-240-0000	0.00	46.26	606.00	303.00	303.00
10-321-250-0000	0.00	0.00	10,319.00	8,340.15	8,340.15
10-321-260-0000	6,277.95	5,166.65	6,311.00	4,500.00	4,500.00
10-321-270-0000	0.00	1.18	20.00	10.00	10.00
10-321-311-0000	0.00	1,155.67	100.00	100.00	100.00
10-321-315-0000	0.00	94.20	100.00	100.00	100.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-321-317-0000	100.00	100.00	200.00	100.00	100.00
10-321-318-0000	17,536.50	27,815.21	17,000.00	17,000.00	17,000.00
10-321-319-0000	79,105.66	118,819.73	97,300.00	104,500.00	104,500.00
10-321-321-0000	86,464.75	100,252.06	104,500.00	107,000.00	107,000.00
10-321-321-0100	884.98	4,203.87	4,000.00	5,000.00	5,000.00
10-321-323-0000	3,651.83	6,436.96	3,500.00	3,000.00	3,000.00
10-321-324-0000	475.25	358.78	300.00	500.00	500.00
10-321-327-0000	13,628.35	15,586.62	13,000.00	13,000.00	13,000.00
10-321-328-0000	1,177.88	1,060.63	1,200.00	1,200.00	1,200.00
10-321-329-0000	9,251.40	9,301.08	8,500.00	8,500.00	8,500.00
10-321-331-0000	109,227.17	155,518.44	171,800.00	171,000.00	171,000.00
Equipment Oper & Maint Total	430,390.45	550,517.12	575,295.00	537,318.15	537,318.15
Highway General					
10-325-101-0000	32,285.30	45,839.94	30,279.00	74,111.00	74,111.00
10-325-210-0000	2,413.28	3,374.20	2,316.00	5,670.00	5,670.00
10-325-220-0000	0.00	17,511.63	5,483.00	16,190.00	16,190.00
10-325-220-0100	0.00	-1,154.55	-822.00	-2,858.00	-2,858.00
10-325-225-0000	0.00	-477.55	1,870.00	2,772.00	2,772.00
10-325-230-0000	0.00	499.19	366.00	1,292.00	1,292.00
10-325-240-0000	0.00	571.27	115.00	329.00	329.00
10-325-250-0000	0.00	0.00	152.00	9,585.45	9,585.45
10-325-260-0000	2,657.99	3,476.34	2,422.00	5,929.00	5,929.00
10-325-270-0000	0.00	10.80	4.00	11.00	11.00
10-325-311-0000	60.00	60.00	500.00		
10-325-312-0000	2,239.60	2,320.99	1,200.00		

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-325-313-0000		0.00	756.64	150.00	
10-325-315-0000		392.35	558.20	1,000.00	1,500.00
10-325-317-0000		4,335.80	3,274.80	6,000.00	6,000.00
10-325-318-0000		14,597.69	16,683.67	20,900.00	20,480.00
10-325-318-0200		1,768.50	108.00	1,600.00	1,600.00
10-325-320-0000		107.30	169.32	200.00	200.00
10-325-322-0000		73.08	610.93	200.00	200.00
10-325-323-0000		2,463.99	7,055.31	3,200.00	3,200.00
10-325-324-0000		2,035.06	1,316.30	4,000.00	4,000.00
10-325-326-0000		11,828.17	13,312.11	14,500.00	14,500.00
10-325-330-0000		606.32	963.16	1,500.00	1,500.00
10-325-331-0000		772.10	649.50	800.00	800.00
10-325-418-0000		38,127.18	99.00	41,728.12	30,169.00
10-325-418-0100		-141.00	19,213.85	0.00	
10-325-418-0503		3,365.70	5,095.00	0.00	
Highway General Total	119,988.41	141,898.05	139,463.12	196,700.45	197,180.45
Cemeteries					
10-341-316-0100		600.00	600.00	22,800.00	600.00
10-341-316-0200		7,500.00	7,500.00	64,200.00	7,500.00
10-341-316-0300		3,800.00	3,800.00	14,000.00	3,800.00
10-341-316-0400		2,450.00	3,000.00	12,850.00	3,000.00
10-341-316-0500		900.00	900.00	1,600.00	900.00
10-341-318-0000		1,803.49	922.70	3,000.00	0.00
Cemeteries Total	17,053.49	16,722.70	18,800.00	115,450.00	15,800.00
Trees					

2020 Budget Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-351-318-0000		950.00	950.00	0.00	1,000.00
Trees Total	950.00	950.00	0.00	1,000.00	1,000.00
Health Inspection					
10-411-101-0000	1,500.00	1,500.00	1,500.00	1,615.00	1,615.00
10-411-210-0000	114.76	114.76	115.00		
Health Inspection Total	1,614.76	1,614.76	1,615.00	1,615.00	1,615.00
Community Health					
10-412-316-0100	41,882.00	41,882.00	41,882.00	51,000.00	51,000.00
10-412-316-0200	975.00	975.00	975.00	975.00	975.00
10-412-316-0300	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00
10-412-316-0400	999.00	5,000.00	5,000.00	5,000.00	5,000.00
10-412-316-0500	4,550.00	4,550.00	4,550.00	4,550.00	4,550.00
10-412-316-0505	0.00	0.00	0.00	0.00	4,530.00
10-412-316-0510	0.00	0.00	0.00	0.00	977.00
Community Health Total	55,906.00	59,907.00	59,907.00	69,025.00	74,532.00
Mental Health Services					
10-413-316-0100	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00
10-413-316-0200	9,995.00	9,995.00	9,995.00	9,995.00	9,995.00
Mental Health Services Total	16,995.00	16,995.00	16,995.00	16,995.00	16,995.00
Senior Services					
10-421-318-0000	9,739.32	8,086.07	10,000.00	10,000.00	10,000.00
10-421-318-0100	76,480.00	76,480.00	76,480.00	83,650.00	83,650.00
10-421-318-0200	23,032.77	23,350.00	23,817.00	24,530.00	24,530.00
10-421-321-0100	2,603.49	2,708.79	15,900.00	60,600.00	12,770.00
10-421-323-0000	1,683.58	1,549.31	1,600.00	1,600.00	1,600.00

2020 Budget
Town of Hartford

	¹ 2017 ACTUAL	² 2018 ACTUAL	³ 2019 BUDGET	⁴ 2020 DEPT REQUEST	⁵ 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-421-327-0000	4,308.17	4,538.80	7,000.00	6,000.00	6,000.00
10-421-328-0000	1,008.36	1,007.72	1,330.00	1,330.00	1,330.00
10-421-329-0000	9,321.50	7,136.97	10,000.00	8,000.00	8,000.00
10-421-418-0000	2,906.82	0.00	2,985.13	2,141.00	2,141.00
Senior Services Total	131,084.01	124,857.66	149,112.13	197,851.00	150,021.00
Low Income Services					
10-423-316-0300	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00
Low Income Services Total	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00
Youth & Adult Services					
10-424-316-0100	9,500.00	9,500.00	9,500.00	9,500.00	9,500.00
10-424-316-0130	0.00	0.00	300.00	300.00	300.00
10-424-316-0150	0.00	2,500.00	0.00	0.00	0.00
10-424-316-0300	3,500.00	3,500.00	3,500.00	4,500.00	4,500.00
10-424-316-0400	845.00	845.00	845.00	845.00	845.00
10-424-316-0500	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
10-424-316-0600	999.00	999.00	999.00	999.00	999.00
10-424-316-0700	869.00	869.00	800.00	800.00	800.00
Youth & Adult Services Total	17,713.00	20,213.00	17,944.00	18,944.00	18,944.00
General Appropriated Services					
10-425-316-0100	75,540.00	77,050.00	77,050.00	79,362.00	79,362.00
10-425-316-0110	0.00	0.00	0.00	0.00	5,000.00
10-425-316-0150	0.00	6,800.00	6,800.00	6,800.00	6,800.00
10-425-316-0200	5,000.00	5,000.00	10,000.00	10,000.00	10,000.00
General Appropriated Services Total	80,540.00	88,850.00	93,850.00	96,162.00	101,162.00
Program Administration					

2020 Budget
Town of Hartford

	1 2017 ACTUAL	2 2018 ACTUAL	3 2019 BUDGET	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-511-101-0000	151,342.71	127,984.30	126,048.00	131,518.00	131,518.00
10-511-210-0000	11,287.96	9,326.88	9,643.00	10,061.00	10,061.00
10-511-220-0000	0.00	19,890.30	16,944.00	24,410.00	24,410.00
10-511-220-0100	0.00	-3,186.18	-2,328.00	-3,099.00	-3,099.00
10-511-225-0000	0.00	5,962.29	2,750.00	2,825.00	2,825.00
10-511-230-0000	0.00	2,635.10	2,355.00	2,351.00	2,351.00
10-511-240-0000	0.00	473.40	606.00	606.00	606.00
10-511-250-0000	0.00	0.00	630.00	12,411.00	12,411.00
10-511-260-0000	10,083.47	9,209.96	10,084.00	10,521.00	10,521.00
10-511-270-0000	0.00	11.90	20.00	20.00	20.00
10-511-311-0000	1,554.36	1,474.23	4,200.00	5,200.00	5,200.00
10-511-312-0000	3,961.00	3,612.30	4,600.00	4,600.00	4,600.00
10-511-313-0000	650.00	977.50	735.00	2,566.00	2,566.00
10-511-315-0000	4,638.28	900.00	3,800.00	1,500.00	1,500.00
10-511-318-0000	4,756.52	5,526.94	7,116.00	7,072.00	7,072.00
10-511-318-0001	6,000.00	0.00	0.00		
10-511-318-0002	4,000.00	0.00	0.00		
10-511-318-0003	4,085.75	0.00	0.00		
10-511-320-0000	747.14	536.78	950.00	550.00	550.00
10-511-322-0000	367.20	390.22	500.00	400.00	400.00
10-511-323-0000	1,361.48	1,047.90	1,800.00	1,600.00	1,600.00
10-511-324-0000	6,997.46	6,368.97	5,000.00	2,482.80	2,482.80
10-511-330-0000	1,436.23	395.00	1,400.00	2,800.00	2,800.00
10-511-331-0000	0.00	0.00	0.00	10,500.00	10,500.00
10-511-418-0000	4,388.22	0.00	2,114.70	1,348.00	1,349.00
10-511-418-0100	0.00	2,819.92	2,750.00	2,750.00	2,750.00

2020 Budget
Town of Hartford

	¹ 2017 ACTUAL As of June	² 2018 ACTUAL As of June	³ 2019 BUDGET As of December	⁴ 2020 DEPT REQUEST	⁵ 2020 TOWN MANAGER
Program Administration Total	217,657.78	196,357.71	201,717.70	234,992.80	234,993.80
Swim Program					
10-512-101-0000	42,373.34	26,911.26	0.00	0.00	
10-512-210-0000	3,241.69	2,058.79	0.00	0.00	
10-512-318-0000	17,763.00	3,520.91	0.00	70,000.00	0.00
10-512-320-0000	2,464.30	707.00	0.00	250.00	250.00
10-512-323-0000	7,971.30	7,253.82	0.00	0.00	
10-512-325-0000	190.00	0.00	0.00		
10-512-326-0000	456.00	0.00	0.00	0.00	
10-512-328-0000	9,158.77	4,625.56	0.00	0.00	
10-512-418-0000	3,100.43	0.00	0.00	2,171.00	2,171.00
Swim Program Total	86,718.83	45,077.34	0.00	72,421.00	2,421.00
Youth Program					
10-514-101-0000	159,805.99	119,276.21	116,402.00	130,387.00	130,387.00
10-514-210-0000	13,070.87	10,472.92	8,905.00	8,865.00	8,865.00
10-514-220-0000	0.00	0.00	3,750.00	3,750.00	3,750.00
10-514-220-0100	0.00	-106.86	0.00	0.00	
10-514-230-0000	0.00	1,488.36	1,520.00	1,531.00	1,531.00
10-514-240-0000	0.00	225.45	303.00	303.00	303.00
10-514-250-0000	0.00	0.00	7,413.00	12,303.90	12,303.90
10-514-260-0000	6,810.01	4,076.28	4,010.00	4,451.00	4,451.00
10-514-270-0000	0.00	8.93	10.00	10.00	10.00
10-514-313-0000	1,081.00	1,185.50	2,570.00	2,170.00	2,170.00
10-514-315-0000	3,576.00	1,833.60	2,300.00	3,100.00	3,100.00
10-514-318-0000	56,908.37	59,136.19	63,500.00	69,000.00	69,000.00

2020 Budget
Town of Hartford

	¹ 2017 ACTUAL	² 2018 ACTUAL	³ 2019 BUDGET	⁴ 2020 DEPT REQUEST	⁵ 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-514-323-0000		8,318.47	9,750.00	9,750.00	9,750.00
10-514-325-0000		11,951.00	0.00		
10-514-326-0000		652.00	1,200.00	1,200.00	1,200.00
10-514-330-0000		13,389.66	14,300.61	16,550.00	16,550.00
10-514-418-0000		1,636.42	0.00	615.00	615.00
Youth Program Total	277,199.79	219,205.68	232,736.36	263,985.90	263,985.90
Adult Programs					
10-515-101-0000		1,545.00	0.00	0.00	
10-515-210-0000		118.19	0.00	0.00	
10-515-318-0000		7,320.90	11,900.00	13,500.00	13,500.00
10-515-323-0000		743.18	750.00	1,200.00	1,200.00
10-515-325-0000		104.00	0.00		
10-515-330-0000		43.00	1,500.00	1,500.00	1,500.00
Adult Programs Total	9,874.27	2,597.36	14,150.00	16,200.00	16,200.00
Community Activities					
10-516-312-0000		129.00	800.00	500.00	500.00
10-516-318-0000		33,235.01	38,420.17	38,275.00	38,275.00
10-516-323-0000		7,068.86	4,598.81	5,000.00	5,000.00
10-516-418-0000		0.00	0.00	27.00	27.00
Community Activities Total	40,432.87	43,018.98	39,400.00	43,802.00	43,802.00
Parks Maintenance					
10-521-101-0000		80,615.70	55,214.22	88,286.50	88,286.50
10-521-120-0000		1,461.31	750.30	1,500.00	1,500.00
10-521-210-0000		6,052.72	4,228.14	6,754.50	6,754.50
10-521-220-0000		0.00	4,019.55	9,067.00	9,067.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-521-220-0100		0.00	-1,313.56	-2,387.10	-1,154.00
10-521-225-0000		0.00	3,370.26	2,750.00	1,425.00
10-521-230-0000		0.00	994.68	1,221.00	648.00
10-521-240-0000		0.00	315.50	387.00	454.50
10-521-250-0000		0.00	0.00	5,797.00	8,330.70
10-521-260-0000		5,187.85	2,590.05	5,390.00	5,214.00
10-521-270-0000		0.00	7.56	15.00	15.00
10-521-318-0000		20,149.58	17,259.92	43,500.00	38,410.00
10-521-318-0341		0.00	0.00	8,000.00	8,000.00
10-521-318-2015		1,053.40	0.00	0.00	
10-521-319-0000		6,392.11	5,154.66	7,000.00	7,000.00
10-521-320-0000		2,969.59	6,033.83	4,700.00	4,700.00
10-521-321-0000		2,474.88	2,408.14	7,200.00	3,200.00
10-521-323-0000		9,911.98	13,158.59	14,500.00	14,500.00
10-521-326-0000		1,474.59	1,582.40	3,000.00	3,000.00
10-521-328-0000		543.77	1,321.07	1,500.00	1,500.00
10-521-329-0000		4,407.61	4,365.46	5,000.00	5,000.00
10-521-331-0000		4,935.42	4,660.00	2,800.00	15,400.00
10-521-418-0000		7,353.78	0.00	9,896.25	15,560.00
10-521-418-0100		0.00	2,562.32	9,136.00	11,002.50
Parks Maintenance Total	154,984.29	128,683.09	232,849.15	247,813.70	247,813.70
WHCC&L(Building Maintenance)					
10-524-318-0000	6,278.73	4,067.50	6,500.00	6,500.00	6,500.00
10-524-321-0100	95.23	19.79	1,800.00	2,200.00	2,200.00
10-524-321-0101	4,179.00	0.00	0.00	0.00	

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-524-323-0100		0.00	64.35	0.00	
10-524-324-0000	743.93	0.00	0.00	0.00	
10-524-327-0000	866.03	1,133.05	1,200.00	1,200.00	1,200.00
10-524-329-0000	1,638.47	1,624.90	1,700.00	1,700.00	1,700.00
10-524-418-0000	952.34	0.00	985.19	1,237.00	1,237.00
WHCC&L(Building Maintenance) Total	14,753.73	6,909.59	12,185.19	12,837.00	12,837.00
Maxfield Sports - Grounds					
10-527-101-0000	0.00	280.00	33,280.00	33,280.00	33,280.00
10-527-210-0000	0.00	21.42	2,546.00	2,546.00	2,546.00
10-527-250-0000	0.00	0.00	2,170.00	3,140.55	3,140.55
10-527-318-0000	18,593.55	10,259.36	23,700.00	24,100.00	24,100.00
10-527-319-0000	0.00	267.64	4,000.00	1,500.00	1,500.00
10-527-320-0000	1,272.09	1,509.96	3,500.00	3,500.00	3,500.00
10-527-323-0000	1,698.05	5,579.71	22,600.00	17,000.00	17,000.00
10-527-329-0000	123.80	0.00	0.00	0.00	
10-527-331-0000	24,568.21	1,033.16	19,500.00	800.00	800.00
10-527-418-0000	437.91	0.00	451.12	444.00	444.00
Maxfield Sports - Grounds Total	46,693.61	18,951.25	111,747.12	86,310.55	86,310.55
Maxfield Sports - Buildings					
10-528-318-0000	3,734.34	1,370.62	1,100.00	1,100.00	1,100.00
10-528-321-0100	297.28	1,104.16	2,200.00	7,600.00	7,600.00
10-528-323-0000	1,006.11	1,295.02	1,200.00	500.00	500.00
10-528-323-0100	29.50	656.04	0.00	600.00	600.00
10-528-329-0000	2,931.96	4,927.76	3,800.00	5,000.00	5,000.00
10-528-331-0000	0.00	0.00	2,500.00	0.00	

2020 Budget Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-530-331-0000		5,382.00	0.00	7,000.00	26,100.00
10-530-418-0000		13,064.57	3.95	13,613.18	3,067.00
10-530-418-0100		0.00	18,019.23	9,136.00	8,252.50
10-530-543-0000		0.00	0.00	0.00	200,000.00
Barwood Arena Total	249,960.97	436,108.77	279,206.18	1,198,615.60	473,615.60
Welcome Center					
10-531-101-0500	0.00	0.00	0.00	18,067.14	18,067.14
10-531-101-0505	0.00	0.00	0.00	20,074.60	20,074.60
10-531-210-0500	0.00	0.00	0.00	1,382.14	1,382.14
10-531-210-0505	0.00	0.00	0.00	1,535.71	1,535.71
10-531-250-0500	0.00	0.00	0.00	1,260.00	1,260.00
10-531-318-0500	0.00	0.00	0.00	15,689.00	15,689.00
10-531-318-0510	0.00	0.00	0.00	7,500.00	7,500.00
Welcome Center Total	0.00	0.00	0.00	65,508.59	65,508.59
Conservation					
10-611-311-0100	136.46	67.12	175.00	175.00	175.00
10-611-312-0000	0.00	0.00	0.00	180.00	180.00
10-611-313-0000	100.00	200.00	250.00	250.00	250.00
10-611-318-0000	940.40	1,340.60	2,000.00	2,000.00	2,000.00
10-611-323-0000	40.00	320.56	400.00	400.00	400.00
Conservation Total	1,216.86	1,928.28	2,825.00	3,005.00	3,005.00
Zoning					
10-621-101-0000	80,981.12	83,518.10	81,557.00	84,032.00	84,032.00
10-621-101-0100	650.00	625.00	1,500.00	1,375.00	1,375.00
10-621-210-0000	6,222.88	6,426.21	6,354.00	6,534.00	6,534.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-621-220-0000		0.00	3,750.00	3,750.00	3,750.00
10-621-220-0100		0.00	-106.86	0.00	
10-621-230-0000		0.00	620.15	1,520.00	1,531.00
10-621-240-0000		0.00	294.00	303.00	303.00
10-621-250-0000		0.00	0.00	417.00	2,913.75
10-621-260-0000	6,356.33	6,381.44	6,525.00	6,723.00	6,723.00
10-621-270-0000	0.00	17.08	10.00	10.00	10.00
10-621-311-0000	123.66	60.99	150.00	150.00	150.00
10-621-311-0100	0.00	60.00	125.00	125.00	125.00
10-621-312-0000	620.31	1,248.60	1,320.00	1,375.00	1,375.00
10-621-318-0000	13,762.08	9,279.15	11,400.00	11,400.00	11,400.00
10-621-323-0000	173.34	0.00	0.00	0.00	
10-621-325-0000	0.00	130.00	100.00	100.00	100.00
Zoning Total	108,889.72	108,553.86	115,031.00	120,321.75	120,321.75
Planning & Development					
10-622-101-0000	211,575.06	245,465.18	256,133.00	263,818.00	263,818.00
10-622-101-0100	1,775.00	1,500.00	3,325.00	2,975.00	2,975.00
10-622-210-0000	15,299.89	17,710.31	19,849.00	20,410.00	20,410.00
10-622-220-0000	0.00	53,249.95	61,409.00	60,132.00	60,132.00
10-622-220-0100	0.00	-8,267.10	-9,211.00	-9,020.00	-9,020.00
10-622-225-0000	0.00	13,041.97	8,663.00	8,911.00	8,911.00
10-622-230-0000	0.00	5,030.95	4,044.00	4,292.00	4,292.00
10-622-240-0000	0.00	1,183.76	1,106.00	1,106.00	1,106.00
10-622-250-0000	0.00	0.00	1,301.00	9,187.50	9,187.50
10-622-260-0000	17,391.41	19,403.30	20,491.00	21,105.00	21,105.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL	2 2018 ACTUAL	3 2019 BUDGET	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-622-270-0000					
		AD&D	0.00	33.54	37.00
10-622-311-0000		TRAVEL & MEETINGS	950.05	1,112.04	1,200.00
10-622-311-0100		TRAVEL & MEETINGS/BOARD	65.00	0.00	175.00
10-622-312-0000		ADVERTISING	2,298.81	2,069.71	2,700.00
10-622-312-0100		MARKETING PROMOTION	348.00	495.87	5,000.00
10-622-313-0000		MEMBERSHIP DUES	18,949.00	22,519.50	23,077.00
10-622-314-0000		BOOKS & PERIODICALS	0.00	0.00	85.00
10-622-315-0000		RECRUITMENT & TRAINING	282.77	285.00	350.00
10-622-318-0000		CONTRACTED SERVICES	21,369.22	11,934.59	18,540.00
10-622-320-0000		EQUIP OPERATION/MAINT-OFFICE	0.00	473.70	650.00
10-622-322-0000		POSTAGE	545.99	772.82	800.00
10-622-323-0000		MATERIAL & SUPPLIES	2,428.70	2,069.79	2,000.00
10-622-324-0000		TELEPHONE	2,385.41	2,046.70	480.00
10-622-325-0000		REFUNDS	0.00	45.00	50.00
10-622-330-0000		OFFICE EQUIPMENT	0.00	1,625.56	2,800.00
10-622-418-0000		PROPERTY & LIABILITY INSURANCE	2,679.10	0.00	1,555.00
Planning & Development Total	298,343.41	393,802.14	432,631.68	442,415.50	442,415.50
Housing & Community Developmnt					
10-623-312-0000		ADVERTISING	100.64	623.80	625.00
10-623-318-0000		CONTRACTED SERVICES	538.90	0.00	5,000.00
Housing & Community Developmnt Total	639.54	623.80	1,025.00	5,625.00	5,625.00
Forest Management					
10-624-318-0000		Contracted Services	0.00	0.00	650.00
Forest Management Total	0.00	0.00	250.00	18,650.00	650.00
Historic Preservation					

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-625-311-0100	195.00	225.00	200.00	250.00	250.00
10-625-312-0000	212.01	355.24	250.00	300.00	300.00
10-625-313-0000	0.00	0.00	0.00	100.00	100.00
10-625-316-0000	200.00	1,478.40	2,200.00	2,200.00	2,200.00
10-625-323-0000	0.00	0.00	0.00	400.00	400.00
Historic Preservation Total	607.01	2,058.64	2,650.00	3,250.00	3,250.00
Energy					
10-626-311-0100	0.00	0.00	0.00	965.00	965.00
10-626-312-0000	0.00	0.00	0.00	640.00	640.00
10-626-318-0000	0.00	0.00	0.00	3,500.00	3,500.00
10-626-322-0000	0.00	0.00	0.00	875.00	875.00
10-626-323-0000	0.00	0.00	0.00	910.00	910.00
Energy Total	0.00	0.00	0.00	6,890.00	6,890.00
Resilience					
10-627-311-0100	0.00	0.00	0.00	360.00	360.00
10-627-312-0000	0.00	0.00	0.00	400.00	400.00
10-627-318-0000	0.00	0.00	0.00	500.00	500.00
10-627-323-0000	0.00	0.00	0.00	500.00	500.00
Resilience Total	0.00	0.00	0.00	1,760.00	1,760.00
Library Appropriations					
10-712-210-0500	0.00	0.00	0.00	1,928.51	1,928.51
10-712-316-0100	92,700.00	94,000.00	104,500.00	104,500.00	104,500.00
10-712-316-0200	158,800.00	162,890.00	173,390.00	176,900.00	176,900.00
10-712-316-0300	28,000.00	28,000.00	28,850.00	29,427.00	29,427.00
10-712-316-0400	15,000.00	15,000.00	0.00		

2020 Budget
Town of Hartford

	1 2017 ACTUAL	2 2018 ACTUAL	3 2019 BUDGET	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-712-316-0500	29,339.88	40,854.64	47,700.00	46,377.63	46,377.63
Library Appropriations Total	323,839.88	340,744.64	354,440.00	359,133.14	359,133.14
Employee insurance costs					
10-811-220-0000	767,187.57	0.00	0.00		
Health Insurance					
10-811-220-0100	-136,015.00	0.00	0.00		
Employee share of health insurance					
10-811-225-0000	252,015.61	0.00	0.00		
HRA expenses					
10-811-230-0000	84,900.48	0.00	0.00		
Dental insurance					
10-811-240-0000	22,736.91	0.00	0.00		
Life Insurance					
10-811-250-0000	344,219.38	508,534.36	0.00		
Workers' Compensation					
10-811-270-0000	5,133.37	0.00	0.00		
AD&D					
10-811-318-0300	6,311.45	7,729.28	0.00		
WELLNESS					
10-811-318-0500	24,763.26	6,439.48	0.00		
EXCISE & OTHER TAXES					
10-811-323-0301	0.00	4,077.18	0.00		
SAFETY WELLNESS - EQUIPMENT					
10-811-418-0000	0.00	213,594.42	0.00		
PROPERTY & LIABILITY INSURANCE					
10-811-418-0100	253,542.70	0.00	0.00		
Retire insurance costs					
10-811-420-0000	-151,929.00	0.00	0.00		
Allocated to enterprise funds					
Employee insurance costs Total	1,472,866.73	740,374.72	0.00	0.00	0.00
Contingencies/Tax Refunds					
10-813-325-0000	0.00	7,670.88	0.00		
REFUNDS-TAXES/OVERPAYMENTS					
Contingencies/Tax Refunds Total	0.00	7,670.88	0.00	0.00	0.00
Miscellaneous(Small Items)					
10-815-300-0000	1,687.14	500.40	0.00		
MISCELLANEOUS EXPENSES(SMALI					
Miscellaneous(Small Items) Total	1,687.14	500.40	0.00	0.00	0.00
County Judicial Services					
10-831-318-0000	101,838.06	101,353.00	102,000.00	102,000.00	102,000.00
CONTRACTED SERVICES					

2020 Budget
Town of Hartford

	¹ 2017 ACTUAL	² 2018 ACTUAL	³ 2019 BUDGET	⁴ 2020 DEPT REQUEST	⁵ 2020 TOWN MANAGER
	As of June	As of June	As of December		
County Judicial Services Total	101,838.06	101,353.00	102,000.00	102,000.00	102,000.00
Bond Redemption					
10-912-542-0000	12,873.04	8,116.54	3,277.00	2,484.00	2,484.00
10-912-542-0100	179,934.93	125,457.95	105,000.00	105,000.00	105,000.00
10-912-542-0300	29,783.76	28,794.41	27,649.00	26,351.00	26,351.00
10-912-542-0301	56,761.25	56,761.25	56,762.00	56,762.00	56,762.00
10-912-542-0400	117,252.34	104,945.03	110,168.00	105,620.00	105,620.00
10-912-542-0401	182,750.00	182,750.00	182,750.00	182,750.00	182,750.00
10-912-542-0500	138,720.04	136,029.95	132,458.00	127,968.00	127,968.00
10-912-542-0501	245,000.00	245,000.00	245,000.00	245,000.00	245,000.00
10-912-542-0900	80,199.96	71,781.78	75,353.00	72,242.00	72,242.00
10-912-542-0901	0.00	125,000.00	125,000.00	125,000.00	125,000.00
10-912-542-0910	125,000.00	0.00	0.00		
Bond Redemption Total	1,168,275.32	1,084,636.91	1,063,417.00	1,049,177.00	1,049,177.00
Transfers to Reserve/Other					
10-921-544-0151	45,182.00	37,830.00	0.00		
10-921-544-0174	0.00	48,042.00	0.00		
10-921-544-0221	135,000.00	80,000.00	142,500.00	267,500.00	40,500.00
10-921-544-0271	4,000.00	4,200.00	0.00		
10-921-544-0314	8,750.00	0.00	0.00		
10-921-544-0321	110,000.00	86,000.00	0.00		
10-921-544-0361	191,650.00	192,500.00	192,500.00	197,312.50	197,312.50
10-921-544-0515	175,000.00	0.00	0.00		
10-921-544-0611	0.00	0.00	0.00	3,000.00	3,000.00
10-921-544-0627	2,500.00	3,500.00	5,000.00	5,000.00	5,000.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
Transfers to Reserve/Other Total	672,082.00	452,072.00	340,000.00	472,812.50	245,812.50
Capital Expenditures					
10-924-211-0100 CAPITAL - POLICE NEEDS	29,997.30	22,500.10	0.00		
10-924-311-0100 CAPITAL - WALLACE ROAD	3,576.50	48.00	0.00		
10-924-521-0100 CAPITAL - QUECHEE CB PARKS COI	0.00	-33,574.00	0.00		
Capital Expenditures Total	33,573.80	-11,025.90	0.00	0.00	0.00
Reimb from Reserves & Impact					
10-985-151-0100 Town Clerk Restoration	2,363.83	15,038.52	0.00		
10-985-151-0200 Town Clerk Digital Imaging	5,298.55	2,502.39	0.00		
10-985-174-0100 Revaluation	236,843.88	42,643.16	0.00		
10-985-221-0100 Fire reserve	396,000.00	69,694.75	0.00		
10-985-221-0950 Fire Impact fee	35,862.72	5,380.58	0.00		
10-985-311-0110 WRJ SEWER/STORM WATER INFRA	146.64	-1,373.33	0.00		
10-985-321-0100 Highway capital reserve	175,000.00	135,275.27	0.00		
10-985-511-0950 Recreation impact fees	28,000.00	0.00	0.00		
10-985-611-0100 Conservation Commission	768.72	22.98	0.00		
Reimb from Reserves & Impact Total	880,284.34	269,184.32	0.00	0.00	0.00
General Fund Total	15,566,497.70	14,803,408.74	15,729,441.10	18,617,059.83	17,070,682.83

2020 Budget

Town of Hartford

¹ 2017 ACTUAL As of June	² 2018 ACTUAL As of June	³ 2019 BUDGET As of December	⁴ 2020 DEPT REQUEST	⁵ 2020 TOWN MANAGER
15,566,497.70	14,803,408.74	15,729,441.10	18,617,059.83	17,070,682.83
Grand Total:				

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10 General Fund					
Taxes					
10-030-100-0100	11,048,907.77	11,034,299.28	13,186,714.10		13,711,245.33
10-030-100-0200	-29,582.40	-75,763.44	0.00		
10-030-100-0300	1,695,644.91	1,861,309.52	0.00		
10-030-200-0100	89,803.51	108,230.68	90,000.00	69,100.00	69,100.00
10-030-200-0200	77,797.00	81,010.00	63,000.00	82,775.00	82,775.00
10-030-200-0500	0.00	187,736.54	0.00		
10-030-300-0100	12,874.73	13,773.79	15,000.00	14,000.00	14,000.00
10-030-300-0200	48,709.74	54,322.82	45,000.00	42,000.00	42,000.00
10-030-300-0300	141,337.46	146,690.54	90,000.00	100,000.00	130,000.00
10-030-300-0600	0.00	0.00	38,000.00	40,000.00	40,000.00
10-030-300-0700	0.00	0.00	-27,000.00	-28,000.00	-28,000.00
Taxes Total	13,085,492.72	13,411,609.73	13,500,714.10	319,875.00	14,061,120.33
Permits & licenses					
10-040-100-0100	4,080.00	4,690.00	4,000.00	4,000.00	4,000.00
10-040-100-0300	0.00	250.00	0.00		
10-040-200-0100	8,145.00	6,960.00	8,040.00	8,200.00	8,200.00
10-040-200-0200	8,717.50	8,928.00	8,000.00	8,500.00	8,500.00
Permits & licenses Total	20,942.50	20,828.00	20,040.00	20,700.00	20,700.00
Intergovernmental revenues					
10-050-121-0500	0.00	10,234.00	0.00		
10-050-121-0505	0.00	13,143.08	0.00		
10-050-221-0503	49,484.10	0.00	0.00		
10-050-325-0500	198,734.55	266,888.71	268,000.00	268,000.00	268,000.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL	2 2018 ACTUAL	3 2019 BUDGET	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-050-325-0503		0.00	5,095.00	0.00	
10-050-521-2015		10,000.00	0.00	0.00	
10-050-527-0503		0.00	1,029.93	0.00	
10-050-531-0500		0.00	0.00	35,750.00	35,750.00
10-050-531-0505		0.00	0.00	17,500.00	17,500.00
10-050-531-0510		0.00	0.00	7,500.00	7,500.00
Intergovernmental revenues Total	258,218.65	296,390.72	268,000.00	328,750.00	328,750.00
Charges for services					
10-060-151-0100	88,663.70	76,735.54	90,000.00	90,000.00	90,000.00
10-060-151-0200	22,591.00	18,933.00	20,000.00	20,000.00	20,000.00
10-060-151-0300	612.00	483.00	500.00	500.00	500.00
10-060-151-0400	22,591.00	18,933.00	20,000.00	20,000.00	20,000.00
10-060-171-0100	18,978.94	16,067.95	18,000.00	17,000.00	17,000.00
10-060-174-0700	11.00	100.00	0.00		
10-060-175-0000	0.00	320.00	0.00		
10-060-211-0100	22,500.00	22,865.94	20,000.00	20,000.00	20,000.00
10-060-211-0200	5,094.89	7,324.99	6,000.00	7,000.00	7,000.00
10-060-211-0300	3,045.00	2,450.00	2,500.00	2,500.00	2,500.00
10-060-211-0400	8,350.00	0.00	15,000.00	15,000.00	15,000.00
10-060-211-0600	21,800.00	6,000.00	6,000.00	6,000.00	6,000.00
10-060-211-0700	90.00	5.00	200.00	250.00	250.00
10-060-221-0100	21,500.00	22,000.00	22,250.00	24,250.00	24,250.00
10-060-221-0200	105.00	55.00	100.00	100.00	100.00
10-060-221-0300	90,851.38	219,717.00	85,000.00	85,000.00	85,000.00
10-060-221-0600	0.00	0.00	2,000.00	0.00	

2020 Budget
Town of Hartford

	1 2017 ACTUAL	2 2018 ACTUAL	3 2019 BUDGET	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
	As of June	As of June	As of December		
10-060-221-0700		2,631.82	1,000.00	1,000.00	1,000.00
10-060-221-0800		180.00	40.00	100.00	100.00
10-060-231-0100		520,980.20	486,000.00	425,000.00	425,000.00
10-060-231-0101		4,595.72	0.00	10,000.00	10,000.00
10-060-231-0110		210.00	891.00	500.00	500.00
10-060-231-0200		37,985.00	31,775.00	32,400.00	32,400.00
10-060-231-0300		0.00	0.00	50.00	50.00
10-060-271-0100		401,242.03	400,000.00	400,000.00	400,000.00
10-060-271-0200		4,000.00	4,000.00	4,000.00	4,000.00
10-060-325-0100		2,305.00	1,445.00	1,000.00	1,000.00
10-060-325-0200		2,811.45	4,120.49	3,750.00	3,750.00
10-060-325-0700		1,800.78	1,055.04	36,000.00	36,000.00
10-060-511-0700		4,811.20	157.21		
10-060-511-0800		6,000.00	0.00		
10-060-511-0801		68.75	0.00		
10-060-511-0802		11,920.73	50,476.98		
10-060-512-0100		12,039.50	4,412.50	0.00	
10-060-514-0100		188,405.75	188,159.15	200,000.00	200,000.00
10-060-515-0100		13,194.00	7,006.00	15,000.00	15,000.00
10-060-516-0100		26,356.32	25,453.89	23,100.00	23,100.00
10-060-518-0000		61,070.00	75,122.50	68,000.00	68,000.00
10-060-518-0100		85,207.50	79,066.25	90,000.00	90,000.00
10-060-518-0200		26,552.00	23,710.00	24,000.00	24,000.00
10-060-518-0300		40,740.00	38,485.00	0.00	
10-060-518-0301		250.00	0.00	4,500.00	4,500.00
10-060-518-0400		2,190.00	0.00	0.00	

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-060-518-0410					
Concession - Skate Rental & Sharpenir	0.00	3,490.00	2,500.00	3,800.00	3,800.00
10-060-518-0600					
Maxfield revenues	2,486.00	3,210.77	1,200.00	3,000.00	3,000.00
10-060-521-0810					
Park Rent	0.00	0.00	3,000.00	1,800.00	1,800.00
10-060-621-0100					
ZONING - PERMITS	29,670.26	31,906.05	28,000.00	24,000.00	24,000.00
10-060-621-0200					
ZONING - ZBA APPLICATIONS	1,560.00	2,600.00	2,000.00	2,500.00	2,500.00
10-060-621-0700					
ZONING - MISCELLANEOUS	188.90	79.20	0.00	0.00	
10-060-622-0100					
PLANNING - SITE PLAN	2,132.65	1,990.01	3,000.00	2,000.00	2,000.00
10-060-622-0200					
PLANNING - SUBDIVISION	920.00	390.00	1,000.00	1,000.00	1,000.00
10-060-622-0300					
PLANNING - MASTER PLAN	0.00	130.00	0.00	0.00	
10-060-622-0400					
PLANNING - PUD OR PRD	1,900.00	0.00	600.00	0.00	
10-060-711-0800					
LIBRARY - DONATIONS	5,000.00	0.00	0.00		
Charges for services Total	1,828,189.47	1,989,440.94	1,808,155.00	1,684,100.00	1,684,100.00
Fines & forfeits					
10-070-211-0500					
JUDICIAL FINES - STATE	11,031.07	34,542.03	10,000.00	25,000.00	25,000.00
10-070-211-0510					
TOWN PARKING FINES	42.00	35.00	50.00	50.00	50.00
Fines & forfeits Total	11,073.07	34,577.03	10,050.00	25,050.00	25,050.00
Other revenues					
10-080-100-0100					
INTEREST ON DEPOSITS	7,125.91	46,054.03	7,000.00	40,000.00	40,000.00
10-080-100-0200					
INTEREST ON TAX SALE PROP	0.00	184.57	0.00	250.00	250.00
10-080-171-0700					
MISCELLANEOUS REVENUE - FINAN	135.00	180.00	0.00	200.00	200.00
10-080-200-0100					
MUNICIPAL BUILDING RENTS	550.00	275.00	500.00	1,000.00	1,000.00
10-080-200-0200					
SENIOR CENTER RENT	4,383.00	4,530.00	4,200.00	4,500.00	4,500.00
10-080-200-0300					
PARK RENT	11,424.58	4,982.40	0.00		
10-080-200-0400					
LAND RENT	80,984.28	78,257.00	80,000.00	20,000.00	20,000.00
10-080-300-0200					
SALE OF SURPLUS EQUIPMENT	1.00	0.00	0.00		

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
10-080-300-0300		0.00	921,287.98	0.00	
10-080-400-0100		15,658.03	0.00	0.00	
10-080-500-0700		3,286.66	647.53	23,282.00	20,000.00
10-080-600-0100		5,284.59	7,474.69	7,500.00	
Other revenues Total	128,833.05	1,063,873.20	122,482.00	85,950.00	85,950.00
Transfers In					
10-090-111-0100		0.00	0.00	0.00	865,012.50
10-090-151-0100		1,750.00	15,652.35	0.00	
10-090-151-0200		1,091.75	7,007.44	0.00	
10-090-161-0100		13,476.65	20,032.60	0.00	
10-090-171-0100		3,375.00	2,795.95	0.00	
10-090-174-0100		209,133.60	65,873.84	0.00	
10-090-221-0100		396,000.00	69,694.75	0.00	
10-090-221-0950		71,000.00	5,380.58	0.00	
10-090-321-0100		0.00	199,024.62	0.00	
10-090-325-0100		15,592.66	3,410.26	0.00	
10-090-511-0200		24,568.21	0.00	0.00	
10-090-511-0950		28,000.00	5,859.51	0.00	
10-090-530-0100		28,057.66	77,863.71	0.00	
10-090-611-0100		768.72	22.98	0.00	
10-090-900-0300		0.00	33,863.71	0.00	
Transfers In Total	792,814.25	506,482.30	0.00	0.00	865,012.50
General Fund Total	16,125,563.71	17,323,201.92	15,729,441.10	2,464,425.00	17,070,682.83

2020 Budget
Town of Hartford

¹ 2017 ACTUAL As of June	² 2018 ACTUAL As of June	³ 2019 BUDGET As of December	⁴ 2020 DEPT REQUEST	⁵ 2020 TOWN MANAGER
16,125,563.71	17,323,201.92	15,729,441.10	2,464,425.00	17,070,682.83
Grand Total:				



TOWN OF HARTFORD

2019/2020 MUNICIPAL BUDGET

ENTERPRISE FUND EXPENSES AND REVENUE

Run: 1/23/19
1:41PM

2020 Budget
Town of Hartford

Page: 1
gostrout
ReportBudgetMF

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
30 Solid Waste Fund					
Employee insurance costs					
30-811-323-0301 SAFETY WELLNESS - EQUIPMENT	0.00	4,292.62	0.00	1,000.00	1,000.00
Employee insurance costs Total	0.00	4,292.62	0.00	1,000.00	1,000.00
Curbside collection					
30-931-318-0000 CONTRACTED SERVICES	180,000.00	191,764.19	192,500.00	197,312.50	197,312.50
Curbside collection Total	180,000.00	191,764.19	192,500.00	197,312.50	197,312.50
Recycling center					
30-971-101-0000 SALARIES	54,871.10	56,591.77	56,551.00	58,201.17	58,201.17
30-971-120-0000 OVERTIME	577.22	524.79	1,200.00	1,200.00	1,200.00
30-971-210-0000 TOWN FICA	4,068.85	4,118.27	4,417.95	4,436.90	4,436.90
30-971-220-0000 BC/BS	0.00	14,211.84	15,522.00	12,920.00	12,920.00
30-971-220-0100 HEALTH INS(EMPLOYEE SHARE)	0.00	-2,161.08	-2,328.00	-2,280.00	-2,280.00
30-971-225-0000 HRA/CHOICECARE CARD	0.00	-1,540.11	2,750.00	2,825.00	2,825.00
30-971-230-0000 DENTAL	0.00	797.28	835.00	835.00	835.00
30-971-240-0000 LIFE INSURANCE	0.00	196.68	303.00	303.00	303.00
30-971-250-0000 WORKERS COMP	0.00	9,224.30	10,140.85	8,925.00	8,925.00
30-971-260-0000 RETIREMENT	3,411.46	3,424.46	3,501.06	3,607.80	3,607.80
30-971-270-0000 AD&D	0.00	4.50	10.00	10.00	10.00
30-971-300-0000 Allocated health care costs	20,700.20	0.00	0.00	0.00	
30-971-311-0000 TRAVEL & MEETINGS	120.00	0.00	1,200.00	1,000.00	1,000.00
30-971-312-0000 ADVERTISING	219.00	0.00	250.00	250.00	250.00
30-971-313-0000 MEMBERSHIP DUES	696.64	0.00	700.00	700.00	700.00
30-971-315-0000 RECRUITMENT & TRAINING	236.00	0.00	300.00	300.00	300.00
30-971-315-0100 PUBLIC EDUCATION	3,044.67	3,680.00	2,000.00	2,000.00	2,000.00

Run: 1/23/19
1:41PM

2020 Budget
Town of Hartford

Page: 2
gostrout
ReportBudgetMF

	¹ 2017 ACTUAL As of June	² 2018 ACTUAL As of June	³ 2019 BUDGET As of December	⁴ 2020 DEPT REQUEST	⁵ 2020 TOWN MANAGER
30-971-318-0000	54,761.29	39,149.38	27,639.00	25,570.00	25,570.00
30-971-318-0100	4,215.40	2,152.31	5,050.00	5,050.00	5,050.00
30-971-319-0000	1,724.41	0.00	1,491.00	1,485.00	1,485.00
30-971-320-0300	0.00	0.00	2,000.00	4,000.00	4,000.00
30-971-321-0000	2,162.43	0.00	1,500.00	1,500.00	1,500.00
30-971-321-0100	2,407.63	1,407.89	1,000.00	1,000.00	1,000.00
30-971-321-0200	0.00	0.00	0.00	1,000.00	1,000.00
30-971-323-0000	1,020.36	0.00	1,000.00		
30-971-323-0100	0.00	0.00	0.00	1,000.00	1,000.00
30-971-324-0000	1,168.50	600.00	600.00	700.00	700.00
30-971-326-0000	545.21	448.23	550.00	550.00	550.00
30-971-327-0000	4,059.75	0.00	4,300.50	4,500.00	4,500.00
30-971-328-0000	194.28	200.00	200.00	200.00	200.00
30-971-329-0000	6,242.07	6,000.00	0.00	6,000.00	6,000.00
30-971-330-0000	0.00	43.80	1,300.00	1,300.00	1,300.00
30-971-331-0000	0.00	1,999.99	0.00		
30-971-543-0000	0.00	13,745.18	20,000.00		
Recycling center Total	166,446.47	154,819.48	163,983.36	149,088.87	149,088.87
Construction & demolition					
30-973-313-0200	2,242.04	3,361.68	3,404.00	3,404.00	3,404.00
30-973-318-0000	78,844.23	61,722.42	83,092.00	64,300.00	64,300.00
30-973-318-0100	-5,488.77	649.40	22,000.00	22,000.00	0.00
30-973-320-0000	0.00	21.44	0.00	0.00	
30-973-320-0100	328.00	728.15	0.00	0.00	
30-973-323-0000	99.99	0.00	100.00	100.00	100.00

Run: 1/23/19
1:41PM

2020 Budget
Town of Hartford

Page: 3
gostrout
ReportBudgetMF

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
30-973-324-0000	359.59	111.05	500.00	500.00	500.00
Construction & demolition Total	76,385.08	66,594.14	109,096.00	90,304.00	68,304.00
Transfer Station					
30-974-101-0000	46,989.45	47,870.71	43,700.80	51,991.68	51,991.68
30-974-210-0000	3,455.68	3,534.52	3,343.00	3,977.37	3,977.37
30-974-220-0000	0.00	0.00	2,750.00	2,750.00	2,750.00
30-974-230-0000	0.00	1,104.96	461.00	432.00	432.00
30-974-240-0000	0.00	664.23	303.00	303.00	303.00
30-974-250-0000	0.00	7,130.68	7,836.51	7,875.00	7,875.00
30-974-260-0000	0.00	0.00	2,930.30	2,641.00	2,641.00
30-974-270-0000	0.00	15.42	10.00	10.00	10.00
30-974-300-0000	7,369.99	0.00	0.00	250.00	250.00
30-974-312-0000	330.00	0.00	250.00	250.00	250.00
30-974-313-0200	386.16	550.85	400.00	400.00	400.00
30-974-316-0000	6,374.25	6,459.29	7,200.00	7,200.00	7,200.00
30-974-317-0000	325.00	325.00	290.00	350.00	350.00
30-974-318-0000	94,267.64	97,005.82	97,230.00	105,510.00	105,510.00
30-974-320-0000	0.00	0.00	0.00	1,000.00	1,000.00
30-974-320-0100	669.25	0.00	1,000.00	1,000.00	1,000.00
30-974-320-0300	715.00	0.00	1,000.00	1,000.00	1,000.00
30-974-321-0000	323.71	0.00	1,000.00	1,000.00	1,000.00
30-974-323-0000	3,743.93	2,000.00	4,000.00	4,000.00	4,000.00
30-974-326-0000	571.82	550.00	550.00	550.00	550.00
30-974-328-0000	86.53	-226.86	100.00	100.00	100.00
Transfer Station Total	165,588.41	166,984.62	174,354.61	192,590.05	192,590.05

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
Solid waste administration					
30-975-101-0000 SALARIES	135,510.11	143,148.73	144,012.96	150,489.00	150,489.00
30-975-210-0000 TOWN FICA	10,183.46	10,186.56	11,521.04	11,512.48	11,512.48
30-975-220-0000 BC/BS	0.00	30,237.84	36,516.54	30,913.50	30,913.50
30-975-220-0100 HEALTH INS(EMPLOYEE SHARE)	0.00	-4,637.37	-5,452.73	-5,452.73	-5,452.73
30-975-225-0000 HRA/CHOICECARE CARD	0.00	6,397.59	6,270.00	6,525.75	6,525.75
30-975-230-0000 DENTAL	0.00	1,265.13	2,105.00	2,114.04	2,114.04
30-975-240-0000 LIFE INSURANCE	0.00	301.88	709.00	718.11	718.11
30-975-250-0000 WORKERS COMP	0.00	27,435.56	722.37	16,765.35	16,765.35
30-975-260-0000 RETIREMENT	9,011.39	8,109.38	11,521.00	12,040.00	12,040.00
30-975-270-0000 AD&D	0.00	7.10	23.40	23.40	23.40
30-975-300-0000 Allocated health care costs	36,026.75	0.00	0.00	0.00	
30-975-311-0000 TRAVEL & MEETINGS	963.12	0.00	1,000.00	1,000.00	1,000.00
30-975-315-0000 RECRUITMENT & TRAINING	5.23	0.00	0.00	0.00	
30-975-318-0000 CONTRACTED SERVICES	9,194.47	6,388.40	2,800.00	2,800.00	2,800.00
30-975-318-0100 CONTRACT SERVICE MEDICAL LOS:	0.00	0.00	0.00	500.00	500.00
30-975-318-0200 CONTRACTED SERVICES - LEGAL	0.00	24.00	500.00	500.00	500.00
30-975-321-0100 REPAIRS & MAINT-BUILDINGS	9,434.85	16,299.47	0.00	0.00	
30-975-322-0000 POSTAGE	555.68	0.00	600.00	600.00	600.00
30-975-323-0000 MATERIAL & SUPPLIES	795.21	0.00	800.00	800.00	800.00
30-975-324-0000 TELEPHONE	865.38	800.00	900.00	900.00	900.00
30-975-328-0000 WATER	176.98	85.33	100.00	100.00	100.00
30-975-329-0000 ELECTRICITY	834.81	351.08	0.00	0.00	
30-975-330-0000 OFFICE EQUIPMENT	59.99	0.00	1,500.00	1,500.00	1,500.00
30-975-418-0000 PROPERTY & LIABILITY INS	9,118.91	8,753.00	9,628.08	11,128.00	11,128.00
30-975-418-0100 RETIREE HEALTH INSURANCE	0.00	8,876.15	6,020.68	4,382.00	4,382.00

Run: 1/23/19
1:41PM

2020 Budget Town of Hartford

Page: 5
gostrout
ReportBudgetMF

	¹ 2017 ACTUAL As of June	² 2018 ACTUAL As of June	³ 2019 BUDGET As of December	⁴ 2020 DEPT REQUEST	⁵ 2020 TOWN MANAGER
30-975-544-0000 CAPITAL RESERVE TRANSFER	15,000.00	0.00	0.00	0.00	
Solid waste administration Total	237,736.34	264,029.83	231,797.34	249,858.90	249,858.90
Undeposited Funds					
30-999-999-0100 CLEARING ACCOUNT	79.78	9,434.52	0.00		
Undeposited Funds Total	79.78	9,434.52	0.00	0.00	0.00
Solid Waste Fund Total	826,236.08	857,919.40	871,731.31	880,154.32	858,154.32
50 Water Fund					
Employee insurance costs					
50-811-323-0301 SAFETY WELLNESS - EQUIPMENT	0.00	3,360.00	3,360.00	3,360.00	3,360.00
Employee insurance costs Total	0.00	3,360.00	3,360.00	3,360.00	3,360.00
Water - Wilder well & treatmnt					
50-952-315-0000 RECRUITMENT & TRAINING	292.00	118.00	0.00	0.00	
50-952-318-0000 CONTRACTED SERVICES	7,651.34	584.20	88,000.00	88,000.00	88,000.00
50-952-321-0100 REPAIRS & MAINT-BUILDING	1,422.23	2,004.93	3,000.00	3,000.00	3,000.00
50-952-323-0000 MATERIAL & SUPPLIES	5,965.79	7,764.94	4,000.00	4,000.00	4,000.00
50-952-324-0000 TELEPHONE	1,845.08	1,187.18	5,000.00	5,000.00	5,000.00
50-952-327-0000 BUILDING HEAT	3,822.52	4,619.16	5,625.00	5,000.00	5,000.00
50-952-329-0000 ELECTRICITY	65,996.18	53,571.59	64,000.00	64,000.00	64,000.00
50-952-331-0000 DEPARTMENT EQUIPMENT	0.00	0.00	4,000.00	4,000.00	4,000.00
50-952-340-0000 CHEMICALS	16,112.17	13,092.39	14,795.00	15,500.00	15,500.00
50-952-543-0000 CAPITAL OUTLAY - WILDER	6,207.25	3,915.00	0.00	0.00	
Water - Wilder well & treatmnt Total	109,314.56	86,857.39	188,420.00	188,500.00	188,500.00
Distribution system					
50-954-101-0000 SALARIES	199,157.65	205,478.84	203,414.00	248,299.00	248,299.00
50-954-120-0000 OVERTIME	15,631.73	15,710.91	24,000.00	24,000.00	24,000.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
50-954-418-0100		0.00	8,111.88	4,552.00	4,382.00
50-954-542-0100		15,255.66	13,911.80	12,646.00	11,224.00
50-954-542-0101		0.00	0.00	146,481.00	146,481.00
50-954-542-0102		30,511.30	27,823.60	25,292.00	22,448.00
50-954-543-0000		34,954.19	24,166.23	800,000.00	0.00
Distribution system Total	445,129.51	451,954.38	1,460,081.00	724,083.00	724,083.00
Water - Administration					
50-955-101-0000		66,218.89	76,514.17	72,930.00	63,357.00
50-955-210-0000		4,943.84	5,808.29	5,579.00	4,846.00
50-955-220-0000		0.00	14,109.48	11,984.00	12,227.00
50-955-220-0100		0.00	-1,331.47	-1,835.00	-1,835.00
50-955-225-0000		0.00	2,014.19	2,008.00	1,944.00
50-955-230-0000		0.00	715.57	887.00	867.00
50-955-240-0000		0.00	249.18	228.00	243.00
50-955-250-0000		0.00	4,997.14	365.00	6,056.40
50-955-260-0000		4,870.16	5,252.57	5,743.00	5,591.00
50-955-270-0000		0.00	-70.27	9.00	10.00
50-955-300-0000		16,253.40	0.00	0.00	0.00
50-955-311-0000		0.00	0.00	500.00	500.00
50-955-312-0000		0.00	379.07	200.00	200.00
50-955-313-0000		125.00	57.50	400.00	400.00
50-955-314-0000		0.00	0.00	200.00	200.00
50-955-315-0000		5.23	310.40	500.00	500.00
50-955-317-0000		16,427.92	12,604.22	12,000.00	12,000.00
50-955-318-0000		4,285.15	3,174.21	6,900.00	6,900.00

Run: 1/23/19
1:41PM

2020 Budget
Town of Hartford

Page: 8
gostrout
ReportBudgetMF

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
50-955-320-0000		107.30	99.46	250.00	250.00
50-955-321-0100		0.00	0.00	250.00	250.00
50-955-322-0000		3,410.90	3,646.06	4,200.00	4,200.00
50-955-323-0000		851.26	1,022.49	1,000.00	1,000.00
50-955-324-0000		689.20	335.05	1,000.00	1,000.00
50-955-330-0000		34.95	2,643.20	1,000.00	1,000.00
50-955-331-0000		0.00	907.83	800.00	800.00
50-955-418-0000		12,406.12	13,193.00	12,595.00	12,595.00
50-955-418-0100		0.00	5,071.41	0.00	
50-955-544-0000		48,000.00	0.00		
Water - Administration Total		178,629.32	151,702.75	135,101.40	135,101.40
Water Fund Total		733,073.39	693,874.52	1,051,044.40	1,051,044.40
55 Quechee Water Fund					
Employee insurance costs					
55-811-323-0301	0.00	3,360.00	3,360.00	3,360.00	3,360.00
Employee insurance costs Total	0.00	3,360.00	3,360.00	3,360.00	3,360.00
Quechee wells & treatment					
55-953-315-0000	250.00	76.00	250.00	250.00	250.00
55-953-318-0000	475.00	97.80	1,500.00	1,500.00	1,500.00
55-953-321-0100	0.00	144.35	2,500.00	1,000.00	1,000.00
55-953-323-0000	29.67	391.01	500.00	500.00	500.00
55-953-324-0000	490.80	911.98	600.00	600.00	600.00
55-953-327-0000	87.16	174.49	1,125.00	1,125.00	1,125.00
55-953-329-0000	13,933.44	15,867.35	16,000.00	16,000.00	16,000.00
55-953-331-0000	0.00	0.00	500.00	500.00	500.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
55-953-340-0000	996.00	0.00	1,000.00	1,000.00	1,000.00
Quechee wells & treatment Total	16,262.07	17,662.98	23,975.00	22,475.00	22,475.00
Distribution system					
55-954-101-0000	30,545.13	30,609.14	42,979.00	69,887.89	69,887.89
55-954-120-0000	9,234.58	8,094.09	13,390.00	13,400.00	13,400.00
55-954-210-0000	509.05	1,400.25	4,312.00	5,346.42	5,346.42
55-954-220-0000	0.00	2,107.46	13,970.00	11,061.14	11,061.14
55-954-220-0100	0.00	-216.57	-2,096.00	-1,951.97	-1,951.97
55-954-225-0000	0.00	424.23	1,925.00	2,081.31	2,081.31
55-954-230-0000	0.00	248.08	927.00	914.05	914.05
55-954-240-0000	0.00	40.02	212.00		
55-954-250-0000	0.00	4,478.96	4,166.00	0.00	
55-954-260-0000	392.69	1,096.28	3,241.00		
55-954-270-0000	0.00	1.02	0.00		
55-954-300-0000	12,554.09	0.00	0.00		
55-954-311-0000	0.00	0.00	200.00	200.00	200.00
55-954-313-0000	183.75	272.50	200.00	200.00	200.00
55-954-315-0000	798.89	899.98	1,250.00	1,250.00	1,250.00
55-954-318-0000	1,527.50	4,325.56	2,500.00	3,100.00	3,100.00
55-954-319-0000	2,411.11	2,166.37	3,960.00	3,960.00	3,960.00
55-954-320-0200	0.00	0.00	500.00	500.00	500.00
55-954-321-0000	1,172.65	1,120.67	1,500.00	1,500.00	1,500.00
55-954-321-0100	902.83	821.68	5,000.00	5,000.00	5,000.00
55-954-321-0200	6,018.27	4,724.67	6,000.00	6,000.00	6,000.00
55-954-323-0000	2,590.19	5,204.61	5,000.00	6,000.00	6,000.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
55-954-324-0000	1,120.54	1,181.61	400.00	1,200.00	1,200.00
55-954-326-0000	885.92	992.13	925.00	950.00	950.00
55-954-329-0000	10,635.04	11,906.00	13,000.00	13,000.00	13,000.00
55-954-331-0000	0.00	887.34	3,000.00	3,000.00	3,000.00
55-954-331-0100	0.00	0.00	18,000.00	73,000.00	73,000.00
55-954-542-0000	0.00	-150,975.80	0.00	0.00	
55-954-542-0100	280.56	0.00	19,167.00	16,390.00	16,390.00
55-954-542-0101	0.00	0.00	71,332.00	65,253.00	65,253.00
55-954-542-0102	0.00	0.00	38,334.00	32,779.00	32,779.00
55-954-543-0000	0.00	0.00	572,446.00	25,000.00	25,000.00
55-954-543-0100	0.00	0.00	37,554.00	0.00	
Distribution system Total	81,762.79	-68,189.72	883,294.00	359,020.84	359,020.84
Water - Administration					
55-955-101-0000	52,238.71	61,993.46	79,413.00	69,887.89	69,887.89
55-955-210-0000	4,031.95	4,709.33	6,075.00	5,346.42	5,346.42
55-955-220-0000	0.00	9,442.50	12,770.00	11,061.14	11,061.14
55-955-220-0100	0.00	-1,223.97	-1,891.00	-1,951.97	-1,951.97
55-955-225-0000	0.00	2,351.13	2,145.00	2,081.13	2,081.13
55-955-230-0000	0.00	828.58	933.00	914.05	914.05
55-955-240-0000	0.00	360.85	258.00	269.03	269.03
55-955-250-0000	0.00	4,780.86	398.00	5,775.00	5,775.00
55-955-260-0000	4,153.94	4,709.85	6,262.00	5,069.00	5,069.00
55-955-270-0000	0.00	85.64	10.00	9.25	9.25
55-955-300-0000	13,302.02	0.00	0.00	0.00	
55-955-311-0000	0.00	0.00	200.00	200.00	200.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
55-955-312-0000		0.00	113.26	100.00	100.00
55-955-313-0000		125.00	57.50	200.00	200.00
55-955-314-0000		0.00	0.00	100.00	100.00
55-955-315-0000		5.23	80.40	400.00	400.00
55-955-317-0000		3,284.18	2,316.93	3,000.00	3,000.00
55-955-318-0000		3,295.15	2,145.74	3,540.00	3,540.00
55-955-320-0000		107.30	99.46	250.00	250.00
55-955-322-0000		1,366.93	1,643.11	1,600.00	1,600.00
55-955-323-0000		729.32	785.45	1,000.00	1,000.00
55-955-324-0000		346.62	335.05	400.00	400.00
55-955-330-0000		0.00	2,643.20	500.00	500.00
55-955-331-0000		0.00	0.00	500.00	500.00
55-955-418-0000		2,645.38	2,490.00	2,738.54	5,644.00
55-955-418-0100		0.00	4,078.67	5,114.00	5,114.00
55-955-544-0000		97,000.00	0.00	0.00	
Water - Administration Total		182,631.73	104,827.00	121,008.94	121,008.94
Quechee Water Fund Total		280,656.59	57,660.26	505,864.78	505,864.78
60 Wastewater Fund					
Employee insurance costs					
60-811-323-0301		0.00	3,360.00	3,360.00	3,360.00
Employee insurance costs Total		0.00	3,360.00	3,360.00	3,360.00
WRJ treatment plant					
60-961-101-0000		234,410.86	287,685.09	276,723.00	276,723.00
60-961-120-0000		41,193.45	37,303.95	51,656.00	51,656.00
60-961-210-0000		20,645.35	23,971.71	21,170.00	21,170.00

Run: 1/23/19
1:41PM

2020 Budget
Town of Hartford

Page: 12
gostrout
ReportBudgetMF

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
60-961-220-0000		0.00	32,648.34	64,956.00	47,106.00
60-961-220-0100		0.00	-7,688.89	-9,331.00	-6,654.00
60-961-225-0000		0.00	6,351.69	8,800.00	7,100.00
60-961-230-0000		-0.02	3,643.94	4,921.00	2,936.00
60-961-240-0000		0.00	653.64	1,424.00	1,515.00
60-961-250-0000		0.00	23,238.68	24,165.00	28,822.50
60-961-260-0000	15,959.09	15,934.96	22,088.00	19,959.00	19,959.00
60-961-270-0000	0.00	149.86	47.00	50.00	50.00
60-961-300-0000	67,295.96	0.00	0.00	0.00	
60-961-311-0000	57.24	32.00	500.00	500.00	500.00
60-961-313-0000	253.75	630.00	200.00	200.00	200.00
60-961-315-0000	2,274.50	1,971.92	2,000.00	2,000.00	2,000.00
60-961-317-0000	5,350.00	5,738.00	6,000.00	6,000.00	6,000.00
60-961-318-0000	81,466.57	99,328.27	94,200.00	95,000.00	95,000.00
60-961-319-0000	4,513.26	4,951.91	6,965.00	6,965.00	6,965.00
60-961-320-0100	8,557.15	4,175.62	44,600.00	44,600.00	44,600.00
60-961-320-0200	0.00	0.00	1,000.00	1,000.00	1,000.00
60-961-321-0000	3,924.50	6,358.77	6,500.00	6,500.00	6,500.00
60-961-321-0100	5,658.98	15,888.11	4,000.00	4,000.00	4,000.00
60-961-322-0000	123.52	58.05	100.00	100.00	100.00
60-961-323-0000	10,294.63	10,079.95	10,000.00	10,000.00	10,000.00
60-961-324-0000	868.25	695.57	2,000.00	2,500.00	2,500.00
60-961-326-0000	6,118.66	5,587.32	6,300.00	6,300.00	6,300.00
60-961-327-0000	14,483.20	21,156.01	41,250.00	41,250.00	41,250.00
60-961-328-0000	1,741.32	2,100.12	2,000.00	2,000.00	2,000.00
60-961-329-0000	109,435.30	116,068.54	110,000.00	110,000.00	110,000.00

Run: 1/23/19
1:41PM

2020 Budget
Town of Hartford

Page: 13
gostrout
ReportBudgetMF

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
60-961-331-0000		861.83	3,894.99	2,500.00	2,500.00
60-961-340-0000		42,958.73	26,260.78	36,000.00	36,000.00
60-961-418-0000		35,533.49	37,276.00	34,376.00	34,376.00
60-961-418-0100		0.00	25,321.84	28,847.00	28,847.00
60-961-542-0100		0.00	0.00	358,059.00	358,059.00
60-961-542-0102		126,760.24	120,012.10	106,109.00	106,109.00
WRJ treatment plant Total	840,739.81	931,458.84	1,380,457.19	1,355,189.50	1,355,189.50
Wilder pump station					
60-962-318-0000		1,092.59	395.00	2,800.00	2,800.00
60-962-320-0100		0.00	88.06	5,000.00	5,000.00
60-962-321-0100		398.30	2,233.50	1,000.00	1,000.00
60-962-323-0000		276.09	316.86	600.00	600.00
60-962-324-0000		1,389.39	1,244.90	1,500.00	1,500.00
60-962-327-0000		856.69	881.05	1,000.00	1,000.00
60-962-328-0000		99.60	153.22	150.00	150.00
60-962-329-0000		9,084.36	6,975.73	12,000.00	12,000.00
Wilder pump station Total	13,197.02	12,288.32	24,050.00	24,050.00	24,050.00
WRJ collection system					
60-964-318-0000		7,946.06	3,425.00	13,000.00	13,000.00
60-964-320-0100		153.24	0.00	15,000.00	15,000.00
60-964-321-0000		202.12	1,133.18	2,000.00	2,000.00
60-964-321-0100		121.96	136.59	1,500.00	1,500.00
60-964-321-0200		4,499.62	34,956.19	56,000.00	56,000.00
60-964-323-0000		1,437.73	2,366.40	4,000.00	4,000.00
60-964-324-0000		1,201.70	2,033.59	1,400.00	1,400.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
60-964-329-0000	15,415.94	20,837.85	15,000.00	15,000.00	15,000.00
60-964-331-0000	2,304.49	0.00	2,000.00	2,000.00	2,000.00
60-964-542-0100	0.00	0.00	12,684.00	12,938.00	12,938.00
60-964-542-0102	0.00	4,300.77	4,053.00	3,799.00	3,799.00
WRJ collection system Total	33,282.86	69,189.57	126,637.00	126,637.00	126,637.00
Wastewater - Administration					
60-965-101-0000	58,494.67	74,485.00	72,930.00	69,888.00	69,888.00
60-965-210-0000	4,515.07	5,645.17	5,579.00	5,346.00	5,346.00
60-965-220-0000	0.00	8,859.33	11,984.00	13,013.00	13,013.00
60-965-220-0100	0.00	-1,330.97	-1,773.00	-1,952.00	-1,952.00
60-965-225-0000	0.00	1,298.10	2,008.00	2,082.00	2,082.00
60-965-230-0000	0.00	678.30	887.00	914.00	914.00
60-965-240-0000	0.00	240.74	262.00	268.00	268.00
60-965-250-0000	0.00	5,286.54	366.00	6,300.00	6,300.00
60-965-260-0000	4,727.49	5,217.27	5,743.00	5,591.00	5,591.00
60-965-270-0000	0.00	5.24	9.00	10.00	10.00
60-965-300-0000	13,287.67	0.00	0.00	0.00	
60-965-311-0000	0.00	0.00	800.00	800.00	800.00
60-965-312-0000	116.37	297.30	400.00	400.00	400.00
60-965-313-0000	17.50	0.00	200.00	200.00	200.00
60-965-315-0000	245.23	210.40	500.00	500.00	500.00
60-965-318-0000	2,319.87	1,895.72	6,540.00	6,540.00	6,540.00
60-965-320-0000	107.30	99.46	500.00	500.00	500.00
60-965-322-0000	1,745.09	2,266.11	2,475.00	2,475.00	2,475.00
60-965-323-0000	722.89	947.39	1,000.00	1,000.00	1,000.00

Run: 1/23/19
1:41PM

2020 Budget
Town of Hartford

Page: 15
gostrout
ReportBudgetMF

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
60-965-324-0000	666.81	716.30	1,000.00	1,000.00	1,000.00
60-965-330-0000	0.00	2,643.20	500.00	500.00	500.00
60-965-418-0100	0.00	5,103.91	5,114.00	5,078.80	5,078.80
60-965-540-0000	16,275.47	36,965.05	45,000.00	45,000.00	45,000.00
60-965-543-0100	0.00	0.00	384,000.00	0.00	
60-965-544-0000	42,000.00	0.00	31,000.00	100,000.00	100,000.00
Wastewater - Administration Total	145,241.43	151,529.56	577,024.00	265,453.80	265,453.80
Wastewater Fund Total	1,032,461.12	1,167,826.29	2,111,528.19	1,774,690.30	1,774,690.30
65 Quechee Wastewater Fund					
Employee insurance costs					
65-811-323-0301	0.00	3,360.00	3,360.00	3,360.00	3,360.00
Employee insurance costs Total	0.00	3,360.00	3,360.00	3,360.00	3,360.00
Quechee treatment plant					
65-963-101-0000	145,742.01	166,556.41	191,333.00	154,232.00	154,232.00
65-963-120-0000	21,444.80	17,516.15	25,750.00	25,570.00	25,570.00
65-963-210-0000	12,137.17	13,343.96	16,607.00	11,798.75	11,798.75
65-963-220-0000	0.00	34,291.02	35,900.00	44,172.00	44,172.00
65-963-220-0100	0.00	-4,418.38	-5,385.00	-6,625.80	-6,625.80
65-963-225-0000	0.00	10,527.23	6,325.00	7,075.00	7,075.00
65-963-230-0000	0.00	2,359.62	3,067.00	2,460.00	2,460.00
65-963-240-0000	0.00	820.85	918.00	909.00	909.00
65-963-250-0000	0.00	14,976.78	16,733.00	16,300.20	16,300.20
65-963-260-0000	11,662.00	12,908.56	15,002.00	13,334.00	13,334.00
65-963-270-0000	0.00	2.37	33.00	30.00	30.00
65-963-300-0000	46,827.57	0.00	0.00	0.00	
Allocated health care costs					

Run: 1/23/19
1:41PM

2020 Budget
Town of Hartford

Page: 16
gostrout
ReportBudgetMF

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
65-963-311-0000	0.00	166.00	300.00	300.00	300.00
65-963-313-0000	218.75	80.00	200.00	200.00	200.00
65-963-315-0000	1,152.00	386.32	1,200.00	1,200.00	1,200.00
65-963-317-0000	3,245.00	2,965.00	8,000.00	8,000.00	8,000.00
65-963-318-0000	25,701.35	40,096.52	46,200.00	46,800.00	46,800.00
65-963-319-0000	3,019.47	3,020.82	8,935.00	8,935.00	8,935.00
65-963-320-0000	29.99	360.97	500.00	500.00	500.00
65-963-320-0100	8,446.07	8,479.88	14,400.00	14,400.00	14,400.00
65-963-320-0200	0.00	0.00	500.00	500.00	500.00
65-963-321-0000	1,178.17	3,101.61	4,000.00	4,000.00	4,000.00
65-963-321-0100	4,618.92	4,123.19	5,000.00	5,000.00	5,000.00
65-963-321-0200	0.00	626.24	5,000.00	5,000.00	5,000.00
65-963-323-0000	5,600.69	7,354.42	5,000.00	5,000.00	5,000.00
65-963-324-0000	892.28	997.88	2,000.00	2,000.00	2,000.00
65-963-326-0000	5,094.42	2,769.02	3,490.00	3,490.00	3,490.00
65-963-327-0000	6,550.61	6,902.83	11,000.00	11,000.00	11,000.00
65-963-328-0000	196.33	330.42	400.00	400.00	400.00
65-963-329-0000	40,143.37	45,704.56	47,000.00	47,000.00	47,000.00
65-963-331-0000	571.99	2,332.25	2,500.00	2,500.00	2,500.00
65-963-340-0000	12,251.65	15,325.36	23,000.00	23,000.00	23,000.00
65-963-418-0000	0.00	5,486.78	5,877.00	8,114.00	8,114.00
65-963-418-0100	0.00	8,890.04	21,222.00	24,105.00	24,105.00
65-963-542-0100	-73,443.75	0.00	0.00		
65-963-542-0101	75,000.00	0.00	0.00		
65-963-542-0200	0.00	0.00	246,798.00	251,734.00	251,734.00
65-963-542-0202	86,228.39	81,405.06	80,599.00	75,663.00	75,663.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
Quechee treatment plant Total	444,509.25	509,789.74	849,404.00	818,096.15	818,096.15
WRJ collection system					
65-964-318-0000	17,192.12	34,830.52	117,000.00	117,000.00	117,000.00
65-964-320-0100	957.28	15.53	3,000.00	3,000.00	3,000.00
65-964-320-0200	0.00	122.47	1,000.00	1,000.00	1,000.00
65-964-321-0200	31,136.41	9,078.60	40,000.00	40,000.00	40,000.00
65-964-323-0000	1,360.07	1,941.06	500.00	500.00	500.00
65-964-324-0000	712.05	34.50	800.00	800.00	800.00
65-964-329-0000	22,868.54	19,123.93	23,000.00	23,000.00	23,000.00
65-964-331-0000	1,054.52	1,709.50	2,000.00	0.00	
65-964-331-0100	0.00	0.00	18,000.00	90,000.00	90,000.00
65-964-542-0100	0.00	0.00	18,236.00	18,600.45	18,600.40
65-964-542-0102	6,241.93	5,885.52	5,826.00	5,462.00	5,462.00
WRJ collection system Total	81,522.92	72,741.63	229,362.00	299,362.45	299,362.40
Wastewater - Administration					
65-965-101-0000	52,594.26	61,982.74	79,413.00	63,356.69	63,356.69
65-965-210-0000	4,058.91	4,708.94	6,075.00	4,846.79	4,846.79
65-965-220-0000	0.00	13,154.97	12,770.00	12,227.51	12,227.51
65-965-220-0100	0.00	-1,223.62	-1,891.00	-1,834.13	-1,834.13
65-965-225-0000	0.00	6,887.98	2,145.00	1,943.63	1,943.63
65-965-230-0000	0.00	673.76	933.00	867.95	867.95
65-965-240-0000	0.00	243.08	292.00	243.23	243.23
65-965-250-0000	0.00	4,800.82	320.00	5,775.00	5,775.00
65-965-260-0000	4,182.18	4,710.11	6,262.00	5,069.00	5,069.00
65-965-270-0000	0.00	7.22	10.00	8.25	8.25

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
65-965-300-0000	12,770.07	0.00	0.00		
Allocated health care costs					
65-965-311-0000	0.00	0.00	300.00	100.00	100.00
TRAVEL & MEETINGS					
65-965-312-0000	50.32	113.26	100.00	100.00	100.00
ADVERTISING					
65-965-313-0000	17.50	0.00	100.00	100.00	100.00
MEMBERSHIP DUES					
65-965-315-0000	5.23	30.40	1,000.00	1,000.00	1,000.00
RECRUITMENT & TRAINING					
65-965-318-0000	3,246.10	2,615.76	4,540.00	4,540.00	4,540.00
CONTRACTED SERVICES					
65-965-320-0000	107.30	99.44	300.00	300.00	300.00
EQUIP OPERATION/MAINT - OFFICE					
65-965-322-0000	1,716.19	1,851.28	2,000.00	2,000.00	2,000.00
POSTAGE					
65-965-323-0000	900.77	1,195.69	1,000.00	1,000.00	1,000.00
MATERIALS & SUPPLIES					
65-965-324-0000	347.01	335.06	400.00	400.00	400.00
TELEPHONE					
65-965-330-0000	0.00	2,643.20	300.00	300.00	300.00
OFFICE EQUIPMENT					
65-965-418-0000	9,739.19	13,070.00	6,464.55	0.00	0.00
PROPERTY & LIABILITY INSURANCE					
65-965-418-0100	0.00	4,765.91	5,114.00	5,078.80	5,078.80
RETIREE HEALTH INSURANCE					
65-965-543-0000	5,634.84	0.00	265,000.00	100,000.00	100,000.00
CAPITAL OUTLAY					
65-965-544-0000	54,000.00	0.00	0.00		
CAPITAL RESERVE TRANSFER					
Wastewater - Administration Total	149,369.87	122,676.00	392,947.55	207,422.72	207,422.72
Quechee Wastewater Fund Total	675,402.04	708,567.37	1,475,073.55	1,328,241.32	1,328,241.27
Grand Total:	3,547,829.22	3,485,847.84	7,293,014.60	5,539,995.12	5,517,995.07

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
30 Solid Waste Fund					
Solid waste management revenue					
30-310-100-0000 COMMERCIAL HAULERS-TIP FEE	88,940.12	83,816.47	100,793.00	83,813.00	83,813.00
30-310-100-0200 COMMERCIAL HAULERS - PERMITS	6,300.00	6,600.00	6,500.00	6,600.00	6,600.00
30-310-100-0300 COMMERCIAL RECYCLING	24.75	50.70	0.00		
30-310-200-0000 COUPON SALES-HARTFORD	159,536.80	147,131.50	160,000.00	150,000.00	150,000.00
30-310-200-0100 COUPON SALES-GUVSWD	119,291.20	129,592.90	125,000.00	130,000.00	130,000.00
30-310-200-0200 RESIDENTIAL PERMITS	70,009.00	65,239.20	72,000.00	72,000.00	72,000.00
Solid waste management revenue Total	444,101.87	432,430.77	464,293.00	442,413.00	442,413.00
Recycling Revenues					
30-320-100-0000 RECYCLED MATERIALS/NE WASTE	14,942.26	16,680.04	16,000.00	16,000.00	16,000.00
30-320-200-0000 RECYCLED MATERIALS/OTHER	46,480.32	71,498.95	50,000.00	50,000.00	50,000.00
30-320-400-0000 RECYCLED - HHW COLLECTIONS	4,905.25	4,089.55	3,525.00	3,525.00	3,525.00
Recycling Revenues Total	66,327.83	92,268.54	69,525.00	69,525.00	69,525.00
Other Revenues					
30-330-100-0000 RENTAL - RECYCLING CENTER	16,200.00	19,350.00	20,400.00	17,400.00	17,400.00
30-330-300-0000 WASTE ORDINANCE FEE	127,867.35	128,973.62	115,000.00	115,000.00	115,000.00
30-330-300-0100 WASTE ORDINANCE PERMITS	1,000.00	1,090.00	1,200.00	1,200.00	1,200.00
Other Revenues Total	145,067.35	149,413.62	136,600.00	133,600.00	133,600.00
General Operations					
30-340-200-0000 REIMBURSEMENTS	365.15	5,038.65	500.00	500.00	500.00
30-340-300-0100 TRANSFER FROM GENERAL FUND	191,650.00	192,500.00	192,500.00	197,312.50	197,312.50
30-340-300-0200 TRANSFER FROM CLOSURE FUND	0.00	0.00	22,000.00	23,000.00	23,000.00
30-340-400-0000 INTERGOVERNMENTAL REVENUES	0.00	0.00	5,000.00	5,000.00	5,000.00
30-340-700-0000 MISCELLANEOUS	1,634.90	935.99	0.00		

2020 Budget
Town of Hartford

	¹ 2017 ACTUAL As of June	² 2018 ACTUAL As of June	³ 2019 BUDGET As of December	⁴ 2020 DEPT REQUEST	⁵ 2020 TOWN MANAGER
General Operations Total	193,650.05	198,474.64	220,000.00	225,812.50	225,812.50
Solid Waste Fund Total	849,147.10	872,587.57	890,418.00	871,350.50	871,350.50
50 Water Fund					
Charges for Services					
50-510-100-0000	488,349.46	487,482.53	525,000.00	525,000.00	525,000.00
50-510-200-0000	341,603.86	340,951.65	379,000.00	379,000.00	379,000.00
50-510-300-0000	83,089.01	83,795.83	91,000.00	91,000.00	91,000.00
Charges for Services Total	913,042.33	912,230.01	995,000.00	995,000.00	995,000.00
Hydrants					
50-515-100-0000	86,920.00	87,980.00	0.00	0.00	
Hydrants Total	86,920.00	87,980.00	0.00	0.00	0.00
Connections/other					
50-520-100-0000	9,150.00	8,975.29	8,000.00	8,000.00	8,000.00
50-520-200-0000	4,865.66	7,624.77	6,000.00	6,000.00	6,000.00
50-520-300-0000	2,395.15	2,207.39	2,000.00	2,000.00	2,000.00
Connections/other Total	16,410.81	18,807.45	16,000.00	16,000.00	16,000.00
General Operations					
50-540-300-0100	22,500.00	0.00	0.00	75,000.00	75,000.00
50-540-300-0200	0.00	0.00	116,500.00		
50-540-500-0100	0.00	0.00	700,000.00		
General Operations Total	22,500.00	0.00	816,500.00	75,000.00	75,000.00
Water Fund Total	1,038,873.14	1,019,017.46	1,827,500.00	1,086,000.00	1,086,000.00
55 Quechee Water Fund					
Interest on Loans					
55-076-954-0000	2,637.88	2,698.97	0.00		
INTEREST REFUND FROM BOND					

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
Interest on Loans Total	2,637.88	2,698.97	0.00	0.00	0.00
Charges for Services					
55-510-400-0000 WATER REVENUE-QUECHEE	186,085.43	202,955.29	225,000.00	247,000.00	247,000.00
55-510-500-0000 WATER REVENUE-QUECHEE (QWC)	138,321.05	152,287.00	165,000.00	181,500.00	181,500.00
Charges for Services Total	324,406.48	355,242.29	390,000.00	428,500.00	428,500.00
Hydrants					
55-515-100-0000 WATER HYDRANTS	26,240.00	26,560.00	0.00	0.00	
Hydrants Total	26,240.00	26,560.00	0.00	0.00	0.00
Connections/other					
55-520-100-0000 CONNECTIONS	0.00	4,100.00	500.00	500.00	500.00
55-520-200-0000 TURN ON FEES	2,694.24	1,386.77	2,000.00	2,000.00	2,000.00
55-520-300-0000 LATE CHARGES/INTEREST	2,147.87	2,061.61	2,000.00	2,000.00	2,000.00
Connections/other Total	4,842.11	7,548.38	4,500.00	4,500.00	4,500.00
General Operations					
55-540-300-0100 TRANSFER FROM RESERVE FUNDS	22,500.00	0.00	607,000.00	73,000.00	73,000.00
55-540-300-0200 TRANSFER FROM IMPACT FEES	0.00	0.00	37,554.00	0.00	
General Operations Total	22,500.00	0.00	644,554.00	73,000.00	73,000.00
Quechee Water Fund Total	380,626.47	392,049.64	1,039,054.00	506,000.00	506,000.00
60 Wastewater Fund					
Charges for Services					
60-610-100-0000 WASTEWATER-WHITE RIVER	839,718.94	853,062.55	880,000.00	906,400.00	906,400.00
60-610-200-0000 WASTEWATER-WILDER	600,902.25	598,195.12	634,000.00	653,020.00	653,020.00
60-610-300-0000 WASTEWATER-HARTFORD	127,211.60	127,700.06	134,000.00	138,020.00	138,020.00
60-610-500-0100 NON-SEPTIC - WR	16,163.63	18,379.39	14,000.00	14,000.00	14,000.00
Charges for Services Total	1,583,996.42	1,597,337.12	1,662,000.00	1,711,440.00	1,711,440.00

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
Connections/other					
60-620-200-0000	210.68	-1,290.22	0.00	0.00	
60-620-300-0000	4,123.37	3,799.97	4,000.00	4,000.00	4,000.00
Connections/other Total	4,334.05	2,509.75	4,000.00	4,000.00	4,000.00
General Operations					
60-640-200-0000	0.00	0.00	60,000.00		
60-640-300-0100	25,453.52	806.00	5,000.00	100,000.00	100,000.00
60-640-300-0200	0.00	31,566.00	384,000.00		
60-640-400-0000	0.00	-10,120.41	0.00		
General Operations Total	25,453.52	22,251.59	449,000.00	100,000.00	100,000.00
Wastewater Fund Total	1,613,783.99	1,622,098.46	2,115,000.00	1,815,440.00	1,815,440.00
65 Quechee Wastewater Fund					
Interest on Loans					
65-076-963-0000	13,189.40	13,494.83	0.00		
Interest on Loans Total	13,189.40	13,494.83	0.00	0.00	0.00
Charges for Services					
65-610-400-0000	306,495.48	313,514.59	530,000.00	545,000.00	545,000.00
65-610-500-0000	787,168.41	796,642.00	607,000.00	625,210.00	625,210.00
Charges for Services Total	1,093,663.89	1,110,156.59	1,137,000.00	1,170,210.00	1,170,210.00
Connections/other					
65-620-200-0000	1,660.24	1,350.27	1,500.00	1,500.00	1,500.00
65-620-300-0000	6,020.85	6,395.62	6,000.00	6,000.00	6,000.00
Connections/other Total	7,681.09	7,745.89	7,500.00	7,500.00	7,500.00
General Operations					

Run: 1/23/19
1:43PM

Page: 5
gostrout
ReportBudgetMF

2020 Budget
Town of Hartford

	1 2017 ACTUAL As of June	2 2018 ACTUAL As of June	3 2019 BUDGET As of December	4 2020 DEPT REQUEST	5 2020 TOWN MANAGER
65-640-300-0100	5,634.84	0.00	220,000.00	190,000.00	190,000.00
65-640-300-0200	0.00	0.00	53,253.00	0.00	
65-640-700-0000	0.00	0.00	60,000.00	0.00	
General Operations Total	5,634.84	0.00	333,253.00	190,000.00	190,000.00
Quechee Wastewater Fund Total	1,120,169.22	1,131,397.31	1,477,753.00	1,367,710.00	1,367,710.00
Grand Total:	5,002,599.92	5,037,150.44	7,349,725.00	5,646,500.50	5,646,500.50



***Report of the
Town Officers
&
Department Heads
That Serve
Hartford***

EMPLOYEE SERVICE PROGRAM

The Employee Service Program, adopted in 1978 by the Board of Selectmen, awards employees and recognizes officials for service to the Town. Plaques and savings bonds are awarded based on the number of years a person has been employed by the Town. These awards were previously presented at an Annual Awards Banquet which was held during the month of December. However, the banquet expense was removed from the budget beginning July 1, 2009. This year an employee Holiday dinner was held in December and awards were given to the following 2018 honorees:

Richard Kenney, Public Works Dept	30 years	Martha Morse, Police Dept	10 years
Jean Tessier, Public Works Dept	30 years	Kristinnah Adams, Police Dept	10 years
Brad Vail, Fire Dept	25 years	Steve Brock, Public Works	10 years
Randy Herrin, Public Works Dept	25 years	Mary Kent, Police Dept	10 years
Karl Ebbighausen, Police Dept	20 years		
Michelle Wheatley, Fire Dept	20 years		
Dawna Nadeau, Finance Dept	15 years		

FIRE DEPARTMENT

The Fire Department continues to strive to provide the highest level of community safety, prevention and emergency services to all the five villages of the Town. As part of our strategic planning process we developed a vision to be a regional emergency service leader in support of our changing community needs, through innovative practices and partnerships that result in a comprehensive and adaptive set of programming. As we continue to see development in our community the department continually evaluates our ability to provide a consistent level of service.

The department is staffed by a dedicated team of full time and part time firefighters. Although the term “firefighter” may lead to you to traditionally believe that firefighting is the primary duty of the job, it is much more than that. We have adopted an “All Hazards” approach to training members of our department. All fulltime staff are multi-disciplined rescue specialists. In order to be a fulltime “firefighter” for the Town of Hartford an employee must be:

- Certified VT Firefighter
- Licensed EMT-Advanced or Paramedic
- Water Rescue Technician
- Rope Rescue Technician
- Hazardous Materials Responder
- Trained in Tactical Emergency Care

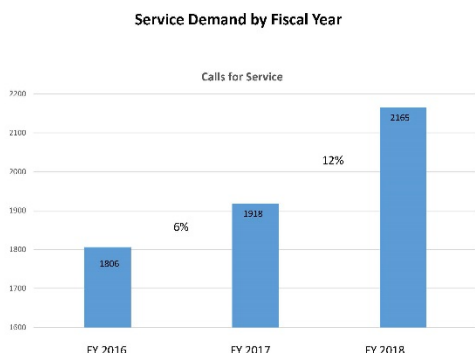
In addition many members have either degrees or other certifications in emergency services.



Captain Hannux and FF/Paramedic Duffy practice vehicle rescue techniques

The department responds to many different types of emergencies, non-emergencies, public service requests and interagency assistance. We globally refer to these as “calls for service” in which someone

has requested the assistance of the fire department. For calendar year 2018 the department responded to 2,215 calls for service in 2017 the department responded 1,983 this represents an 11 percent increase.



Captain Dube, FF White, Lt. Laliberty and Asst. Chief Beebe receiving a Unit Citation for the “saving of a life” during the annual awards ceremony

The department also provides many other services to the community: K-5 Elementary Fire Safety Education, Adult Fire Safety Education, Community CPR, Car Seat Inspections/Installations, Fire Extinguisher Training, Fire Drills/Lockdown Drills, Home Safety Inspections, Smoke Detector Loan Service, Inspections and Building Plans Review, and a Ride a long program.

The department is always open to visitors, please stop by and meet the staff or visit and “like” our Facebook page to see all the activities of the fire department throughout the year.

In closing, I want to thank the Town Manager and the Board of Selectman for the opportunity to serve this community. Also, to the members of the fire department I thank you for what you do every day to make us a successful organization.

Sincerely,

Scott D. Cooney, Fire Chief



HEALTH OFFICER REPORT

The Hartford Health Officer spent hundreds of hours responding to health complaints in Fiscal Year 2017. These calls mostly concern violations of the Vermont Rental Housing Health Code, and resulted in inspections for bed bugs, mold, chipping lead paint and household trash. Most of these public health concerns were resolved through voluntary compliance by the responsible parties.

The Hartford Health Office was also proactive in preventing bites from animals infected with rabies. Any wild animal who is acting strangely should be reported to the Town Health Officer, the Town Animal Control Officer or the Hartford Police Department.



To find out more about the provisions of the Vermont Rental Housing Health Code, tenants and landlords may refer to the "Information Handbook for Tenants & Landlords" available online:

http://healthvermont.gov/regs/Rental_Housing_Code.pdf

Landlords should also consider having their apartments inspected by the Town Health Officer before new tenants move in. Confirmation of compliance with the Vermont Rental Housing Health Code can help avert potential future issues related to code compliance. Mobil Home parks should also be aware of the Vermont codes for water drainage and trees that can harm property and

humans. You may reach the Health Officer at (802)591-3978 or (802)295-9353.

Brett Mayfield, Health Officer



Photo by Jacob DeRosier

ASSESSOR'S REPORT

The Assessor's office has been hard at work this year on the new grand list. There has been good growth in our grand list which helps improve the viability and livability of our fair town.

We have welcomed a new senior living facility, new and upgraded affordable housing buildings, the Subaru dealership along with many other new buildings and residential housing units. All this creates growth, growth to our community, access to services, and to our grand list which contributes to our economic stability.

The 2018 grand list grew by 2.15%. This represents

2,903,190 in overall added value. There are 6779 parcels in town, an increase of 27 parcels over last year, of these parcels 5487 are taxable. There are 75 veteran exemptions (up 10 from last year), 66 parcels in current use, 26 special exemptions, 192 non-taxable parcels. For appeals, there were 100 pre-grievance meetings, 28 Grievance appeals, 8 Board of Civil Authority (BCA) appeals and 2 Superior Court appeal- which are currently

pending. All the appeals from the 2017 reappraisal grand list have been completed and that grand list is now closed.

Along with the rigors of being the first year from the reappraisal, we updated our valuation software. This was a monumental task to ensure all data transferred correctly, a new way of entering data and setting up internal controls. We have gone to a SQL server database on a cloud server which gives us much more power to sort and sift data in an effort to create greater efficiencies and accuracy in our work.

We have also been working with the Census Bureau for the 2020 Census as well as coordinating and providing data for the Fire Department, DPW, and other departments in town.

The daily tasks of processing property transfers, homestead declarations, updating property information and valuing property continues. There were 400 property transactions of which 375 were with consideration (potential sales.)

Please remember as taxpayers that everyone is to file the Homestead Forms ***annually with your income taxes***. In order to receive a state aid credit to assist with your property taxes you must also file the IN 144 form as well the HS 122. **This should be done with your Income Tax Return or on-line at <http://tax.vermont.gov/property-owners/homestead-declaration>. If you qualify as a resident and do not file, you will not be eligible to receive a Property Tax Adjustment (State Aid Credit)**. Also, note that if there is any change in a business or rental use of your property, make sure to include this information with your filing. If the Homestead Value of your property does not equal the total assessment and you have no business or rental use of your property, please let us know.

We welcome any questions, concerns or comments regarding assessment. Assessment information is also available through the VISION website at <http://gis.vgsi.com/hartfordvt/>. If for any reason you do not want your assessment information displayed on the website, you must notify us in writing.

<u>Assessor</u>	<u>Assistant Assessor</u>	<u>Lister</u>
Michelle Wilson	Cristina Tardie	Kevin Stuart

PARKS AND RECREATION

"Something for Everyone"

Who We Are: Our purpose is to serve the needs of the community through quality parks and facilities and by offering lifelong learning through recreational and cultural programs.

The Hartford Parks & Recreation Department is a Nationally Accredited Agency and was the first Agency in Vermont to become accredited. We take pride in our vision and work hard to be one of the most dynamic and highly regarded agencies in New England.



The Department oversees 18 park and recreation facilities for the community to enjoy, from nature trails, outdoor fields, courts and open green spaces along with the Wendell A. Barwood Arena and Sherman Manning Pool. We provide the natural landscape and recreation facilities for the community to get in touch with nature, keep healthy and active through parks and play, and connecting with each other as a community through our special events and programs. In addition to our great parks and facilities, the Department oversees a wide variety of recreation and sport programs and activities to provide something for everyone. The Department also manages

the White River Junction Welcome Center and oversees town owned cemeteries and the West Hartford Library Community Center building.

Facilities by the Numbers

The Department issues permits for various park functions and uses. Permits allow us to track park usage such as attendance for events and the number of scheduled uses our parks system has through the course of a year. Our goal at Hartford Parks & Recreation is to keep our parks and facilities clean, safe and enjoyable for all residents and visitors today, tomorrow, and for many years to come. Through our parks and facilities, we are committed to protecting open space, connecting the community to nature and ensuring all residents have access to the benefits of our parks and recreation services.

Facility Reservations Issued.....	1,169
Recorded Attendance for Reservations	17,791
WABA 66 Public Activities Registration Count	2,217
Total Number of Community Events	26
Estimated Number of Community Members Engaged .	7,800

Facilities Highlights

A 4-Cube Refrigeration Plant was installed at the Wendell A. Barwood Arena during the summer. The project also included a roof replacement and a safe enclosed access to the mechanical system. Electronic controls allow for efficient operations, simplified management of the operating systems and energy efficiencies.

The Pool Committee completed its work in the fall. Weston & Sampson Engineering was hired to assist the committee in completing a pool assessment. Following several community sentiment activities it was identified that the community supported a new pool at the existing location at Hartford High School. Further engineering work will need to be completed to identify to true estimated cost of the facility.

Volunteers, Community Partnerships, Programs and Affiliations

Parks & Recreation works closely with many groups, organizations and business to make Hartford a better place to live, work and play. Hartford Parks & Recreation encourages you to get involved and make an immediate impact in our community through volunteerism.

Number of Volunteers	272 *
Estimated Number of Volunteer Hours.....	4,116
Estimated Volunteer Per/Hour Cost.....	\$24.69 **
Total Volunteer Value in FY 20.....	\$101,624

* Youth/Adult Athletics, Special Events, Boards & Commissions

** *(Corporation for National and Community Service*

State of Vermont Volunteer Highlights (Information provided by Corporation for National & Community Service.)

• **185,306 volunteers** contribute **16.1 million hours** of service • **36%** of residents volunteer, ranking them **16th** among other states • Volunteer service worth an estimated **\$390.1 million** in Vermont • **58%** of residents do favors for neighbors • 25.8% of residents do something positive for the neighborhood • **33.3%** of residents participate in local groups or organizations • **53.6%** of residents donate \$25 or more to charity

Arts, Entertainment, Special Events

The Department offers many seasonal special event programs throughout the year, strengthening community and enhancing the quality of life throughout the town and region. In addition, we partner with many agencies and organizations to provide many community wide activities. Some of our Events and Activities include:

Independence Day Celebration, Hurricane Hill 5k/10k, RedZone 5k,

Egg Scramble, Movie in the Park, Skate With Santa, New Year's Eve Skate, Youth Ice Fishing Derby, Polar Express/North Pole, National Night Out, February Family Entertainment, Summer Concert Series (10), Summer Entertainment Series (3), Let's Go Fishing HCC Block Party, Valentine's Dance with Daughters Glory Days Festival Trunk or Treat.

Total Number of Events Offered by the Department..... 26
Estimated Total Number of Attendees 7,800

Recreation Programs & Sports

Hartford Parks & Recreation offers a variety of recreation programs and both youth and adult athletic leagues. Our Department is committed to leading the community to improve health and wellness through parks and recreation programs.

Number of Programs Offered by the Department 272
Total Number of Participant Registrations
(does not include events) 3,500
Total Scholarships Offered FY 18..... **30 / \$2,100**

A few highlighted programs this past year are below:

Camp Ventures:

Held 8 weeks of Summer Camp
640 total campers served throughout the summer
Storrs Pond Trips (2 times per week)
Friday Field Days at Maxfield Outdoor Sports Complex



Ice Fishing Derby:
17th Annual, Free Event
141 Participants, plus family and friends (approximately 400)
Learn to Ice Fish Clinic

Splash Nights at the Upper Valley Aquatic Center:
Offered as a collaborative event with UVAC. For Grades 4-8.
Held once per month on Friday evening
Average Monthly Attendance 40-50 children

Learn to Skate Programs: 68 Participants
Learn to Swim Programs: 122 Participants
Youth Athletic Programs: 619 Participants



This past year, the Hartford Parks & Recreation Department teamed up with the Chamber of Commerce to provide parking at the Quechee Balloon Festival. Parking volunteers, along with the Hanson Family helped raise \$9,126.83 in scholarship funds for the Brian Hanson Scholarship Fund for Hartford Parks & Recreation. Hartford Parks & Recreation is grateful for this amazing effort to raise an incredible amount of funds appreciated by so many.

Marketing & Communications Highlights:

Our Department enjoys reaching out and engaging our residents and stakeholders about parks and recreation in the Town of Hartford. We are passionate about what we do and enjoy sharing it with you too. Our events and activities are often in the news and we post on a regular basis what's happening at Hartford Parks & Recreation so we can keep you, our residents, informed. Sign up for Constant Contact, friend us on Facebook or link up to our Twitter feed. You will always be in the know.

Media Outlets and Distribution

- Town Hall Lobby Slide Show. Updated on a weekly basis for all visitors and employees.
- Constant Contact 2,641 active contacts.
- Email blast distributed on Thursday of each week at approximately 5:00 p.m. for 52 connections a year. Special Event email blasts. 46% open via mobile device and 54% open on desktop.
- Bulletin Boards. Flyers are posted on bulletin boards at the Town Hall, Wendell A. Barwood Arena, local schools, libraries, and Camp Ventures.
- Valley News Calendar. Each event is posted
- Dailyuv.com Calendar. Each event is posted
- Hartford Chamber of Commerce. Each flyer for events and programs is shared with the Chamber and they select and choose what to post.
- Weekly Updates to News Media. Weekly updates are share via email to 52 connections (radio, TV, newspapers, calendars.
- ListServ. Events posted as needed to Hartford, Upper Valley groups. Other area ListServes depending event.
- Town Schools. Flyers produced for all events and shared electronically via email.

- Facebook/HPRD. Flyers are posted when ready and on average ten posts per week for 520 post on average per year. 1,677 people like the page and 1,673 follow the page.
- Facebook/WABA. Arena specific flyers are posted when ready and on average five posts per week for 260 post on average per year. 205 people like this page and 212 follow the page.
- Facebook/Other. Events are posted on Valley News and Upper Valley events page.
- CATV (Cable Access TV). Flyers for all events are shared for posting on CATV electronic bulletin board.
- Binder. All flyers created are kept in a binder at the office for public viewing throughout the year.
- Hartfordrec.com. Current events/flyers are posted on the home page and updated multiple times a year. Live Facebook feeds to home page.
- Town of Hartford P & R Page. Parks and Recreation information is posted. Live Facebook feed is also part of the main page for constant updates.
- MyRec Email. Flyers are emailed to past participants enrolled in programs/special events.
- Program Guide with Seasonal Programs and Events 2,000 Program Guides are printed for each season
(Fall/Winter & Spring/Summer) totaling 4,000 Program Guides.

FY18 Financial Overview

Operating Expenses\$1,108.263

(Includes West Hartford Library Community Center)

Department Revenue\$481,116

Net Cost of Parks & Recreation Services.....\$660,147

Based on Per-Capita Spending for a residential population of 10,000 residents, the Parks & Recreation Department cost. **\$66 per person**. Per-Capita cost for a family of 4 residents would be \$264 per- year or 72 cents per-day per-household.

Respectfully Submitted by Scott Hausler, CPRP, Director

Hartford Parks & Recreation Staff

Scott Hausler, CPRP, Director

Dylan Kreis, Parks & Facilities Superintendent

Jay McDonough, CPRP, CYSA, Recreation Superintendent

Corey Kenison, Park Maintenance

Anthony Gove, Park Maintenance

Karen McNall, Administrative Assistant

Hartford Parks & Recreation Commission

Brett Mayfield, Chair

Kevin M. Stuart, Vice Chair

Abigail Barman, Secretary

David M. Crocco, Jr., Member

Michael Vanasse, Member

Liaisons

Scott Hausler, Director Hartford Parks & Recreation

Dick Grassi, Hartford Selectboard

Brett Mayfield, Hartford Schoolboard

Greer McCarty, Hartford High School Student Liaison

PLANNING & DEVELOPMENT SERVICES

Established in 1990, the Department of Planning & Development Services' mission is to provide efficient, supportive, and professional assistance and service to the Hartford community regarding planning, zoning, community development, housing, economic development, historic preservation, conservation, transportation, energy, and community resilience while preserving the character and uniqueness of Hartford. The Department accomplishes this by providing general and technical assistance to individuals and various commissions and community groups; reviewing and issuing building and zoning permits; analyzing and revising regulations; encouraging citizen participation; planning and designing for future development in Hartford; and providing a pro-active and supportive atmosphere which fosters growth while maintaining the character and vitality of Hartford.

The Department staffs the Planning Commission, Zoning Board of Adjustment, Conservation Commission, Historic Preservation Commission, Energy Commission, WRJ Design Review Committee, Hartford Business Revolving Loan Fund Committee, and Community Resilience Organization committee. Staff also acts as the Town's liaison to the Two Rivers-Ottawaquechee Planning Commission and several local, regional and state planning, economic development, housing, historic preservation, conservation, transportation, hazard mitigation, energy and community development organizations.

Throughout Hartford, economic development continued. From July 2017 through June 2018, at least 8 existing businesses expanded the size of their buildings, 4 existing businesses relocated into other facilities in town, and 1 existing business relocated into a new facility in town. At least 11 new businesses located in town, 8 in existing spaces and 3 in new buildings. Since not all new businesses need a new zoning permit, it is likely additional businesses located in Hartford that we are unaware of, particularly those involving office space. Notable projects in Downtown White River Junction included the construction of a mixed use commercial and affordable housing project with 17 apartments and 2 new retail business, Juel and Little Istanbul. Phnom Penh opened in the former historic Polka Dot Diner and the 80-unit assisted living facility was under construction. Town-wide, completed projects included the Subaru dealership on Sykes Mt Ave; car wash and laundromat on RT 4; contractor's yard and shop on RT 14; Waldorf School addition; and expansion of the Upper Valley Aquatic Center. Town-wide, some of the bigger projects approved and under construction include the Canopy Walk at VT Institute of Natural Sciences, and a new Chevy car dealership and a 30-unit apartment building on Sykes Mt Ave. major projects expected for construction in FY 2019 include a new Honda dealership and Phase 2 of the Sykes Mt Ave. housing project.

Highlights of Department Accomplishments - July 2017 to June 2018.

- Development of 2019 Town Plan update including 5 community wide meetings to gather input.
- Downtown WRJ Parking Study completed and implementation of recommendations initiated.
- Rehabilitation/construction of 35 units of affordable rental housing at five sites in town completed with a loan to Twin Pine Housing Trust from a VT Community Development Program (VCDP) grant provided through the Town.
- Provided community education workshops on various topics throughout the year aimed at building community capacity and resilience.
- Conceptual planning for redevelopment opportunities in the Rt 14/4 and Pine Street area.
- Worked with Antioch University and Bugbee Senior Center on survey and programs to enhance Seniors' resilience with extreme weather events.
- Substantial completion of the VCDP grant from the Town as a loan to Railroad Row LLC to construct 17 rental housing units, of which 16 are affordable to lower income residents, in a new mixed-use building at Bridge and Main Streets in Downtown WRJ.
- Obtained VCDP grant to loan to TPHT to develop 30-units of mixed income housing off Sykes MT Ave.
- Within the Hartford WRJ TIF (Tax Increment Finance), completed N. Main Street sidewalk project, continued work on the development of Currier St Extension between Gates Street and South Main

Street; and engineering for sewer, water, stormwater and other improvements in Downtown WRJ.

- Hosted a statewide Design Review conference in WRJ.
- Installed solar panels at the DPW Office Building and WRJ Wastewater Treatment plant; initiated same for the Wilder Well site construction in FY2019
- Town's Green-up Day where 408 volunteers collected 4.88 tons of trash.
- Substantial completion of the Lower Sykes Mt Ave sidewalk and bike lane improvement project.
- State review and right of way clearance for the Upper Sykes and RT 5 sidewalk and bike lane improvements.
- Participation in statewide Button-up weatherization program grant, including day long series of community workshops at Dothan Brook School
- Revamped permit fee structure.
- Quechee Falls Park construction completed.
- New Town-wide Property Owner Weatherization Program initiated, starting with "Warm-Up Wilder".
- Draft Town Forest Management Plan completed.
- Advent Camp Meeting Grounds Historic District listed on the National Register of Historic Properties.
- Completed program development with website based content, and initial implementation for ongoing Historic Preservation educational program, with assistance from state grant.
- Assisted Town departments with development and implementation of energy improvement and conservation projects.
- Completed update of WRJ Historic District for listing on the National Register of Historic Properties.
- Received grant for Cemetery research and oral history project.
- Received grants for installation of 4 electric vehicle charging stations in the South Main Street parking lot.
- Continued work with development and business-related groups, such as Green Mountain Economic Development Corporation, Two Rivers-Ottawaquechee Regional Commission, Hartford Development Corporation, Hartford Area Chamber of Commerce and VT Main Street Alliance to promote, support and assist Hartford businesses.
- Reviewed and processed 277 zoning permit applications.
- Reviewed and prepared reports on 13 applications for the Planning Commission, 18 applications for Zoning Board of Adjustments, and 53 Administrative Amendments to existing site plans and/or conditional use permits in lieu of public hearings.
- Received VT Sales Tax Reallocation Grant for infrastructure improvements in Downtown WRJ.
- Worked with property owners to come into compliance with Town regulations.
- Worked on appeals of decisions by the Zoning Administrator, Planning Commission and Zoning Board of Adjustment.

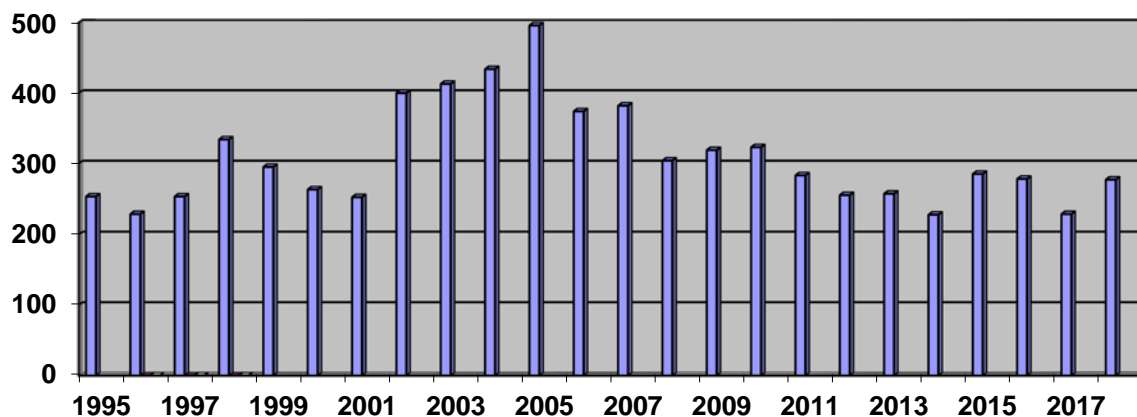
I would like to take this opportunity to thank department staff Jo-Ann Ells (Zoning Administrator), Matt Osborn (Planner), Brenda Lamphere (Administrative Assistant) and Geoff Martin (Energy Coordinator), and the volunteer members of our various Boards, Commissions and Committees, whose dedication and professionalism make it possible for this department to fulfill its mission and provide quality service to the Hartford community.

Lori Hirshfield, Director, Department of Planning and Development Services

Zoning/Building Permits

Two hundred seventy seven (277) zoning permits were issued in fiscal year 2018. Following is a summary of permits issued over the past five years by category:

	<u>FY2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY2017</u>	<u>2018</u>
Administrative Approval	38	64	50	40	53
Accessory Structure	34	37	55	47	39
Accessory Apartment	4	3	2	2	3
Agricultural	1	1	5	1	3
Commercial Addition/Alteration	19	19	14	8	8
Commercial Structure	2	2	2	5	8
Commercial Use	14	14	14	13	18
Deck	31	37	26	17	22
Garage	12	10	9	11	17
Home Occupation/Business	3	0	2	2	5
Multi-family Dwelling	0	0	1	0	1
Planned Development	0	0	1	1	1
Planned Development Amd.	0	0	3	1	0
Pool	1	2	0	2	3
Residential Addition	27	34	40	25	35
Subdivision	6	8	5	6	7
Single Family Dwelling	14	10	9	21	18
Sign	12	25	26	13	22
Site Plan Amendment	8	14	10	9	6
Site Work	0	4	4	5	5
Two-Family Dwelling	1	1	0	0	3
Total	227	285	278	229	277



A zoning permit is required prior to any land development in the Town of Hartford. Land development is defined as "the division of a parcel into two or more parcels; the construction, reconstruction, conversion, structural alteration, relocation or enlargement of any building or structures; excavation in excess of 20 cubic yards of material per year or filling in excess of 200 cubic yards per year; any change in use of any building or other structure, or land, or extension of prior use."

Once a complete zoning permit application is submitted, it is reviewed and a decision is rendered within 10 business days. The State of Vermont requires a fifteen-day appeal period once an application is approved

before the permit is effective and issued. Once a zoning permit is issued, work must be started within six months and be completed within two years of the date of issue or the zoning permit will become null and void. One six-month extension to both time periods may be granted by the Planning Commission prior to the start or completion dates.

You can reach the planning staff at (802) 295-3075 with any permitting questions.

Hartford Police Department & Emergency Communications Center

A year of growth and continued change, the Hartford Police Department welcomed several new employees this past year. Officer Coriander Santagate, a five year veteran of the Springfield Police Department, and Officer Duncan MacDonald of the Brattleboro Police Department, who is also a Hartford High School Alum. We were equally proud to announce the hire and graduation of two police officers from the Vermont Police Academy, Officer Jhonathan Angulo who graduated from the 105th Session, and Officer Joshua Reyes who graduated from the 106th Session. The staff of the Hartford Police Department & Emergency Communications Center invite our residents, government and community partners to join us in welcoming these new professionals, as your continued support is critical in our mission to secure the public safety and our local quality of life.

Through the generous financial support of Mascoma Bank and the Rotary Club of White River, the Police Department was able to purchase two specially equipped bicycles for use in establishing a bicycle patrol this past year. Officers Logan Scelza and Mitchel Cable worked closely with the Upper Valley's Mason Racing Cycles to insure each detail of the bikes up-fitting. Through research they also created a bike patrol procedure, selected, purchased and oversaw the delivery of appropriate uniforms and equipment. The two officers also attended and successfully completed the prestigious International Police Mountain Bike Association's (IPMBA), Police Cyclist Certification Course during June, which allowed them to debut the bicycles during the annual Quechee Balloon Festival.



Officer Scelza on bike patrol during the Glory Days Festival



PSW Whitney Hussong and Elizabeth Kelsey with of HCC attend Summit

Advancing our local quality of life is a collaborative effort. Our Police Social Worker, Whitney Hussong has been at the forefront of those efforts, including directing initiatives to improve the Department's response to persons experiencing a family, mental health or opiate related crisis. Supported with funding from the Hartford Community Coalition (HCC) and the Upper Valley Public Health Council, Whitney attended the National RX Drug Abuse and Heroin Summit in Georgia with other area health and human service providers. The Summit gathers stakeholders annually to discuss what's working in prevention and treatment, and to formulate positive solutions. The HCC also donated a secure, portable collection unit for remote use, and joined the Department in hosting "Drug Take Back" collections at area libraries this past year. An important public health issue with public safety consequences, we also added syringe disposal site in the Public Safety Lobby this past year, assisted with the Department of Health's, "Understanding Opiate Addiction" forum, and participated in the Annual Overdose Awareness Day Candlelight Vigil at Lyman Point Park.

Inasmuch, outreach is a cornerstone of the Police Department's community and problem oriented policing efforts. Through the efforts of Sergeant Connie Kelley, we were hosted by area businesses in several villages for "Coffee with a Cop" and, a very well attended "Ice Cream with a Cop" at the Maple Street Coop Supermarket. For the

second year in a row, Sergeant Kelley teamed-up with the Police Social Worker to schedule neighborhood or block based, "Ice Cream Socials" with residents in eight local communities over the school district's summer break. Each Patrol Squad and the Criminal Investigations Section worked with a community contact to host an informal, unscripted Ice Cream Social to connect with families. Our 4th Annual National Night Out (NNO) was also a success in spite of a summer rain storm, thanks to the advance work of Communications Specialist Rebecca Stearns and her collaboration with the Department of Recreation & Parks, Public Works & Fire Departments to host the event at the Wendell Barwood Arena. Following another well attended Law Enforcement Torch Run, the Department was recognized by Special Olympics of Vermont for our continued support of Special Olympics and our local athletes.



Officer Angulo talks about the effects of impairment at NNO



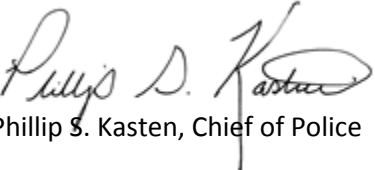
**Jason Pedro,
Police Officer of
the Year**

These accomplishments and the many others would not be possible without the commitment of our communications specialists and police officers. As such, I was pleased to recognize Sergeant Jason "Jay" Pedro as our Police Officer of the Year. In addition to his service as a police officer and patrol supervisor, Sergeant Pedro is a certified instructor in numerous disciplines. In that role, he's implemented scenario based training and been an integral part in updating several agency policies, including the consensus use of force policy and weapons procedures. Sergeant Pedro's tenacity and quick actions are also credited with the identification and arrest of those persons responsible for two local armed robberies, recovery of the weapon, cash taken and, large quantities of illicit drugs. It's no surprise Sergeant Pedro is routinely praised by the public and his peers for his technical proficiency and commitment.

Several members of our staff were also recognized for completing performance based benchmarks this past year. These included, Brook Blish who was promoted to Communications Specialist I, Mitchel Cable who was promoted to Police Officer 1st Class, and Thomas Howell, Randy St. Peter and Simon Keeling who were each promoted to Senior Police Officer. Additionally, Kristinnah Adams, Eric Clifford, Sean Fernandes and Daniel Solomita all received competitive promotions to the first line supervisory rank of Corporal. Other staff members received longevity awards, Corporal Kristinnah Adams along with Communications Specialists Martha Morse and Mary Kent were each recognized for 10 years of service, Sergeant Karl Ebbighausen for 20 years, and Major Brad Vail for 25 years. Emergency Communications staff were also recognized the Proctorsville Volunteer Fire Company for their professional service.

In closing, I hope that like me, you are proud of our personnel and their continued efforts in support of our community and public safety. To this end, please know that we remain committed to continuous improvement while addressing public safety needs in a fair, professional and responsive manner.

Sincerely,


 A handwritten signature in black ink, reading "Phillip S. Kasten".

Phillip S. Kasten, Chief of Police

PUBLIC WORKS DEPARTMENT

Our purpose at the Hartford Department of Public Works is to maintain all of our infrastructure for safe user conditions, provide clean drinking water, provide treatment to wastewater, and provide a location for the public to dispose of their solid waste and recycling. We are grateful for the support and feedback that we receive from our community and all of our partners so that we may continue to serve in a meaningful way.

Very late last year, Jeremy Delisle was promoted from Assistant Chief Operator (Water Division) to Assistant Director. Jeremy has been with the Town for over 12 years and demonstrates his dedication, creativity, thoughtfulness, and work ethic on a daily basis. Jeremy has spearheaded an effort to invest in our fleet that we have to maintain that effectively and get the most out of its life span. He is committed to fostering a cohesive

team here at Public Works across all of our divisions and is particularly focused on keeping everyone safe. We are grateful for all of his efforts and look forward to a long career with him. Jeremy has been responsible for ensuring the project closeout with FEMA for the 'July 1' storm, which is a monumental task, to ensure our reimbursement.

This year, I joined the Public Works team as the Director. I left my position as Assistant Director from the Town of Brattleboro and previously worked in the construction industry for my entire career. This year, I have been focused on keeping a long list of complicated projects moving towards completion and understanding how our town operates. This year, with the help of our Energy Coordinator, Geoff Martin, I executed the Town wide heating fuel bids, rather than use an energy procurement consultant. I am truly looking forward to continuing to serve this vibrant, growing community in my new role.

Highway Division

The highway division is responsible for the maintenance of 140 miles of paved and gravel roads and over 10 miles of sidewalks. The division continues to replace and complete maintenance on culverts identified as priority culverts in the Town culvert inventory. Paving improvements were completed on the following streets: Baker Turn, Hillside Road, Mill Road, Murphy Road, Neal Road, Noyes Lane Extension, Old Quechee Road, Quechee Main Street, Red Barn Road, River Road, and Williams Lane. The Town continued to perform rubberized asphalt chip sealing as part of a pavement maintenance program on Hillside Road, Neal Road, Old Quechee Road, Quechee Main Street, and Red Barn Road.

This year the highway division worked with a contractor to repair three bridge joints on the Hartford Village Bridge that were failing. They also continued to oversee the development of the plan for the Quechee Main Street Box Culvert, with an anticipated construction date of summer 2019. A big project completed by the highway team were the drainage improvements on Hillridge. This will hopefully mitigate the stormwater issues that neighborhood has been experiencing. The crew also worked with a contractor to install new guardrail at a dangerous intersection on Byron Hill Road. We will continue to review our roads for guardrail installation.

After doing a trial run with the Wacker mini-loader, the DPW crew team decided to purchase that piece of equipment. This is a versatile piece of equipment that has been used by all departments at this time. It was an essential tool on the Hillridge Project and also assisted with routine sweeping and winter sidewalk clearing. Members of the team are always eager to jump in this machine! This year we also purchased wing plows for the two one-ton trucks. Again, these are low-cost investments to make our existing fleet more effective. The drivers of those trucks continue to provide good feedback on those wings and they have already been used several times this year. Investments were also made this year to keep our aging sweeper up and running. Our sweeper is an essential piece of equipment to our operations, however they are usually high maintenance in a mechanical sense. Our Tenco Snow Blower, an essential piece of equipment to our snow removal operations, also received an overhaul with a new radiator, cutting edges, fuel line, and wiring harness, among other long overdue items.

New Employees:

This year the highway crew welcomed Travis Beebe. Travis comes to us as a previous employee of the Parks Department and has already earned his CDL Driver's License. We look forward to working with Travis!

Wastewater Division

The Town of Hartford currently operates two separate Wastewater Treatment Facilities (WWTF), which are now more commonly known as Pollution Control Facilities. The White River WWTF is a facility that is permitted to treat 1.450 MGD (million gallons per day) and serves the villages of Hartford, White River Junction, and Wilder. Currently, we treat an average of 700,000 GPD (gallons per day), leaving us plenty of capacity for growth in that district. The Quechee WWTF is a 0.475 MGD permitted plant and serves the Village of Quechee. Currently, we treat an average of 225,000 GPD at that facility.

This year, our Chief Operator, Earl Dyke, retired from the Town after 22 years of exceptional service. Earl was a dedicated employee who faced the difficult task of managing two separate Wastewater Systems, always with good humor. We wish him well in his next adventure!

Steve Brock, an employee of the Quechee Wastewater System, was promoted in August to the role of Chief Operator. Steve has been with the Town for a little over nine years and continues to prove himself a valuable employee, always willing to dive in to any task. We look forward to continuing to work with Steve as he embraces his new role. Congratulations Steve!!!

The comprehensive sewer collection preventative maintenance program continued this year with the cleaning and TV inspection of wastewater collection lines in both the White River Junction and Quechee service areas. A portion of the sewer lines are cleaned using high velocity combination cleaning trucks which utilize high pressure water and a vacuum to remove debris or roots from the lines. A percentage of the lines flushed were TV inspected using a motorized camera to view the lines to identify problem areas.

The five operators for the White River Junction Wastewater system not only maintain the treatment facility but also maintain the ten wastewater pump stations and approximately 31 miles of collection lines, 500 manholes, and respond to emergency calls as needed. They also handle all the bio-solids for the White River system and Quechee System. Last year the White River WWTF treated about 280 million gallons of wastewater.

The three operators at the Quechee WWTF maintain their treatment facility and 11 pump stations, 24 leach fields, about 51 miles of wastewater collection lines, approximately 840 manholes and also respond to emergency calls as needed. The Quechee WWTF treated over 75 million gallons of wastewater this year and a similar amount was processed through our leach fields.

This year the entire wastewater team has been focused on routine operations and a wide variety of small scale plant maintenance/repair items, such as installing the sound diffusers on the blowers in White River to suppress the noise concerns there. The crew in Quechee also installed a new sampler system that will bring that facility into compliance with State requirements. They have also been working closely with engineers for the three large projects in the Downtown area to assist them with sewer related investigations. Training new staff has also been substantial commitment of time on the seasoned wastewater crew.

New Wastewater Employees:

Eric Lamoureux joined the Quechee Wastewater Team in September with an extensive skill set. At this time, Eric has already gotten his CDL permit and is immersing himself in his new career.

Kurt Dermody joined the White River Wastewater team in November from the Water Division, where he started in February of this year. Kurt found the biological and mechanical aspect of that industry fascinating, so he requested a transfer.

We look forward to continuing to work with Eric and Kurt in their careers!

Water Division

Water – we can't live without it and often take it for granted. We don't manufacture water, nature recycles it. The same water that is used today was used by our ancestors. Water is 'Nature's Solvent' and it dissolves virtually everything. Anything that goes on the ground can find its way to a water source. Protecting this precious resource is up to all of us, so be sure to dispose of chemicals and pharmaceuticals properly. Safe drinking water is everyone's right and responsibility.

The Town of Hartford Water Department operates and maintains two municipal water systems that provide water to approximately 75% of Hartford's residents. The Hartford System, which serves White River Junction, Wilder, and Hartford Village, is comprised of two 'gravel pack' wells with a total pump capacity of 1,300 gallons per minute (GALLONS PER MINUTE), two storage tanks totaling 2.5 million gallons of water, over 39 miles of distribution lines ranging from ¾" to 16" in diameter, approximately 270 fire hydrants, and a water treatment facility for manganese removal. Though the water quality from the two Hartford wells is excellent, they do contain an excessive amount of manganese. Like iron and hardness, manganese is common in ground water and not considered to be a health risk, but in excess of as little as 0.05 parts per million (ppm), it can be a nuisance by staining plumbing fixtures. In 2018, approximately 235 million gallons of water was processed through the Wilder Water Treatment Plant with consistent readings of between zero and 0.02 ppm of manganese in the water

entering the distribution system. In addition to the manganese removal process, sodium hypochlorite (bleach) is used to maintain a chlorine residual in the distribution system.

The Quechee System consists of one 'gravel pack' well with a pump capacity of 550 gallons per minute, four storage tanks totaling 670,000 gallons of water, many miles of distribution lines ranging from ¾" to 12" in diameter, three booster pump stations, and approximately 80 fire hydrants. Approximately 50 million gallons of water was pumped from the Quechee Well in 2018. The quality of the source of water for the Quechee well is excellent. The only treatment required is a small amount of sodium hypochlorite (bleach) used to maintain a chlorine residual in the distribution system.

In addition to monthly bacteria samples, both systems have been tested for over 80 contaminants. Based on sample results, the water quality in both systems exceeds all state and federal standards. A crew of four personnel operates and maintains both systems. In addition to the daily routine functions, department personnel responded to over 418 service calls ranging from out of cycle meter readings to late night emergency water leak repairs. The department, with assistance from the Highway and Wastewater Divisions replaced the waterline on Third Avenue this year that was identified as potentially containing lead service connections. This section of line was replaced and put back in service. Staff from the water crew was also available as needed to facilitate the new well at the Wilder Treatment Plant. That project was completed this year and we have a bountiful well a little over 100 feet deep and flowing more than 1000 gallons per minute. This well is replacing the original well that was rapidly losing its capacity to recharge. DPW staff continues to work with consultants to complete this project with the construction of a new well house and pump.

Water System Operators must be certified by the State of Vermont and are required to complete additional education and training to maintain their certifications. Water crew members also keep current with the changes in the public water sector with membership in the American Water Works Association, the New England Water Works Association, and the Green Mountain Water Environment Association.

New Water Employees:

William Seeley started with the water crew in September and came to the Town with a diverse background but a lot of applicable experience. At this time, William has gotten his CDL permit and is actively studying to apply for his Water Operator License.

Kai Eastman joined our team in December and comes here with a background in construction. Kai is also diving right in (excuse the pun) to the water industry.

We look forward to continuing to work with Kai and Will in their new careers!

Our department strives to provide our customers with safe, quality drinking water and unsurpassed service. Our annual water quality reports are available at any time. If you have any questions at all, please contact the Public Works office at 295-3622 or if you would like to schedule a visit to our water facilities.

Solid Waste Facility

The Town of Hartford Department of Public Works also operates the Solid Waste/Recycling Transfer Center located at 2590 North Hartland Road. The facility also houses a Construction and Demolition (C&D) transfer facility. This facility is open to the five villages in the Town of Hartford and the ten towns who are members of the Greater Upper Valley Solid Waste Management District (GUVSWMD). Several towns from New Hampshire are also allowed to use the C&D area.

The facility is open Monday through Saturday from 8:00 AM to 4:00 pm. The Center accepts municipal solid waste (including bulky items), recycled materials including bottles, cans, metals, cardboard, paper, glass, and certain plastic containers.

The Center houses an Administrative Office, Recycling Building, Scale House, and Household Hazardous Waste Building. Our team there consists of a supervisor, two full time attendants, an administrative assistant, and two part-time attendants. This year we continued our lease with Hartford Redemption, who utilizes a portion of the

recycling building and redeems State of Vermont cans and Bottles. Their hours of operation are Tuesday through Saturday from 8:00 am to 4:00 pm.

A summary of total tonnage handled at Hartford Transfer/Recycling Center during the fiscal year ending June 30, 2018 is listed below:

Municipal Solid Waste (compacted & bulky) – 1129 Tons

Construction & Demolition Debris - 1010 Tons

Curbside Recycling - 775 Tons

Recycled Material at the Center – (901.30 Tons)

Scrap Metal 541,680 lbs. (270.84 Tons)

Specialty Metals 17,400 lbs. (8.70 Tons)

Aluminum Cans 10,250 lbs. (5.13 Tons)

Steel Cans 38,020 lbs. (19.01 Tons)

Tires 21,395 lbs. (10.70 Tons)

Cardboard 240,280 lbs. (120.14 Tons)

Mixed Paper 356,900 lbs. (178.45 Tons)

Plastic 108,700 lbs. (54.35 Tons)

Glass 260,520 lbs. (130.26 Tons)

Batteries (Auto) 4,682 lbs. (2.34 Tons)

Batteries/Cell Phones 4,548 lbs. (2.27 Tons)

Electronics 143,114 lbs. (71.56 Tons)

Paint 55,101 lbs. (27.55 Tons)



This year it was determined that the aged methane detectors, an essential environmental safety tool, could no longer be repaired. At the time of this report one has been installed and three more are on order. The tires on the loader at that facility were also replaced after repeated repairs were made to those. We have upgraded to foam filled tires appropriate for a Solid Waste facility to prevent punctures and are now able to perform our own snow removal there.

The Center is a no-cost collection site for the following programs for ALL Vermont residents:

SINGLE-USE AND RECHARGEABLE BATTERIES (ACT 139) Vermont was the leading state last year for battery recycling. Housing just 0.2% of the United States population, our tiny state recycled 134,500 of batteries. This is a labor intensive task that our Administrative Assistant, Wanda Stockman, takes the lead on. In the last quarter alone, she sorted, packed, and shipped out 360 pounds of batteries so that they can be properly recycled. Way to go Wanda! Old single-use and alkaline batteries (AA, AAA, 9V, D-Cell, C-Cell, button cell) can be dropped off at the transfer station.

ELECTRONICS (ACT 79) The Vermont E-Cycles program provides free a convenient recycling of computers, monitors, televisions, printers, and computer peripherals to Vermont residents Monday through Saturday 8:00 am to 3:00 pm. Electronics not specifically listed here are still accepted for a fee.

PAINT PRODUCT STEWARDSHIP LEGISLATION (ACT 58) This program promotes the proper management and disposal of paint. The program allows Vermont residents to bring qualifying paint products to the facility Monday through Saturday 8:00 am to 3:00 pm.

FLUORESCENT & HID MERCURY CONTAINING BULBS (ACT 39) Vermont residents are allowed to drop off up to 10 of the following: fluorescent tubes, U-Tubes, and high intensity discharge lamps (all of which contain mercury) per visit and unlimited CFL's. These items can be brought to the facility Monday through Saturday 8:00 am to 3:00 pm.

In closing, I would like to thank the entire team here at Public Works for all of their hard work and dedication to our town throughout the year.

Respectfully submitted,

Hannah Tyler, Director of Public Works

TOWN CLERK

Mon. - Fri. 8:00 a.m. - 5:00 p.m. Telephone: 295-2785

The role of a Vermont Town Clerk is guided largely by Vermont Statutes. Recently, per an amendment to the Hartford Town Charter, the Town Clerk became an appointed, rather than elected, position. The Clerk is required by law to be the receiver and record-keeper for Town business; land records; and, vital statistics. The Town Clerk serves as the Clerk of the Board of Civil Authority and Board of Abatement. The Hartford Town Clerk's office houses many documents including records of births, deaths and marriages which occurred in the Town from 1857 to present. The Town Clerk and Assistant Town Clerk manage the steady, daily flow of duties including recording documents; issuing marriage licenses; selling dog licenses; processing temporary motor vehicle registrations; dispensing Green Mountain Passports; assisting the public with records research and general inquiries. Proceedings of all Annual and Special Town Meetings are recorded and filed by the Town Clerk. The Town Clerk presides over all elections in conjunction with the Board of Civil Authority who serve as election officials. All election-related activities including processing candidate and article petitions for the Town and School ballots; scheduling election workers; issuing early/absentee ballots; updating voter checklists and overseeing vote counting.

Receipts

Town Clerk Fees	\$74,432.54
Restoration & Digital Imaging of Records	\$36,238.00
Motor Vehicle Registration Renewals	\$ 483.00
Dog Licenses	\$ 8,928.00
Marriage Licenses (116 sold @ \$60/each)	\$ 6,960.00
TOTAL RECEIPTS	\$127,041.54

Disbursements (Pd. to VT Treasurer)

1134 Dog Lic. @ \$5/ea	\$ 5,670
116 Marriage Lic. @ \$50/ea	\$ 5,800
TOTAL DISBURSEMENTS	\$11,470

NET INCOME FROM THE TOWN CLERK'S OFFICE: \$115,571.54

I hereby certify the foregoing is a true record of fees collected by the Town Clerk's Office and Paid to the Town Treasurer/Finance Office.

Lisa M. O'Neil, Town Clerk

TREASURER

Town Treasurer's Office Hours: Mon.-Fri. 8:00 a.m. – 5:00 p.m.

Taxes are due twice a year in Hartford. The first installment is due in August and the second in February. The actual due date is set by the voters each year at Town Meeting. Payments must be received in our office by the due date; U.S. Postal Service postmark is accepted. If the payment is not received on time, unpaid taxes are subject to interest at 1% per month through April. Interest increases in May to 1 ½% per month. A penalty of 2% is charged after the February due date and an additional 2% is charged in March on any unpaid balances. These charges are established by statutes and the voters of the Town of Hartford. Town officials cannot waive the interest or penalty so it is important that the payment is sent in a timely manner. Within 20 days of the February due date the Treasurer issues a warrant against the delinquent taxpayers for the taxes remaining unpaid, to the collector of delinquent taxes. The original warrant is filed with the Town Clerk. The percentage of delinquent taxes for the last five years is as follows:

<u>DATE</u>	<u>BILLED</u>	<u>DEL. PRINCIPAL</u>	<u>PERCENT</u>
2013-2014	\$29,368,865.87	\$1,713,331.68	5.83%
2014-2015	\$30,725,272.84	\$1,463,557.86	4.76%
2015-2016	\$31,951,067.94	\$1,643,615.39	5.14%
2016-2017	\$32,826,905.33	\$1,695,732.80	5.17%
2017-2018	\$33,444,120.10	\$1,864,966.92	5.58%

John Clerkin, Town Treasurer

TOWN STATISTICS

Chartered July 4, 1761 by King George III of England
Town Offices, Municipal Building, White River Junction
Town Fiscal Year Ends June 30th
(Voted March 2, 1987 as provided by 24 VSA 1683C)
Manager System Adopted September 9, 1940

VILLAGES

White River Junction
West Hartford
Quechee

Hartford
Wilder

POPULATION U.S. CENSUS

1910	4,179	1970	6,477
1920	4,739	1980	7,963
1930	4,888	1990	9,404
1940	4,978	2000	10,366
1950	5,827	2010	9,952
1960	6,355		

GRAND LIST (Municipal taxable figures)

2017
\$13,283,685

2018
\$13,565,410

TAX RATE

	2016-2017 Residential	2016-2017 Non-residential	2017-2018 Residential	2017-2018 Non-residential
School	1.5800	1.5524	1.6369	1.6365
Town General Fund	0.9325	0.9325	0.9486	0.9486
County	0.0077	0.0077	0.0075	0.0075
Local Agreement rate	0.0019	0.0019	0.0020	0.0020
Town Appropriation	<u>0.0158</u>	<u>0.0158</u>	<u>0.0146</u>	<u>0.0146</u>
Tax Rate	\$2.4649	\$2.4454	\$2.6096	

AREA

29,434 Acres or 45.98 Square Miles

ALTITUDE

U.S. Geological Survey Bench Mark South Side Boston & Maine R.R. Bridge abutment across Connecticut River at White River Junction, 370.63 ft.

RD MILEAGE

State Highway	45.422
State Aid Highway (Class 1)	1.714
State Aid Highway (Class 1 Lane)	0.389
State Aid Highway (Class II)	19.625
Town Highways (Class III)	108.560
Town Highways (Class IV)	9.860
Legal Trail	<u>0.070</u>
Total	185.640



***Report of the
Boards,
Commissions,
and
Libraries
That Serve
Hartford***

SISTER CITY COMMITTEE

In June, 2018, a Committee from our Sister City, Cenon, France, came to Hartford and visited the schools, the town offices, and the fire and police departments. They saw operations at several local farms and witnessed maple syrup production. Their visit also included local businesses and the Quechee Gorge. Many area enterprises donated time and goods to ensure that the Cenonnais had a memorable visit and we appreciate their generosity.



In November the members of Sister City Committee and one Selectboard member, Jameson Davis, were invited to our Sister City of Cenon, France. We were present at the dedication of a tramway named "Hartford." The tram named in our honor travels from Bordeaux to Cenon, a suburb of Bordeaux. The Committee had the opportunity to visit *La Morlette*, a trade school equivalent to Hartford's Career and Technical Center. We have begun to build a foundation for student exchanges between the two schools.

The trip also included multiple events associated with Cenon's *Toutes Latitudes* international festival, a flag raising ceremony in which delegates from all of Cenon's Sister Cities participated, and commemorative ceremony for Armistice Day, 11 November. We were honored to be able to attend all of these activities, especially as representatives of a country that played such a significant role helping the French during the First World War. The Cenonnais welcomed our Hartford delegation warmly and we are eager to continue to strengthen our relationship in the years to come.



BOARD OF CIVIL AUTHORITY

The members of the Board of Civil Authority (BCA) consist of the fifteen (15) elected Justices of the Peace; the seven (7) members of the Select Board and the Town clerk. The BCA serve as election officials at all elections and work with the Town Clerk to update/maintain the voter checklist; the members hear Tax Appeals from taxpayers aggrieved with the decision of Assessors/Listener; and, act as members of the Board of Tax Abatement.

The BCA worked three elections in 2018 to include the Annual Town and School Australian Voting held on Tuesday, March 6, 2018; the Primary Election held on Tuesday, August 14, 2018 at Hartford High School; and, the General Election held on Tuesday, November 6, 2018. All elections were held from 7:00 a.m. to 7:00 p.m. in the Hanley Gymnasium at Hartford High School.

There were Six (6) tax appeal requests before the Board of Civil Authority in July, 2018. The Board granted two appeals and denied four appeals. The Board of Abatement met in September, 2018 to hear eight (8) Tax Abatement requests. The Board granted six (6) requests and denied two (2) requests for abatement.

The 2018 Members serving on the Hartford Board of Civil Authority were: Kevin Raleigh, Chair; Nancy Howe, Vice Chair; Ken Baldwin; Dick Ballou; Roy Black; Pat Cook; F.X. Flinn; Don Foster; Susan Foster; Daniel Fraser; Ali Hannigan; Hailey Kasten; Gayle Ottmann; Barb Reed; and, Joe Trotter.

COMMUNITY RESILIENCE ORGANIZATION HARTFORD (CROH)

The Community Resilience Organization of Hartford (CRO Hartford) is a team of Town residents, organizations and town staff working together to strengthen the Hartford community's ability to prepare and respond to natural and manmade disasters. CRO Hartford was established in 2015 by the Hartford Selectboard. Initially, Hartford began as one of six towns in Vermont participating in a statewide CRO program. Since then, the number of Vermont CRO's has grown to ten communities.

Resilience is the ability of people in communities to come together to solve problems. To become resilient involves education on every level, and relies on projects and activities which bring people together to work, interact, and get to know and trust each other. Hartford has an Emergency Response Plan and a Hazard Mitigation Plan. These are important, but our success in being prepared to respond to disasters also involves being more resilient and self-sufficient as a community.

During its third full year, CRO Hartford continues to work to get the word out about our committee's work and creating partnerships. CRO Hartford spent time on visioning and planning its future direction. After two consecutive years of hosting a week-long resilience event in late August, CRO Hartford transitioned to sponsoring regular workshops. CRO Hartford held workshops on homesteader's resilience with Ben Falk, community resilience and social equity with Chuck Collins and environmental justice with Arielle King. CRO also held a food preservation workshop with Karen Gainey and Katie Williams. CRO Hartford sponsored a community work day that featured five projects around Hartford including: compost skill share, tree health, community garden work, cemetery clean up and apple tree guild planting. CRO Hartford plans on making this an annual event.

CRO Hartford teamed up with the Bugbee Senior Center and Antioch University New England Professor Jason Rhoades on the Resilient Seniors Hartford Project that looked at ways to help seniors deal with extreme weather. CRO Hartford continued participation in the Hartford Community Coalition Block Party and the Upper Valley Adaptation Workgroup workshops. CRO Hartford adopted bylaws and members attended a CRO Vermont retreat in the Mad River Valley in May.

CROH members include Kye Cochran, Laura Simon, Dylan Kreis and chair Paige Heverly, Selectboard Liaison Simon Dennis, Conservation Commission Liaison Jon Bouton, Planning Commission Liaison John Reid and Fire Department representative Alan Beebe. If you have questions or comments for CROH, please contact Planner Matt Osborn who can be reached at 295-3075 or mosborn@hartford-vt.org. Meetings normally take place on the fourth Wednesday of the month at 5:00 p.m. at the Hartford Town Hall.

CONSERVATION COMMISSION

The Hartford Conservation Commission (HCC) was established in 1990 to inventory natural resources, maintain and preserve natural areas, protect valuable wildlife habitat, monitor scenic areas and watershed areas, educate and increase awareness of conservation, and encourage recreation consistent with the preservation of the natural beauty of Hartford.

The HCC manages the 423-acre Hartford Town Forest (HTF), the 21 acre Maanawaka Conservation Area and the 6.5 acre David Chang Conservation Area. We hope you get out and enjoy these wonderful parcels and treat them with respect. Please contact us if you see maintenance or abuse issues so we can organize restoration or clean-up.

Members of the HCC included Jon Bouton (chair), Mary Hutchins, Dana Hazen, Tom Kahl, Angela Emerson and Lee Michaelides. The HCC would like to thank former members Shawn Kelley and Cassidy Neal for their service.

Projects in the Town Forest

- Received a grant from the Vermont Department of Forests, Parks and Recreation to undertake a planning process on Town Forest Recreation. Hartford was selected as one of ten Vermont towns to participate in this pilot project. A Town Steering Committee was formed and several meetings were held. In addition, there was an on-line survey and two community meetings to solicit community input and a presentation of the Draft Recreation Plan was made to the Selectboard. Consultants SE Group and Arrowwood Environmental participated in the project.
- The Conservation Commission received a grant from the Association of Vermont Conservation Commissions and hired the Upper Valley Trails Alliance to conduct a trails assessment of the trails in the HTF. The assessment will be used to guide the review the trails to ensure future sustainability.
- Organized the annual Trails Day to maintain trails in the HTF.
- Thanks to the Vermont Youth Conservation Corps for improving drainage on the eroding sections of the town road right of way through the HTF. The crew also built two small bridges across wet sections of trails.
- Installed new trail signs.

Outreach and Education

- Led a snow shoe outing/educational walk in the Town Forest.
- Led a vernal pool educational walk in the Town Forest.
- Led an invasive plant walk.
- Had an information booth for the Hartford Block Party.
- Assisted in the update of the Natural Resources Chapter of the Town Plan.

Other Ongoing Projects within the HCC

- Green-Up Day Town Sponsor. 493 volunteers collected 3.9 tons of waste.
- Working with landowners interested in conserving their land.
- Organized natural resource information and developing criteria for town-wide natural resource review.

Participation with Town and Regional Groups

- Ottauquechee River and White River water quality sampling.
- Participated in the Regional Planning Commission Clean Water Advisory Committee.
- Participated in review of a proposed Riverwalk trail in White River Junction.
- Working on various projects with other town boards including the Planning Commission, Town Plan Steering Committee, Tree Board, Community Resilience Organization and Energy Commission.

The Conservation Commission meets on the first Monday of the month at 7:00 p.m. The public is welcome to attend. If you have any questions about the Conservation Commission, please contact Hartford Planner Matt Osborn (295-3075) or mosborn@hartford-vt.org

ECFIBER

Hartford is a member of ECFiber, the trade name of the East Central Vermont Telecommunications District municipality, and the very first Communications Union District ever in Vermont. ECFiber is owned by its 24 member towns, and is self-sustaining. Local taxpayer funds cannot be used to subsidize the District's operations. During 2019, ECFiber will be designing network expansion in Hartford in support of bringing service to the Jericho neighborhood (and by virtue of the route, West Hartford north of the White River), and downtown White River Junction.

For the rest of Hartford, the village of Woodstock, and the city of Montpelier are all designated as well-served and will not be designed until the rest of the network is completed in 2020.

ECFiber plans to continue to raise capital through the municipal bond market in 2019 and beyond in order to complete 1400 miles of network covering all underserved locations in its 24 towns by 2022. ECFiber is pleased to offer:

- Reliable high Internet speeds, which are symmetrical (the same in each direction) and are not "up to" as offered by other providers. In 2017 ECFiber continued its practice of raising speeds but not prices, by announcing that the District's tiers of service would now be set at 17/40/200/700 Mbps.
- Simple, stable pricing with no contracts, fine print, or data caps. Over the last two years ECFiber has increased its speeds but not its prices.
- Local and personable customer service. Phones are answered by an employee during business hours without an automated queue.
- Local ownership and control - governing board members meet monthly to set policy and are actively involved in promoting ECFiber within the community.
- Valued community services. For example, ECFiber offers over 25 community anchor institutions (schools, town facilities, and libraries) its highest level of service for its lowest monthly fee.

For additional information please visit ECFiber.net

F. X. Flinn, Hartford Delegate to the ECFiber Governing Board (and Vice Chairman of the Board) m: 802-369-0069
FXFlinn@gmail.com

ENERGY COMMISSION

The Hartford Energy Commission (HEC) had a momentous and productive year during FY 2018 – mostly related to the very welcome arrival of Geoffrey Martin as Town Energy Coordinator, in September 2017. With the guidance and support of Leo Pullar (Town Manager) and Lori Hirshfield (Director of Planning and Development Services), and Geoff/HEC's full participation, a reorganization of the Commission has proven to be efficient, highly collaborative, and full of good cheer and energy savings.

Work accomplished during the year included collaborative participation in many events, both regional and Town-focused:

CROH resilience week (August 2017)
EV Expo, Vital Communities (October 2017)
Carbon tax forum (February 2018)
Candidates/budget night (February 2018)
Community/Town Meeting Day (March 2018)
Flavors of the Valley (April 2018)
3E Thermal workshop for landlords (May 2018)
HCC Block Party (June 2018)

The Commission's formal work has been centered on helping Town residents weatherize their homes (Warm Up Wilder, Warm Up Quechee, and Button Up Hartford, resulting in around 75 walk throughs from qualified contractors), and guiding longitudinal energy planning for the Town. The latter has taken the form of soliciting public input concerning energy matters and renewable energy project siting (with help from contractors Rebecca Sanborn Stone and Delia Clark), and actively rewriting Chapter X (Energy) of the Town Plan.

Simultaneously, under Geoff's guidance, several energy efficiencies were achieved that will save the Town considerable energy and money, both in the short and long terms, including:

Project	Fuel Savings
LED light retrofit at the solid waste facility	22,537 kWh/year
LED light retrofit at the Department of Public Works garage	1,187 kWh/year

LED light retrofit at the fire department	600 kWh/year
Two net-metered solar projects totaling approximately 100kW	136,069 kWh/year
S. Main St. parking lot electric vehicle charging stations (4 ports total)	(income from users)
Two heat pumps in PD locker rooms	214 gal oil/year
Municipal fleet performance monitoring	TBD

HEC looks forward to remaining a prominent force in shaping Hartford's energy future.

Peggy Allen
Lynn Bohi
Cathy Geiger
Andrew Graham
Erik Krauss
Martha McDaniel
Ryan Scelza
AN "Niki" Thran

Alan Johnson, Selectboard liaison
Lori Hirshfield, Director of Planning and Development Services, staff
Geoff Martin, Energy Coordinator, staff

HARTFORD BUSINESS REVOLVING LOAN FUND (HBRLF)

The Town of Hartford received a Rural Development Grant from the State of Vermont in 1985 to assist Catamount Brewery with start-up funds to locate its facility within downtown White River Junction. Under the Grant, Catamount's repayments were earmarked to fund the Hartford Business Revolving Loan Fund (HBRLF). In 1994, an additional \$300,000 was secured from a Special Purpose Grant received through the assistance of Senator Patrick Leahy.

In 1986, the Town of Hartford Selectboard appointed the HBRLF Committee, who later adopted guidelines for the Fund. The current committee members are Kevin Raleigh, Chair, Dennis Driscoll, Vice Chair, Frank Klymn and Steve Geiger. Green Mountain Economic Development Corporation (GMEDC) markets and administers the Fund, works with prospective borrowers with the Vermont Small Business Development Center (VtSBDC), receives loan applications, reviews and prepares summary analyses and presents the applications to the Committee. The HBRLF Committee then reviews the applications for potential job creation and benefits to the town of Hartford, determines credit worthiness, sets loan conditions and makes recommendations to the Selectboard for their approval.

Generally, loans are made available to businesses in Hartford that need capital but find it difficult to secure traditional bank financing. As of June 30, 2017, the loan amounts range from \$20,000 to \$100,000 for terms of 5-10 years (the longest is for VERMOD ending in 2026). The current interest rate is 5.50%.

Since the program began in February 1990, HBRLF loans have been given to Hartford businesses totaling \$1,444,500.00, and have helped leverage total capital of \$24,216,398.00 for businesses and their respective projects. In addition, the HBRLF has been responsible for creating 82 start-up jobs, retaining 200 jobs and creating 166 new ones for existing Hartford businesses. As of June 30, 2017, the HBRLF had five loans with balances of \$184,706.34, and \$172,703.66 available to new applicants.

In fiscal year 2016-2017, one closing occurred for a loan approved the previous year. This was in the amount of \$42,500 for a start-up restaurant which helped create 5 jobs in Hartford. HBRLF has a shared first position with Community Capital. As of June 30, 2017, one new loan commitment letter was executed for a start-up restaurant, with a closing date not yet set.

Submitted by GMEDC on behalf of HBRLF.

HISTORIC PRESERVATION COMMISSION

The Commission assists individuals, businesses, and organizations in the preservation and appropriate reuse of historic structures within the Town. Hartford is one of fourteen Certified Local Governments (CLG) designated by the Vermont Division for Historic Preservation. As a CLG, Hartford is eligible for assistance and funding through the Division. Formed in February 1993, the purpose of the Commission is to: create and maintain a system to survey and inventory historic properties within Hartford; review nominations of properties that are under consideration for nomination to the National Register of Historic Places; seek and prepare applications for funding for preservation activities; advise and assist individuals, Boards, and Commissions on matters relating to the preservation of historic resources; and perform additional responsibilities as required.

During the past year ending June 30, 2018, the Hartford Historic Preservation Commission has undertaken the following preservation activities:

- Completed the **Historic Preservation Public Outreach and Education Program** (Certified Local Government grant).
- Completed the update of the **White River Junction Historic District Nomination** (Certified Local Government grant).
- Received Certified Local Government grant funding to undertake a **Cemetery Research and Oral History Project**.
- Attended the Annual **Vermont Historic Preservation/Downtown Conference** in Bristol.
- Worked with the Hartford Garden Club to reveal the **Lyman Homestead Historic Marker** on Pine Street.
- Reviewed the National Register Nomination for the **VA Hospital Administration Building**.
- Participated in the update of the Historic Resources Chapter of the **Town Plan**.
- **Held discussions with property owners** about use/reuse of their historic buildings.
- Participated in meetings regarding **Quechee Gorge Bridge Safety Fencing**.

The Commission consists of a maximum of five members, each of whom serves a three-year term. Members are chosen for their interest, knowledge, or professional skills in the areas of history, architecture, archaeology, historic preservation, American studies, architectural history, anthropology, planning or related subjects. The Commission continues to encourage and assist in the preservation of the unique historic and architectural features in all of the five villages and outlying areas of the Town of Hartford. Citizens are urged to suggest potential preservation projects for future consideration to the Commission or its coordinator. Commission members include Susanne Walker Abetti, Roy Black, Robin Adair Logan, Pat Stark and Chair Jonathan Schechtman. Meetings take place the third Wednesday of the month at 5:00 p.m. If you have questions or comments for the Commission, please contact Planner Matt Osborn who can be reached at 295-3075 or mosborn@hartford-vt.org

HARTFORD COMMITTEE ON RACIAL INEQUALITY

The Hartford Committee on Racial Equity and Inclusion (HCOREI) was formed by the Hartford Selectboard and Hartford School Board to address inequity within the Town, the School District and the community at large. HCOREI's charge is to make specific recommendations to alleviate, remediate and/or eliminate said inequity, by researching and developing an informed understanding of the experience of race and ethnicity. In 2018, the two Boards approved recommendations made by the Hartford Committee on Racial Inequality, the previous ad-hoc committee, resulting in the formation of a standing committee, a commitment to professional development through cultural sensitivity training for employees of the Town and School District, and to the eventual drafting of a strategic plan for equity and inclusion. Committee constitution and membership is collaboratively governed by both the Selectboard and School Board, which receive recommendations from HCOREI.

HARTFORD HISTORICAL SOCIETY

The Hartford Historical Society, founded in 1987, is a non-profit educational institution deriving its income from donations, a town appropriation, membership dues and a variety of fundraising events. We welcome and encourage all Hartford residents and history enthusiasts to join this all volunteer organization. Our Curatorial Staff, directed by Pat Stark and volunteers continue to receive Hartford-related artifacts, photographs, historical documents and maps. Our long-time Director, Martha Knapp, resigned this past year to move to Florida. Her unexcelled expertise has guided us favorably these last few years and we are grateful for the many hours she gave to the Society.

Regularly-scheduled programs held at the Hartford Congregational Church in 2018 included "Dora Keen Handy", a local resident of West Hartford, by member Roy Black and Judy Roberts, "Growing Up in White River Junction" by member David Briggs, "Growing Up and Growing Old in the Upper Valley Region" by Stephen Taylor, and "Levi Allen, Ethan's Black Sheep Brother."

Special events this year included hosting an Ice Cream Social in August in conjunction with the Hartford Library for neighborhood children and adults who came to enjoy games on the lawn along with ice cream. We also participated in "Glory Days of the Railroad" in September and the "Old Fashioned Hartford Village Christmas Celebration" in December.

We continue to work with the Hartford School District hosting school classes at the Garipay House as well as visiting our schools as they study and discover the history of our town.

The Garipay House in Hartford Village features permanent and revolving displays of items from the town's history and has a substantial research and reference center. We are closed for the winter months but are open by appointment and for special events.

Monthly meetings of the Board of Directors are held at the Garipay House and all are welcome to attend these meetings. Our newsletter is published five times a year in color through generous donors from the community. Please check our website (www.hartfordhistory.org) which includes our events calendar, photographs and many interesting links to genealogy.

The Genealogy Center, in cooperation with the Library, is located in the Hartford Library and is open Tuesdays noon – 3 pm or by appointment. The center has copies of newspaper articles, vital records, genealogies of Hartford residents, gravestone records, copies of the Hartford High School yearbooks and the Landmark Newspaper is available on microfilm plus much more. The Oral History Program is administered and maintained through this Society in conjunction with the Hartford Historic Preservation Commission. We have over 120 tapes in the collection and volunteers are always welcome to help us continue this program.

We were unable to raise the necessary funds to purchase the Horace Pease House/former Elks Club facility in Hartford village as anticipated and will now concentrate on making our Garipay House handicapped accessible. Volunteers and new members are always welcome.

Judeen C. Barwood, President

PARKS AND RECREATION COMMISSION

The Hartford Parks and Recreation Department is a nationally accredited by the Commission for Accreditation of Parks and Recreation Agencies. The Commission consults with and advises the director of Parks and Recreation in matters affecting recreation programs; park/facility related projects, policies and finances. The Commission assists in the development of long-range planning for recreation and park needs of the community. The Commission works hard on making sure they follow to Parks and Recreation mission which is as follows: ***To serve the needs of the community through quality parks and facilities, and by offering lifelong learning through recreational and cultural programs.*** The Commission will be working with the Department Staff on the Re-Accreditation process for the Parks & Recreation Department.

The Parks & Recreation Commission meets the 2nd Thursday of each month at 5:30pm in the Town Hall. We encourage members of the public to attend our meetings and get involved. We invite you to review and evaluate our performance. We are accountable to the community, and welcome your feedback, either directly to staff or the Parks and Recreation Commission.



If you are interested in serving on the Commission, please contact the Town Manager's Office to fill out an application of interest.

Thank you and have a great year!

Brett Mayfield, Chair
 Kevin M. Stuart, Vice Chair
 Michael Vanasse, Member
 Abigail Barman, Member
 David M. Crocco, Jr., Member
 Richard Grassi, Selectboard Liaison
 Greer McCarty, Student Liaison

PLANNING COMMISSION

The Hartford Planning Commission is authorized by Title 24 of the Vermont Statutes, Chapter 117 to: prepare a master plan and amendments; propose and administer the Zoning and Subdivision Regulations; undertake studies and make recommendations on land development issues; recommend codes and enforcement procedures; prepare capital budgets and programs; participate in regional planning issues; enter and examine properties; and work with other departments and agencies on planning issues. Seven Commissioners are appointed by the Selectboard to fill three-year terms. The Commission holds public hearings on all proposed subdivisions, planned developments, and zoning and master plan amendments. In addition, the Commission conducts reviews of site plans for all new or altered uses except one or two family dwellings and their related structures, home occupations, home businesses, agricultural and forestry uses and essential services.

Applications decreased from nineteen (19) in Fiscal Year 2017 to thirteen (13) in Fiscal Year 2018. These applications included one (1) planned development, four (4) subdivisions, and eight (8) site plans.

Significant applications that were approved include a Motor Vehicle Sales and Repair Facility on Sykes Mountain Avenue (under construction), a new restaurant in the space formerly occupied by the Polka Dot (open), and a 165 unit self-storage facility on Route 14 (under construction).

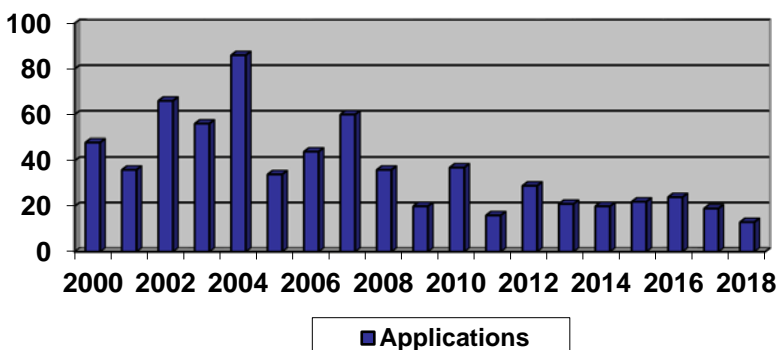
The Commission members encourage residents to meet with them whenever they have concerns about land use issues in Hartford, as well as to attend Planning Commission meetings, hearings and workshops. Public Hearing dates and agendas are available on the Town's website (www.hartford-vt.org) or by contacting the Hartford Department of Planning and Development Services at (802) 295-3075.

Bruce Riddle, Chair
 Toby Dayman

John Reid, Vice Chair
 Jacques Harlow

Peter Merrill, Clerk
 Dave Sherman

Robin Adair Logan



TOWN AND SCHOOL MEETING COMMITTEE (HTSMC)

The principal goals of the HTSMC are to increase voter awareness about the town meeting process, improve the quality of meetings, prevent manipulation of the process by incumbents, and serve the town, school district and town clerk by managing the process of drafting calendars of events, planning meeting space and setup, drafting meeting agendas, and executing tasks related to the meetings such as developing, ordering, and managing the mailing of the reminder postcards, preparing posters and getting them printed and distributed around town, preparing and coordinating publicity, and providing orientation and presentation preparation assistance for speakers at the meetings. The town and school meeting committee is a charter mandated committee staffed by 1 appointed by the town clerk, 2 by the select board, and 2 by the school board.

Two meetings were held during the 2018 Town Meeting Cycle for which the HTSMC took responsibility to publicize and organize: Budget Discussion/Candidates Night on Feb 26th, and Town Meeting Day, a combination of what, before the Charter update of 2017, were Community Day and the Annual Floor Meeting, on Mar 6th.

This year, the road signs were permitted to be attached to street signs, which enabled the committee to put out fewer and lose less of them. The Recreation Department included information on the Town Meeting in its winter flyer that went home with students in all three elementary schools. Valley News transaction ads, the drive-in sign at the WRJct McDonalds and the Hartford ListServe, CATV and town website were also venues that were used in getting the word out. The town's Constant Contact account was used to remind citizens of each meeting as well.

The principal expenses are for the town wide mailing, A/V for the meetings, the Voting Day road signs, and the posters for each meeting. Again this year, a significant amount was saved on the road signs by using decals to change the dates.

In early November of 2017, the boards and clerk were alerted to the desire of committee members to be replaced. Failing this, the committee executed the 2018 cycle and the last of their terms expired. The town presently seeks members to volunteer for this important civic work.

F. X. Flinn, Chair; Bill Mann, Vice-Chair; David Briggs, Clerk, and Virginia Umland



TREE BOARD

The Tree Board's mission is to plant and maintain public trees and advocate community tree stewardship.

In 2018 the Tree Board, with the guidance and expertise of town Tree Warden Brad Goedkoop, prepared the town's first Digital Tree Inventory, and first list of Recommended Tree Plantings with an emphasis on the importance of native species and diversity; he also made a special presentation to the Selectboard on the possible financial and aesthetic impact to the town of the destructive emerald ash borer.

The Board developed guidelines for preferred landscaping at commercial sites and housing developments; it expanded its tree nursery to grow plants for sale at its annual Arbor Day Tree and Plant sale; it continued offering 3 seasonal tree walks for the public at different town parks; and was assisted by Eagle Scout Hunter Noyes who prepared and displayed tree identification signage at Maxfield Sports Complex.

To emphasize the importance of tree diversity as we face a changing climate and threats to invasives, the Board unanimously voted to buy three under-represented hardwood trees, black walnut, black tupelo, tulip trees to replace the diseased trees at the Municipal Building. They are scheduled to be planted in Spring, 2019, and will honor Manager Leo Pullar's work on behalf of Hartford. The Board welcomes residents with a desire to learn and advocate for trees, to consider serving on the Tree Board.

Karen Watson,
Chair, Hartford Tree Board

HARTFORD TREE WARDEN REPORT

Here and globally, the concept of “diversity” often comes into conversations. The image below shows the Sep 16, 2017 Tree Board sponsored tree identification walk and this time, we focused on that concept as it relates to the natural world. In 2011, Clifford Park was destroyed by Irene but that next spring, we joined the White River Partnership in efforts to re-establish the protective barrier of trees along the White—the so called “riparian buffer.” It was during the planning months in early spring of 2012 that we came to the realization that the diversity of plantings was our greatest insurance against calamity, that and the sheer quantity of trees.

Consider the buffer itself: the next problem may not be a hurricane but instead, dry weather. Some trees tolerate heat better than others. In a diversified approach, those trees would survive. What if we planted thousands of trees from the acer (maple) family but then an invasive insect attacked that group? It’s easy to see why diversity is important.

Getting back to our tree id walk—all along the White were the evidence of our efforts of five years before. We had planted 800 trees of all different species, growing up among the thick vegetation along the now stabilized bank. Below is our cheery group, having some serious fun with tree identification.

Respectfully,
Brad Goedkoop, Hartford Tree Warden

TWO RIVERS OTTAUQUECHEE REGIONAL COMMISSION (TRORC)

The Two Rivers-Ottawquechee Regional Commission is an association of thirty municipalities in east-central Vermont that is governed by a Board of Representatives appointed by each of our member towns. As advocates for our member towns, we seek to articulate a vision for building a thriving regional economy while enhancing the Region’s quality of life. The following are highlights from 2018:

Technical Assistance

Our staff provided technical services to local, state and federal levels of government and to the Region’s citizens, non-profits, and businesses. TRORC staff assisted numerous towns with revisions to municipal plans, bylaws and studies, and assisted towns with Municipal Planning Grant (MPG) applications.

Creative Economy and Public Health

This year, TRORC received a USDA Rural Development Grant to support the Region’s creative economy. Staff hosted several Cornerstone Creative Community of Vermont (3CVT) steering committee meetings, as well as informational and networking events. TRORC also worked on several public health projects, including health planning and food access.

Emergency Management and Preparedness

TRORC conducted a Hazardous Materials Statewide Commodity Flow Study to inform and update emergency response plans, hazard analysis, and response procedures. Our Local Emergency Planning Committee efforts with local emergency responders and town officials continue across the Region. TRORC has been preparing the final municipal Hazard Mitigation Plans in the TRO Region. Staff participated in developing municipal Local Emergency Management Plans.

Municipal Energy Plans

During this second year of energy plan funding, TRORC assisted five more towns on Enhanced Energy Plans to further the state energy goals to meet 90% of Vermont’s energy needs from renewable sources by 2050. Towns meeting Energy Planning Standards receive a Determination of Energy Compliance and receive Substantial Deference on their input under the Section 248 review process for electricity generation facilities.

Transportation

TRORC is managing the Department of Environmental Conservation (DEC)’s Municipal Roads Grants-In-Aid program in our Region. This provides funding for towns to implement Best Management Practices (BMP) on municipal roads ahead of the state’s forthcoming Municipal Roads General Permit provisions. We have 29/32 municipalities participating with \$460,000 grant funding in the Region to construct projects including grass and

stone-lined ditches, improvement and replacement of culverts, and stabilizing catch basin outlets. TRORC continues to seek and obtain VTrans grants under many state grant programs.

Specifically in Hartford this past year, we assisted managing the Community Development Block Grant for Bridge and Main Housing, and reported completion of Hillridge Road ditching for the DEC's Municipal Roads Grants in Aid program. We also assisted with VTrans Better Roads Grant applications for the Quechee Main Street culvert replacement and VTrans Transportation Alternatives, coordinated efforts with the Vermont Youth Conservation Corps to inventory catch basin outlets, and participated in VTrans US5 Corridor safety discussions.

We are committed to serving you, and welcome opportunities to assist you in the future.

*Respectfully submitted,
Peter G. Gregory, AICP, Executive Director
Jerry Fredrickson, Chairperson, Barnard*



WELCOME CENTER

The White River Junction Welcome Center is operated in collaboration with the State of Vermont Information Centers Division. Our center is one of 18 statewide information and welcome centers.

In 2018 there were 19,013 recorded visitors to the center. Inside you will find our friendly, knowledgeable staff and volunteers that will courteously assist you with directions, where to stay, dine and current happenings of the area. You can also find Vermont made products and souvenirs.

The Welcome Center is located at 100 Railroad Row, White River Junction. The Welcome Center continues to be a great economic development opportunity for downtown White River Junction, bringing visitors off Interstates 89 and 91 to downtown.

The Vermont Information Center Division provides a grant to the Town of Hartford which is used to offset the daily operational cost. In addition, staff are assigned the responsibility of overseeing the arrival and departure of the Amtrak train, The Vermonter. The Welcome Center is open 10:00am to 5:00pm 7 days a week and managed by the Hartford Parks & Recreation Department.

ZONING BOARD OF ADJUSTMENT

The Hartford Zoning Board of Adjustment is authorized by the Vermont Planning and Development Act (Act 24 V.S.A., Chapter 117) and its bylaws, to receive, hear and render decisions on applications regarding appeals to decisions of the Zoning Administrative Officer, setback waivers and variances from area and dimensional requirements and conditional use applications as outlined in the statutes. The Zoning Board of Adjustment meets with the Planning Commission periodically to discuss zoning issues, participate in bylaw amendments and various planning activities related to zoning.

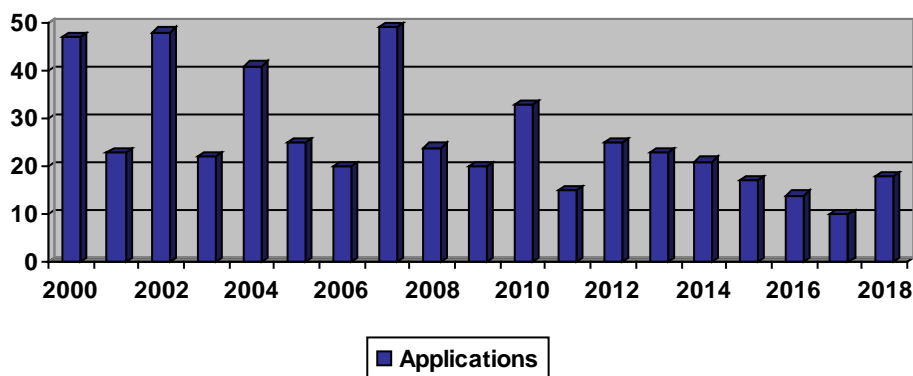
Zoning permits are required prior to the initiation of land development as defined in the Hartford Zoning Regulations. The Zoning Administrative Officer forwards applications for conditional use approval, setback waivers, variances and appeals to the Zoning Board of Adjustment. Findings of Fact and Conclusions of Law are written based on the specific circumstances of each case and review criteria established by the statutes. Applicants and interested parties have the right to appeal adverse decisions of the Zoning Board of Adjustment to the Vermont Environmental Court.

Zoning Board of Adjustment applications increased from ten (10) in Fiscal Year 2017 to eighteen (18) in Fiscal Year 2018. These applications included nine (9) setback waivers and nine (9) conditional uses.

Significant applications that were approved include a Motor Vehicle Sales and Repair Facility on Sykes Mountain Avenue (under construction) and a 165 unit self-storage facility on Route 14 (under construction).

The Board is a five member quasi-judicial body. The Board members encourage residents to meet with them about land use issues in Hartford, as well as to attend Board meetings, hearings and workshops. Public Hearing dates and agendas are available on the Town's website (www.hartford-vt.org) or by contacting the Hartford Department of Planning and Development Services at (802) 295-3075.

Steve Lagasse, Chair
Chris Lowe, Vice Chair
Alice Maleski, Clerk
Tom Franklin
Scott Snyder



HARTFORD LIBRARY

Hours: Mon, Tues, and Thurs: 9 am to 6 pm;
Wed and Fri: 12pm to 6 pm; Sat 9 am to noon.
Phone: 802-296-2568

Story Hours: Tues and Thurs 10 am.
Website: www.hartfordvtlibrary.org

There were 13,126 visits to the Hartford Library and Myra Flanders Reading Room during fiscal year 2017/2018. 25,931 items circulated.

We continue to offer an up-to-date collection of fiction, non-fiction, large print, and audio books. Our digital resources include *Listen Up! Vermont* and *RB Digital* for downloadable audios and e-books and *Universal Class* for online learning.

Our outreach services are very important to library patrons who are not able to visit the library. We deliver books to four senior communities, a day care center, and several homebound individuals. The Myra Flanders Reading Room at 221 Maple Street is open for patrons in the White River Jct. area. We want to thank Joyce Perkins for donating the space and many, many books to the collection there.

Adult programs in 2017/2018 included a visit by local author Sonja Hakala, a gardening program with Henry Homeyer, and a concert performed by Jon Gailmor. A book discussion group met monthly and adults participated in the "Libraries Rock!" summer reading program.

Children's programming included two weekly story hours for preschoolers, a bi-weekly reading club for older children, a summer reading program and other seasonal events. 117 children participated in the "Libraries Rock!" summer reading program, reading a total of 2,488 books. We would like to thank the White River Rotary Club, the Upper Valley Aquatic Center, and Big Fatty's BBQ for supporting our summer programs.

The Hartford Library collaborates with the Hartford Historical Society, the Potter House School, the Praise Chapel, and the Greater Hartford United Church of Christ to host the annual "Old Fashioned Village Christmas" event in the village. This event and the annual Ice Cream Social at the end of the summer foster a sense of community that our library patrons look forward to every year.

The Hartford Historical Society's Genealogy Resource Center is located upstairs at the library. Patrons can access materials and get help with research from Mary Ann Devins, the director of the resource center.

In the spring of 2018 volunteer Shelley Best started a seed library in the library's old card catalog cabinet. Patrons can now share extra seeds during planting season and new gardeners can take seeds to try at no cost.

We would like to thank the many volunteers who help make all of the Hartford Library's services possible. Our volunteers range in ages from six years to retired adults. We also want to welcome Pat Cook and Beverley Pallmerine to our library trustee board.

Nadine Hodgdon, Librarian; Deborah Milne, Assistant Librarian; Deborah Josselyn, Library Clerk; Michelle Perkins, Reading Room Library Clerk.

Trustees: Lorna Ricard, Phyllis Bettis, Mary Booth-Benton, Pat Cook, Carole Haehnel, Lani Janisse, and Beverley Pallmerine.

QUECHEE PUBLIC LIBRARY

Library Hours: MWF 10-6, T, Th 2-7, Sat. 9-2 Storytime: Wed at 10AM Kids' Folktime: Fri. at 10AM
(802) 295-1232 info@quecheelibrary.org www.quecheelibrary.org Facebook: Facebook.com/qwlibraries

Hope for the future came in June when Ottauquechee School classes walked to the library. Students took a tour, enjoyed making sure they still fit in storytime chairs, and heard staff talk about the rewards and obligations of a public library. Urged to visit libraries throughout their lives, they showed infectious enthusiasm for local history and library technology.

Through technology many library services can now be accessed remotely and circulation stats for Quechee/Wilder Libraries of 38,500 reflect that. However, events, monthly book discussion groups, needleworking gatherings, Lego clubs and kids' activities still provide valued opportunities for community members to meet. Program attendance numbered over 3000.

Most timely was *Border Crossings*, a discussion series created for the Vermont Humanities Council through funds donated in memory of Alice Goldstein. Four books on immigration were selected, discussed here, and are now traveling the state. As every year, the Quechee/Wilder Libraries participated in *Vermont Reads*. A new tradition has become a community reading of the Frederick Douglass July 5, 1852 speech.

Stewardship of the building took the form of replacing clapboards and renovating the 25 year-old rest room. Painting by volunteers will continue next year.

Eleanor Bronder-Major joined the library staff after Linda Labriola retired as technical services librarian. The Board of Trustees elected Tommy Bauch, and Jo Allsopp and Ann DeLoach continued as co-presidents of the active Friends organization.

Offsite services include: drop-off and pick-up boxes at the Upper Valley Coop, daycare visits, home deliveries, and a book collection and monthly discussion at the Bugbee Senior Center. As an incorporated public library we are open to all residents and visitors at no charge. With operating expenses funded primarily through tax dollars, capital expenses and additional services are funded by donations, grants, activities, and the ongoing booksale downstairs. The downstairs meeting room is in frequent evening use by various groups.

A daily view of the library would be of a welcoming place for curious minds of all ages: people using public computers or Wi-Fi access, playing chess or working on a puzzle, reading newspapers, and browsing shelves of books and dvds that total more than 40,000. Digital use doubled this past year as patrons borrowed from the troves available through the library website. Also available: tech advice, readers' advisories, interlibrary loans, reference service and conversation as varied as weather, politics, literature and the community.

Library Director: Kate Schaal; Assistant Librarian: Marieke Sperry; Tech Services Librarian: Eleanor Bronder-Major

Trustees: David Izzo, Marilyn Tatarczuch-Koff, Brian Chaboyer, William Eastwood, James Schmidt, Katie McCarthy, Tommy Bauch

WEST HARTFORD PUBLIC LIBRARY & COMMUNITY CENTER

Hours: Mon. 2pm -8pm, Tues. & Thurs. 9am-6pm Telephone: 295-7992
(Closed 12-1pm), Wed. 10am-7pm (closed 12-1pm), Email: westhartford@vals.state.vt.us
Fri. & Sun. Closed, Sat. 10am – 1pm. westhartfordlibraryvt@gmail.com

Since 1922, the West Hartford Library has been servicing the needs of our patrons to the best of our ability. We have rebuilt our library three times over the years, most recently after Hurricane Irene, we are survivors. Currently, we are open 33 hours a week, Sandra Cary is the librarian. Our board members are Judy Roberts, John Newton, Harry Dorman, and Jeff Moreno. The WHL has worked hard to maintain our presence in West Hartford and to provide the needs of the community with books, movies, audios, computers, wireless connection, programs, and presentations.

Highlights of budget year 2018/2019 so far include the continuation of the Farmer's Market from June-September and the Village Party we co-hosted with the Friends of the West Hartford Library in August. The WHL has a wonderful community room available free of charge for use by the community during or after library hours. Recent usage includes birthday parties, reunions, workshops, meetings, tutoring, welcoming Appalachian Trail hikers, Back Road bikers, etc. This past summer we had the opportunity to acquire 597 picture and juvenile non-fiction books from the VT State Library system as they downsized for a move to Barre, VT. We were able to buy some new shelving to accommodate all of these great books and reorganize our wonderful library.

We at the WHL are proud of our accomplishments and celebrate our success annually with the West Hartford Village Party and fund-raising barbecue with the community at large attending. This was a collective event that included a bouncy house from Sun Common, a live animal presentation by VINS sponsored in part by the VT State Library, book sale, vendors, tag sale and free ice cream. The farmers market brought 1318 patrons to our library, we hope to see all of you come by this coming summer. We will be having our summer reading program on Wednesdays during the market from 4-6pm. There will be several fun events including live animal presentations and performers for the kid as we celebrate A Universe of Stories. Although the Friends of the West Hartford Library did not host the annual Halloween party and haunted hay-ride this past year we hope to put on a great show next Halloween.

Come join us and be a part of the West Hartford Library and Community Center.

WILDER CLUB & PUBLIC LIBRARY

Hours: Tues., 10-1, Wed., Thurs., Fri, 2-6, Sat., 10-1 Storytime: Tuesdays at 10 a.m
Email: wilder@quecheelibrary.org Website: www.quecheelibrary.org Telephone and Fax: 295-6341

While folk songs of unionizing miners of the 1930s filled the hall, listeners were surrounded by silkscreened images of Vermont mill women. The Quechee/Wilder Libraries *Vermont Reads 2018* program was a moving experience, epitomizing that a library can bring together a community to appreciate books (such as the selected title, *Bread and Roses, Too*) while exploring political and social issues, music and art. It concluded with people sampling meatballs such as the characters in Katherine Patterson's novel might have supped on in Barre during the Massachusetts millworkers strike.

Other highlights of the year included an uptick in hall rentals for family occasions and meetings by various state agencies and Upper Valley groups. All appreciate the new air conditioning. Some library patrons also enjoy the hall to work on laptops, hold conversations, or enjoy a craft activity with youngsters. Within the library people make use of the public computers and browse the continually rotating collection of new books, dvds, and cds as well as read the *Valley News* and magazines. Others make a quick stop to pick up a reserved book from another library. Staff is available to help, to welcome visits from the nearby Wilder School, and to make home deliveries upon request.

Every December children revel in ten tables set up by Friends for ornament-making. These ornaments become keepsakes along with memories of the full, merry hall. For older patrons, Marieke Sperry visits the Bugbee Senior Center monthly to lead a book discussion, this year aided by a grant from the Rotary Club to purchase large print volumes.

Northern Stage continued its library partnership, offering tickets for free raffles, and presenting on our stage a youth ensemble play. Scout groups meet weekly.

Shared Quechee/Wilder Libraries circulation statistics of 38,500 items indicate patrons' use of the varied types of access and material, browsing the statewide online catalog and making loan requests. Digital resources from our website include *Mango* for foreign language instruction, and *Infotrac* for a wealth of sources for students and adults on every topic. Also available are *Heritage Quest*, *Universal Class* (yoga anyone?), plus *ListenUp* and *RbDigital* for downloadable audio books and e-books. Staff is ready to help anyone learn how to gain full access.

The intent is always for an informed citizenry and an inter-connected community.

Trustees: Peter Schaal, Gail Schaal, Larry McKinney, Andrea McKinney, Jane Sweatt, Nick Clemens, and Steve Melendy



Community Resilience Organization of Hartford

Kye (Mary H.) Cochran (2020)
Dylan Kreis (2020)
Laura Simon (2020)

Conservation Commission

Jonathan Bouton (2020)
C. Dana Hazen (2020)
Mary Hutchins (2019)
Thomas Kahl (2020)

Design Review Committee

Abigail Barman (2020)
Evan Eccher (2021)
Jonathan Schechtman (2019)

Energy Commission

Lynn Bohi (2021)
Frederick D. Randall (2021)
Erik Krauss (2019)
Martha McDaniel (2021)

Hartford Business Revolving Loan Fund Committee

Dennis Driscoll, Jr. (2019)
Frank Klymn (2020)
Kevin Raleigh (2020)

Hartford Tree Board

Tim Covell (2019)
Clare Forseth (2021)
Carole Haehnel (2020)

Historic Preservation Commission

Susanne Abetti (2019)
Roy Black (2021)
Robin Adair Logan (2020)

Parks & Recreation Commission

Abigail Barman (2020)
David Crocco Jr. (2021)
Brett Mayfield (2019)

Planning Commission

Robin Adair Logan (2020)
David Sherman (2021)
Tobias Dayman (2021)
Jacques Harlow (2019)

Hartford Committee on Racial Equity and Inequality

Sara Campbell
Michele Boleski
John Hall
Ann Raynolds

3 Year Term

Paige Heverly (2021)
Selectboard Liaison: Simon Dennis

4 Year Term

E. Angela Emerson (2021)
Lee Michaelides (2022)
Selectboard Liaison: Alan Johnson

3 Year Term

Denise Welch-May (2021)
Anita Hamalainen (2021)
Selectboard Liaison: Kim Souza

3 Year Term

Ryan Scelza (2021)
Alexandra Nicole Thran (2021)
Selectboard Liaison: Alan Johnson

3 Year Term

Ryan Scelza (2021)
Jay Zanleoni (2021)
Selectboard Liaison: Richard Grassi

3 Year Term

Deborah Milne (2020)
Karen Watson (2019)
Selectboard Liaison: Rebecca White

3 Year Term

Jonathan Schechtman (2020)
Pat Stark (2019)
Selectboard Liaison: Dennis Brown

3 Year Term

Kevin Stuart (2020)
Michael Vanesse (2019)
Selectboard Liaison: Richard Grassi

3 Year Term

Peter Merrill (2019)
John Reid (2021)
Bruce Riddle (2019)
Selectboard Liaison: Kim Souza

Nancy Russell
Allene Sweinckowski
Selectboard Liaison: Jameson Davis
Selectboard Liaison: Kim Souza

School Board (Elected)

Michele Boleski
Kevin Christie
Peter Merrill
Russell North

Nancy Russell
Selectboard Liaisons:
Rebecca White
Richard Grassi

Selectboard (Elected)

Dennis Brown 3 yr (2019)
Jameson Davis 2 yr (2020)
Simon Dennis 3 yr (2021)
Richard Grassi 3 yr (2020)

Alan Johnson 3 yr (2019)
Kim Souza 2 yr (2020)
Rebecca White 2 yr (2019)

Sister Cities International Committee

Brett Mayfield (2019)
Joan Ponzoni (2019)
Laura Cooney (2020)

3 Year Term

Allison Litten (2020)
Skye Murray (2020)
Selectboard Liaison: Jameson Davis

West Hartford Library Trustees (Elected)

Harry Dorman (2022)
Jeffrey Moreno (2020)

John Newton (2020)
Judith Roberts (2022)

Zoning Board of Adjustment

Thomas Franklin (2019)
Stephen Lagasse (2019)
Christopher Lowe (2019)

3 Year Term

Alice Maleski (2019)
Scott Snyder (2021)
Selectboard Liaison: Dennis Brown

Board of Civil Authority**Selectboard Members**

Dennis Brown
Jameson Davis
Simon Dennis
Richard Grassi
Alan Johnson
Kim Souza
Rebecca White

Town Clerk

Lisa O'Neil

Justice of the Peace

Ken Baldwin
Ali Hannigan
Dick Ballou
Roy Black
Pat Cook
F.X. Flinn
Don Foster
Susan Foster

Daniel Fraser
Nancy Howe
Hailey Kasten
Gayle Ottmann
Kevin Raleigh
Barb Reed
Joe Trottier

PUBLIC LIBRARIES
Summary of Revenues & Expenditures*

	<u>Actual 2018-2019</u>	<u>Budget 2019-2020</u>
HARTFORD PUBLIC LIBRARY		
Revenues		
Town of Hartford - Budget	\$104,500	\$104,500
All Other Sources	<u>\$ 2,400</u>	<u>\$ 2,500</u>
Total	\$106,900	\$107,000
Expenditures	\$106,900	\$107,000
QUECHEE PUBLIC LIBRARY		
Revenues		
Town of Hartford - Budget	\$173,390	\$176,900,
All Other Sources	<u>\$ 18,510</u>	<u>\$ 18,800</u>
Total	\$191,800	\$195,700
Expenditures	\$191,800	\$195,700
WEST HARTFORD PUBLIC LIBRARY		
Revenues		
Town of Hartford - Budget	\$ 47,700	\$ 48,306
All Other Sources	<u>0</u>	<u>0</u>
Total	\$ 46,697	\$ 48,306
Expenditures	\$ 47,300	\$ 48,306
WILDER CLUB & PUBLIC LIBRARY		
Revenues		
Town of Hartford – Budget	\$ 28,850	\$ 28,500
All Other Sources	<u>6,695</u>	<u>\$ 7,000</u>
Total	\$ 35,545	\$ 35,500
Expenditures	\$ 34,283	\$ 35,850

* Complete financial reports available through each library.

CEMETERIES**Summaries of Receipts & Expenditures**

	ACTUAL 2018-2019	BUDGET 2019-2020
CHRISTIAN ST CEMETERY		
Receipts		
Town of Hartford	\$ 600	\$ 600
Hartford LOT Revenue*		22,200
All Other Sources	<u>0</u>	<u>0</u>
Total	\$ 600	\$22,800
Expenditures	\$ 1,200	\$22,800
HARTFORD CEMETERY ASSOCIATION		
Receipts		
Town of Hartford	\$ 7,500	\$ 7,500
Hartford LOT Revenue*		56,700
All Other Sources	<u>1,550</u>	<u>1,150</u>
Total	\$ 9,050	\$65,350
Expenditures	\$ 22,350	\$65,350
MT. OLIVET & ST. ANTHONY CEMETERIES		
Receipts		
Town of Hartford	\$ 3,800	\$ 3,800
Hartford LOT Revenue*		10,200
All Other Sources	<u>6,329</u>	<u>6,830</u>
Total	\$ 10,129	\$20,830
Expenditures	\$ 10,335	\$20,830
QUECHEE CEMETERY ASSOCIATION		
Receipts		
Town of Hartford	\$ 3,000	\$ 3,000
Hartford LOT Revenue*		9,850
All Other Sources	<u>4,000</u>	<u>4,000</u>
Total	\$ 7,000	\$16,850
Expenditures	\$ 10,000	\$16,850
WEST HARTFORD CEMETERY		
Receipts		
Town of Hartford	\$ 900	\$ 900
Hartford LOT Revenue*		700
All Other Sources	<u>0</u>	<u>0</u>
Total	\$ 900	\$ 1,600
Expenditures	\$2k to 5k	\$2k to 5k

* 1% Local Option Meals, Rooms, Alcoholic Beverages Tax



Report of the Health and Social Services That Serve Hartford

ADVANCE TRANSIT

For the twelve months ending June 30, 2018, total ridership, which includes fixed routes (blue, brown, green, orange, red), shuttles, and ADA paratransit, was 877,721. 287,135 trips were taken on shuttles in downtown Hanover and near DHMC. **On the fixed routes 78,061 were boarded in Hartford, out of a total 590,105. 1,696 trips were boarded in Hartford on the AT's ACCESS ADA service, out of a total of 10,740.**



Two years ago year we introduced a new smart phone application or "App." The app can be downloaded for free for either iOS (iPhone) or android. In 2018 we launched a new website (www.advancetransit.com) that also includes real time bus arrival information and interactive maps that show routes and bus stop locations on a mobile-friendly platform. Printable timetables can also be downloaded from the website. Don't have internet access? Printed schedules are available from Advance Transit and at the Hartford Town Hall.

You have probably noticed some new and different buses around town. We are replacing older high-floor buses that had wheelchair lifts with easier loading low floor buses that have ramps. They are also quieter and have significantly cleaner emissions.

Do you need help navigating the AT bus system? Vital Communities and AT are working together to offer free travel training services to groups or individuals. Let us know if we can help you learn how to ride and travel independently.

About AT: Advance Transit is a bi-state regional nonprofit public transportation system headquartered in Wilder. Our mission: *"To assure the continued livability and accessibility of Upper Valley communities by providing safe, effective and friendly public transportation services."* Our vision: ***"Moving the Upper Valley Forward."***

Services include FREE regularly scheduled fixed route bus service, ADA Complementary Paratransit service, and park-and-ride shuttles. Visit our website at www.advancetransit.com or call 295-1824 8:00 a.m. - 4:30 p.m. Monday through Friday, if you have questions Thank you for your support, and thanks for riding Advance Transit!

Van Chesnut
Executive Director

Bethany Fleishman & Jim Tonkovich
Hartford Representatives, AT Board of Directors

BUGBEE SENIOR CENTER-WHITE RIVER COUNCIL ON AGING

The White River Council On Aging, also known as the Bugbee Senior Center, is a non-profit agency committed to providing services to older community members and their families. The Center serves residents from Hartford and surrounding towns that include Hartland, Norwich and Thetford. We provide a range of social, transportation, nutrition, enrichment and education programs and activities. All of these programs have the goal of enhancing the health and independence of our older citizens. If you would like more information about these services, I invite you to give us a call at 295-9068, or stop in to see the Center during our hours of operation which are 8:00-4:00, Monday through Friday.

During Fiscal Year 2018, our agency provided services to more than 1000 Hartford residents. These include, but are not limited to the following services:

Residents served meals on site: 234
Residents provided Home Delivered Meals: 137
Residents receiving newsletter: 942
Residents receiving a social service: 84
Residents participating in education/enrichment programs: 289
Residents receiving transportation: 76

All told during the last year, our agency served 11,880 meals on site, and delivered another 16,150 meals to folks unable to come to the Center.

A majority of our services are provided to Hartford residents. Certainly the fact that we are located in White River Junction is a contributing factor in that aspect of our operation. We at the Center, including our Board of Directors are grateful to townspeople for their continuing support of our programs.

We invite you to come on down and enjoy a meal and our programs. If you would like to be added to our mailing list, give us a call and we will do so.

Thank you again for your support.

Respectfully Submitted,
Len Brown
Executive Director

COVER, INC.

COVER's mission is to foster hope and build community by organizing volunteers in the Upper Valley to do urgent home repair work under professional supervision and provide the tools and materials to get the job done. COVER serves homeowners who are low-income, elderly, or people dependent on wheel chairs or walkers for mobility. During the winter, COVER organizes volunteers to do weatherization of homes designed to reduce cold air drafts and reduce energy consumption.

All homeowners are asked to make an affordable contribution to the materials cost. Projects have included accessibility ramps, roof replacements, accessibility modifications, garb bars for fall prevention, weatherization, smoke detector installations, LED bulb installations.

Benefits to the town:

- Long term residents can stay in their homes longer.
- Homes stay on the tax rolls longer.
- Builds a stronger sense of community when neighbors help neighbors.

The average materials cost of a COVER Home Repair project is \$1,200-1,500. Weatherization material projects are much lower in cost, averaging \$100 per home.

Each year we average 60-80 urgent home repair jobs and 50-60 weatherization jobs.

In addition, The COVER Store accepts donated furniture, appliances, tools, and building materials. The mission of the store is to repurpose/recycle donated items and to generate revenue to help pay for COVER program services. The COVER Store keeps a lot of items out of landfills.

COVER Home Repair, Inc. is a 501-C-3 tax exempt organization. COVER's 12-person volunteer Board of Directors govern the operation of the programs. The COVER Store and offices are located at 158 South Main St, WRJ, VT. www.coverhomerepair.org.

THE FAMILY PLACE



As one of 15 Parent Child Centers in Vermont, The Family Place operates a variety of programs designed to promote strong, resilient families and nurturing, high quality early experiences for children.

The Family Place staff includes early childhood educators, child development specialists, a nurse, a licensed clinical mental health counselor, home visitors and case managers. We offer meaningful, timely support in families' homes, at our center, or in other settings where families are comfortable. Families come through our doors for many different reasons. Sometimes, it's to make connections with other families through playgroups or events. Often, it's for assistance finding or paying for child care. Sometimes, it's because someone recognizes that a child is behind in meeting developmental milestones or has special medical needs. Other parents engage with us for support in meeting education or employment goals, or to enhance their parenting skills.

The Family Place partners with families to identify all the potential areas for support and connect them with the resources that are most appropriate for their circumstances and goals. We partner with local agencies and providers, working together to create a more effective fabric of support for families.

The Family Place served more than 365 children (and their families) from Hartford last year, through both on-site and home-based services.

We could not do this vital work without the support of the Hartford community and our community partners. We have seen the challenges facing families become increasingly complex. We are keenly aware of the importance of the early childhood years and the challenges to healthy outcomes for the children in our community, including the growing epidemic of opioid dependence. The Family Place provides a family-friendly campus and experienced staff to welcome and assist adults and children alike.

We invite you to review the work and outcomes highlighted in our 2017-2018 Annual Report, which can be found on our website. For more information, please view our website at www.FamilyPlaceVT.org, call 649-3268, or visit us at 319 U. S. Route 5 South in Norwich. Thank you for your support!

GOOD BEGINNINGS

As Good Beginnings, Inc. celebrates its 32nd year of serving Upper Valley families, our mission remains the same as it was when the founding mothers gathered to support those first young families in 1986: ***to serve local families with new babies by providing hands-on support, education and community outreach.***

Our programs begin when a family is referred to our staff by area hospitals, pediatricians or by the family's contact. At that time, our program director communicates with the family to determine which program best meets their needs. Many families engage in our **In-Home Volunteer Visitor Program**, which matches families with a trained volunteer (often living in the same town) who visits once a week for 2-3 hours for three consecutive months to provide respite for exhausted parents at a vulnerable time in a family's life.

Some families do not request a volunteer and engage only in our **Support and Education Program** which provides parent educational materials, children's books, emergency assistance, emotional support and community connections. Both programs serve to mitigate isolation and postpartum depression and enhance family safety.

In the 2018 fiscal year, we continued to promote volunteer services to foster families and worked with DCYF (Division of Children, Youth and Families of New Hampshire), as we have already worked with DCF (Vermont Department for Children and Families) to help educate the families they serve. We also worked more closely with the Moms in Recovery and the Perinatal Addiction Recovery teams, programs of Dartmouth-Hitchcock Hospital's opioid addiction recovery for mothers. Good Beginnings reached out to the foster families of infants and to the moms in recovery, offering volunteer services and needed infant items. We also taught an infant movement class to the Moms in Recovery. Additionally, we partnered with a Dartmouth College Anthropology class on pregnancy, birth and babies, and were the fortunate recipients of a term's worth of research by the seminar students on topics relating to both opiate addiction in moms, and postpartum depression in mothers/fathers. Lastly, and most importantly, our Program Director trained 27 new volunteers; and, we served more families than ever before with our In-Home Volunteer Visitors.

In the Town of Hartford, Good Beginnings served 27 families through one or more of our programs, 22 of which received In-Home Volunteer Visitors for an average of 12 weeks.

GOOD NEIGHBOR HEALTH CLINIC



Good Neighbor
Health Clinics

The Good Neighbor Health Clinic and Red Logan Dental Clinic promote the health of people in the Greater Upper Valley who are in need and do not have the means to pay, by providing free medical and dental care, mentoring aspiring health care professionals and advocating for improved access to dental and health care. The Clinics served 1,190 people in 2018, 271 of whom live in Hartford. Residents who used the Clinics had 391 appointments with a doctor and 302 dental visits.

In addition to seeing patients who are without insurance, the medical clinic also sees patients with high deductible insurance plans. People who are struggling with low incomes and high insurance costs are encouraged to see a physician at the Clinic rather than postponing unaffordable medical visits.

The Clinic is known for providing quality care for those in need in the Upper Valley. Care is provided by a group of 24 volunteer physicians and 14 volunteer dentists who supervise fourth-year dental externs from Tufts, The University of New England and Boston University Schools of Dentistry. All of the clinics are staffed by volunteers and last year volunteers contributed 2,926 hours to patient care.

The Red Logan Clinic provides exams, x-rays, cleanings, fillings, extractions, single crowns, root canals and dentures. Additionally, the Clinic was able to triage 27 Hartford residents who were experiencing dental pain and see them on a same day basis. The top five reasons for medical visits were cardiovascular, psychosocial, musculoskeletal, pulmonary, and dermatological. In addition, patients receive immunizations, vision screenings, help applying for insurance, lab work and x-rays at no cost, referrals to substance mis-use treatment programs and free prescriptions.

The Clinics are located in downtown White River Junction directly on the Advanced Transit bus route with satellite Clinics at the Haven and at Alice Peck Day Hospital in Lebanon. Evening hours are offered, in addition to Monday through Friday daytime hours, to accommodate work schedules.

Please know that your support, through the town, has served the mission of Good Neighbor and directly benefitted your neighbors! We hope that you will stop by and visit us.

GREEN MOUNTAIN RSVP & VOLUNTEER CENTER

Green Mountain RSVP (GMRSPV) is a Senior Corps program of The Corporation for National and Community Service. It is a nation-wide program for people age 55 and older who wish to make positive impacts in their communities. They volunteer their skills and knowledge to non-profits organizations. We also see the benefit that volunteers receive due to their service, which improves their quality of life. We have adopted a motto of "Do Good, Feel Good!" This benefit is shared with the community as well.

GMRSPV has been helping local non-profit and civic organizations by recruiting and matching volunteers to meet community needs. Our goal is to ensure that volunteers contribute their time and talents to programs that have a significant and positive impact in the Hartford area. Our volunteers address community concerns that are vital for our senior population and their neighbors. They include supporting Healthy Futures and Aging in Place through food pantry support, meal delivery, and transportation. We have ten volunteers in Hartford who are active in Bone Builders in White River which has 15 participants, the food shelf at the Upper Valley Haven, and "Everybody Wins VT" at the White River Elementary School. We sponsor an annual food drive at the Co-op Food Store in White River and donated food to two Hartford Food Shelves, The Upper Valley Haven and the Valley Bible Church.

Please contact our Windsor County office at (802) 772-7859 and speak to our Coordinator, Corey Mitchell with questions or reach me directly at (802) 447-1546.

Thank-you for your continued support.
Sincerely,

Cathy Aliberti, Director
Green Mountain RSVP
802.772.7875
www.rsvpvt.org



GREEN UP VERMONT

Green Up Day marked its 48th Anniversary on May 5, 2018 with 22,700 volunteers participating and 225 tons of litter collected throughout the state. Always the first Saturday in May, Green Up Vermont is a nonprofit private organization that relies on your town's help to continue the annual tradition of cleaning up our roadways and waterways, while promoting civic pride. The tradition of Green Up Day began in 1970 by Governor Deane C. Davis and will celebrate its 50th Anniversary in May 2020.

Green Up Vermont also offers a statewide educational component for grades K-2 by providing free activity booklets to schools and hosts its annual student poster design and writing contests for grades K-12. To learn more please visit www.greenupvermont.org.

Support from cities and town's is an essential part of our budget, enabling us to cover fourteen percent of our annual operating budget. All town resident's benefit from clean roadsides! Funds help pay for administrative and program support, which includes over 55,000 Green Up trash bags, an educational component, and promotional outreach.

Seventy-five percent of Green Up Vermont's budget comes from corporate sponsors and individual donors. Individuals can donate to Green Up Vermont on Line 23 of the Vermont State Income Tax Form or anytime online at www.greenupvermont.org.

Keep in touch with Green Up Vermont news by joining our newsletter, liking us on Facebook, Instagram, and Twitter, and following our blog by visiting our website.

Save the dates: Green Up Day, May 4, 2019 and Celebrating 50th Anniversary, May 2, 2020. A Vermont tradition since 1970!



GREEN UP VERMONT

P.O. Box 119
Montpelier, Vermont 05601-1191
(802) 229-4586
greenup@greenupvermont.org
www.greenupvermont.org

HEADREST

Headrest is a nonprofit organization serving the Upper Valley since 1971. The Headrest mission is: **"To assist those who have or are affected by a substance use disorder, experiencing a crisis, or need support, by providing effective programs and treatment."**



The **Out-Patient Counseling** program helps people who are facing issues with addiction to alcohol and/or drugs. Last year, Headrest provided individualized outpatient counseling to 154 people. Moving our outpatient and administrative staff to the APD, has allowed us to expand our services. We now offer counseling at the new Multi-Specialty Clinic at APD for patients receiving medical assisted treatment.

The 24/7 **Hotline** program is available to anyone who has access to a telephone, day or night. There is a specific phone line for the Teen Hotline to focus on issues of particular concern to adolescents. A core function of the Hotline is suicide prevention, an issue that people of many different ages and backgrounds can face. During the past year there were over 9,000 calls to the Hotline; around 1,500 of those calls were related to suicide. In September 2018, our staff answered 17 calls where 9-1-1 intervention was necessary in order to avert a tragedy. In the past the hot-line has logged around three, 9-1-1 calls per year.

Headrest has been a mainstay of the Upper Valley's human services safety net for nearly 50 years. In Fiscal Year 2018, Headrest reached the milestone of 420,000 continuous hours of Hotline service to the community. The Hotline is on the front line for suicide prevention efforts and work to reduce alcohol and drug addiction. Support from the Town of Hartford is important to Headrest's ability to offer the 24/7 Hotline to everyone in the community.

HEALTH CARE & REHABILITATION SERVICES

Health Care and Rehabilitation Services of Southeastern Vermont, Inc. (HCRS) is a comprehensive community mental health provider serving residents of Windsor and Windham counties. HCRS assists and advocates for individuals, families, and children who are living with mental illness, developmental disabilities, and substance use disorders. HCRS provides these services through outpatient mental health services, alcohol and drug treatment program, community rehabilitation and treatment program, developmental services division, and emergency services programs.

During FY18, HCRS provided 18,094 hours of services to 443 residents of the Town of Hartford. The services provided included all of HCRS' programs resulting in a wide array of supports for the residents of Hartford.



Anyone with questions about HCRS services should contact George Karabakakis, Chief Executive Officer, at (802) 886-4500.

SOUTHEASTERN VERMONT COMMUNITY ACTION

Southeastern Vermont Community Action is an anti-poverty, community based, nonprofit organization serving Windham and Windsor counties since 1965.

Our mission is to enable people to cope with and reduce the hardships of poverty; create sustainable self-sufficiency; reduce the causes and work toward the elimination of poverty. SEVCA has a variety of programs and services to meet this end. They include: Head Start, Weatherization, Emergency Home Repair, Family Services / Crisis Intervention (fuel & utility, housing and food assistance), Micro-Business Development, SaVermont (asset building & financial literacy), Ready-for-Work training (workforce development), Volunteer Income Tax Assistance, VT Health Connect Navigation, Homelessness Prevention, and Thrift Stores.

In the community of Hartford we have provided the following services during FY2018:

Weatherization: 15 homes (30 people) were weatherized at a cost of \$122,045

Emergency Heating System Replacements: 5 homes (5 people) received heating system repairs or replacements at a cost of \$4,212

Head Start: 14 families (56 people) received comprehensive early education and family support services valued at \$165,531

Ready-for-Work Training: 4 participants (7 in households) received job readiness education and support valued at \$909

Tax Preparation: 64 households (83 people) received tax credits & refunds totaling \$118,011 and services valued at \$8,806

VT Health Connect: 14 households (28 people) received assistance to enroll in the VT Health Exchange valued at \$4,651

Family Services / Crisis Resolution: 132 households (286 people) received 569 services valued at \$6,890 (including fuel, utility & housing assistance; financial counseling; nutrition education; referral to and assistance with accessing needed services)

Fuel/Utility Assistance: 60 households (136 people) received 83 assists valued at \$43,637

Housing Assistance: 64 households (150 people) received 67 assists valued at \$98,436

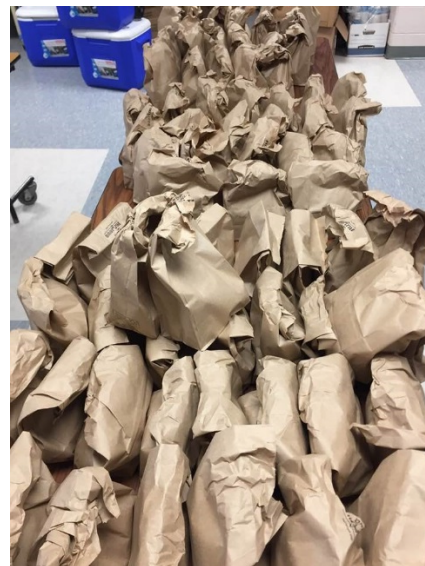
Thrift Store Vouchers: 175 households (288 people) rec'd goods & services valued at \$7,145

Community support, through town funding, helps to build a strong partnership. The combination of federal, state, private, and town funds allow us to not only maintain, but to increase and improve service.

We thank the residents of Hartford for their support.



Stephen Geller
Executive Director



SPECIAL NEEDS SUPPORT CENTER OF THE UPPER VALLEY

Who We Are In 1979, the parents of a child with autism began reaching out to other parents in their community. This informal parent network that met around their dining room table quickly grew to welcome all. With boundless enthusiasm and a drive to make a difference, this group of parents started what would become The Special Needs Support Center (SNSC).

Mission Statement We are a group of individuals and families throughout the Upper Valley and beyond who proudly work together to co-create a community where people with special needs, across the spectrum and throughout the life span, can live their best lives by:

- Supporting resiliency in parents;
- Facilitating connectivity and access for everyone;
- Fostering knowledge sharing and collaboration; and
- Embracing creativity and nurturing happiness.

Vision Statement All people with special needs, and their families, have opportunities and lifelong support to pursue their goals and aspirations.

Sustainability Statement With courage, integrity, and love, we embrace our responsibility to our community, participants, employees, donors, and the environment to operate our organization sustainably by:

- Creating a healthy, safe, collaborative and innovative work environment;
- Being deliberate with our funds and increasing productivity through thoughtful resource allocation; and
- Promoting environmentally responsible decision making and reducing waste.

Our Request For 40 years SNSC has successfully worked with parents and with schools throughout the Upper Valley. We proudly provide consultation and support to families from any geographic area across Vermont and New Hampshire.

To support our services, SNSC has a robust development program with a wide array of revenue resources. While we have private grants which primarily fund these services we also seek the support of towns we serve to help us sustain our programs. Our requests of all towns in our service area make up less than 10% of our overall budget but also reflect an important partnership agreement.

In FY18, SNSC provided service 2,500 times including more than 650 times for Hartford Residents.

Special Needs Support Center
20 West Park Street, Suite 311
Lebanon, NH 03766
603-448-6311
www.sns-cuv.org



STAGECOACH

Thank you for your support of community transportation services. **In the past year, Stagecoach's Dial- A-Ride System directly provided 10,939 door-to-door rides for Hartford residents** either by volunteer drivers or on

wheelchair accessible vehicles. Stagecoach's Bus, Dial-a-Ride, and Partners Systems provided a total of **112,899** rides. All of Stagecoach's transportation programs enable community members to maintain their independence, gain and keep employment and access critical healthcare services. Thank you for your past support of community transportation services.

Dial-A-Ride System -Focuses on specialized populations including elders, persons with disabilities and low-income families/individuals who are unable to access the bus system. **In Hartford, Dial-A-Ride offers direct access from home to medical treatments, meal site/senior programs, adult day care services, pharmacies, food shopping, social services, vocational rehabilitation, radiation & dialysis and substance abuse treatment.**

Volunteer Driver Program - Stagecoach uses an extensive network of Volunteer Drivers to provide coordinated and caring rides throughout our rural service area. Volunteer Drivers are essential in providing cost effective and community driven services, and are the foundation of our Dial-A-Ride Program. ***Volunteer Drivers connect friends, support independence and promote healthy living.***

If you are interested in becoming a Stagecoach Volunteer Driver, please contact our office.

Information-- Please feel free to contact us with questions or to request additional information on Stagecoach services at 802-728-3773.

VERMONT ADULT LEARNING

Vermont Adult Learning programs are **FREE**, all are sponsored and funded in collaboration with the Vermont Agency of Education. We develop individualized learning plans for every student for every program. We also support degreed student to strengthen academic skills for college preparation.

As part of the statewide Learning Works network, Vermont Adult Learning is the leading provider of literacy, work readiness and high school completion for people ages 16 year of age and over.

In the last fiscal year Vermont Adult Learning served 199 students in Windsor County, a total of 5,764 service hours and 29 graduating with their Diplomas from local high schools as part of the High School Completion Program or GED. Statewide over 4,000 Vermonters receive help each year from Vermont Adult Learning and other Learning Works partners.

VERMONT ASSOCIATION FOR THE BLIND AND VISUALLY IMPAIRED

The Vermont Association for the Blind and Visually Impaired's 2018 Fiscal Year was an exciting one. We served more clients than ever before and we launched our new iOS Training program for adult clients.

It's clear to us at VABVI that our mission and services will continue to play a critical role in the lives of many Vermonters well into the future. We are working harder than ever to support anyone living in Vermont who is experiencing vision loss.

iOS Training Program: Starting in January 2018 VABVI began providing clients with one on one iOS Training on iPhones and iPads.

PALS (Peer Assisted Learning and Support) Groups: PALS Groups, held throughout Vermont, are monthly meetings where members share coping strategies and to discuss the practical, social and emotional challenges of vision loss.

HAPI (Helping Adolescents Prepare for Independence): The HAPI program enables Teachers of the Visually Impaired and Certified Vision Rehabilitation Therapists to work one-on-one with students to practice daily living skills.

IRLE Summer Camp (Intensive Residential Life Experience): IRLE camp helps VABVI students develop social skills, meet fellow visually impaired peers, meet adult mentors, learn independent living skills, and improve self-advocacy skills.

During Fiscal Year 2018, we served 1770 clients from all 14 counties in Vermont. This included 4 adult clients and 3 students in Hartford, and 125 adult clients and 40 students in Windsor County.

For more information about VABVI's services, or to volunteer, please contact Katie Shappy at (800) 639- 5861 ext. 219, or at kshappy@vabvi.org or visit us our website at www.vabvi.org. Feel free to "like" us on Facebook at www.facebook.com/vabvi.org.

THE VERMONT CENTER FOR INDEPENDENT LIVING

Since 1979, The Vermont Center for Independent Living (VCIL) has been teaching people with disabilities and the Deaf how to gain more control over their lives and how to access tools and services to live more independently. VCIL employees (85% of whom have a disability) conduct public education, outreach, individual advocacy and systems change advocacy to help promote the full inclusion of people with disabilities into community life.

Preliminary numbers for our FY'18 (10/2017-9/2018) show VCIL responded to over **3,700** requests from individuals, agencies and community groups for information, referral and assistance and program services for individuals living with a disability. VCIL Peer Advocate Counselors (PACs) provided one-on-one peer counseling to **315** individuals to help increase their independent living skills and **11** peers were served by the AgrAbility program. VCIL's Home Access Program (HAP) assisted **149** households with information on technical assistance and/or alternative funding for modifications; **83** of these received financial assistance to make their bathrooms and/or entrances accessible. Our Sue Williams Freedom Fund (SWFF) provided **87** individuals with information on assistive technology; **45** of these individuals received funding to obtain adaptive equipment. **532** individuals had meals delivered through our Meals on Wheels (MOW) program for individuals with disabilities under the age of 60. We are also now home to the Vermont Telecommunications Equipment Distribution Program (VTEDP) which served **41** people and provided **33** peers with adaptive telecommunications enabling low-income Deaf, Deaf-blind, Hard of Hearing and individuals with disabilities to communicate by telephone.

VCIL's central office is located in downtown Montpelier and we have five branch offices in Bennington, Chittenden, Lamoille, Rutland and Windham Counties. Our Peer Advocate Counselors and services are available to people with disabilities throughout Vermont. Our Windham County office also houses the Vermont Interpreter Referral Service (VIRS) (previously under the VT Center for the Deaf and Hard of Hearing) and provides statewide interpreter referral services for sign language, spoken English and CART services for assignments in medical, legal, mental health, employment, educational, civil and recreational settings.

During FY '18, **14** residents of **Hartford** received services from the following programs:

- Home Access Program (HAP)
(over **\$17,600.00** spent on home modifications)
- Meals on Wheels (MOW)
(over **\$2,400.00** spent on meals for residents)
- Sue Williams Freedom Fund (SWFF)
(over **\$1,000.00** spent on assistive technology for residents)
- Peer Advocate Counseling Program (PAC)
- Information Referral and Assistance (IR&A)

To learn more, please call VCIL's toll-free I-Line at: **1-800-639-1522**, or, visit our web site at www.vcil.org.

VISITING NURSE ASSOCIATION & HOSPICE OF VT AND NH **Home Health, Hospice & Maternal Child Health Services in Hartford, VT**

Visiting Nurse and Hospice for Vermont and New Hampshire (VNH) is a compassionate, non- profit healthcare organization committed to providing the highest quality home health and hospice services to individuals and their families. VNH provides care for people of all ages and at all stages in life, and delivers care to all, regardless of ability to pay.



VNH services reduce costs associated with town programs for emergency response and elder care. With quality care provided at home, there is less need for costly hospital and emergency room trips. And with VNH support, residents can age in place rather than relocating to a state or local nursing home.

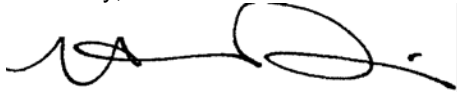
Between July 1, 2017 and June 30, 2018 VNH made 10,067 homecare visits to 511 Hartford residents. This included approximately \$400,113 in unreimbursed care to Hartford residents.

- **Home Health Care:** 6,873 home visits to 411 residents with short-term medical or physical needs.
- **Long-Term Care:** 1,580 home visits to 43 residents with chronic medical problems who need extended care in the home to avoid admission to a nursing home.
- **Hospice Services:** 1,237 home visits to 27 residents who were in the final stages of their lives.
- **Skilled Pediatric Care:** 377 home visits to 30 residents for well-baby, preventative and palliative medical care.

Additionally, residents made visits to VNH wellness clinics at local senior and community centers throughout the year, receiving low- and no-cost services including blood pressure screenings, foot care, cholesterol testing, and flu shots.

Hartford's annual appropriation to VNH helps to ensure that all have access to quality care when and where it is needed most. On behalf of the people we serve, we thank you for your continued support.

Sincerely,



Hilary Davis, Director Community Relations and Development (1-888-300-8853)

WINDSOR COUNTY PARTNERS

Windsor County Partners is in its 5th decade of building healthier communities through youth mentoring. Our community-based PALS (Partner Always Lend Support) program extends across the county. Mentored youth learn life skills, provide community service and participate in cultural and athletic activities. In our surveys, 100% of the young people in our PALS program report that having a mentor has made a difference in their life.



WCP creates partnerships where mentors are matched with a child. Matches are made up with children up to age 12. Since matches are renewed annually, mentored children range in age from 7 – 18. These mentoring partnerships meet for 2 hours per week for at least a year, with many partnerships continuing on for years.

In FY 2018, WCP served and supported 24 community-based mentorships, including 7 mentorships in Hartford. Collectively, these mentors volunteered over 1900 hours. Our mentees were distributed among 19 Windsor County public schools and 10 towns. Our surveys demonstrate the positive effects of mentoring. Mentors (94%) report that their mentee is gaining social skills. Mentee parents (94%) said that they would recommend mentoring to others and mentees (89%) reported feeling hopeful about the future.

WCP has invested in three part-time regional outreach coordinators who will better serve the towns in their region, increase the number of mentors recruited and the number of mentor matches. We welcome Todd Binzen, who is the regional coordinator for Hartford.

Financial support from Windsor County towns helps ensure the well-being of children and their families. For more information on our mentorships, find us on Facebook, visit our website www.windsorcountypartners.org or contact us at ProgramsWC@outlook.com 802-674-5101. WCP thanks the voters of TOWN for their support for the children of Windsor County.

Robert Coates
Executive Director

WINDSOR COUNTY UPDATE

Assistant Judges Jack Anderson & Ellen Terie FY 2019-2020 Budget

Once again the Assistant Judges have worked to produce a budget that is responsible and prudent while mindful of the tax burden upon property owners. The budget calls for \$448,185 to be raised by taxes, an increase of \$8,327 (.0189%) over the current FY 18-19 budget. The new budget calls for \$566,841 in total spending, an increase of \$25,816 (.0477) over the current FY budget. It should be noted that for the first time ever, the County will not be responsible for commissioning Notaries Public. This function has been taken over by the Office of Professional Regulation within the Secretary of State's Office. This will result in a loss of revenue for Windsor County of approximately \$17,000 over the next four years.

Pursuant to Title 24 Sect. 134, the County Treasurer shall issue warrants on or before March 1 requiring the tax to be paid in two installments on or before July 5 and on or before November 5 (2017).

Courthouse Renovation Bond

2019 marks the sixth year of the \$2 million bond repayment. The bond was issued for ten years at 2.83%. This year, the amount to be billed to the towns will be \$235,751 (\$200,000 principal; \$35,751 interest). This billing is NOT part of the county budget, but a separate assessment.

Other News

On July 17 a sprinkler head failed on the second floor at the County Building at 62 Pleasant Street, over the Sheriff's front offices. It happened in the wee hours of the morning, but we were not aware of it until 6 **AM**, after thousands of gallons had flooded the building. Ceilings and walls were soaked through, and floors and rugs had to be ripped up. For a short while, power was out. Ceiling lights were ruined, and the Sheriff's Department's phone network was destroyed. There was a lot of water to clean up on the second floor, first floor and basement.

Our Building Superintendent, Bruce Page, oversaw the recovery effort and took responsibility for a lot of the work. The Sheriff's office, where most of the damage occurred, stayed open through the ordeal. The rehabilitation offered the opportunity to update and refurbish as well, and within a few short weeks all was repaired and back to normal. Fortunately, the County's property and casualty insurance covered 100% of the cost.

Many thanks to Bruce for his yeoman service and to the following vendors: ServPro, Viking Electrical Services, D. Burke Paint and Drywall, Vermont Life Safety, Carpet Mill USA and Green Mountain Plumbing and Heating.

Thanks also to our County Clerk, Pepper Tepperman, who worked with our insurance adjuster, kept track of invoices and payments, and generally kept us organized throughout. We Assistant Judges are fortunate to work with such dedicated staff and grateful for the opportunity to serve the people of Windsor County.



FINANCIAL REPORTS OF HEALTH AND SOCIAL SERVICES

	<u>Actual 2018-2019</u>	<u>Budgeted 2019-2020</u>
COVER, INC.		
Receipts/Revenues Town of Hartford	\$ 5,000	\$ 5,000
All Other Sources	<u>687,882</u>	<u>726,421</u>
Total	\$ 692,882	\$ 731,421
Expenditures	\$ 685,251	\$ 702,669
THE FAMILY PLACE		
Receipts/Revenues Town of Hartford	\$ 9,500	\$ 9,500
All Other Sources	<u>2,369,870</u>	<u>2,466,500</u>
Total	\$ 2,379,370	\$ 2,476,000
Expenditures	\$ 2,380,915	\$ 2,476,000
GOOD BEGINNINGS, INC.		
Receipts/Revenues Town of Hartford	\$ 4,550	\$ 4,550
All Other Sources	<u>136,278</u>	<u>\$ 149,419</u>
Total	\$ 140,828	\$ 153,969
Expenditures	\$ 119,440	\$ 153,969
GOOD NEIGHBOR HEALTH CLINIC		
Receipts/Revenues Town of Hartford	\$ 7,500	\$ 7,500
All Other Sources	<u>757,270</u>	<u>\$ 757,270</u>
Total	\$ 764,770	\$ 764,770
Expenditures	\$ 764,695	\$ 764,695
GREEN MOUNTAIN RSVP		
Receipts/Revenues Town of Hartford	\$ 800	\$ 800
All Other Sources	<u>244,200</u>	<u>\$ 247,601</u>
Total	\$ 245,000	\$ 248,401
Expenditures	\$ 251,672	\$ 248,401
GREEN UP VERMONT		
Receipts/Revenues Town of Hartford	\$ 300	\$ 300
All Other Sources	<u>155,500</u>	<u>\$ unknown</u>
Total	\$ 155,800	\$ unknown
Expenditures	\$ 155,800	\$ unknown
HARTFORD HISTORICAL SOCIETY		
Receipts/Revenues Town of Hartford	\$ 10,000	\$ 10,000
All Other Sources	<u>15,000</u>	<u>15,000</u>
Total	\$ 25,000	\$ 25,000
Expenditures	\$ 29,005	\$ 29,005

FINANCIAL REPORTS OF HEALTH AND SOCIAL SERVICES

	<u>Actual 2018-2019</u>	<u>Budgeted 2019-2020</u>
HEADREST		
Receipts/Revenues Town of Hartford	\$ 7,000	\$ 7,000
All Other Sources	<u>1,288,297</u>	<u>1,352,711</u>
Total	\$ 1,295,297	\$ 1,359,711
Expenditures	\$ 1,279,375	\$ 1,343,343
HEALTH CARE AND REHABILITATION SERVICES		
Receipts/Revenues Town of Hartford	\$ 9,995	\$ 9,995
All Other Sources	<u>44,088,774</u>	<u>\$ 46,919,377</u>
Total	\$ 44,098,769	\$ 46,929,372
Expenditures	\$ 43,236,425	\$ 46,929,372
SOUTHEASTERN VERMONT COMMUNITY ACTION		
Receipts/Revenues Town of Hartford	\$ 9,000	\$ 9,000
All Other Sources	<u>5,730,972</u>	<u>6,487,947</u>
Total	\$ 5,739,972	\$ 6,496,947
Expenditures	\$ 5,701,767	\$ 6,471,357
STAGECOACH TRANSPORTATION SERVICES, INC.		
Receipts/Revenues Town of Hartford	\$ 6,800	\$ 6,800
All Other Sources	<u>5,200,434</u>	<u>5,334,579</u>
Total	\$ 5,207,234	\$ 5,341,379
Expenditures	\$ 5,231,772	\$ 5,336,407
VERMONT ADULT LEARNING		
Receipts/Revenues Town of Hartford	\$ 999	\$ 999
All Other Sources	<u>551,820</u>	<u>551,820</u>
Total	\$ 552,819	\$ 552,819
Expenditures	\$ 575,429	\$ 575,429
VERMONT ASSOCIATION FOR THE BLIND AND VISUALLY IMPAIRED		
Receipts/Revenues Town of Hartford	\$ 975	\$ 975
All Other Sources	<u>3,692,050</u>	<u>3,692,050</u>
Total	\$ 3,693,025	\$ 3,693,025
Expenditures	\$ 3,632,233	\$ 3,632,233
THE VERMONT CENTER FOR INDEPENDENT LIVING		
Receipts/Revenues Town of Hartford	\$ 845	\$ 845
All Other Sources	<u>2,626,711</u>	<u>2,761,321</u>
Total	\$ 2,627,556	2,762,166
Expenditures	\$ 2,615,465	\$ 2,762,166

FINANCIAL REPORTS OF HEALTH AND SOCIAL SERVICES

	<u>Actual 2018-2019</u>	<u>Budgeted 2019-2020</u>
WINDSOR COUNTY PARTNERS		
Receipts/Revenues Town of Hartford	\$ 3,500	\$ 4,500
All Other Sources	<u>171,533</u>	<u>\$ 178,700</u>
Total	\$ 175,033	\$ 183,200
Expenditures	\$ 175,033	\$ 183,200
WOMEN'S INFORMATION SERVICES		
Receipts/Revenues Town of Hartford	\$ 2,000	\$ 2,000
All Other Sources	<u>1,139,772</u>	<u>1,505,068</u>
Total	\$ 1,032,338	1,507,068
Expenditures	\$ 1,068,320	\$ 1,507,645

Beth Hill, Town Clerk from 1992 to 2018



Valley News Photo



Miscellaneous Information

DELINQUENT REAL ESTATE TAXES
December 31, 2018

	2018	2017	2016	2015	2014	2009-2013	Total
ADAMS DENNIS & PAULA	\$ 89.88						\$ 89.88
ADAMS LORI	\$ 1,835.87						\$ 1,835.87
AHLERS OLIVE	\$ 4,843.31	\$ 5,716.25	\$ 3,624.39				\$ 14,183.95
ANTOCACCI ROBERT	\$ 1,718.42	\$ 2,011.97	\$ 84.92				\$ 3,815.31
BARR DAVID	\$ 3,022.81						\$ 3,022.81
BB&W ENTERPRISES LLC	\$ 1,604.14						\$ 1,604.14
BEAULIEU GEROME BEAULIEU LINDA	\$ 3,944.62	\$ 1,588.77					\$ 5,533.39
BELL ROBERT	\$ 2,336.06						\$ 2,336.06
BILLINGHAM WALTER R	\$ 1,844.29						\$ 1,844.29
BITMO REALTY LLC	\$ 7,404.34						\$ 7,404.34
BOISVERT SCOTT HUNT TRACY	\$ 6,792.80						\$ 6,792.80
BROWN KRISTOPHER & JENNIFER	\$ 1,458.34						\$ 1,458.34
BUCKLEY ARTHUR JR	\$ 2,762.31						\$ 2,762.31
BULLOCK MARIAN	\$ 10,025.66						\$ 10,025.66
BURNHAM DENNIS & MELISSA	\$ 704.40						\$ 704.40
CARPENTER MELINDA MARTEL JOSHUA	\$ 502.30						\$ 502.30
CHENEY IAN L	\$ 1,163.95						\$ 1,163.95
COLT TORSTEN C COLT DEBORAH	\$ 2,551.79						\$ 2,551.79
CONOVER DENISE	\$ 1,102.51						\$ 1,102.51
COOK EMMA HAZEN DYLAN	\$ 691.07						\$ 691.07
COPP MICHAEL COPP BEVERLY	\$ 2,147.10	\$ 3,585.51					\$ 5,732.61
COPP MICHAEL DUNBAR ANN MARIE	\$ 660.55						\$ 660.55
COUTERMARSH SHIRLEY E	\$ 652.30	\$ 342.49					\$ 994.79
DANA BENJAMIN	\$ 272.68						\$ 272.68
DAOUST DARREK DAOUST LISA	\$ 683.00	\$ 588.57					\$ 1,271.57
DAVIS FREDERICK JR	\$ 474.29						\$ 474.29
DAVIS STEVEN 9-131-16	\$ 1,425.55						\$ 1,425.55
DAVIS STEVEN 32-30	\$ 18,197.75						\$ 18,197.75
DAVIS STEVEN 9-168	\$ 3,094.00						\$ 3,094.00
DEMERS JOSEPH & CHRISTINE	\$ 6,732.39						\$ 6,732.39
DRINKARD BETSY R RAYMOND MICHAEL	\$ 20.23	\$ 676.75	\$ 1,129.12				\$ 1,826.10
DUNBAR, SARA		\$ 43.72					\$ 43.72
DUMOND DAWN LEE	\$ 263.41						\$ 263.41
DUPUIS JOHN DUPUIS CHARLES	\$ 7,457.74	\$ 1,529.54					\$ 8,987.28
FAIRBANKS TURN PROPERTY	\$ 343.04						\$ 343.04
FARRINGTON HOUSE LLC	\$ 11,472.37	\$ 157.32					\$ 11,629.69
FARRIS SHERMAN E FARRIS MARSHA L				\$ 504.38			\$ 504.38
FLINT LILLIAN	\$ 388.43						\$ 388.43
FRENCH ARTHUR R FRENCH JOHN E	\$ 373.60	\$ 582.09	\$ 643.45	\$ 712.70	\$ 454.64		\$ 2,766.48
FUCCI LOUIS A	\$ 5,025.68						\$ 5,025.68
FUCCI SANDRA	\$ 2,111.34						\$ 2,111.34
GORDON LYNDA DARLING GAIL	\$ 888.15						\$ 888.15
GRUNDY PETER J GRUNDY DEBORAH A	\$ 8,287.26	\$ 8,901.24	\$ 10,169.47				\$ 27,357.97
GUILBAULT PATRICIA	\$ 408.10						\$ 408.10
HAFFORD PATRICIA		\$ 360.23					\$ 360.23
HAIRSTON SUSAN	\$ 241.68						\$ 241.68
HAMMOND ARTHUR	\$ 594.22	\$ 849.08	\$ 938.55				\$ 2,381.85
HAMMOND WINSTON DICKINSON MICHELLE	\$ 548.22						\$ 548.22
HANNON JOHN	\$ 22.21						\$ 22.21
HARLOW KEITH	\$ 542.02						\$ 542.02
HAZEN STREET HOLDINGS INC	\$ 1,439.45	\$ 1,609.08	\$ 1,778.87	\$ 1,970.30	\$ 2,084.68	\$ 12,853.80	\$ 21,736.18
HETNIK MARTHA	\$ 1,033.61						\$ 1,033.61
HERRINGTON PATRICIA	\$ 1,502.59						\$ 1,502.59
HILLIKER ANDREW C HILLIKER NANCY R	\$ 2,144.63						\$ 2,144.63
HUGHES CHRISTOPHER	\$ 422.64	\$ 455.37	\$ 503.39	\$ 554.11			\$ 1,935.51
INGALLS KEITH INGALLS CHAUNTEL	\$ 2,206.50						\$ 2,206.50
JAMESON CHARLES	\$ 498.87						\$ 498.87
JILLSON DAMON WJILLSON PATRICIA L	\$ 2,659.30	\$ 4,170.88	\$ 4,503.99	\$ 4,816.92	\$ 5,306.16	\$ 764.69	\$ 22,221.94
JOHNSON DENISE & HARRY	\$ 1,331.89						\$ 1,331.89
JOHNSON RACHEL	\$ 28.02						\$ 28.02
KAUFMAN MICHAEL KNOWLTON ALLEN	\$ 1,534.32	\$ 1,656.49	\$ 899.15				\$ 4,089.96
KELLY WILLIAM 7-5250	\$ 639.02	\$ 1,244.72	\$ 1,894.65	\$ 2,644.67	\$ 3,175.49		\$ 9,598.55
KIMBALL EDWARD & IDA	\$ 1,603.17						\$ 1,603.17
LASHWAY BARRY & ANNETT	\$ 448.15						\$ 448.15
LAVERTUE ARMAND & SCOTT	\$ 2,799.20						\$ 2,799.20
LELNINSKI STEVEN	\$ 8,360.85	\$ 1,878.65					\$ 10,239.50
MARSHALL GORDON & KATHY	\$ 2,100.91						\$ 2,100.91
MARTIN TIMOTHY	\$ 545.11						\$ 545.11
MCEWAN SCOTT BRUCE SONIA	\$ 3,375.68						\$ 3,375.68
MILLER RYAN LISA PAYETTE ROSANNE	\$ 77.48						\$ 77.48
MILLER WILLIAM H TRUSTEE	\$ 771.76	\$ 804.53	\$ 889.25				\$ 2,465.54
MOLL GARY	\$ 3,053.35						\$ 3,053.35
MORANCY ANDREA	\$ 4,645.76	\$ 984.57					\$ 5,630.33
NAUGHTON THOMAS E & VINCENT	\$ 1,329.05	\$ 1,318.54					\$ 2,647.59
NEIL GARY & ROBIN	\$ 5,130.13						\$ 5,130.13
NORFE REALTY INC	\$ 2,771.66						\$ 2,771.66
PARMENTER MARJORIE	\$ 520.63						\$ 520.63
POTTER BRADY	\$ 356.98						\$ 356.98
POTWIN LANDON POTWIN RENEE C	\$ 3,406.62						\$ 3,406.62
QUECHEE MAIN LLC 7-2114	\$ 504.80						\$ 504.80
QUECHEE MAIN LLC 12-23	\$ 5,819.16						\$ 5,819.16
RACE TAMARA	\$ 659.50						\$ 659.50
RICH JOHN PETER	\$ 2,172.63						\$ 2,172.63
ROGERS RITA	\$ 805.42	\$ 1,139.94	\$ 1,260.14	\$ 1,395.85	\$ 1,477.12	\$ 1,481.95	\$ 7,560.42
ROSS FAMILY IRREVOCABLE TRUST	\$ 2,324.50						\$ 2,324.50
ROYEA JAMES B ROYEA HARRIET H	\$ 707.48	\$ 643.71	\$ 711.34				\$ 2,062.53

	2018	2017	2016	2015	2014	2009-2013	Total
RUNNALS EDWARD 32-22	\$ 3,954.16						\$ 3,954.16
RUNNALS EDWARD 8-13	\$ 838.55						\$ 838.55
RUNNALS EDWARD 8-12	\$ 3,412.07						\$ 3,412.07
RUNNALS KENNETH ROBERT JAMES 8-30	\$ 2,224.11						\$ 2,224.11
RUNNALS KENNETH					\$ 665.37	\$ 705.44	\$ 1,370.81
S&J GREENE LLC		\$ 4,262.38	\$ 4,711.70	\$ 3,352.61			\$ 12,326.69
SEVERANCE BRYAN A	\$ 306.32	\$ 318.38	\$ 355.12				\$ 979.82
SEVERANCE NAOMMI	\$ 545.11						\$ 545.11
SHAFFER THOR P DEVINS MICHAEL J			\$ 147.41				\$ 147.41
SHINN PETER	\$ 6,658.03	\$ 3,532.78					\$ 10,190.81
SIMPSON HEATHER E	\$ 927.96	\$ 914.52	\$ 656.52	\$ 168.71			\$ 2,667.71
SIMS DANELLE	\$ 705.93	\$ 211.53					\$ 917.46
SMITH STEVEN & LUCINDA	\$ 935.37						\$ 935.37
SOHO INVESTMENTS LLC	\$ 27.52						\$ 27.52
TOWNSEND CODY	\$ 2,784.57						\$ 2,784.57
TSOUKNAKIS ALEXANDER TSOUKNAKIS NICHOLAS	\$ 2,847.85						\$ 2,847.85
TSOUKNAKIS ALEXANDER TSOUKNAKIS NICHOLAS	\$ 3,455.00						\$ 3,455.00
TSOUKNAKIS NICHOLAS TSOUKNAKIS ALEXANDER	\$ 8,008.48						\$ 8,008.48
TWIN PINES HOUSING C/O DENISE JOHNSON	\$ 1,210.58	\$ 702.84					\$ 1,913.42
VALLEY JANET	\$ 6,624.39						\$ 6,624.39
WATERS ROBERT			\$ 9,640.04				\$ 9,640.04
WATSON FRANKLIN	\$ 3,046.62	\$ 2,219.45	\$ 633.26				\$ 5,899.33
WEATHERMAN PETER & ANNE	\$ 2,313.65						\$ 2,313.65
WEBSTER JOSHUA	\$ 3,148.60						\$ 3,148.60
WELLS FARGO BANK NA	\$ 871.22						\$ 871.22
WEST RAYMOND E JR	\$ 2,780.50	\$ 2,952.38					\$ 5,732.88
WHITE FREDERICK & SYLVIA	\$ 936.04						\$ 936.04
WHITE SHERRI	\$ 2,208.12	\$ 3,310.55	\$ 147.07				\$ 5,665.74
WHITMARSH CLAYTON A	\$ 656.87						\$ 656.87
WILLEY EDWARD	\$ 2,006.38						\$ 2,006.38
WILLIAMS GERALDINE	\$ 5,138.15	\$ 6,864.36	\$ 2,845.73				\$ 14,848.24
WOOD MARC J WOOD SUSAN	\$ 376.68	\$ 534.03	\$ 590.57	\$ 654.00	\$ 691.90	\$ 733.27	\$ 3,580.45
WOOD MARC JOSEPH	\$ 756.44	\$ 845.62	\$ 934.66	\$ 1,035.51	\$ 1,095.66	\$ 1,161.72	\$ 5,829.61
WOOD MICHAEL 9-147	\$ 2,599.84						\$ 2,599.84
WOOD MICHAEL 2-28	\$ 3,297.33						\$ 3,297.33
WOOD MICHAEL 22-45	\$ 347.44						\$ 347.44
WOOD MICHAEL 2-29	\$ 1,085.07						\$ 1,085.07
WORLD OF DISCOVERY INC	\$ 5,331.94	\$ 6,215.31	\$ 5,513.85				\$ 17,061.10
WYSK ZACHARY & JOSEPHINE	\$ 168.88						\$ 168.88
ZEE DANIEL	\$ 1,817.06						\$ 1,817.06
	\$ 283,809.83	\$ 75,724.14	\$ 55,206.61	\$ 17,809.76	\$ 14,951.02	\$ 17,700.87	\$ 465,202.23

SCHEDULE OF DELINQUENT REAL ESTATE TAXES
December 31, 2018

	2018	2017	2016	2015	2014	2009-2013	Total
Beginning Balance 1/1/18		\$ 268,409.69	\$ 116,504.75	\$ 58,961.74	\$ 42,202.53	\$ 34,228.15	\$ 520,306.86
*From Treasurer to Collector - 2/08/18	\$ 1,864,966.92				\$ -	\$ -	\$ 1,864,966.92
Accrued Interest (Feb)	\$ 72,943.30					\$ -	\$ 72,943.30
New Monthly Interest	\$ 84,564.36	\$ 21,160.10	\$ 10,044.73	\$ 3,775.90	\$ 2,366.62	\$ 1,980.07	\$ 123,891.78
Collected Principal, Interest & Fees	\$ (1,730,524.91)	\$ (213,306.22)	\$ (69,592.02)	\$ (44,927.88)	\$ (29,618.13)	\$ (18,507.35)	\$ (2,106,476.51)
Abatement and Adjustments	\$ (8,139.84)	\$ (539.43)	\$ (1,750.85)				\$ (10,430.12)
Ending Balance	\$ 283,809.83	\$ 75,724.14	\$ 55,206.61	\$ 17,809.76	\$ 14,951.02	\$ 17,700.87	\$ 465,202.23

DEBT SERVICE FISCAL YEAR BOND ISSUES	TOTAL GOVERNMENTAL FUNDS		TOTAL BUSINESS-TYPE FUNDS		TOTAL ALL TOWN FUNDS	
	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL
	\$6,494,262.07	\$16,791,225.00	\$4,631,372.37	\$18,633,081.17	\$11,125,634.44	\$35,424,306.17
2018-19	\$434,861.56	\$865,811.25	\$308,737.33	\$832,607.01	\$743,598.89	\$1,698,418.26
2019-20	\$413,582.36	\$865,811.25	\$289,949.74	\$851,394.60	\$703,532.10	\$1,717,205.85
2020-21	\$391,677.04	\$760,811.25	\$270,722.34	\$894,822.02	\$662,399.38	\$1,655,633.27
2021-22	\$371,988.98	\$760,811.25	\$251,044.39	\$944,499.96	\$623,033.37	\$1,705,311.21
2022-23	\$349,105.46	\$760,811.25	\$230,904.92	\$964,639.42	\$580,010.38	\$1,725,450.67
2023-24	\$326,308.28	\$760,811.25	\$210,292.66	\$985,251.68	\$536,600.94	\$1,746,062.93
2024-25	\$297,832.46	\$760,811.25	\$189,196.05	\$1,006,348.28	\$487,028.51	\$1,767,159.53
2025-26	\$264,934.26	\$760,811.25	\$167,603.24	\$1,027,941.08	\$432,537.50	\$1,788,752.33
2026-27	\$251,142.14	\$760,811.25	\$145,502.09	\$839,889.91	\$396,644.23	\$1,600,701.16
2027-28	\$222,866.98	\$760,811.25	\$128,284.68	\$857,107.30	\$351,151.66	\$1,617,918.55
2028-29	\$193,932.34	\$760,811.25	\$110,695.82	\$874,696.17	\$304,628.16	\$1,635,507.42
2029-30	\$164,401.04	\$760,811.25	\$92,727.26	\$892,664.72	\$257,128.30	\$1,653,475.97
2030-31	\$134,258.05	\$760,811.25	\$74,370.57	\$886,821.40	\$208,628.62	\$1,647,632.65
2031-32	\$103,550.46	\$760,811.25	\$55,617.14	\$905,574.85	\$159,167.60	\$1,666,386.10
2032-33	\$72,351.75	\$760,811.25	\$36,458.11	\$883,936.75	\$108,809.86	\$1,644,748.00
2033-34	\$41,892.19	\$704,050.00	\$17,700.43	\$111,131.91	\$59,592.62	\$815,181.91
2034-35	\$19,433.46	\$396,300.00	\$14,366.47	\$114,465.87	\$33,799.93	\$510,765.87
2035-36	\$9,784.92	\$106,300.00	\$10,932.50	\$117,899.85	\$20,717.42	\$224,199.85
2036-37	\$5,889.02	\$106,300.00	\$7,395.51	\$121,436.84	\$13,284.53	\$227,736.84
2037-38	\$1,966.55	\$106,300.00	\$3,752.42	\$125,079.93	\$5,718.97	\$231,379.93
BALANCE DUE						
TOTAL PRIN & INT	\$4,071,759.30	\$13,041,418.75	\$2,616,253.67	\$14,238,209.55	\$6,688,012.97	\$27,279,628.30
		\$17,113,178.05		\$16,854,463.22		\$33,967,641.27

BOND ISSUE - TOWN/ DEBT SERVICE FISCAL YEAR BOND ISSUES	RF3-329-3 Quechee Water Tank		RF1-188-1.0 WRJ Waste Water Mapping		RF1-202-1.0 Quechee Waste Water Mapping	
	INTEREST/ ADMIN FEE	PRINCIPAL	INTEREST/ ADMIN FEE	PRINCIPAL	INTEREST/ ADMIN FEE	PRINCIPAL
	BUSINESS-TYPE FUNDS		BUSINESS-TYPE FUNDS		BUSINESS-TYPE FUNDS	
2018-19	\$57,501.00	\$71,331.35	\$0.00	\$0.00	\$0.00	\$0.00
2019-20	\$55,361.06	\$73,471.29	\$0.00	\$0.00	\$0.00	\$0.00
2020-21	\$53,156.92	\$75,675.43	\$0.00	\$24,200.00	\$0.00	\$0.00
2021-22	\$50,886.66	\$77,945.69	\$0.00	\$24,200.00	\$0.00	\$30,000.00
2022-23	\$48,548.28	\$80,284.06	\$0.00	\$24,200.00	\$0.00	\$30,000.00
2023-24	\$46,139.76	\$82,692.58	\$0.00	\$24,200.00	\$0.00	\$30,000.00
2024-25	\$43,658.99	\$85,173.36	\$0.00	\$24,200.00	\$0.00	\$30,000.00
2025-26	\$41,103.78	\$87,728.56	\$0.00	\$24,200.00	\$0.00	\$30,000.00
2026-27	\$38,471.93	\$90,360.42	\$0.00	\$24,200.00		
2027-28	\$35,761.12	\$93,071.23	\$0.00	\$24,200.00		
2028-29	\$32,968.98	\$95,863.37	\$0.00	\$24,200.00		
2029-30	\$30,093.08	\$98,739.27	\$0.00	\$24,200.00		
2030-31	\$27,130.90	\$101,701.44				
2031-32	\$24,079.86	\$104,752.49				
2032-33	\$20,937.28	\$107,895.06				
2033-34	\$17,700.43	\$111,131.91				
2034-35	\$14,366.47	\$114,465.87				
2035-36	\$10,932.50	\$117,899.85				
2036-37	\$7,395.51	\$121,436.84				
2037-38	\$3,752.42	\$125,079.93				
BALANCE DUE	\$659,946.93	\$1,916,700.00	\$0.00	\$242,000.00	\$0.00	\$150,000.00
TOTAL PRIN & INT	\$2,576,646.93		\$242,000.00		\$150,000.00	

Town Report 2019

TOWN OF HARTFORD, VERMONT
FINANCIAL STATEMENTS
JUNE 30, 2018
AND
INDEPENDENT AUDITOR'S REPORTS

TOWN OF HARTFORD, VERMONT

JUNE 30, 2018

TABLE OF CONTENTS

	Page(s)
Independent Auditor's Report	1 - 2
Management's Discussion and Analysis	3 - 9
 Basic Financial Statements:	
Government-wide Financial Statements -	
Statement of Net Position	10 - 11
Statement of Activities	12
Fund Financial Statements -	
Balance Sheet - Governmental Funds	13 - 14
Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	15 - 16
Statement of Revenues and Expenditures - Budget and Actual - General Fund	17 - 19
Statement of Net Position - Proprietary Funds	20
Statement of Revenues, Expenses and Changes in Net Position - Proprietary Funds	21
Statement of Cash Flows - Proprietary Funds	22 - 23
Notes to Financial Statements	24 - 38
 Supplementary Schedules:	
Schedule 1 - Combining Balance Sheet - Other Governmental Funds	39
Schedule 2 - Combining Statement of Revenues, Expenditures and Changes in Fund Balances - Other Governmental Funds	40
Schedule 3 - Combining Statement of Net Position - Water Fund	41
Schedule 4 - Combining Statement of Revenues, Expenses and Changes in Net Position - Water Fund	42
Schedule 5 - Combining Statement of Net Position - Wastewater Fund	43
Schedule 6 - Combining Statement of Revenues, Expenses and Changes in Net Position - Wastewater Fund	44
Schedule 7 - Schedule of Town's Proportionate Share of Net Pension Liability - VMERS	45
Schedule 8 - Schedule of Town's Contributions - VMERS	45
Schedule 9 - Schedule of Changes in the Town's Total OPEB Liability and Related Ratios	46
 Compliance Reports:	
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	47 - 48
Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance Required by Uniform Guidance	49 - 50
Schedule of Expenditures of Federal Awards	51 - 52
Notes to Schedule of Expenditures of Federal Awards	53
Schedule of Findings and Questioned Costs	54
Status of Prior Audit Findings	54

Mudgett
Jennett &
Krogh-Wisner, P.C.
Certified Public Accountants #435

INDEPENDENT AUDITOR'S REPORT

The Selectboard
Town of Hartford, Vermont

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Hartford, Vermont (the Town) as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Hartford, Vermont as of June 30, 2018, and the respective changes

- 1 -

141 Main Street • P.O. Box 937, Montpelier, Vermont 05601 • Phone (802) 229-9193

in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and schedules 7 through 9 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The accompanying schedules 1 through 6, and the Schedule of Expenditures of Federal Awards as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards* (Uniform Guidance) are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying schedules 1 through 6, and the Schedule of Expenditures of Federal Awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying schedules 1 through 6, and the Schedule of Expenditures of Federal Awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 21, 2018 on our consideration of the Town's internal control over financial reporting; on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements; and on other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control over financial reporting and compliance.

Montpelier, Vermont
November 21, 2018

Mudgitt, Kenneth J.
Wash-Nelson, P.C.

**TOWN OF HARTFORD, VERMONT
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2018**

The following is a discussion and analysis of the Town of Hartford's (the Town) financial performance including an overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2018. Readers should consider this information in conjunction with the financial statements which are located after this analysis. This discussion and analysis provides comparisons between FY 2018 and FY 2017.

FINANCIAL HIGHLIGHTS

Government-wide Highlights

The Town's assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources at June 30, 2018 by \$34,619,450 compared to \$43,487,459, at June 30, 2017. This represents a decrease of \$8,868,009. The change in net position for fiscal year 2018 was a decrease of \$8,868,009 compared to a decrease of \$2,204,314 for fiscal year 2017. This decrease in the current year is primarily attributable to the implementation of GASB Statement No. 75 which required full recognition of the Town's future liability for medical insurance benefits for retired employees.

Fund Highlights

At the end of the fiscal year, the Town's governmental funds reported a combined ending fund balance of \$7,966,711, an increase of \$3,293,516 in comparison with a decrease of \$185,166 for the prior year. Of the total fund balance, \$5,428,783 represents amounts restricted, committed or assigned to specific purposes, such as reserves and encumbrances approved by management, \$54,929 is nonspendable, leaving an unassigned balance of \$2,482,999.

Long-term Debt

The Town's long-term debt increased \$531,392 during the fiscal year and had a total ending balance of \$26,267,415.

OVERVIEW OF THE FINANCIAL STATEMENTS

The Town's financial statements consist of five sections: 1) Independent Auditor's Report, 2) Management's Discussion and Analysis, 3) Basic Financial Statements, 4) Supplementary Schedules and 5) Compliance Reports.

- **Independent Auditor's Report** - This is a description by the auditors of the scope of their work and their official opinion of the financial statements of the Town for the 2018 fiscal year.
- **Management's Discussion and Analysis** - An introduction to the basic financial statements that is intended to be an easily read analysis of the Town's financial activities based on currently known facts, decisions of conditions.
- **Basic Financial Statements** - This section of the report includes government-wide financial statements, fund financial statements, and notes to the financial statements.
- **Supplementary Schedules** - This section of the report includes schedules 1 through 6, which are not required by accounting principles generally accepted in the United States of America (U.S. GAAP) but are presented as supplementary information. These schedules contain the combining information for individual nonmajor governmental funds. This section also includes schedules 7 through 9, which are required by U.S. GAAP. These schedules contain required historical pension information for the Town's portion of VMERS and schedule of funding progress for the Town's postemployment healthcare plan.

- **Compliance Reports** - This section includes the auditor's report on the Town's internal controls over financial reporting and on compliance with a description of their findings. Internal controls deal with the Town's processes and procedures that ensure our financial statements are accurate and that Town assets are being safeguarded in a reasonable fashion. A second auditor's report on compliance and internal controls over compliance requirements of the Town's federal awards is also included.

Government-wide Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances in a manner similar to a private-sector business. The statements provide both short-term and long-term information about the Town's financial position, which helps readers determine whether the Town's financial position has improved or deteriorated during the fiscal year. These statements include all non-fiduciary financial activity on the full accrual basis of accounting. This means that all revenues and expenditures are reflected in the financial statements even if the related cash has not been received or paid as of June 30.

- **Statement of Net Position** - This statement presents information on all of the Town's assets and deferred outflows of resources and its liabilities and deferred inflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may indicate whether the financial position of the Town is improving or deteriorating.
- **Statement of Activities** - This statement presents information showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The government-wide financial statements have separate columns for governmental activities and business-type activities. The Town's activities are classified as follows:

- **Governmental Activities** - Activities reported here include general government, public safety, public works, health and social services, parks and recreation, conservation and development, and cultural. Property taxes and federal, state and local revenues finance these activities.
- **Business-type Activities** - Activities reported here include the water, wastewater and solid waste activities.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All the Town's funds are categorized as governmental, proprietary or fiduciary.

- **Governmental Funds** - The basic services provided by the Town are reported in the governmental funds. These statements provide a detailed, short-term view of the functions reported as governmental activities in the government-wide financial statements. The government-wide financial statements are reported using the full accrual basis of accounting, but the governmental fund financial statements are reported using the modified accrual basis of accounting. This allows the reader to focus on assets that can be readily converted to cash and determine whether there are adequate resources to meet the Town's current needs.

The Town reports 10 individual governmental funds. Information is presented separately in the governmental fund statements for the General Fund which is considered a major fund. Data from the other 9 governmental funds are aggregated into a single column on the fund statements. Individual fund data for these nonmajor governmental funds is provided in the supplementary schedules section.

- **Proprietary Funds** - Proprietary funds report activities that operate more like those of private-sector business and use the full accrual basis of accounting. Proprietary funds are reported as business-type activities on the government-wide financial statements. Since proprietary funds use accrual basis accounting, there are no differences between amounts reported on the government-wide statements and the proprietary fund statements. The Town uses proprietary funds to account for its Water, Wastewater and Solid Waste Funds.

Reconciliation of Government-wide Financial Statements to Governmental Fund Financial Statements

The governmental activities of the government-wide financial statements and the governmental funds of the fund financial statements do not use the same accounting basis and measurement focus. Because the focus of governmental funds is more limited than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. This comparison can help readers better understand the long-term impact of the Town's near-term financing decisions. Both the Balance Sheet - Governmental Funds and the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds provide a reconciliation to facilitate this comparison between governmental funds and governmental activities. These reconciliations are presented on the page immediately following each governmental fund financial statement.

The following indicates some of the reporting differences between the government-wide financial statements and the governmental funds financial statements.

- Capital assets used in governmental activities are not reported on governmental fund statements.
- Long-term liabilities, unless due and payable, are not included in the fund financial statements. These liabilities are only included in the government-wide statements. Long-term liabilities include long-term debt, accrued compensated absences and other post employment benefits.
- Property taxes not available to pay current period expenditures are deferred in governmental fund statements, but not deferred on the government-wide statements.
- Deferred inflows of resources relating to deferred pension credits, deferred outflows of resources relating to deferred pension expense, and net pension asset or liability are reported on the government-wide statements, but are excluded from the fund financial statements.
- Capital outlay spending results in capital assets on the government-wide statements but is reported as expenditures in the fund financial statements.
- Bond proceeds provide current financial resources on the fund financial statements, but are recorded as long-term liabilities in the government-wide financial statements.

FINANCIAL ANALYSIS

Government-wide Financial Statements

The Town's assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources by \$34,619,450 at year end. Net position decreased by \$8,868,009 over the previous fiscal year.

TABLE 1
Net Position

	<u>Governmental Activities</u>		<u>Business-type Activities</u>		<u>Total Primary Government</u>	
	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>
Assets						
Current Assets	\$ 5,785,909	\$ 10,167,736	\$ 8,537,477	\$ 9,143,006	\$ 14,323,386	\$ 19,310,742
Noncurrent Assets	38,453,749	38,465,064	24,168,008	22,431,498	62,621,757	60,896,562
Total Assets	44,239,658	48,632,800	32,705,485	31,574,504	76,945,143	80,207,304
Deferred Outflows of Resources	1,627,488	1,415,636	-	-	1,627,488	1,415,636
Liabilities						
Current Liabilities	1,776,576	2,534,287	971,156	1,038,944	2,747,732	3,573,231
Noncurrent Liabilities	17,644,076	27,609,737	13,973,665	14,170,036	31,617,741	41,779,773
Total Liabilities	19,420,652	30,144,024	14,944,821	15,208,980	34,365,473	45,353,004
Deferred Inflows of Resources	719,699	1,650,486	-	-	719,699	1,650,486
Net Position						
Net Investment in						
Capital Assets	25,520,800	23,785,175	10,518,661	9,205,502	36,039,461	32,990,677
Restricted	3,316,222	4,422,685	-	-	3,316,222	4,422,685
Unrestricted	(3,110,227)	(9,953,934)	7,242,003	7,160,022	4,131,776	(2,793,912)
Total Net Position	\$ 25,726,795	\$ 18,253,926	\$ 17,760,664	\$ 16,365,524	\$ 43,487,459	\$ 34,619,450

The larger portion of the Town's net position reflects its net investment in capital assets less any related outstanding debt used to acquire those assets. These assets are recorded net of depreciation in the financial statements. The Town uses capital assets to provide services to citizens; therefore, those assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. The remaining portion of the Town's net position represents restricted and unrestricted net position.

The following condensed financial information was derived from the Government-wide Statement of Activities and provides detail regarding the change in net position.

TABLE 2
Change in Net Position

	<u>Governmental Activities</u>		<u>Business-type Activities</u>		<u>Total Primary Government</u>	
	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>
REVENUES						
Program Revenues:						
Charges for Services	\$ 1,986,315	\$ 2,236,868	\$ 4,684,274	\$ 4,703,450	\$ 6,670,589	\$ 6,940,318
Grants and Contributions	925,535	2,478,456	-	-	925,535	2,478,456
Other	306,140	508,269	72,654	26,675	378,794	534,944
General Revenues:						
Property Taxes	12,778,933	12,911,306	-	-	12,778,933	12,911,306
Sale of Tower	-	921,288	-	-	-	921,288
Investment Earnings	44,765	88,831	50,897	68,470	95,662	157,301
Total Revenues	16,041,688	19,145,018	4,807,825	4,798,595	20,849,513	23,943,613

	<u>Governmental Activities</u>		<u>Business-type Activities</u>		<u>Total Primary Government</u>	
	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>
PROGRAM EXPENSES						
General government	4,064,000	11,448,955	-	-	4,064,000	11,448,955
Public safety	6,097,341	6,577,301	-	-	6,097,341	6,577,301
Public works	4,145,248	4,167,260	-	-	4,145,248	4,167,260
Health and social services	333,672	341,231	-	-	333,672	341,231
Parks and recreation	1,691,900	1,434,766	-	-	1,691,900	1,434,766
Conservation and development	549,650	1,657,196	-	-	549,650	1,657,196
Cultural	361,113	372,048	-	-	361,113	372,048
Water	-	-	1,280,160	1,322,534	1,280,160	1,322,534
Wastewater	-	-	2,957,935	3,903,736	2,957,935	3,903,736
Solid Waste	-	-	901,666	906,626	901,666	906,626
Interest	404,307	426,630	266,835	253,339	671,142	679,969
Total Program Expenses	17,647,231	26,425,387	5,406,596	6,386,235	23,053,827	32,811,622
Transfers In (Out)	(191,650)	(192,500)	191,650	192,500	-	-
Increase (decrease) in Net Position	\$ (1,797,193)	\$ (7,472,869)	\$ (407,121)	\$ (1,395,140)	\$ (2,204,314)	\$ (8,868,009)

Total governmental activities expenses were \$17,647,231 and \$26,425,387 in fiscal years 2017 and 2018, respectively. The expenses do not include capital outlay, which is reflected as capital asset additions in the government-wide financial statements. This increase in the current year is primarily attributable to the implementation of GASB Statement No. 75.

Program revenues are derived directly from the program itself or from parties outside the reporting government's taxpayers or citizenry. They reduce the net cost of the function to be financed from the government's general revenues. Total program revenues from governmental activities were \$3,217,990 in 2017 and \$5,223,593 in 2018. Governmental activities program revenues from charges for services include licenses and permits, planning fees, forfeitures, sale of supplies and several other revenues. Program revenues in the grants and contributions category include federal, state and local grants, and local contributions that are restricted for program use.

General revenues are all other revenues not categorized as program revenues and include property taxes and investment earnings. Total general revenues from governmental activities were \$12,823,698 in fiscal 2017 and \$13,921,425 in fiscal 2018.

Fund Financial Statements

- **Governmental Funds** - The combined fund balance of the governmental funds was \$4,673,195 at June 30, 2017 and \$7,966,711 at June 30, 2018. \$5,428,783 of the FY 2018 fund balance is restricted, committed or assigned; \$54,929 is nonspendable, leaving a remaining unassigned balance of \$2,482,999. The fund balance of the General Fund increased from \$3,671,953 in FY 2017 to \$5,726,052 in FY 2018.

Revenues and expenditures in the General Fund vary from their operating budgets, as shown on the Statement of Revenues and Expenditures - Budget and Actual - General Fund. Management has reviewed these variances and finds them to be acceptable.

- **Proprietary Funds** - The Town's proprietary funds provide the same information found in the government-wide financial statements. Total net position of the Town's proprietary funds at June 30, 2018 was \$16,365,524, a decrease of \$1,395,140 over the previous fiscal year.

Capital Assets

The following is a schedule of capital assets as of June 30, 2017 and 2018.

Capital Assets June 30, 2017 and 2018

	Governmental Activities		Business-type Activities	
	2017	2018	2017	2018
Land	\$ 1,431,658	\$ 1,431,658	\$ 424,307	\$ 424,307
Construction in Progress	1,638,524	3,444,282	1,616,229	50,537
Land improvements	1,278,767	1,278,767	147,002	147,002
Buildings and improvements	18,489,642	18,489,642	27,913,585	27,928,580
Vehicles and equipment	9,250,912	9,418,559	1,415,383	1,415,383
Infrastructure	<u>36,757,331</u>	<u>36,757,331</u>	<u>23,801,994</u>	<u>25,529,491</u>
Total Capital Assets	68,846,834	70,820,239	55,318,500	55,495,300
Less Accumulated Depreciation	<u>31,239,358</u>	<u>33,849,756</u>	<u>31,150,492</u>	<u>33,063,802</u>
Capital Assets, Net	<u>\$ 37,607,476</u>	<u>\$ 36,970,483</u>	<u>\$ 24,168,008</u>	<u>\$ 22,431,498</u>

The Town has a net investment in capital assets of \$61,775,484 and \$57,717,023 on June 30, 2017 and June 30, 2018, respectively. The net decrease (including additions and deductions) between the two periods amounted to \$4,058,461.

Debt

The following is a schedule of long-term debt as of June 30, 2017 and 2018.

Long-term Debt at June 30, 2017 and 2018

	2017	2018
Governmental Activities -		
Bond payable - 2012 Series 3	\$ 315,000	\$ 210,000
Bond payable - 2012 Series 1	908,180	851,419
Bond payable - 2017 Series 4	5,231,750	4,924,000
Bond payable - 2014 Series 3	810,000	765,000
Bond payable - 2014 Series 3	4,410,000	4,165,000
Bond payable - RF1-023	411,746	-
Bond payable - 2017 Series 3	<u>-</u>	<u>2,126,000</u>
Total Long-term Debt	<u>\$12,086,676</u>	<u>\$ 13,041,419</u>
Business-type Activities -		
Bond payable - RF3-069	\$ 1,402,686	\$ 1,264,614
Bond payable - AR1-006	524,213	493,900
Bond payable - AR1-099	6,000,605	5,656,451
Bond payable - AR1-041	4,271,884	4,029,926
Bond payable - RF3-329	1,449,959	1,702,300
Bond payable - RF1-188	-	63,118
Bond payable - RF1-202	<u>-</u>	<u>15,687</u>
Total Long-term Debt	<u>\$13,649,347</u>	<u>\$ 13,225,996</u>

At the end of the fiscal year, the Town had \$13,041,419 in long-term debt outstanding in governmental activities compared to \$12,086,676 in the prior year. For the business-type activities, long-term debt decreased from \$13,649,347 to \$13,225,996.

During the year the Town also obtained three capital leases totaling \$191,761. Debt service payments on these capital leases totaled \$47,872, leaving an ending capital lease obligation of \$143,889 at June 30, 2018. The Town had no capital leases in the prior year.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Town's finances for all of its citizens, taxpayers, customers and creditors. Questions concerning any of the information provided in the report should be addressed to the Town of Hartford, VT at 171 Bridge Street, Hartford, VT 05001.

TOWN OF HARTFORD, VERMONT
GOVERNMENT-WIDE STATEMENT OF NET POSITION
JUNE 30, 2018
(Page 1 of 2)

	<u>Governmental</u> <u>Activities</u>	<u>Business-type</u> <u>Activities</u>	<u>Totals</u>
ASSETS:			
Current assets -			
Cash and cash equivalents	\$ 11,113,484	\$ 4,989,270	\$ 16,102,754
Investments	18,080	-	18,080
Property taxes receivable	815,168	-	815,168
Accounts receivable, net	543,250	849,570	1,392,820
Grants receivable	954,159	-	954,159
Prepaid expenses	27,761	-	27,761
Due (to) from other activities	(3,304,166)	3,304,166	-
Total current assets	<u>10,167,736</u>	<u>9,143,006</u>	<u>19,310,742</u>
Noncurrent assets -			
Notes receivable, net	1,494,581	-	1,494,581
Capital assets	70,820,239	55,495,300	126,315,539
less - accumulated depreciation	(33,849,756)	(33,063,802)	(66,913,558)
Total noncurrent assets	<u>38,465,064</u>	<u>22,431,498</u>	<u>60,896,562</u>
Total assets	<u>48,632,800</u>	<u>31,574,504</u>	<u>80,207,304</u>
DEFERRED OUTFLOWS OF RESOURCES:			
Deferred pension expense	<u>1,415,636</u>	<u>-</u>	<u>1,415,636</u>
LIABILITIES:			
Current liabilities -			
Accounts payable	1,201,735	100,423	1,302,158
Accrued wages	387,177	-	387,177
Accrued interest	35,890	81,201	117,091
Current portion of accrued postclosure liability	-	23,000	23,000
Current portion of long-term debt	865,811	834,320	1,700,131
Current portion of capital lease obligation	43,674	-	43,674
Total current liabilities	<u>2,534,287</u>	<u>1,038,944</u>	<u>3,573,231</u>
Noncurrent liabilities -			
Accrued compensated absences	443,102	74,589	517,691
Other postemployment benefits	12,379,611	1,473,771	13,853,382
Net pension liability	2,511,201	-	2,511,201
Accrued postclosure liability	-	230,000	230,000
Long-term debt	12,175,608	12,391,676	24,567,284
Capital lease obligation	100,215	-	100,215
Total noncurrent liabilities	<u>27,609,737</u>	<u>14,170,036</u>	<u>41,779,773</u>
Total liabilities	<u>30,144,024</u>	<u>15,208,980</u>	<u>45,353,004</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
GOVERNMENT-WIDE STATEMENT OF NET POSITION
JUNE 30, 2018
(Page 2 of 2)

	Governmental Activities	Business-type Activities	Totals
DEFERRED INFLOWS OF RESOURCES:			
Customer tax overpayments	167,884	-	167,884
Deferred grant revenue	1,412,678	-	1,412,678
Deferred pension credits	69,924	-	69,924
Total deferred inflows of resources	<u>1,650,486</u>	<u>-</u>	<u>1,650,486</u>
NET POSITION:			
Net investment in capital assets	23,785,175	9,205,502	32,990,677
Restricted	4,422,685	-	4,422,685
Unrestricted	<u>(9,953,934)</u>	<u>7,160,022</u>	<u>(2,793,912)</u>
Total net position	\$ <u>18,253,926</u>	\$ <u>16,365,524</u>	\$ <u>34,619,450</u>

The notes to financial statements are an integral part of this statement.

**TOWN OF HARTFORD, VERMONT
GOVERNMENT-WIDE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2018**

					Net (Expense) Revenue and Changes in Net Position											
					Program Revenues											
					Grants and Contributions	Charges for Services	Other	Governmental Activities	Business-type Activities	Totals						
FUNCTIONS/PROGRAMS:					Expenses											
Governmental activities -																
General government	\$	11,448,955	\$	91,244	\$	377,202	\$	436,004	\$	(10,544,505)	\$	-	\$	(10,544,505)		
Public safety		6,577,301		366,217		1,304,442		11,055		(4,895,587)		-		(4,895,587)		
Public works		4,167,260		370,171		5,565		1,055		(3,790,469)		-		(3,790,469)		
Health and social services		341,231		-		-		-		(341,231)		-		(341,231)		
Parks and recreation		1,434,766		50,477		512,773		60,076		(811,440)		-		(811,440)		
Conservation and development		1,657,196		1,600,347		36,886		79		(19,884)		-		(19,884)		
Cultural		372,048		-		-		-		(372,048)		-		(372,048)		
Interest		426,630		-		-		-		(426,630)		-		(426,630)		
Total governmental activities		26,425,387		2,478,456		2,236,868		508,269		(21,201,794)		-		(21,201,794)		
Business-type activities -																
Water		1,322,534		-		1,386,895		-		-		64,361		64,361		
Wastewater		3,903,736		-		2,661,792		1,350		-		(1,240,594)		(1,240,594)		
Solid waste		906,626		-		654,763		25,325		-		(226,538)		(226,538)		
Interest		253,339		-		-		-		-		(253,339)		(253,339)		
Total business-type activities		6,386,235		-		4,703,450		26,675		-		(1,656,110)		(1,656,110)		
	\$	32,811,622	\$	2,478,456	\$	6,940,318	\$	534,944		(21,201,794)		(1,656,110)		(22,857,904)		
GENERAL REVENUES											- PROPERTY TAXES	12,911,306	-	12,911,306		
											- SALE OF TOWER	921,288	-	921,288		
											- INVESTMENT INCOME	88,831	68,470	157,301		
											- TRANSFERS IN (OUT)	(192,500)	192,500	-		
												13,728,925	260,970	13,989,895		
CHANGE IN NET POSITION												(7,472,869)	(1,395,140)	(8,868,009)		
NET POSITION, July 1, 2017												25,726,795	17,760,664	43,487,459		
NET POSITION, June 30, 2018											\$	18,253,926	\$	16,365,524	\$	34,619,450

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2018
(Page 1 of 2)

	General Fund	Other Governmental Funds	Totals Governmental Funds
ASSETS			
Cash and cash equivalents	\$ 9,113,216	\$ 2,000,268	\$ 11,113,484
Investments	-	18,080	18,080
Property taxes receivable	815,168	-	815,168
Accounts receivable, net	525,049	18,201	543,250
Grants receivable	-	954,159	954,159
Prepaid expenditures	27,761	-	27,761
Notes receivable	-	1,494,581	1,494,581
Due from other funds	-	25,263	25,263
Total assets	\$ <u>10,481,194</u>	\$ <u>4,510,552</u>	\$ <u>14,991,746</u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND EQUITY			
LIABILITIES:			
Accounts payable	\$ 344,520	\$ 857,215	\$ 1,201,735
Accrued wages	387,177	-	387,177
Due to other funds	3,329,429	-	3,329,429
Total liabilities	<u>4,061,126</u>	<u>857,215</u>	<u>4,918,341</u>
DEFERRED INFLOWS OF RESOURCES:			
Deferred property tax revenue	526,132	-	526,132
Customer tax overpayments	167,884	-	167,884
Deferred grant revenue	-	1,412,678	1,412,678
Total deferred inflows of resources	<u>694,016</u>	<u>1,412,678</u>	<u>2,106,694</u>
FUND EQUITY:			
Fund balances -			
Nonspendable	27,761	27,168	54,929
Restricted	-	2,371,922	2,371,922
Committed	2,023,595	-	2,023,595
Assigned	1,033,266	-	1,033,266
Unassigned	2,641,430	(158,431)	2,482,999
Total fund balances	<u>5,726,052</u>	<u>2,240,659</u>	<u>7,966,711</u>
Total liabilities, deferred inflows of resources and fund equity	\$ <u>10,481,194</u>	\$ <u>4,510,552</u>	\$ <u>14,991,746</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2018
(Page 2 of 2)

**RECONCILIATION OF THE BALANCE SHEET - GOVERNMENTAL FUNDS
TO THE GOVERNMENT-WIDE STATEMENT OF NET POSITION:**

Amount reported on Balance Sheet - Governmental Funds - total fund balances	\$ 7,966,711
Amounts reported for governmental activities in the Government-wide Statement of Net Position are different because -	
Capital assets used in governmental funds are not financial resources and are therefore not reported in the funds.	
Capital assets	70,820,239
Accumulated depreciation	(33,849,756)
Liabilities not due and payable in the year are not reported in the governmental funds.	
Accrued compensated absences	(443,102)
Other postemployment benefits	(12,379,611)
Accrued interest on long-term debt	(35,890)
Long-term debt	(13,041,419)
Capital lease obligation	(143,889)
Deferred taxes are reported in the governmental funds to offset uncollected taxes which are not available financial resources.	
Deferred property taxes	526,132
Balances related to net position asset or liability and related deferred outflows/inflows of resources are not reported in the governmental funds.	
Deferred pension expense	1,415,636
Deferred pension credits	(69,924)
Net pension liability	<u>(2,511,201)</u>
Net position of governmental activities - Government-wide Statement of Net Position	\$ <u>18,253,926</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCES - GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2018
(Page 1 of 2)

	General Fund	Other Governmental Funds	Totals Governmental Funds
REVENUES:			
Property taxes	\$ 12,928,078	\$ 133,927	\$ 13,062,005
Intergovernmental	395,886	2,205,818	2,601,704
Fees, licenses and permits	579,196	-	579,196
Charges for goods and services	1,824,465	-	1,824,465
Investment income	75,722	13,109	88,831
Miscellaneous	158,210	60,018	218,228
Total revenues	<u>15,961,557</u>	<u>2,412,872</u>	<u>18,374,429</u>
EXPENDITURES:			
Current -			
General government	1,381,141	57,769	1,438,910
Public safety	6,023,100	67,040	6,090,140
Public works	2,372,280	-	2,372,280
Health and social services	339,111	-	339,111
Parks and recreation	946,555	57,190	1,003,745
Conservation and development	511,457	1,145,739	1,657,196
Cultural	340,745	-	340,745
Employee insurance costs	740,375	-	740,375
Capital expenditures	239,448	-	239,448
Capital outlay	890,373	1,369,380	2,259,753
Debt service - principal - long-term debt	734,984	436,273	1,171,257
- principal - capital lease	47,872	-	47,872
- interest	349,670	76,960	426,630
Total expenditures	<u>14,917,111</u>	<u>3,210,351</u>	<u>18,127,462</u>
EXCESS OF REVENUES OR (EXPENDITURES)	1,044,446	(797,479)	246,967
OTHER FINANCING SOURCES (USES):			
Capital lease proceeds	191,761	-	191,761
Loan proceeds	-	2,126,000	2,126,000
Sale of Tower	921,288	-	921,288
Interfund transfers in (out), net	(103,396)	(89,104)	(192,500)
Total other financing sources (uses)	<u>1,009,653</u>	<u>2,036,896</u>	<u>3,046,549</u>
NET CHANGE IN FUND BALANCES	2,054,099	1,239,417	3,293,516
FUND BALANCES, July 1, 2017	<u>3,671,953</u>	<u>1,001,242</u>	<u>4,673,195</u>
FUND BALANCES, June 30, 2018	\$ <u>5,726,052</u>	\$ <u>2,240,659</u>	\$ <u>7,966,711</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCES - GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2018
(Page 2 of 2)

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS TO THE
GOVERNMENT-WIDE STATEMENT OF ACTIVITIES:**

Net change in fund balances - total governmental funds	\$ 3,293,516
Amounts reported for governmental activities in the Government-wide Statement of Activities are different because -	
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.	
Additions to capital assets, net of dispositions	2,308,373
Depreciation	(2,945,366)
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position.	
(Increase) decrease in compensated absences	(23,284)
(Increase) decrease in other postemployment benefits	(8,643,047)
(Increase) decrease in accrued interest on long-term debt	(4,669)
Proceeds from long-term debt	(2,126,000)
Proceeds from capital lease	(191,761)
Principal payments on long-term debt	1,171,257
Principal payments on capital lease	47,872
Property tax revenue in governmental funds includes deferred revenue of the prior year but excludes deferred revenue of the current year as taxes uncollected within 60 days are unavailable at year end.	
Prior year - deferred property taxes	(676,831)
Current year - deferred property taxes	526,132
Changes in net pension asset or liability and related deferred outflows/inflows of resources will increase or decrease the amounts reported in the government-wide statements, but are only recorded as an expenditure when paid in the governmental funds.	
Net (increase) decrease in net pension obligation	(209,061)
Change in net position of governmental activities - Government-wide Statement of Activities	\$ <u>(7,472,869)</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF REVENUES AND EXPENDITURES -
BUDGET AND ACTUAL - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2018

(Page 1 of 3)

	Original and Final <u>Budget</u>	Actual (Budgetary Basis) <u>Basis)</u>	Variance Over (Under)
REVENUES:			
Property taxes	\$ 12,880,435	\$ 12,928,078	\$ 47,643
Intergovernmental	362,000	395,886	33,886
Fees, licenses and permits	284,550	579,196	294,646
Charges for services	1,575,000	1,824,465	249,465
Investment income	33,000	75,722	42,722
Miscellaneous	<u>149,582</u>	<u>158,210</u>	<u>8,628</u>
Total revenues	<u>15,284,567</u>	<u>15,961,557</u>	<u>676,990</u>
EXPENDITURES:			
General government -			
Selectboard	34,952	36,807	1,855
Boards and commissions	8,910	9,245	335
Administrative manager	298,237	346,848	48,611
Election administration	13,623	10,792	(2,831)
Advice and litigation	50,000	44,391	(5,609)
Vital statistics	164,722	170,173	5,451
Municipal offices	61,000	74,682	13,682
Financial management	255,369	336,470	81,101
Auditing	42,500	37,000	(5,500)
Valuation	167,796	173,827	6,031
Delinquent tax collection	18,007	31,770	13,763
Information technology	141,798	100,965	(40,833)
Miscellaneous	<u>-</u>	<u>500</u>	<u>500</u>
Total general government	<u>1,256,914</u>	<u>1,373,470</u>	<u>116,556</u>
Public safety -			
Police services	2,399,930	2,435,221	35,291
Special duty police	16,051	17,649	1,598
Emergency services	2,510,009	2,895,307	385,298
Dispatch services	645,965	745,158	99,193
County judicial services	<u>102,000</u>	<u>101,353</u>	<u>(647)</u>
Total public safety	<u>5,673,955</u>	<u>6,194,688</u>	<u>520,733</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF REVENUES AND EXPENDITURES -
BUDGET AND ACTUAL - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2018

(Page 2 of 3)

	Original and Final Budget	Actual (Budgetary Basis)	Variance Over (Under)
EXPENDITURES (CONTINUED):			
Public works -			
Summer maintenance	1,257,581	1,049,632	(207,949)
Winter maintenance	847,977	696,549	(151,428)
Bridge maintenance	500	-	(500)
Street and traffic lighting	48,000	52,725	4,725
Traffic control	44,500	12,045	(32,455)
Sidewalk maintenance	87,000	12,237	(74,763)
Equipment operation and maintenance	194,546	551,069	356,523
General highway	90,108	142,529	52,421
Total public works	<u>2,570,212</u>	<u>2,516,786</u>	<u>(53,426)</u>
Health and social services -			
Cemeteries	18,700	16,723	(1,977)
Trees	1,500	950	(550)
Health inspection	1,615	1,615	-
Community health	59,907	59,907	-
Mental health services	16,995	16,995	-
Senior services	147,760	124,858	(22,902)
Low income services	9,000	9,000	-
Youth and adult services	27,013	27,013	-
General appropriated services	82,050	82,050	-
Total health and social services	<u>364,540</u>	<u>339,111</u>	<u>(25,429)</u>
Parks and recreation -			
Program administration	178,245	196,358	18,113
Swim program	53,501	45,077	(8,424)
Youth program	242,682	219,206	(23,476)
Adult program	13,750	2,597	(11,153)
Community activities	45,500	43,019	(2,481)
Parks maintenance	174,587	128,683	(45,904)
Buildings maintenance	13,100	6,910	(6,190)
Maxfield sports grounds	30,300	34,646	4,346
Maxfield sports buildings	10,000	11,354	1,354
Barwood arena	206,514	437,400	230,886
Total parks and recreation	<u>968,179</u>	<u>1,125,250</u>	<u>157,071</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF REVENUES AND EXPENDITURES -
BUDGET AND ACTUAL - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2018

(Page 3 of 3)

	Original and Final <u>Budget</u>	Actual (Budgetary Basis) <u>Basis)</u>	Variance Over (Under)
Conservation and development -			
Conservation	3,050	1,929	(1,121)
Zoning	102,195	108,554	6,359
Planning and development	354,876	396,988	42,112
Housing and community development	1,025	624	(401)
Historic preservation	<u>2,380</u>	<u>3,362</u>	<u>982</u>
Total conservation and development	<u>463,526</u>	<u>511,457</u>	<u>47,931</u>
Cultural -			
Library appropriations	<u>347,590</u>	<u>340,745</u>	<u>(6,845)</u>
Total cultural	<u>347,590</u>	<u>340,745</u>	<u>(6,845)</u>
Employee insurance costs	<u>2,140,132</u>	<u>740,375</u>	<u>(1,399,757)</u>
Contingencies	<u>-</u>	<u>7,671</u>	<u>7,671</u>
Capital expenditures	<u>-</u>	<u>682,904</u>	<u>682,904</u>
Debt service -			
Debt service - principal	737,376	734,984	(2,392)
Debt service - interest	<u>369,142</u>	<u>349,670</u>	<u>(19,472)</u>
Total debt service	<u>1,106,518</u>	<u>1,084,654</u>	<u>(21,864)</u>
Total expenditures	<u>14,891,566</u>	<u>14,917,111</u>	<u>25,545</u>
EXCESS OF REVENUES OR (EXPENDITURES)	393,001	1,044,446	651,445
OTHER FINANCING SOURCES (USES):			
Capital lease proceeds	-	191,761	191,761
Sale of Tower	-	921,288	921,288
Interfund transfers in (out), net	<u>(366,000)</u>	<u>(103,396)</u>	<u>262,604</u>
Total other financing sources (uses)	<u>(366,000)</u>	<u>1,009,653</u>	<u>1,375,653</u>
NET CHANGE IN FUND BALANCE	\$ <u>27,001</u>	\$ <u>2,054,099</u>	\$ <u>2,027,098</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF NET POSITION - PROPRIETARY FUNDS
JUNE 30, 2018

	Water <u>Fund</u>	Wastewater <u>Fund</u>	Solid Waste <u>Fund</u>	Totals Proprietary <u>Funds</u>
ASSETS:				
Current assets -				
Cash and cash equivalents	\$ 1,824,577	\$ 2,609,673	\$ 555,020	\$ 4,989,270
Accounts receivable, net	252,404	531,645	65,521	849,570
Due from other funds	<u>1,193,972</u>	<u>2,003,532</u>	<u>106,662</u>	<u>3,304,166</u>
Total current assets	<u>3,270,953</u>	<u>5,144,850</u>	<u>727,203</u>	<u>9,143,006</u>
Noncurrent assets -				
Capital assets	13,799,176	39,319,318	2,376,806	55,495,300
less - accumulated depreciation	<u>(7,169,347)</u>	<u>(23,958,601)</u>	<u>(1,935,854)</u>	<u>(33,063,802)</u>
Total noncurrent assets	<u>6,629,829</u>	<u>15,360,717</u>	<u>440,952</u>	<u>22,431,498</u>
Total assets	<u>9,900,782</u>	<u>20,505,567</u>	<u>1,168,155</u>	<u>31,574,504</u>
LIABILITIES:				
Current liabilities -				
Accounts payable	6,295	51,420	42,708	100,423
Accrued interest	3,162	78,039	-	81,201
Current portion of accrued postclosure liability	-	-	23,000	23,000
Current portion of long-term debt	<u>205,566</u>	<u>628,754</u>	<u>-</u>	<u>834,320</u>
Total current liabilities	<u>215,023</u>	<u>758,213</u>	<u>65,708</u>	<u>1,038,944</u>
Noncurrent liabilities -				
Accrued compensated absences	18,225	42,153	14,211	74,589
Other postemployment benefits	284,467	1,063,738	125,566	1,473,771
Accrued postclosure liability	-	-	230,000	230,000
Long-term debt	<u>2,761,348</u>	<u>9,630,328</u>	<u>-</u>	<u>12,391,676</u>
Total noncurrent liabilities	<u>3,064,040</u>	<u>10,736,219</u>	<u>369,777</u>	<u>14,170,036</u>
Total liabilities	<u>3,279,063</u>	<u>11,494,432</u>	<u>435,485</u>	<u>15,208,980</u>
NET POSITION:				
Net investment in capital assets	3,662,915	5,101,635	440,952	9,205,502
Unrestricted	<u>2,958,804</u>	<u>3,909,500</u>	<u>291,718</u>	<u>7,160,022</u>
Total net position	<u>\$ 6,621,719</u>	<u>\$ 9,011,135</u>	<u>\$ 732,670</u>	<u>\$ 16,365,524</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF REVENUES, EXPENSES AND CHANGES
IN NET POSITION - PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2018

	Water Fund	Wastewater Fund	Solid Waste Fund	Totals Proprietary Funds
OPERATING REVENUES:				
Charges for services	\$ 1,386,895	\$ 2,661,792	\$ 654,763	\$ 4,703,450
Miscellaneous	<u>-</u>	<u>1,350</u>	<u>25,325</u>	<u>26,675</u>
Total operating revenues	<u>1,386,895</u>	<u>2,663,142</u>	<u>680,088</u>	<u>4,730,125</u>
OPERATING EXPENSES:				
Operation and maintenance	293,663	798,225	480,899	1,572,787
Salaries and benefits	648,918	1,637,536	352,860	2,639,314
Depreciation	<u>379,953</u>	<u>1,467,975</u>	<u>72,867</u>	<u>1,920,795</u>
Total operating expenses	<u>1,322,534</u>	<u>3,903,736</u>	<u>906,626</u>	<u>6,132,896</u>
Operating income (loss)	<u>64,361</u>	<u>(1,240,594)</u>	<u>(226,538)</u>	<u>(1,402,771)</u>
REVENUES (EXPENSES):				
Investment income	20,698	43,463	4,309	68,470
Interest expense	<u>(41,735)</u>	<u>(211,604)</u>	<u>-</u>	<u>(253,339)</u>
Total nonoperating revenues (expenses)	<u>(21,037)</u>	<u>(168,141)</u>	<u>4,309</u>	<u>(184,869)</u>
INCOME (LOSS) BEFORE TRANSFERS	43,324	(1,408,735)	(222,229)	(1,587,640)
Operating transfers in	<u>-</u>	<u>-</u>	<u>192,500</u>	<u>192,500</u>
CHANGE IN NET POSITION	43,324	(1,408,735)	(29,729)	(1,395,140)
NET POSITION, July 1, 2017	<u>6,578,395</u>	<u>10,419,870</u>	<u>762,399</u>	<u>17,760,664</u>
NET POSITION, June 30, 2018	\$ <u>6,621,719</u>	\$ <u>9,011,135</u>	\$ <u>732,670</u>	\$ <u>16,365,524</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2018

(Page 1 of 2)

	<u>Water Fund</u>	<u>Wastewater Fund</u>	<u>Solid Waste Fund</u>	<u>Totals Proprietary Funds</u>
CASH FLOWS FROM				
OPERATING ACTIVITIES:				
Cash received from customers	\$ 1,386,516	\$ 2,688,813	\$ 653,466	\$ 4,728,795
Cash paid to suppliers for goods and services	(320,666)	(782,255)	(504,901)	(1,607,822)
Cash paid to employees for services	(588,541)	(953,534)	(374,694)	(1,916,769)
Net cash provided (used) by operating activities	<u>477,309</u>	<u>953,024</u>	<u>(226,129)</u>	<u>1,204,204</u>
CASH FLOWS FROM CAPITAL AND				
RELATED FINANCING ACTIVITIES:				
Purchases of capital assets	(161,805)	-	(22,480)	(184,285)
Proceeds from long-term debt	252,341	78,805	-	331,146
Principal paid on bonds	(138,072)	(616,425)	-	(754,497)
Interest paid on bonds	(41,735)	(211,604)	-	(253,339)
Net cash provided (used) by capital and related financing activities	<u>(89,271)</u>	<u>(749,224)</u>	<u>(22,480)</u>	<u>(860,975)</u>
CASH FLOWS FROM NONCAPITAL				
FINANCING ACTIVITIES:				
Transfers in (out)	-	-	192,500	192,500
Change in due to/from other funds	(395,005)	(259,862)	36,650	(618,217)
Net cash provided (used) by noncapital financing activities	<u>(395,005)</u>	<u>(259,862)</u>	<u>229,150</u>	<u>(425,717)</u>
CASH FLOWS FROM				
INVESTING ACTIVITIES:				
Investment income	<u>20,698</u>	<u>43,463</u>	<u>4,309</u>	<u>68,470</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	13,731	(12,599)	(15,150)	(14,018)
CASH AND CASH EQUIVALENTS, July 1, 2017	<u>1,810,846</u>	<u>2,622,272</u>	<u>570,170</u>	<u>5,003,288</u>
CASH AND CASH EQUIVALENTS, June 30, 2018	\$ <u>1,824,577</u>	\$ <u>2,609,673</u>	\$ <u>555,020</u>	\$ <u>4,989,270</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2018
(Page 2 of 2)

	<u>Water Fund</u>	<u>Wastewater Fund</u>	<u>Solid Waste Fund</u>	<u>Totals Proprietary Funds</u>
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES:				
Operating income (loss)	\$ 64,361	\$ (1,240,594)	\$ (226,538)	\$ (1,402,771)
Adjustments to reconcile operating income (loss to net cash provided (used) by operating activities -				
Depreciation	379,953	1,467,975	72,867	1,920,795
(Increase) decrease in accounts receivable	(379)	25,671	(26,622)	(1,330)
Increase (decrease) in -				
Accounts payable	(26,658)	20,301	(1,002)	(7,359)
Accrued interest	(345)	(4,331)	-	(4,676)
Accrued postclosure liability	-	-	(23,000)	(23,000)
Other postemployment benefits	70,478	687,054	(24,182)	733,350
Accrued compensated absences	(10,101)	(3,052)	2,348	(10,805)
Net cash provided (used) by operating activities	\$ <u>477,309</u>	\$ <u>953,024</u>	\$ <u>(226,129)</u>	\$ <u>1,204,204</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018

1. Summary of significant accounting policies:

The Town of Hartford, Vermont (the Town) was chartered by King George III of England on July 4, 1761. The Town adopted a governance charter in accordance with Vermont statutes on November 4, 2008, which was subsequently ratified by the State on May 7, 2012. The Town operates under a Selectboard/Town Manager form of government, and provides the following services: general administration, public safety (police, fire, and ambulance), streets, health and social services, culture and recreation, planning and zoning, community development, public improvements, and utility operations (solid waste, water and wastewater).

- A. Reporting entity - The Town is a primary unit of government under reporting criteria established by the Governmental Accounting Standards Board (GASB). Those criteria include a separately elected governing body, separate legal standing, and fiscal independence from other state and local governmental entities. Based on these criteria, there are no other entities which are component units of the Town.

The financial statements of the Town have been prepared in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) as applied to governmental units. The GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The GASB periodically updates its codification of the existing *Governmental Accounting and Financial Reporting Standards* which, along with subsequent GASB pronouncements (Statements and Interpretations), constitutes U.S. GAAP for governmental units.

- B. Government-wide and fund financial statements - The basic financial statements include both government-wide and fund financial statements. The government-wide financial statements (the Statement of Net Position and the Statement of Activities) report information on all of the nonfiduciary activities of the Town. The effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

In the government-wide Statement of Net Position, the financial position of the Town is consolidated and incorporates capital assets as well as long-term debt and obligations. The government-wide Statement of Activities reflects both the gross and net costs by category. Direct expenses that are clearly identifiable with the category are offset by program revenues of the category. Program revenues include charges for services provided by a particular function or program and grants that are restricted to meeting the operational or capital requirements of the particular segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Nonmajor funds are summarized in a single column as combined in the supplementary schedules.

- C. Basis of presentation - The accounts of the Town are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, deferred outflows/inflows of resources, fund balances or net position, revenues, and expenditures or expenses, as appropriate.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018

1. Summary of significant accounting policies (continued):

C. Basis of presentation (continued) -

The Town reports the following major governmental funds:

General Fund - The General Fund is the primary operating fund of the Town. It is used to account for all financial resources, except those required to be accounted for in another fund.

The Town reports the following major proprietary funds:

Water Fund - The Water Fund is used to account for the Town's water operations.

Wastewater Fund - The Wastewater Fund is used to account for the Town's wastewater operations.

The Town also reports the Solid Waste Fund, a nonmajor proprietary fund, to account for the Town's solid waste operations.

D. Measurement focus and basis of accounting - The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as they become both measurable and available. "Measurable" means the amount of the transaction that can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures generally are recorded when the fund liability is incurred, if measurable, as under accrual accounting. However, debt service expenditures are recorded only when payment is made.

The proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with the fund's principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. Unbilled service revenue is accrued in the Water and Wastewater Funds.

Property taxes are recorded as revenue in the year for which taxes have been levied, provided they are collected within 60 days after year end. Licenses and permits, fines and forfeitures and miscellaneous revenues are recorded as revenues when received because they are generally not measurable prior to collection. Investment earnings and certain intergovernmental grants are recorded as earned.

Ambulance service revenue is recognized as billed. Accounts receivable for ambulance services are reviewed and adjusted for collectability on a routine basis. Allowances for doubtful accounts are established as considered necessary.

Receivables are shown net of an allowance for doubtful accounts, which are estimated losses based on the judgment of management and a review of the current status of existing receivables.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018

1. Summary of significant accounting policies (continued):

- E. Budgets and budgetary accounting - The Town approves a budget for the General Fund at an annual Town Meeting. The tax rate is determined by the Selectboard (the Board) based on the education and municipal grant lists and the approved operating budget. The accounting method used for budget presentation is the same method used for the financial presentation of operations under U.S. GAAP except for the classification of capital expenditures and capital outlay. Formal budgetary integration is employed as a management control during the year for the General Fund. The Town's department heads may make adjustments to appropriations within their department, while adjustments between departments can only be made with the approval of the Town Manager and Finance Director. The legal level of budgetary control is at the department level. No formal amendments were made to the budget that was approved and adopted. The Town does not legally adopt budgets for other governmental funds. All budgeted amounts lapse at year end.
- F. Property taxes - Property taxes attach as an enforceable lien on property owned as of April 1st. Listers establish a grand list of all property and the Board sets the tax rate required to raise the tax revenue authorized by Town and School District voters and the Vermont Agency of Education. Property taxes for the fiscal year ended June 30, 2018 were payable in two installments due August 18, 2017 and February 2, 2018.
- G. Use of estimates - The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and deferred outflows/inflows of resources as well as disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures or expenses during the reporting period. Actual results could differ from those estimates.
- H. Risk management - The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees and others; environmental liability; and natural disasters. The Town manages these risks through participation in public entity risk pools covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Town. There were no settlements in excess of the insurance coverage in any of the past three fiscal years.
- The Town has elected to pay actual unemployment claims instead of enrolling in an unemployment insurance program. No liabilities have been accrued as the Town is not able to make an estimate as to any future costs. The Town paid \$6,439, in unemployment claims during the year end June 30, 2018.
- I. Cash, cash equivalents and investments - The Town considers all cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition to be cash and cash equivalents. Investments and unrealized gains and losses are reflected in the individual fund and government-wide financial statements. Investments of the Town are reported at fair value using quoted prices in active markets for identical assets. This is considered a level 1 input valuation technique under the framework established by U.S. GAAP for measuring fair value. The Town does not own investments valued with level 2 or level 3 inputs, which would use quoted prices for similar assets, or in inactive markets, or other methods for estimating fair value.
- J. Prepaid items - Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

**TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018**

1. Summary of significant accounting policies (continued):

- K. Capital assets - Capital assets, which include land, buildings, equipment, vehicles and infrastructure, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and in the proprietary fund financial statements. Capital assets are defined by the Town as assets with an estimated useful life in excess of one year and an initial, individual cost of more than \$10,000 for land and improvements, \$20,000 for buildings and improvements, \$5,000 for vehicles and equipment, and \$20,000 for infrastructure. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. The Town does not retroactively report infrastructure assets. The Town began capitalizing newly acquired or constructed general infrastructure assets since the implementation of GASB Statement No. 34. Donated capital assets are recorded at acquisition value. Major outlays for capital assets and improvements are capitalized as projects are constructed. Net interest costs are capitalized on projects during the construction period. Normal maintenance and repairs that do not add to the value of an asset or materially extend an asset's life are not capitalized. Capital assets are depreciated using the straight-line method over the useful lives shown below:

Land improvements	10 - 50 years
Buildings and improvements	10 - 75 years
Vehicles and equipment	3 - 25 years
Infrastructure	20 - 75 years

- L. Deferred outflows/inflows of resources - In addition to assets and liabilities, deferred outflows of resources and deferred inflows of resources are reported as separate sections in the applicable statement of net position or balance sheet. Deferred outflows of resources represent a consumption of net position that applies to a future period and will not be recognized as an outflow of resources in the current period. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources in the current period.
- M. Compensated absences - It is the Town's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. Unused vacation time must be used within the next succeeding fiscal year, and is paid to the employee upon termination of their employment if their term of employment has exceeded six months. The accrual for unused vacation time, based on current pay rates, is recorded in the government-wide and proprietary fund financial statements. Governmental funds report compensated absences as an expenditure when the benefit is paid. No liability is reported for earned but unused sick time because it is not a vested benefit.
- N. Other postemployment benefits (OPEB) - The Town provides postemployment benefits for health insurance coverage for any employee who has attained age 55 and retires with a minimum of ten years of service (twenty years of service for employees hired after January 1, 1999). Other postemployment benefits are reported in the government-wide and proprietary fund financial statements. Governmental funds report other postemployment benefits as an expenditure when the benefit is paid.
- O. Long-term obligations - Governmental activities, business-type activities, or proprietary funds report long-term debt and other long-term obligations as liabilities in the applicable statement of net position. Governmental funds report the amount of debt issued as other financing sources and the repayment of debt as debt service expenditures.

**TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018**

1. Summary of significant accounting policies (continued):

- P. Fund equity - In the fund financial statements, governmental funds may report five categories of fund balances: nonspendable, restricted, committed, assigned and unassigned.

Nonspendable fund balance includes amounts associated with inventory, prepaid expenditures, long-term loans or notes receivable, and trust fund principal to be held in perpetuity.

Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

Committed fund balance includes amounts that can be used only for specific purposes determined by the Town's highest level of decision making authority, the voters, as a result of articles passed at Annual or Special Meetings.

Assigned fund balance includes amounts that are intended to be used by the Town for specific purposes, as authorized by the Board.

Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in another classification. Deficits are also classified as unassigned.

The Town's policy is to apply expenditures to fund balance in the order of restricted, committed, assigned and unassigned unless the Board specifies otherwise.

- Q. New accounting standard - The Town has implemented GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. The adoption of GASB Statement No. 75 introduces a new actuarial cost method and discount rate as well as new disclosures and methodologies for reporting plan liabilities and other postemployment benefits on the government-wide and proprietary fund financial statements. As a result the Town has experienced a significant increase in the reported plan liabilities.

2. Deposits and investments:

Fair value and classification - Deposits and investments are stated at fair value as described in note 1.I. The classification of investments as of June 30, 2018 is as follows:

Mutual funds	\$ <u>18,080</u>
--------------	------------------

Custodial credit risk - Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the Town will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of its investments or collateral securities that are in the possession of another party. The Town does not have a policy for custodial credit risk. As of June 30, 2018, the Town's depository accounts were fully insured or collateralized.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018

2. Deposits and investments (continued):

Concentration of credit risk - Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The Town does not have a policy for concentration of credit risk. As of June 30, 2018, the Town does not hold more than 5% of its investments in any one issuer, other than mutual funds.

3. Notes receivable:

The Town, through various federal loan programs, has received grants and advanced funds to encourage community development. These loans, generally secured by subordinated collateral positions, are recorded as notes receivable. Notes receivable as of June 30, 2018 are as follows:

Loan, secured, to E & J Realty, interest currently at 5.25%, monthly payments of \$1,073, matures November 2024.	\$ 26,879
Loan, secured, to Ibex Outdoor Clothing, LLC, interest at 5.25%, monthly payments of \$949, matures August 2018.	45,440
Loan, secured and guaranteed, to West Hartford Village Store, interest at 2.0%, monthly payments of \$125, matures April 2025.	9,584
Loan, secured by a mortgage, to Upper Valley Housing Associates, with no interest, monthly payments beginning January 2034, matures December 2059.	640,000
Loan, secured, to Hartford Scattered Site LP, with no interest, no payments until maturity, matures March 2036.	378,433
Loan, secured, to Bridge and Main Housing L.P., with no interest, no payments until maturity, matures October 2047.	394,245
	<u>\$ 1,494,581</u>

4. Capital assets:

Capital asset activity for the year ended June 30, 2018 was as follows:

	<u>July 1, 2017</u>	<u>Increase</u>	<u>Decrease</u>	<u>June 30, 2018</u>
Governmental activities -				
Capital assets, not depreciated:				
Construction in progress	\$ 1,638,524	\$ 1,805,758	\$ -	\$ 3,444,282
Land	1,431,658	-	-	1,431,658
Total capital assets, not depreciated	<u>3,070,182</u>	<u>1,805,758</u>	<u>-</u>	<u>4,875,940</u>
Capital assets, depreciated:				
Land improvements	1,278,767	-	-	1,278,767
Buildings and improvements	18,489,642	-	-	18,489,642
Vehicles and equipment	9,250,912	551,555	383,908	9,418,559
Infrastructure	36,757,331	-	-	36,757,331
Total capital assets, depreciated	<u>65,776,652</u>	<u>551,555</u>	<u>383,908</u>	<u>65,944,299</u>

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018

4. Capital assets (continued):

	Balance July 1, 2017	Increase	Decrease	Balance June 30, 2018
Governmental activities (continued) -				
Less accumulated depreciation for:				
Land improvements	370,624	42,883	-	413,507
Buildings and improvements	4,587,880	667,881	-	5,255,761
Vehicles and equipment	6,090,251	775,976	334,968	6,531,259
Infrastructure	20,190,603	1,458,626	-	21,649,229
Total accumulated depreciation	<u>31,239,358</u>	<u>2,945,366</u>	<u>334,968</u>	<u>33,849,756</u>
Total capital assets, depreciated, net	34,537,294	(2,393,811)	48,940	32,094,543
Capital assets, net, governmental activities	<u>37,607,476</u>	<u>(588,053)</u>	<u>48,940</u>	<u>36,970,483</u>
Business-type activities -				
Capital assets, not depreciated:				
Construction in progress	1,616,229	10,830	1,576,522	50,537
Land	424,307	-	-	424,307
Total capital assets, not depreciated	<u>2,040,536</u>	<u>10,830</u>	<u>1,576,522</u>	<u>474,844</u>
Capital assets, depreciated:				
Land improvements	147,002	-	-	147,002
Buildings and improvements	27,913,585	22,480	7,485	27,928,580
Vehicles and equipment	1,415,383	-	-	1,415,383
Infrastructure	23,801,994	1,727,497	-	25,529,491
Total capital assets, depreciated	<u>53,277,964</u>	<u>1,749,977</u>	<u>7,485</u>	<u>55,020,456</u>
Less accumulated depreciation for:				
Land improvements	85,525	7,350	-	92,875
Buildings and improvements	15,658,505	1,118,308	7,485	16,769,328
Vehicles and equipment	1,023,569	103,783	-	1,127,352
Infrastructure	14,382,893	691,354	-	15,074,247
Total accumulated depreciation	<u>31,150,492</u>	<u>1,920,795</u>	<u>7,485</u>	<u>33,063,802</u>
Total capital assets, depreciated, net	22,127,472	(170,818)	-	21,956,654
Capital assets, net, business-type activities	<u>24,168,008</u>	<u>(159,988)</u>	<u>1,576,522</u>	<u>22,431,498</u>
Capital assets, net	\$ <u>61,775,484</u>	\$ <u>(748,041)</u>	\$ <u>1,625,462</u>	\$ <u>59,401,981</u>

Depreciation expense of \$2,945,366 in the governmental activities was allocated to expenses of the general government (\$198,781), public safety (\$487,161), public works (\$1,794,980), health and social services (\$2,120), parks and recreation (\$431,021) and cultural (\$31,303) programs based on capital assets assigned to those functions.

Depreciation expense of \$1,920,795 in the business-type activities was allocated to expenses of the water (\$379,953), wastewater (\$1,467,975) and solid waste (\$72,867) programs based on capital assets assigned to those functions.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018

5. Interfund receivable and payable balances:

Interfund receivable and payable balances, due to the pooling of cash for cash receipts and disbursements, as of June 30, 2018 are as follows:

	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
Governmental funds -		
General Fund	\$ -	\$ 3,329,429
Other Governmental Funds	<u>25,263</u>	<u>-</u>
	<u>25,263</u>	<u>3,329,429</u>
Proprietary funds -		
Water Fund	1,193,972	-
Wastewater Fund	2,003,532	-
Solid Waste Fund	<u>106,662</u>	<u>-</u>
	<u>3,304,166</u>	<u>-</u>
	\$ <u>3,329,429</u>	\$ <u>3,329,429</u>

6. Interfund transfers:

Interfund transfers constitute the transfer of resources from the fund that receives the resources to the fund that utilizes them. Interfund transfers for the year ended June 30, 2018 were as follows:

	<u>Transfers In</u>	<u>Transfers Out</u>
Governmental funds -		
General Fund	\$ -	\$ 103,396
Other Governmental Funds	<u>-</u>	<u>89,104</u>
	<u>-</u>	<u>192,500</u>
Proprietary funds -		
Solid Waste Fund	<u>192,500</u>	<u>-</u>
	\$ <u>192,500</u>	\$ <u>192,500</u>

7. Landfill closure and postclosure care costs:

The Town operated a landfill for use by Town residents and various neighboring Towns. The landfill ceased accepting solid waste as of December 31, 1992. Subsequently, the Town operated a landfill for construction and demolition debris. Phase I of this landfill ceased accepting debris for disposal as of July 31, 1998, and was closed and capped during the fiscal year ended June 30, 2000. There are no plans to open Phase II of the landfill. Currently the Town operates a transfer station for municipal solid waste, and a grinding facility and transfer station for construction and demolition debris.

**TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018**

7. Landfill closure and postclosure care costs (continued):

State and federal laws and regulations require that the Town perform certain maintenance and monitoring functions at the landfill site for 30 years after closure and report monitoring results to the state regulatory agency. An estimated liability, estimated by the Town's engineers, of \$253,000 has been recognized in long-term debt for the future postclosure care costs. The Town is required to annually appropriate funds to finance postclosure care of the facility. The Town also maintains cash set aside to fund future postclosure care expenses. The balance of this cash account at June 30, 2018 was \$447,710.

The estimate is based on the amount that would be paid if all equipment, facilities and services required to monitor and maintain the landfill were acquired as of June 30, 2018. However, the actual cost of postclosure care may be higher (or lower) due to inflation, changes in technology, or changes in landfill laws and regulations.

8. Debt:

Long-term - Outstanding long-term debt as of June 30, 2018 is as follows:

Governmental activities -

Bond payable, Vermont Municipal Bond Bank - 2012 Series 3, various interest rates, annual principal payment of \$105,000 due November 2019.	\$ 210,000
Bond payable, Vermont Municipal Bond Bank - 2012 Series 1, various interest rates, annual principal payment of \$56,761, due November 2032.	851,419
Bond payable, Vermont Municipal Bond Bank - 2017 Series 4, various interest rates, annual principal payment of \$307,750, due November 2033.	4,924,000
Bond payable, Vermont Municipal Bond Bank - 2014 Series 3, various interest rates, annual principal payment of \$45,000, due November 2034.	765,000
Bond payable, Vermont Municipal Bond Bank - 2014 Series 3, various interest rates, annual principal payment of \$245,000, due November 2034.	4,165,000
Bond payable, Vermont Municipal Bond Bank - 2017 Series 3, various interest rates, annual principal payment of \$106,300, due November 2037.	<u>2,126,000</u>
	\$ <u>13,041,419</u>

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018

8. Debt (continued):

Long-term (continued) -

Business-type activities -

Bond payable, Vermont Municipal Bond Bank - RF3-069, interest at 1%, admin fee at 2%, annual payment of \$180,152, due June 2026.	\$ 1,264,614
Bond payable, Vermont Municipal Bond Bank - AR1-006, no interest, admin fee at 2%, annual payment of \$40,797, due September 2031.	493,900
Bond payable, Vermont Municipal Bond Bank - AR1-099, no interest, admin fee at 2%, annual payment of \$464,167, due June 2033.	5,656,451
Bond payable, Vermont Municipal Bond Bank - AR1-041, no interest, admin fee at 2%, annual payment of \$327,396, due September 2032.	4,029,926
Bond payable, Vermont Municipal Bond Bank - RF3-329, interest at 1%, admin fee at 2%, annual payment of \$97,460, due October 2037.	1,702,300
Bond payable, Vermont Municipal Bond Bank - RF1-188, no interest or admin fee, annual payment of \$6,312 (based on current borrowings), due October 2031.	63,118
Bond payable, Vermont Municipal Bond Bank - RF1-202, no interest or admin fee, annual payment of \$3,137 (based on current borrowings), due October 2026.	<u>15,687</u>
	\$ 13,225,996

Long-term debt activity for the year ended June 30, 2018 was as follows:

	Balance July 1, <u>2017</u>	<u>Additions</u>	<u>Retirements</u>	Balance June 30, <u>2018</u>	Due Within <u>One Year</u>
Governmental activities -					
Bond payable - 2012 Series 3 \$	315,000	\$ -	\$ 105,000	\$ 210,000	\$ 105,000
Bond payable - 2012 Series 1	908,180	-	56,761	851,419	56,761
Bond payable - 2017 Series 4	5,231,750	-	307,750	4,924,000	307,750
Bond payable - 2014 Series 3	810,000	-	45,000	765,000	45,000
Bond payable - 2014 Series 3	4,410,000	-	245,000	4,165,000	245,000
Bond payable - RF1-023	411,746	-	411,746	-	-
Bond payable - 2017 Series 3	<u>-</u>	<u>2,126,000</u>	<u>-</u>	<u>2,126,000</u>	<u>106,300</u>
	<u>12,086,676</u>	<u>2,126,000</u>	<u>1,171,257</u>	<u>13,041,419</u>	<u>865,811</u>

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018

8. Debt (continued):

Long-term (continued) -

	Balance July 1, 2017	Additions	Retirements	Balance June 30, 2018	Due Within One Year
Business-type activities -					
Bond payable - RF3-069	1,402,686	-	138,072	1,264,614	142,214
Bond payable - AR1-006	524,213	-	30,313	493,900	30,919
Bond payable - AR1-099	6,000,605	-	344,154	5,656,451	351,038
Bond payable - AR1-041	4,271,884	-	241,958	4,029,926	246,797
Bond payable - RF3-329	1,449,959	252,341	-	1,702,300	63,352
Bond payable - RF1-188	-	63,118	-	63,118	-
Bond payable - RF1-202	-	15,687	-	15,687	-
	<u>13,649,347</u>	<u>331,146</u>	<u>754,497</u>	<u>13,225,996</u>	<u>834,320</u>
	\$ 25,736,023	\$ 2,457,146	\$ 1,925,754	\$ 26,267,415	\$ 1,700,131

Debt service requirements to maturity are as follows:

Year ending June 30,	<u>Governmental Activities</u>		<u>Business-type Activities</u>	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2019	\$ 865,811	\$ 430,505	\$ 834,320	\$ 279,587
2020	865,811	409,300	853,062	260,483
2021	760,811	387,978	872,241	250,701
2022	760,811	367,366	901,316	235,066
2023	760,811	344,523	921,399	214,983
2024-2028	3,804,057	1,307,125	4,553,090	762,243
2029-2033	3,804,057	610,294	3,766,552	293,261
2034-2038	1,419,250	72,572	524,016	48,090
	<u>\$ 13,041,419</u>	<u>\$ 3,929,663</u>	<u>\$ 13,225,996</u>	<u>\$ 2,344,414</u>

In prior years the Vermont Municipal Bond Bank (VMBB) has refunded the 1997 Series 1 Bond, 2004 Series 1 Bond, 2013 Series 1 Bond, and both 2001 Series 1 Bonds with the 2007 Series 2 Bond, 2012 Series 3 Bond, 2017 Series 4 Bond, and both 2010 Series 4 Bonds, respectively, resulting in interest savings to the Town of \$283,491. These savings allocations, to be received between FY08 and FY34, have been reflected as a reduction of interest in the debt service requirements table. There is no remaining principal balance due on the 2007 Series 2 Bond or either 2010 Series 4 Bonds at June 30, 2018.

**TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018**

9. Capital lease:

The Town has entered into lease agreements as lessee for financing the acquisition of various capital assets. These lease agreements qualify as capital leases for accounting purposes and, therefore, the cost and depreciation of these assets are included with other capital assets of the Town. The cost of these assets acquired by capital lease is the present value of the future lease payments. The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2018 are as follows:

Year ending June 30,	
2019	\$ 47,872
2020	35,565
2021	35,565
2022	<u>35,565</u>
Total minimum lease payments	154,567
Less: amount representing interest	<u>(10,678)</u>
Present value of minimum lease payments	\$ <u>143,889</u>

10. Tax increment financing district:

The Board approved the establishment of a Tax Increment Financing District (TIF) District on April 5, 2011 which was later approved by the Vermont Economic Progress Council (VEPC) on December 8, 2011. The District includes parcels between Prospect Street and the White River Junction downtown area. The Prospect Street TIF District creation date is considered to be April 1, 2011 and the TIF District activation date is the date of the "execution of the financing" which was July 31, 2014.

The TIF District will allow the Town to undertake and pay for infrastructure improvements that will allow for increased economic and community development. The Town cannot incur any new TIF District debt until each project or group of projects is approved by VEPC and then by the voters. The Town voters approved the Prospect Street TIF revenue, however, it is a general obligation of the Town if TIF District revenues are not sufficient. The Town has a signed agreement with the construction contractor guaranteeing that they will cover any costs to complete the project in excess of \$900,000 and any shortfalls in TIF revenues for the first two years. The year ending June 30, 2016 was the last year of this agreement and the Town has calculated that \$18,201 is due from the contractor. This amount has not yet been received from the developer at June 30, 2018. In future years, the Town can levy a special assessment to cover any shortfall.

With a TIF District, the value of properties, within the District, are frozen at the time the District is created. All property taxes generated by the original base continue to go to the municipal General Fund and the State Education Fund. For twenty years from the first debt incursion, the municipal and education property taxes generated by any "new" development are shared, with 75% going to finance TIF District infrastructure debt and 25% going to the municipal General Fund and State Education Fund.

On March 1, 2016, Town voters authorized the second round of TIF projects and general obligation bonds or notes in the amount of \$900,000 for public parking, storm water and sanitary sewer infrastructure improvements, and related costs. \$200,000 of the authorization was included in the Vermont Municipal Bond Bank 2017 Series 3 Bond issued in August 2017. The financing for the remaining \$700,000 authorized is to be determined upon completion of the engineering work.

**TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018**

10. Tax increment financing district (continued):

On March 1, 2017, Town voters authorized the third round of TIF projects and general obligation bonds or notes totaling \$1,926,000 for construction of public sidewalks, roads, streetscapes, water, storm water, sanitary sewer, and South Main Street retaining wall improvements and related costs, advances, interfund loans and third party public infrastructure costs. Specific projects are Currier Street Extension, North Main Street sidewalks and streetscapes, design and engineering of Gates, Currier, North Main and South Main Streets for various improvements. The entire authorization was included in the Vermont Municipal Bond Bank 2017 Series 3 Bond issued in August 2017.

11. Fund balances:

As of June 30, 2018, the General Fund reported a nonspendable fund balance (\$27,761) related to prepaid expenditures. The remaining fund balances of this fund are committed (\$2,023,595) for various reserves, assigned (\$1,033,266) for various encumbrances and unassigned (\$2,641,430).

12. Deficit fund balances:

As of June 30, 2018, the Capital Projects Fund has a deficit fund balance of \$119,952. Management intends to recover this deficit through future grant reimbursements and a transfer from the General Fund in FY 19.

As of June 30, 2018, the Recreation Fund has a deficit fund balance of \$38,479. Management intends to recover this deficit through future grant reimbursements and a transfer from the General Fund in FY 19.

13. Pension plans:

401(a) Governmental Money Purchase Plan -

Plan description and funding requirements: The Plan is a governmental deferred compensation plan through the International City Manager's Association (ICMA) Retirement Corporation that operates under section 401 of the Internal Revenue Code. The Plan provides retirement benefits to full time employees hired prior to April 1, 2007, who had not elected to change their plan to VMERS on that date. No other employees of the Town are eligible to participate.

The Town is required to make contributions to the Plan at a rate of 8% of the participant's salary. The ICMA Retirement Corporation administers the plan. Total contributions by the Town for the year ended June 30, 2018 were \$115,063.

457 Deferred Compensation Plan -

Plan description and funding requirements: The Plan is a governmental deferred compensation plan through the International City Manager's Association (ICMA) Retirement Corporation that operates under section 457 of the Internal Revenue Code. The Plan permits employees to defer a portion of their salary until future years. This deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. The Town has no liability for losses under the plan. All of the investments are self-directed by each participant. Under federal law, the investments are held in trust for the benefit of the employees. Accordingly, the Town does not report these assets on their financial statements. There is no employer contribution to this Plan.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018

13. Pension plans (continued):

Vermont Municipal Employees' Retirement System -

Plan description: The Town also contributes to the Vermont Municipal Employees' Retirement System (VMERS) a cost-sharing multiple-employer public employee retirement system with defined benefit and defined contribution plans, administered by the State of Vermont. The state statutory provisions, found in Title 24, Chapter 125, of the V.S.A., govern eligibility for benefits, service requirements and benefit provisions. The general administration and responsibility for the proper operation of VMERS is vested in the Board of Trustees consisting of five members. VMERS issues annual financial information which is available and may be reviewed at the VMERS office, 109 State Street, Montpelier, Vermont, 05609-6200, by calling (802) 828-2305 on online at <http://www.vermonttreasurer.gov>.

Benefits provided: VMERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefits do vary between the groups included in the plan, but are determined for the members of each group as a percentage of average compensation in a certain number of the highest consecutive years of service. Eligibility for benefits requires five years of service.

Contributions: Defined Benefit Plan members are required to contribute 2.5% (Group A), 4.875% (Group B), 10.0% (Group C) or 11.35% (Group D) of their annual covered salary, and the Town is required to contribute 4.0% (Group A), 5.5% (Group B), 7.25% (Group C) or 9.85% (Group D) of the employees' compensation. Defined Contribution Plan members are required to contribute 5.0% of their annual covered salary and the Town is required to contribute an equal dollar amount. The contribution requirements of plan members and the Town are established and may be amended by the Board of Trustees. The Town's contributions to VMERS for the years ended June 30, 2018, 2017, and 2016, were \$391,888, \$319,462, and \$303,770 respectively. The amount contributed was equal to the required contributions for the year.

Pension liabilities, deferred outflows of resources, deferred inflows of resources: These financial statements include the Town's proportionate share of the VMERS net pension liability, deferred outflows of resources for pension expense, deferred inflows of resources from investment earnings and contributions, and the related effects on government-wide net position and activities. The State of Vermont has provided the following information to all employers participating in VMERS, which is based on its calculation of the Town's 2.07271% proportionate share of VMERS Defined Benefit Plan.

Town's share of VMERS net pension liability	\$ 2,511,201
Deferred outflows of resources - Deferred pension expense	\$ 1,415,636
Deferred inflows of resources - Deferred pension credits	\$ 69,924

Additional information: VMERS obtains an annual actuarial valuation for the pension plan. Detailed information is provided in that report for actuarial assumptions of inflation rates, salary increases, investment rates of return, mortality rates, discount rates, and the calculations used to develop annual contributions and the VMERS net position.

The Town adopted GASB Statement No. 68 in FY 2015 and is developing the ten years of required supplementary information in schedules 7 and 8. This historical pension information includes the Town's Proportionate Share of Net Pension Liability of VMERS and Town's Contributions to VMERS.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2018

14. Other postemployment benefits plan (OPEB):

Accounting Change: Beginning in fiscal year 2018, the Town implemented Governmental Accounting Standards Board (GASB) Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. The adoption of GASB Statement No. 75 introduces a new actuarial cost method and discount rate as well as new disclosures and methodologies for reporting plan liabilities and OPEB expenses.

Plan description: The Town's Retiree Medical Insurance Program offers comprehensive medical insurance for all retired former full time employees of the Town. The plan is a single-employer defined benefit OPEB plan administered by the Town. The Town does not accumulate assets in a trust for future benefit payments, but currently funds these benefits on a pay-as-you-go basis.

Benefits provided: The plan provides health insurance coverage for any employee who has attained age 55 and retires with a minimum of ten years of service (twenty years of service for employees hired after January 1, 1999). The Town pays for health insurance costs up to age 65 and then pays for any Medicare supplemental policy, in accordance with the cost-sharing arrangements that exist for regular employees.

Employees covered by benefit terms: At June 30, 2018, plan membership consisted of the following:

Inactive employees or beneficiaries currently receiving benefits	66
Active employees	<u>86</u>
	<u>152</u>

Total OPEB liability: The Town's total OPEB liability of \$13,853,383 was determined by an actuarial valuation. The liability was measured as of June 30, 2017 for the reporting period of June 30, 2018. The plan is not funded in advance so the net OPEB liability is also \$13,853,383. An analysis of the total OPEB liability is presented in Schedule 9.

Sensitivity of the total OPEB liability: A change in assumptions can have a large effect of the estimated OPEB obligation. An increase of 1% in the 5% healthcare cost trend would increase the OPEB liability to \$16,768,961 while a decrease of 1% would reduce the OPEB liability to \$11,575,975. An increase of 1% in the 3.25% discount rate used to calculate future costs would reduce the OPEB liability to \$11,945,746 while a decrease of 1% would increase the OPEB liability to \$16,244,360.

Actuarial assumptions and other inputs: The total OPEB liability in the actuarial valuation was determined using the following actuarial assumptions and other inputs:

Actuarial cost method	Individual entry age normal
Discount rate	3.25% per annum
Healthcare cost trend rate	5.0% increase per annum
Inflation rate	2.75% per annum
Compensation increases	3.00% per annum
Mortality tables	Various RP-2000 healthy annuitant tables

TOWN OF HARTFORD, VERMONT
COMBINING BALANCE SHEET - OTHER GOVERNMENTAL FUNDS
JUNE 30, 2018

Schedule 1

	Public Safety Fund	Recreation Fund	Community Development Fund	Impact Fees Fund	Hurricane Irene Fund	TIF Fund	Capital Projects Fund	Debt Service Fund	Cemetery Trust Fund	Total
ASSETS										
Cash and cash equivalents	\$ 1,430	\$ 59,675	\$ 277,853	\$ 147	\$ -	\$ 1,639,270	\$ -	\$ -	\$ 21,893	\$ 2,000,268
Investments	-	-	-	-	-	-	-	-	18,080	18,080
Accounts receivable	-	-	-	-	-	18,201	-	-	-	18,201
Grants receivable	47,236	860	798,984	-	73,129	-	33,950	-	-	954,159
Due from other funds	90,327	-	111,010	5,250	31,839	22,494	-	-	-	260,920
Notes receivable	-	-	<u>1,494,581</u>	-	-	-	-	-	-	<u>1,494,581</u>
Total assets	\$ <u>138,993</u>	\$ <u>60,535</u>	\$ <u>2,682,428</u>	\$ <u>5,397</u>	\$ <u>104,968</u>	\$ <u>1,679,965</u>	\$ <u>33,950</u>	\$ <u>-</u>	\$ <u>39,973</u>	\$ <u>4,746,209</u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND EQUITY										
LIABILITIES:										
Accounts payable	\$ 9,454	\$ 65	\$ 765,408	\$ -	\$ -	\$ 65,094	\$ 17,194	\$ -	\$ -	\$ 857,215
Due to other funds	-	<u>98,949</u>	-	-	-	-	<u>136,708</u>	-	-	<u>235,657</u>
Total liabilities	<u>9,454</u>	<u>99,014</u>	<u>765,408</u>	<u>-</u>	<u>-</u>	<u>65,094</u>	<u>153,902</u>	<u>-</u>	<u>-</u>	<u>1,092,872</u>
DEFERRED INFLOWS OF RESOURCES:										
Deferred note revenue	-	-	<u>1,412,678</u>	-	-	-	-	-	-	<u>1,412,678</u>
FUND EQUITY:										
Fund balances -										
Nonspendable	-	-	-	-	-	-	-	-	27,168	27,168
Restricted	129,539	-	504,342	5,397	104,968	1,614,871	-	-	12,805	2,371,922
Unassigned	-	<u>(38,479)</u>	-	-	-	-	<u>(119,952)</u>	-	-	<u>(158,431)</u>
Total fund balances (deficit)	<u>129,539</u>	<u>(38,479)</u>	<u>504,342</u>	<u>5,397</u>	<u>104,968</u>	<u>1,614,871</u>	<u>(119,952)</u>	<u>-</u>	<u>39,973</u>	<u>2,240,659</u>
Total liabilities, deferred inflows of resources and fund equity	\$ <u>138,993</u>	\$ <u>60,535</u>	\$ <u>2,682,428</u>	\$ <u>5,397</u>	\$ <u>104,968</u>	\$ <u>1,679,965</u>	\$ <u>33,950</u>	\$ <u>-</u>	\$ <u>39,973</u>	\$ <u>4,746,209</u>

TOWN OF HARTFORD, VERMONT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - OTHER GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2018

Schedule 2

	Public Safety Fund	Recreation Fund	Community Development Fund	Impact Fees Fund	Hurricane Irene Fund	TIF Fund	Capital Projects Fund	Debt Service Fund	Cemetery Trust Fund	Total
REVENUES:										
Intergovernmental	\$ 172,138	\$ 17,733	\$ 1,600,348	\$ -	\$ 103,282	\$ 152,821	\$ 159,496	\$ -	\$ -	\$ 2,205,818
Property taxes	-	-	-	-	-	133,927	-	-	-	133,927
Miscellaneous revenues	100	59,918	-	-	-	-	-	-	-	60,018
Investment income	13	876	8,425	52	-	1,324	211	776	1,432	13,109
Total revenues	<u>172,251</u>	<u>78,527</u>	<u>1,608,773</u>	<u>52</u>	<u>103,282</u>	<u>288,072</u>	<u>159,707</u>	<u>776</u>	<u>1,432</u>	<u>2,412,872</u>
EXPENDITURES:										
General government	-	-	21,567	35,962	-	-	240	-	-	57,769
Public safety	67,040	-	-	-	-	-	-	-	-	67,040
Community development	-	-	1,145,739	-	-	-	-	-	-	1,145,739
Recreation	-	57,190	-	-	-	-	-	-	-	57,190
Capital outlay	46,522	-	559,599	-	80,985	604,412	77,862	-	-	1,369,380
Debt service - principal	-	-	-	-	-	45,000	83,735	307,538	-	436,273
Debt service - interest	-	-	-	-	-	76,960	-	-	-	76,960
Total expenditures	<u>113,562</u>	<u>57,190</u>	<u>1,726,905</u>	<u>35,962</u>	<u>80,985</u>	<u>726,372</u>	<u>161,837</u>	<u>307,538</u>	<u>-</u>	<u>3,210,351</u>
EXCESS OF REVENUES OR (EXPENDITURES)	58,689	21,337	(118,132)	(35,910)	22,297	(438,300)	(2,130)	(306,762)	1,432	(797,479)
OTHER FINANCING SOURCES (USES):										
Loan proceeds	-	-	-	-	-	2,126,000	-	-	-	2,126,000
Interfund transfers in (out), net	-	(77,864)	-	(11,240)	-	-	-	-	-	(89,104)
	<u>-</u>	<u>(77,864)</u>	<u>-</u>	<u>(11,240)</u>	<u>-</u>	<u>2,126,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,036,896</u>
NET CHANGE IN FUND BALANCES	58,689	(56,527)	(118,132)	(47,150)	22,297	1,687,700	(2,130)	(306,762)	1,432	1,239,417
FUND BALANCES (DEFICIT), July 1, 2017	<u>70,850</u>	<u>18,048</u>	<u>622,474</u>	<u>52,547</u>	<u>82,671</u>	<u>(72,829)</u>	<u>(117,822)</u>	<u>306,762</u>	<u>38,541</u>	<u>1,001,242</u>
FUND BALANCES (DEFICIT), June 30, 2018	\$ <u>129,539</u>	\$ <u>(38,479)</u>	\$ <u>504,342</u>	\$ <u>5,397</u>	\$ <u>104,968</u>	\$ <u>1,614,871</u>	\$ <u>(119,952)</u>	\$ <u>-</u>	\$ <u>39,973</u>	\$ <u>2,240,659</u>

TOWN OF HARTFORD, VERMONT
COMBINING STATEMENT OF NET POSITION - WATER FUND
JUNE 30, 2018

Schedule 3

	Central Water <u>Fund</u>	Quechee Water <u>Fund</u>	Total Water <u>Fund</u>
ASSETS:			
Current assets -			
Cash and cash equivalents	\$ 1,111,466	\$ 713,111	\$ 1,824,577
Accounts receivable, net	181,430	70,974	252,404
Due from other funds	<u>492,242</u>	<u>701,730</u>	<u>1,193,972</u>
Total current assets	<u>1,785,138</u>	<u>1,485,815</u>	<u>3,270,953</u>
Noncurrent assets -			
Capital assets	9,591,033	4,208,143	13,799,176
less - accumulated depreciation	<u>(5,581,567)</u>	<u>(1,587,780)</u>	<u>(7,169,347)</u>
Total noncurrent assets	<u>4,009,466</u>	<u>2,620,363</u>	<u>6,629,829</u>
Total assets	<u>5,794,604</u>	<u>4,106,178</u>	<u>9,900,782</u>
LIABILITIES:			
Current liabilities -			
Accounts payable	4,749	1,546	6,295
Accrued interest	3,162	-	3,162
Current portion of long-term debt	<u>142,214</u>	<u>63,352</u>	<u>205,566</u>
Total current liabilities	<u>150,125</u>	<u>64,898</u>	<u>215,023</u>
Noncurrent liabilities -			
Accrued compensated absences	15,600	2,625	18,225
Other postemployment benefits	204,219	80,248	284,467
Long-term debt	<u>1,122,400</u>	<u>1,638,948</u>	<u>2,761,348</u>
Total noncurrent liabilities	<u>1,342,219</u>	<u>1,721,821</u>	<u>3,064,040</u>
Total liabilities	<u>1,492,344</u>	<u>1,786,719</u>	<u>3,279,063</u>
NET POSITION:			
Net investment in capital assets	2,744,852	918,063	3,662,915
Unrestricted	<u>1,557,408</u>	<u>1,401,396</u>	<u>2,958,804</u>
Total net position	\$ <u>4,302,260</u>	\$ <u>2,319,459</u>	\$ <u>6,621,719</u>

TOWN OF HARTFORD, VERMONT
COMBINING STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN NET POSITION - WATER FUND
FOR THE YEAR ENDED JUNE 30, 2018

Schedule 4

	Central Water <u>Fund</u>	Quechee Water <u>Fund</u>	Total Water <u>Fund</u>
OPERATING REVENUES:			
Charges for services	\$ 999,910	\$ 386,985	\$ 1,386,895
OPERATING EXPENSES:			
Operation and maintenance	225,247	68,416	293,663
Salaries and benefits	490,427	158,491	648,918
Depreciation	<u>266,911</u>	<u>113,042</u>	<u>379,953</u>
Total operating expenses	<u>982,585</u>	<u>339,949</u>	<u>1,322,534</u>
Operating income (loss)	<u>17,325</u>	<u>47,036</u>	<u>64,361</u>
NONOPERATING REVENUES (EXPENSES):			
Investment income	10,571	10,127	20,698
Interest expense	<u>(41,735)</u>	<u>-</u>	<u>(41,735)</u>
Total nonoperating revenues (expenses)	<u>(31,164)</u>	<u>10,127</u>	<u>(21,037)</u>
CHANGE IN NET POSITION	(13,839)	57,163	43,324
NET POSITION, July 1, 2017	<u>4,316,099</u>	<u>2,262,296</u>	<u>6,578,395</u>
NET POSITION, June 30, 2018	\$ <u>4,302,260</u>	\$ <u>2,319,459</u>	\$ <u>6,621,719</u>

TOWN OF HARTFORD, VERMONT
COMBINING STATEMENT OF NET POSITION - WASTEWATER FUND
JUNE 30, 2018

Schedule 5

	Central Wastewater <u>Fund</u>	Quechee Wastewater <u>Fund</u>	Total Wastewater <u>Fund</u>
ASSETS:			
Current assets -			
Cash and cash equivalents	\$ 1,527,600	\$ 1,082,073	\$ 2,609,673
Accounts receivable, net	317,342	214,303	531,645
Due from other funds	<u>1,035,309</u>	<u>968,223</u>	<u>2,003,532</u>
Total current assets	<u>2,880,251</u>	<u>2,264,599</u>	<u>5,144,850</u>
Noncurrent assets -			
Capital assets	21,025,153	18,294,165	39,319,318
less - accumulated depreciation	<u>(13,084,712)</u>	<u>(10,873,889)</u>	<u>(23,958,601)</u>
Total noncurrent assets	<u>7,940,441</u>	<u>7,420,276</u>	<u>15,360,717</u>
Total assets	<u>10,820,692</u>	<u>9,684,875</u>	<u>20,505,567</u>
LIABILITIES:			
Current liabilities -			
Accounts payable	36,147	15,273	51,420
Accrued interest	6,019	72,020	78,039
Current portion of long-term debt	<u>363,721</u>	<u>265,033</u>	<u>628,754</u>
Total current liabilities	<u>405,887</u>	<u>352,326</u>	<u>758,213</u>
Noncurrent liabilities -			
Accrued compensated absences	23,417	18,736	42,153
Other postemployment benefits	637,574	426,164	1,063,738
Long-term debt	<u>5,558,451</u>	<u>4,071,877</u>	<u>9,630,328</u>
Total noncurrent liabilities	<u>6,219,442</u>	<u>4,516,777</u>	<u>10,736,219</u>
Total liabilities	<u>6,625,329</u>	<u>4,869,103</u>	<u>11,494,432</u>
NET POSITION:			
Net investment in capital assets	2,018,269	3,083,366	5,101,635
Unrestricted	<u>2,177,094</u>	<u>1,732,406</u>	<u>3,909,500</u>
Total net position	<u>\$ 4,195,363</u>	<u>\$ 4,815,772</u>	<u>\$ 9,011,135</u>

TOWN OF HARTFORD, VERMONT
COMBINING STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN NET POSITION - WASTEWATER FUND
FOR THE YEAR ENDED JUNE 30, 2018

Schedule 6

	Central Wastewater Fund	Quechee Wastewater Fund	Total Wastewater Fund
OPERATING REVENUES:			
Charges for services	\$ 1,552,852	\$ 1,108,940	\$ 2,661,792
Miscellaneous	<u>-</u>	<u>1,350</u>	<u>1,350</u>
Total operating revenues	<u>1,552,852</u>	<u>1,110,290</u>	<u>2,663,142</u>
OPERATING EXPENSES:			
Operation and maintenance	553,248	244,977	798,225
Salaries and benefits	974,948	662,588	1,637,536
Depreciation	<u>667,038</u>	<u>800,937</u>	<u>1,467,975</u>
Total operating expenses	<u>2,195,234</u>	<u>1,708,502</u>	<u>3,903,736</u>
Operating income (loss)	<u>(642,382)</u>	<u>(598,212)</u>	<u>(1,240,594)</u>
NONOPERATING REVENUES (EXPENSES):			
Investment income	15,430	28,033	43,463
Interest expense	<u>(124,313)</u>	<u>(87,291)</u>	<u>(211,604)</u>
Total nonoperating revenues (expenses)	<u>(108,883)</u>	<u>(59,258)</u>	<u>(168,141)</u>
CHANGE IN NET POSITION	(751,265)	(657,470)	(1,408,735)
NET POSITION, July 1, 2017	<u>4,946,628</u>	<u>5,473,242</u>	<u>10,419,870</u>
NET POSITION, June 30, 2018	\$ <u>4,195,363</u>	\$ <u>4,815,772</u>	\$ <u>9,011,135</u>

TOWN OF HARTFORD, VERMONT
SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

**SCHEDULE OF TOWN'S PROPORTIONATE SHARE OF
NET PENSION LIABILITY
VMERS
JUNE 30, 2018**

Schedule 7

	<u>June 30, 2018</u>	<u>June 30, 2017</u>	<u>June 30, 2016</u>	<u>June 30, 2015</u>
Town's proportion of the net pension liability	2.0727%	1.9987%	2.0337%	1.9881%
Town's proportionate share of the net pension liability	\$ 2,511,201	\$ 2,572,277	\$ 1,567,870	\$ 181,445
Town's covered payroll	\$ 5,472,234	\$ 4,398,702	\$ 4,294,168	\$ 4,153,140
Town's proportionate share of the net pension liability as a percentage of its covered payroll	45.890%	58.478%	36.512%	4.369%
VMERS net position as a percentage of the total pension liability	83.64%	80.95%	87.42%	98.32%

**SCHEDULE OF TOWN'S CONTRIBUTIONS
VMERS
JUNE 30, 2018**

Schedule 8

	<u>June 30, 2018</u>	<u>June 30, 2017</u>	<u>June 30, 2016</u>	<u>June 30, 2015</u>
Contractually required contribution	\$ 388,880	\$ 313,738	\$ 303,770	\$ 268,542
Contributions in relation to the contractually required contribution	<u>388,880</u>	<u>313,738</u>	<u>303,770</u>	<u>268,542</u>
Contribution deficiency (excess)	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>
Town's covered payroll	\$ 5,472,234	\$ 4,398,702	\$ 4,294,168	\$ 4,153,140
Contributions as a percentage of covered payroll	7.106%	7.133%	7.074%	6.466%

**TOWN OF HARTFORD, VERMONT
SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION**

**SCHEDULE OF CHANGES IN THE TOWN'S
TOTAL OPEB LIABILITY AND RELATED RATIOS
OTHER POST EMPLOYMENT BENEFITS PLAN
JUNE 30, 2018**

Schedule 9

	<u>June 30, 2018</u>
Total OPEB Liability:	
Changes for the year-	
Service cost	\$ 295,097
Interest	345,611
Benefit payments	<u>(296,328)</u>
Net OPEB expense	344,380
Differences between actual and expected experience	<u>3,022,954</u>
Net changes in OPEB liability for the year	3,367,334
Total OPEB Liability - July 1, 2017	9,889,027
Changes in assumptions for GASB 75	<u>597,022</u>
Total OPEB Liability - June 30, 2018	\$ <u>13,853,383</u>
Covered-employee payroll	\$ 7,052,376
Total OPEB liability as a percentage of covered-employee payroll	196.44%

Mudgett
Jennett &
Krogh-Wisner, P.C.
Certified Public Accountants #435

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN
AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE
WITH *GOVERNMENT AUDITING STANDARDS***

The Selectboard
Town of Hartford, Vermont

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Hartford, Vermont (the Town) as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements, and have issued our report thereon dated November 21, 2018.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Town's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

- 47 -

141 Main Street • P.O. Box 937, Montpelier, Vermont 05601 • Phone (802) 229-9193

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this report is not suitable for any other purpose.

Montpelier, Vermont
November 21, 2018

Mudgett, Jonett
Hughes, P.L.

Mudgett
Jennett &
Krogh-Wisner, P.C.
Certified Public Accountants #435

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR
FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER
COMPLIANCE REQUIRED BY UNIFORM GUIDANCE**

The Selectboard
Town of Hartford, Vermont

Report on Compliance for Each Major Federal Program

We have audited the Town of Hartford, Vermont's (the Town) compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Compliance Supplements* that could have a direct and material effect on each of the Town's major federal programs for the year ended June 30, 2018. The Town's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Town's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Town's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Town's compliance.

Opinion on Each Major Federal Program

In our opinion, the Town of Hartford, Vermont complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2018.

Report on Internal Control Over Compliance

Management of the Town is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Town's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Montpelier, Vermont
November 21, 2018

Mudgett, Garrett
Theresa Mudgett, C.I.

TOWN OF HARTFORD, VERMONT
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED JUNE 30, 2018
(Page 1 of 2)

<u>Federal Grantor/Pass-through Grantor Program Title</u>	<u>Federal CFDA Number</u>	<u>Pass-Through Entity Identifying Number</u>	<u>Passed Through to Subrecipients</u>	<u>Expenditures</u>
U.S. Department of Agriculture:				
Passed through the Vermont Department of Forests, Parks and Recreation -				
Cooperative Forestry Assistance	10.664	06130-UCF-CFC-18-06	\$ -	\$ 915
U.S. Department of Housing and Urban Development:				
Passed through the Vermont Agency of Commerce and Community Development -				
Community Development Block Grants	14.228	IG-2013-Hartford-00008	-	3,596
Community Development Block Grants	14.228	IG-2014-Hartford-00014	394,245	395,141
Community Development Block Grants	14.228	IG-2016-Hartford-00020	532,500	532,500
			<u>926,745</u>	<u>931,237</u>
Passed through the Two Rivers-Ottawaquechee Regional Commission -				
Hurricane Sandy Community Development Block Grant Disaster Recovery Grants	14.269		-	175,000
Hurricane Sandy Community Development Block Grant Disaster Recovery Grants	14.269		-	9,858
			<u>-</u>	<u>184,858</u>
Total U.S. Department of Housing and Urban Development			<u>926,745</u>	<u>1,116,095</u>
U.S. Department of the Interior:				
Passed through the Vermont Agency of Commerce and Community Development -				
Historic Preservation Fund Grants-In-Aid	15.904	07110-VT-16-002	-	2,297
Historic Preservation Fund Grants-In-Aid	15.904	07110-VT-17-003	-	7,983
Total U.S. Department of the Interior			<u>-</u>	<u>10,280</u>
U.S. Department of Justice:				
Bulletproof Vest Partnership Program	16.607		-	2,330
Total U.S. Department of Justice			<u>-</u>	<u>2,330</u>
U.S. Department of Transportation:				
Passed through the Vermont Agency of Transportation -				
Highway Planning and Construction	20.205	CA0135	-	77,862
Highway Planning and Construction	20.205	CA0337	-	421,650
Highway Planning and Construction	20.205	EH0015	-	11,641
Highway Planning and Construction	20.205	EH0034	-	1,697
Total Highway Planning and Construction			-	512,850

TOWN OF HARTFORD, VERMONT
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED JUNE 30, 2018

(Page 2 of 2)

Federal Grantor/Pass-through Grantor <u>Program Title</u>	Federal CFDA <u>Number</u>	Pass-Through Entity Identifying <u>Number</u>	Passed Through to <u>Subrecipients</u>	<u>Expenditures</u>
U.S. Department of Transportation (continued):				
Passed through the Vermont				
Agency of Transportation (continued) -				
State and Community Highway Safety	20.600	GR1170	-	433
National Priority Safety Programs	20.616	GR1237	-	287
Total U.S. Department of Transportation			-	513,570
U.S. National Endowment for the Humanities, Institute of Museum and Library Services:				
Passed through the Vermont				
Department of Libraries -				
Grants to States	45.310	Courier-LSTA-17.2.31	-	255
U.S. Environmental Protection Agency:				
Passed through the Vermont Clean Water				
State Revolving Fund -				
Capitalization Grants for Clean Water				
State Revolving Funds	66.458	Loan RF1-188	-	36,965
Capitalization Grants for Clean Water				
State Revolving Funds	66.458	Loan RF1-202	-	15,687
Total Clean Water State Revolving Fund			-	52,652
Passed through the Vermont Drinking Water				
State Revolving Fund -				
Capitalization Grants for Drinking Water				
State Revolving Funds	66.468	Loan RF3-329	-	150,976
Total U.S. Environmental Protection Agency			-	203,628
U.S. Department of Homeland Security:				
Passed through the Vermont				
Department of Public Safety -				
Hazard Mitigation Grant	97.039	02140-34000-018	-	30,153
Homeland Security Grant Program	97.067	02140-76164V-1604	-	60,631
Homeland Security Grant Program	97.067	02140-77152-1723	-	4,805
			-	65,436
Total U.S. Department of Homeland Security			-	95,589
Total expenditures of federal awards			\$ 926,745	\$ 1,942,662

TOWN OF HARTFORD, VERMONT
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
JUNE 30, 2018

1. Basis of presentation:

The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") includes the federal award activity of the Town under programs of the federal government for the year ended June 30, 2018. The information in this Schedule is presented in accordance with requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Town, it is not intended to and does not present the financial position, changes in financial position, or cash flows of the Town.

2. Summary of significant accounting policies:

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. The Town has elected to not use the 10 percent de minimis indirect cost rate as allowed in the Uniform Guidance.

3. Subrecipients:

The Town provided federal awards totaling \$926,745 under CFDA No. 14.228 Community Development Block Grants.

**TOWN OF HARTFORD, VERMONT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED JUNE 30, 2018**

A. Summary of Auditor's Results:

Financial Statements -

Type of auditor's report issued: *Unmodified*

Internal control over financial reporting:

- Material weakness(es) identified? *No*
- Significant deficiency(ies) identified? *None reported*

Noncompliance material to financial statements noted? *No*

Federal Awards -

Internal control over major programs:

- Material weakness(es) identified? *No*
- Significant deficiency(ies) identified? *None reported*

Type of auditor's report issued on compliance for major programs: *Unmodified*

Any audit findings disclosed that are required to
be reported in accordance with 2 CFR 200.516 (a)? *No*

Identification of major programs:

- *U.S. Department of Housing and Urban Development
CFDA 14.228 -Community Development Block Grants*

Dollar threshold used to distinguish between type A and type B programs: *\$750,000*

Auditee qualified as low-risk auditee? *No*

B. Audit Findings - Financial Statements:

There were no audit findings identified for the year ended June 30, 2018.

C. Audit Findings - Federal Awards:

There were no audit findings identified for the year ended June 30, 2018.

**STATUS OF PRIOR AUDIT FINDINGS
AS OF JUNE 30, 2018**

There are no prior audit findings applicable to this auditee.

2018 Hartford
Non Taxable List

Parcel ID	Owner	Location	Value	Parcel ID	Owner	Location	Value
12770	1011 NORTH MAIN STREET LLC	1011 NORTH MAIN STREET	807,000	12254	HARTFORD TOWN OF	131 WILLARD ROAD	221,100
10033	ADVANCE TRANSIT INC	120 BILLINGS FARM ROAD	857,300	12256	HARTFORD TOWN OF	304 DODY LANE	2,418,300
10034	ADVENT CHRISTIAN CHURCH + CONF CENTER	150 ADVENT LANE	731,600	12257	HARTFORD TOWN OF	0 DODY LANE	84,000
10083	ALODIUM CHURCH	1450 ROUTE 14 #A	180,900	12259	HARTFORD TOWN OF	0 QUECHEE HARTLAND ROAD	74,200
14793	CHRIST REDEEMER CHURCH INC	1905 QUECHEE MAIN STREET	441,500	12258	HARTFORD TOWN OF	142 IZZO PLACE	1,129,000
10896	CHRISTIAN STREET CEMETERY ASSOC	0 CHRISTIAN STREET	77,700	12261	HARTFORD TOWN OF	270 WRIGHT RESERVOIR ROAD	3,443,200
15930	COVER HOME REPAIR INC	158 SOUTH MAIN STREET	280,200	12262	HARTFORD TOWN OF	0 VA CUTOFF ROAD	29,100
15909	FAMILY PLACE INC THE	52 OLCOTT DRIVE	455,100	12263	HARTFORD TOWN OF	0 NORTH HARTLAND ROAD	78,200
13265	GOOD NEIGHBOR HEALTH CLINIC INC	70 NORTH MAIN STREET	386,900	12264	HARTFORD TOWN OF	2590 NORTH HARTLAND ROAD	757,500
12024	GRTR HARTFORD UNITED CHURCH OF CHRIST	1721 MAPLE STREET	522,300	12266	HARTFORD TOWN OF	120 LESLIE DRIVE	320,100
12206	HARTFORD CEMETERY ASSOCIATION	0 MAPLE STREET	94,300	12267	HARTFORD TOWN OF	0 NORTH HARTLAND ROAD	42,800
12207	HARTFORD HISTORICAL SOCIETY	1461 MAPLE STREET	277,200	12268	HARTFORD TOWN OF	2333 HARTFORD AVENUE	122,400
12224	HARTFORD LIBRARY INC	1587 MAPLE STREET	401,900	12269	HARTFORD TOWN OF	200 CRANBERRY LANE	184,600
10325	HARTFORD TOWN OF	86 WATERMAN HILL ROAD	22,400	12271	HARTFORD TOWN OF	0 LOCUST STREET	53,100
10582	HARTFORD TOWN OF	0 BLAKE DRIVE	7,300	12272	HARTFORD TOWN OF	160 NORWICH AVENUE	777,300
10904	HARTFORD TOWN OF	0 LATHAM WORKS LANE	52,100	12273	HARTFORD TOWN OF	0 RAYMOND CIRCLE	50,800
10964	HARTFORD TOWN OF	537 PASSUMPSIC AVENUE	66,800	12275	HARTFORD TOWN OF	275 DEPOT STREET	185,700
11018	HARTFORD TOWN OF	6025 ROUTE 14	50,100	12276	HARTFORD TOWN OF	130 SOUTH STREET	84,200
11778	HARTFORD TOWN OF	0 MAPLE STREET	57,000	12278	HARTFORD TOWN OF	0 HILLRIDGE ROAD	73,800
12126	HARTFORD TOWN OF	127 LATHAM WORKS LANE	27,000	12279	HARTFORD TOWN OF	0 HILLRIDGE ROAD	40,000
12227	HARTFORD TOWN OF	0 SYKES MOUNTAIN AVENUE	47,000	12280	HARTFORD TOWN OF	0 FERRY BOAT CROSSING	72,000
12230	HARTFORD TOWN OF	0 ROUTE 14	10,000	12281	HARTFORD TOWN OF	0 FERRY BOAT CROSSING	32,000
12231	HARTFORD TOWN OF	0 ROUTE 14 BOAT LAUNCH	9,400	12282	HARTFORD TOWN OF	0 ELMWOOD COURT	52,600
12232	HARTFORD TOWN OF	0 ROUTE 14	13,600	12283	HARTFORD TOWN OF	0 OLD RIVER ROAD	57,300
12233	HARTFORD TOWN OF	5133 ROUTE 14	578,200	12284	HARTFORD TOWN OF	0 MILL ROAD	65,700
12234	HARTFORD TOWN OF	367 LAKELAND DRIVE	87,800	12285	HARTFORD TOWN OF	0 MILL ROAD	53,700
12235	HARTFORD TOWN OF	285 SIMONS CEMETERY ROAD	30,400	12286	HARTFORD TOWN OF	1120 MAPLE STREET	117,300
12236	HARTFORD TOWN OF	2300 CHRISTIAN STREET	4,027,800	12287	HARTFORD TOWN OF	0 WOODSTOCK ROAD	48,700
12237	HARTFORD TOWN OF	0 HEMLOCK RIDGE DRIVE	85,600	12290	HARTFORD TOWN OF	37 HIGHLAND AVENUE	10,726,300
12238	HARTFORD TOWN OF	100 RECREATION DRIVE	101,600	12291	HARTFORD TOWN OF	0 MAPLE STREET	72,000
12239	HARTFORD TOWN OF	520 CENTER OF TOWN ROAD	55,500	12292	HARTFORD TOWN OF	0 MAPLE STREET	71,300
12240	HARTFORD TOWN OF	0 ROUTE 14	26,400	12293	HARTFORD TOWN OF	64 HEBARD STREET	332,300
12241	HARTFORD TOWN OF	0 OLD RIVER ROAD	99,500	12294	HARTFORD TOWN OF	73 HIGHLAND AVENUE	306,500
12242	HARTFORD TOWN OF	520 CENTER OF TOWN ROAD	53,700	12295	HARTFORD TOWN OF	0 HIGHLAND AVENUE	165,900
12243	HARTFORD TOWN OF	0 RESERVOIR ROAD	57,300	12298	HARTFORD TOWN OF	0 HARTFORD AVENUE	57,700
12244	HARTFORD TOWN OF	0 CHRISTIAN STREET	56,500	12299	HARTFORD TOWN OF	102 PINE STREET	1,564,500
12246	HARTFORD TOWN OF	0 CHRISTIAN STREET	179,600	12301	HARTFORD TOWN OF	173 AIRPORT ROAD	1,451,500
12247	HARTFORD TOWN OF	0 STONECREST AVENUE	59,200	12302	HARTFORD TOWN OF	0 FAIRVIEW TERRACE	10,500
12248	HARTFORD TOWN OF	0 BROOKMEADE CIRCLE	261,900	12303	HARTFORD TOWN OF	0 NORTH MAIN STREET	50,000
12249	HARTFORD TOWN OF	812 VA CUTOFF ROAD	1,309,300	12304	HARTFORD TOWN OF	0 HILLCREST TERRACE	55,000
12250	HARTFORD TOWN OF	61 ALLISON RUN	749,900	12305	HARTFORD TOWN OF	262 NORTH MAIN STREET	588,600
12251	HARTFORD TOWN OF	0 MAPLE STREET	72,000	12306	HARTFORD TOWN OF	0 NORTH MAIN STREET	55,400
12252	HARTFORD TOWN OF	0 VILLAGE GREEN CIRCLE	56,100	12307	HARTFORD TOWN OF	0 NORTH MAIN STREET	40,000
12309	HARTFORD TOWN OF	25 THOMAS STREET	53,100	12318	HARTFORD TOWN OF	319 LATHAM WORKS LANE	3,270,600
12310	HARTFORD TOWN OF	0 FAIRVIEW TERRACE	61,000	12320	HARTFORD TOWN OF	0 LATHAM WORKS LANE	50,300
12312	HARTFORD TOWN OF	0 SOUTH MAIN STREET	228,200	12321	HARTFORD TOWN OF	0 LATHAM WORKS LANE	37,100
12314	HARTFORD TOWN OF	171 BRIDGE STREET	1,397,000	12323	HARTFORD TOWN OF	75 LATHAM WORKS LANE	89,600
12316	HARTFORD TOWN OF	167 MAPLE STREET	98,400	12327	HARTFORD TOWN OF	70 VILLAGE GREEN CIRCLE	34,700
12317	HARTFORD TOWN OF	6 SOUTH MAIN STREET	95,500	12328	HARTFORD TOWN OF	0 QUECHEE MAIN STREET	66,700
12329	HARTFORD TOWN OF	0 DEWEYS MILLS ROAD	79,500	12980	HARTFORD TOWN OF	100 ARBORETUM LANE	7,635,700

2018 Hartford
Non Taxable List

Parcel ID	Owner	Location	Value	Parcel ID	Owner	Location	Value
13901	HARTFORD TOWN OF	585 ROUTE 14	55,100	15829	UNITED STATES OF AMERICA	0 DEWEYS MILLS ROAD	74,700
14184	HARTFORD TOWN OF	0 HARTFORD AVENUE	80,700	15830	UNITED STATES OF AMERICA	0 DEWEYS MILLS ROAD	74,300
14288	HARTFORD TOWN OF	17 MAPLE STREET	59,200	15831	UNITED STATES OF AMERICA	0 DEWEYS MILLS ROAD	44,700
14631	HARTFORD TOWN OF	0 QUECHEE MAIN STREET	18,900	15832	UNITED STATES OF AMERICA	0 DEWEYS MILLS ROAD	161,000
14791	HARTFORD TOWN OF	1732 QUECHEE MAIN STREET	94,700	15834	UNITED STATES OF AMERICA	5800 WOODSTOCK ROAD	682,800
15906	HARTFORD TOWN OF	12 RAILROAD ROW	86,100	15835	UNITED STATES OF AMERICA	125 VETERANS DRIVE	26,497,700
15927	HARTFORD TOWN OF	0 WOODSTOCK ROAD	83,400	15836	UNITED STATES OF AMERICA	207 HOLIDAY DRIVE	961,300
16194	HARTFORD TOWN OF	95 LESLIE DRIVE	332,300	15886	UNITED STATES OF AMERICA	5966 WOODSTOCK ROAD	381,300
16803	HARTFORD TOWN OF	0 NORTH MAIN STREET	4,800	16768	UNITED STATES OF AMERICA	209 BALSAM LANE	2,807,600
16863	HARTFORD TOWN OF	0 SOUTH MAIN STREET	57,600	15816	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	74,400
16974	HARTFORD TOWN OF	0	1,000	15837	UNITED STATES POSTAL SERVICE	35 HOLIDAY DRIVE	112,400
13495	HCRS - HEALTH CARE + REHABILITATION	49 SCHOOL STREET	549,000	15838	UNITED STATES POSTAL SERVICE	195 SYKES MOUNTAIN AVENUE	420,100
12699	JERICHO COMMUNITY CLUB	3473 JERICHO STREET	145,900	15839	UNITED STATES POSTAL SERVICE	195 SYKES MOUNTAIN AVENUE	3,927,700
15787	LISTEN	608 NORTH MAIN STREET	331,300	15843	UPPER VALLEY CHURCH OF CHRIST	4330 WOODSTOCK ROAD	460,100
14186	LISTEN INC	44 MAPLE STREET	716,900	16796	UPPER VALLEY CHURCH OF CHRIST	4328 WOODSTOCK ROAD	111,100
13644	MID VERMONT CHRISTIAN SCHOOL INC	395 WEST GILSON AVENUE	2,074,800	15848	UPPER VALLEY HAVEN INC OF VERMONT	713 HARTFORD AVENUE	1,379,800
13714	MONTSHIRE MUSEUM OF SCIENCES INC	0 LAND-NORWICH BORDER	105,500	15866	VALLEY BIBLE CHURCH OF W R JCT	851 FAIRVIEW TERRACE	1,510,800
13839	NEW ENGLAND CENTRAL RAILROAD INC	0 MILL ROAD	47,900	15867	VALLEY BIBLE CHURCH OF W R JCT	132 LOWER HYDE PARK	175,400
13840	NEW ENGLAND CENTRAL RAILROAD INC	0 ROUND HOUSE ROAD	99,100	13399	VALLEY BIBLE CHURCH OF WHITE RIVER JCT	106 LOWER HYDE PARK	49,200
13841	NEW ENGLAND CENTRAL RAILROAD INC	0 RIVERSIDE LAND	113,800	16080	VT CONFERENCE UNITED CHURCH OF CHRIST	5275 ROUTE 14	162,600
13844	NEW ENGLAND CENTRAL RAILROAD INC	0 CONNECTICUT RIVER ROAD	71,700	15928	VERMONT INSTITUTE OF NATURAL SCIENCE	149 NATURES WAY	1,560,900
13654	NORTHERN STAGE COMPANY	76 GATES STREET	1,912,700	10063	VERMONT STATE COLLEGES	145 BILLINGS FARM ROAD	2,608,100
14278	PRATISE CHAPEL INC	1615 MAPLE STREET	572,400	13278	VERMONT STATE OF	0 CONNECTICUT RIVER ROAD	37100
14792	QUECHEE CEMETERY ASSOCIATION	0 OLD QUECHEE ROAD	81,700	15013	VERMONT STATE OF	100 RAILROAD ROW	468000
14866	QUECHEE LIBRARY ASSOCIATION	1957 QUECHEE MAIN STREET	568,700	15931	VERMONT STATE OF	75 HILLSIDE ROAD	600400
15888	RIVERBANK CHURCH INC	259 HOLIDAY DRIVE	1,449,000	15933	VERMONT STATE OF	0 OLD RIVER ROAD	75900
13776	ST ANTHONY PARISH	1149 HARTFORD AVENUE	95,700	15934	VERMONT STATE OF	0 OLD RIVER ROAD	112200
15473	ST ANTHONY'S PARISH	469 SOUTH MAIN STREET	55,300	15935	VERMONT STATE OF	0 OLD RIVER ROAD	117100
15470	ST ANTHONY'S PARISH CHARITABLE TRUST	41 CHURCH STREET	4,821,000	15936	VERMONT STATE OF	0 WOODSTOCK ROAD	77000
15472	ST ANTHONY'S PARISH CHARITABLE TRUST	0 CHURCH STREET	83,900	15939	VERMONT STATE OF	0 WOODSTOCK ROAD	91300
15478	ST PAUL'S EPISCOPAL CHURCH	747 HARTFORD AVENUE	269,300	15940	VERMONT STATE OF	0 QUECHEE STATE PARK	96100
15479	ST PAUL'S EPISCOPAL CHURCH	749 HARTFORD AVENUE	1,037,100	15941	VERMONT STATE OF	0 QUECHEE STATE PARK	76200
12228	TUCKER CEMETERY	0 ROUTE 14	8,000	15942	VERMONT STATE OF	221 BESWICK DRIVE	1676100
15812	UNITED METHODIST CHURCH OF WHITE RIVE	106 GATES STREET	543,000	15943	VERMONT STATE OF	0 RAILROAD ROW	85500
14863	UNITED STATES OF AMERICA	0 DEWEYS MILLS ROAD	21,300	15944	VERMONT STATE OF	82 RAILROAD ROW	5269100
15813	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	121,200	15945	VERMONT STATE OF	0 RAILROAD ROW	155300
15814	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	91,200	15946	VERMONT STATE OF	0 RR LINE SOUTH OF STATION	120200
15815	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	71,700	15947	VERMONT STATE OF	0 RR LINE NORTH OF STATION	114500
15817	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	128,400	13278	VERMONT STATE OF	0 CONNECTICUT RIVER ROAD	37,100
15818	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	112,700	15945	VERMONT STATE OF	0 RAILROAD ROW	155,300
15820	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	68,800	16959	VISITING NURSE ASSOC & HOSPICE OF VT/NI	88 PROSPECT STREET #2	1,187,200
15821	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	75,200	15993	WALDORF SCHOOL INC THE	80 BLUFF ROAD	1,364,400
15822	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	73,900	16079	WEST HARTFORD CEMETERY ASSN	0 ROUTE 14	59,600
15823	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	48,800	16141	WILDER CLUB + LIBRARY	78 NORWICH AVENUE	352,200
15824	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	65,600	16255	WRIGHT FAMILY TOMB	0 VA CUTOFF ROAD	42,800
15825	UNITED STATES OF AMERICA	0 QUECHEE MAIN STREET	70,100				
15826	UNITED STATES OF AMERICA	0 QUECHEE MAIN STREET	65,100				
15827	UNITED STATES OF AMERICA	764 DEWEYS MILLS ROAD	346,000				
15828	UNITED STATES OF AMERICA	0 WOODSTOCK ROAD	262,000				
Total Non Taxable Parcels							192
Total Forgone Value (Exempt)							128,301,000

Hartford 2018 As Billed Grand List
Form 411 - (Town code: 285)
Main District

(Taxable properties only - State and Non-tax status properties are not listed below)

REAL ESTATE Category/Code	Parcel Count	Municipal Listed Value	Homestead Ed Listed Value	Non-Resi Ed. Listed Value	Total Education Listed Value
Residential I R1	2,829	661,149,400	400,634,800	260,514,600	661,149,400
Residential II R2	405	154,401,200	96,928,400	57,472,800	154,401,200
Mobile Homes-U MHU	304	9,432,800	6,155,000	3,277,800	9,432,800
Mobile Homes-L MHL	101	11,484,600	7,234,200	4,250,400	11,484,600
Seasonal I S1	21	359,900	0	359,900	359,900
Seasonal II S2	1	176,900	0	176,900	176,900
Commercial C	320	203,294,700	765,100	202,529,600	203,294,700
Commercial Apts CA	64	31,691,800	179,900	31,511,900	31,691,800
Industrial I	7	6,227,800	0	6,227,800	6,227,800
Utilities-E UE	8	73,471,900	0	73,471,900	73,471,900
Utilities-O UO	7	9,254,500	0	9,254,500	9,254,500
Farm F	19	9,825,300	6,610,200	3,215,100	9,825,300
Other O	1,081	162,704,100	44,670,200	118,033,900	162,704,100
Woodland W	0	0	0	0	0
Miscellaneous M	319	35,098,900	706,500	34,392,400	35,098,900
TOTAL LISTED REAL	5,486	1,368,573,800	563,884,300	804,689,500	1,368,573,800
P.P. Cable	1	2,597,134		2,597,134	2,597,134
P.P. Equipment	0	0			
P.P. Inventory	0	0			
TOTAL LISTED P.P.	1	2,597,134		2,597,134	2,597,134
TOTAL LISTED VALUE		1,371,170,934	563,884,300	807,286,634	1,371,170,934
EXEMPTIONS					
Veterans 10K	75/75	750,000	670,000	80,000	750,000
Veterans >10K		2,157,900			
Total Veterans		2,907,900	670,000	80,000	750,000
P.P. Contracts	1	2,597,134			
Contract Apprv VEPC	0/0	0	0	0	0
Grandfathered	0/0	0	0	0	0
Non-Apprv(voted)	0/0	0			
Owner Pays Ed Tax	0/0	0			
Total Contracts	1/0	2,597,134	0	0	0
FarmStab Apprv VEPC	0/0	0	0	0	0
Farm Grandfathered	0/0	0	0	0	0
Non-Apprv(voted)	0/0	0			
Owner Pays Ed Tax	0/0	0			
Total FarmStabContr	0/0	0	0	0	0
Current Use	66/66	9,125,000	3,708,300	5,416,700	9,125,000
Special Exemptions	26		0	10,389,900	10,389,900
Partial Statutory	0/0	0	0	0	0
Sub-total Exemptions		14,630,034	4,378,300	15,886,600	20,264,900
TIF 1 Exemption		91	-4,725	17,818,350	17,813,625
Total TIFs			-4,725	17,818,350	17,813,625
Total Exemptions		14,630,034	4,373,575	33,704,950	38,078,525
TOTAL MUNICIPAL GRAND LIST		13,565,409.00			
TOTAL EDUCATION GRAND LIST			5,595,107.25	7,735,816.84	13,330,924.09
NON-TAX 192 NON-TAX PARCELS ARE NOT INCLUDED ON THE 411 EXCEPT EDUCATION TIF BASE TOTALS					

12/07/2018
01:54 pm

Hartford 2018 As Billed Grand List
Form 411 - (Town code: 285)
Main District

Page 2 of 2
mwilson

(Taxable properties only - State and Non-tax status properties are not listed below)

REAL ESTATE	Parcel	Municipal	Homestead Ed	Non-Resi Ed.	Total Education
Category/Code	Count	Listed Value	Listed Value	Listed Value	Listed Value

	Status on Personal Property	
	1) Has inventory been exempted by vote of town/city? Yes_XX_ No____	
	2) Has machinery and equipment been exempted by	
	vote of your town/city? Yes_XX_ No____	
	3) If yes for #2, what portion is now exempt?	
	(include percentage) _____100.00____	
	4) If no for #2, please indicate below how your town/city is	
	assessing business personal property (Place "X" by option used)	
	a) at fair market value _____ b) at depreciated value _____	

	Summary of Adjustments to Taxable Values (Local Agreements Etc.)	
	Approved (VEPC) Contracts/Exemptions	0
	Grandfathered Contracts/Exemptions	0
	Non-Approved (Voted) Contracts/Exemptions	0
	Homestead Non-Approved (Voted) Contracts/Exemptions	0
	Non-Resi Non-Approved (Voted) Contracts/Exemptions	0
	Municipal Contracts (Owner Pays Ed Tax)	0
	Special Exemptions	10,389,900
	Current Use (Use Value Appraisal Program)	9,125,000
	Veteran Exemptions	750,000
	Homestead Veteran Exemptions beyond 10K	1,954,200
	Non-Resi Veteran Exemptions beyond 10K	203,700
	Partial Statutory Exemptions	0
	Homestead TIF Exemptions	-4,725
	Non-Resi TIF Exemptions	17,818,350

* Municipal TIF payments should be included in the municipal budget when calculating tax rates.

HARTFORD SCHOOL DISTRICT



2018 ANNUAL REPORT





**WARNING
FOR
ANNUAL HARTFORD SCHOOL DISTRICT MEETING
2019**

The citizens of Hartford who are legal voters in Town Meeting are hereby warned to meet at the Hartford High School (Gymnasium) in said Town on **Saturday, March 2, 2019 at 10:00 a.m.** for the purpose of transacting Town of Hartford School District business not involving voting by Australian ballot.

The legal voters of the Town of Hartford School District are further notified that voter qualification, registration and absentee voting relative to said Annual Town School District Meeting shall be as provided in the Town Charter and chapters 43, 51, and 55 of title 17, Vermont Statutes Annotated.

The purpose of the School District business meeting being to decide by voice vote and/or discuss the following:

1. To receive the reports of the Board of School Directors.
2. To see what compensation the School District will vote to pay the Board of School Directors from School District funds pursuant to 16 V.S.A. 562.
3. To do any other necessary and proper non-binding business.

Following the Budget Discussion/Candidates Night Meeting which will be held on Monday, February 25, 2018 at 7:00 p.m. at the Hartford High School (Auditorium), the Annual Town Meeting and the Annual Town School District Meetings will both convene at 10:00 A.M. EST on Saturday, March 2, 2019 at the Hartford High School (Gymnasium). Upon the conclusion of the Annual Town School District Floor Meeting and the Annual Town Floor Meeting, the Annual Town School District Meeting will be recessed, to reconvene on Tuesday, March 5, 2019, at the Hartford High School (Gymnasium) to vote by Australian ballot between the hours of 7:00 a.m. and 7:00 p.m. on the following Articles of business:

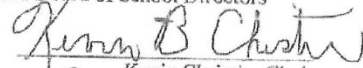
1. To elect School Officers for the ensuing year.
2. Shall the voters of Hartford Town School District authorize the Board of School Directors to expend the sum of \$39,641,173 which is the amount the Board of School Directors has determined to be necessary for the ensuing fiscal year? It is estimated that the proposed budget, if approved, will result in education spending of \$16,841.98 per equalized pupil, which is 4.27% higher than spending per equalized pupil for the current year. **(By Australian Ballot)**
3. Shall the Town of Hartford School District issue general obligation bonds or notes in an amount not to exceed Five Million, Four Hundred Twenty-Seven Thousand, Three Hundred Sixty-Eight Dollars (\$5,427,368), subject to reduction from available state and federal grants-in-aid, be issued for the purpose of renovating the Wilder School, the estimated cost of such improvements being Five Million, Four Hundred Twenty-Seven Thousand, Three Hundred Sixty-Eight Dollars (\$5,427,368)? **(By Australian ballot).**
4. Shall the Town of Hartford School District issue general obligation bonds or notes in an amount not to exceed Two Hundred Fourteen Thousand Dollars (\$214,000), bearing interest at a rate not to exceed four percent (4.00%) per annum, and payable over a term not to exceed four (4) years, be issued for the purpose of acquiring improved real estate located at and known as 71 Highland Avenue for school


3669179.1

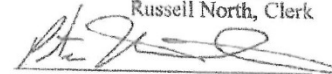
purposes, the cost of such real estate being Three Hundred Fifteen Thousand Dollars (\$315,000)? (By Australian ballot).

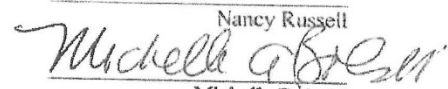
Dated at Hartford, Vermont this 9th day of January, 2019.

Hartford Board of School Directors


Kevin Christie, Chair


Russell North, Clerk


Peter Merrill

Nancy Russell

Michelle Boieski

WARNING
FOR
ANNUAL HARTFORD SCHOOL DISTRICT MEETING
2019

Voting by Australian ballot is to be held on **March 5, 2019** at the Hartford High School (Gymnasium). Budget Discussion/Candidates Night is to be held on **Monday, February 25, 2019 at 7:00 p.m.** at the Hartford High School (Auditorium).

The legal voters of the Town of Hartford are further notified that voter qualification, registration and absentee voting relative to said Annual Town Meeting shall be as provided in the Town Charter and chapters 43, 51, and 55 of title 17, Vermont Statutes Annotated.

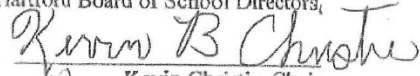
THE FOLLOWING ARTICLES WILL BE VOTED BY AUSTRALIAN BALLOT ON TUESDAY, MARCH 5, 2019. POLLS OPEN AT 7:00 A.M. EST AND CLOSE AT 7:00 P.M. EST.

1. To elect School Officers for the ensuing year. **(By Australian ballot).**
2. Shall the voters of the School District approve the School Board to expend \$39,641,173 which is the amount the School Board has determined to be necessary for the ensuing fiscal year? It is estimated that this proposed budget, if approved, will result in education spending of \$16,841.98 per equalized pupil. This projected spending per equalized pupil is 4.27% higher than spending for the current year. **(By Australian ballot).**
3. Shall the Town of Hartford School District issue general obligation bonds or notes in an amount not to exceed Five Million, Four Hundred Twenty-Seven Thousand, Three Hundred Sixty-Eight Dollars (\$5,427,368), subject to reduction from available state and federal grants-in-aid, be issued for the purpose of renovating the Wilder School, the estimated cost of such improvements being Five Million, Four Hundred Twenty-Seven Thousand, Three Hundred Sixty-Eight Dollars (\$5,427,368)? **(By Australian ballot).**
4. Shall the Town of Hartford School District issue general obligation bonds or notes in an amount not to exceed Two Hundred Fourteen Thousand Dollars (\$214,000), bearing interest at a rate not to exceed four percent (4.00%) per annum, and payable over a term not to exceed four (4) years, be issued for the purpose of acquiring improved real estate located at and known as 71 Highland Avenue for school purposes, the cost of such real estate being Three Hundred Fifteen Thousand Dollars (\$315,000)? **(By Australian ballot).**

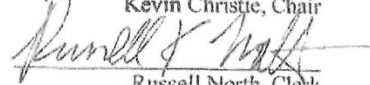
With respect to Articles 3 and 4, State funds may not be available at the time these projects are otherwise eligible to receive school construction aid. The District is responsible for all costs incurred in connection with any borrowing done in anticipation of State school construction aid (24 VSA 1758(b)(3)).

Dated at Hartford, Vermont this 9th day of January, 2019.

Hartford Board of School Directors,



Kevin Christie, Chair



Russell North, Clerk



Peter Merrill

Nancy Russell



Michelle Boleski

Hartford School District
Published January 2019

Table of Contents

Letter from the Hartford School District School Board

Hartford School District Universal Ends Policy

Enrollments in Special Programs

School Summaries

Hartford High School

Hartford Area Career and Technology Center

Hartford Memorial Middle School

Dothan Brook School

Ottauquechee School

White River School

Resources

20-year History of Budgets, Taxes and Tax Rates

Student and Staff Data

Annual School Report Cards

Hartford High School

Hartford Memorial Middle School

Dothan Brook School

Ottauquechee School

White River School

HHS Outcome Data

SAT

ACT

AP Exams

Student Plans after Graduation

Extracurricular Activities

Notices

2018 Financial Report

Independent Auditors' Report

Hartford School District Calendar

Hartford School District

2018-2019





Hartford School District
2017-2018
Hartford Board of School Directors

Kevin Christie, Chair
Michelle Boleski
Peter Merrill
Russell North, Clerk
Nancy Russel



Dear Hartford School Community,

I am honored to provide this introduction to our annual school report. Within the following pages you will be given a lot of information about our school district. You will see all of the financial information you may need to make an informed vote at town meeting. We also include information and data about all aspects of the district. Your School Board is required to oversee strategic planning, financial and budget development, policy development and liability protection for the school district. Over the last several years, your Board has worked hard to attract and retain good people, create programs that engage students, provide the tools and materials needed for skill and knowledge development for both students and staff, with focused attention to the internal and external physical plant. We are gratified to be able to say that these efforts are being reflected in the achievements of our students and staff.

Our District has been working the last few years to design and implement a District Wide Action Plan to provide a cohesive framework for academic and social growth. This is clearly noted in the kindergarten through fifth grade assessment strategy used in all three elementary schools. The middle and high school has been aligned as well. Our elementary and middle schools have been showing clear signs of improvement in score results, as has the middle school. The high school is working hard to achieve better results and we anticipate them doing so in the very near future.

We have just initiated our new elementary proficiency based report cards in the elementary schools and a Spanish language pilot at Dothan Brook with a commitment from the Board to extend the language offering to the remaining two schools.

Hartford continues to work on enrollment district wide, mostly at the middle and high school levels. There are more tuition students coming from neighboring towns. Nonetheless, Hartford will continue working to maintain slight growth at the technology center, middle school, high school and through the pre-kindergarten programs. All have seen increases this year.

The budget proposal in this report attempts to balance achieving our educational goals with maintaining a school tax rate that we can afford. This year's proposed budget maintains adequate funding for our programs and provides for maintenance of our buildings and a reasonable increase for all staff. Negotiations with teachers are ongoing using a new format, Interest Based Bargaining. This new format has allowed for a much more productive and collaborative process. We are all waiting to understand how changes in health insurance at the state level will impact us locally.

We hope you take the time to review the following report. It provides a tremendous amount of information about our school district. Not only financial information, but information about all aspects of our school district including student assessment data, student athletics, activities and clubs, staff demographic information and much more. It is our hope that your Board's work in overseeing the programs and services provided in the Hartford School District is readily apparent to everyone in the community.

Thank you for your interest in our school system and the support that you provide us throughout the year. Please don't hesitate to contact any school Board member or the Superintendent if you have an idea, concern or a criticism that you would like heard or addressed.

The Hartford School Board

Kevin Christie, Chair
Russell North, Clerk
Peter Merrill
Nancy Russell
Michele Boleski



Hartford School District's Universal End Policy

In July 2009, the Hartford School board officially adopted the following “Universal End”, along with an accompanying set of specific “Ends Policies” that describes the aspirations we all have for our students while clearly stating what each graduate should know and be able to do.

The Universal End statement:

Students will graduate from the Hartford School District equipped with a diverse set of knowledge and skills – achieved through a combination of classroom-based, hands-on, and peer-to-peer learning – that will provide them the foundation to excel in future endeavors.

In pursuit of this Universal End, the Hartford School Board has identified the Ends Policies on which the District should focus:

Academic Excellence

Students will perform at a high level in these crucial areas of academic expertise: reading skills for information and interpretation; written and verbal communication skills; problem-solving skills based on mathematical, scientific and social-scientific knowledge demonstrated through application; and skills developed through broad knowledge of the arts and humanities. Students will participate in and understand the benefits of collaborative learning.

Technology/Information Skills

Students will be proficient in a variety of techniques in ways that are responsible, respectful, and enhance both academic and life skills. Students will be able to critically assess and interpret information, and to communicate that information to others using appropriate technologies.

Life Skills

Students will demonstrate the ability to develop long-term life goals, to plan for their future, to cooperate with others, and to live independently within and adapt to an ever-changing world. They will be able to identify problems and determine the resources and people necessary to help solve them. Students will demonstrate the qualities essential for succeeding within and outside of the school setting, including integrity, tolerance, self-motivation, work ethic, intellectual curiosity, and respect for themselves and others.

Health and Well Being

Students will develop personal and social skills and behaviors that will support their physical, emotional and mental well-being. Students will demonstrate an understanding of how nutrition, exercise and athletics, creative outlets, self-reflection, and personal relationships contribute to a healthy, well-adjusted and productive person.

Citizenship

Students will demonstrate an understanding and appreciation of how their actions integrate with broader society, and will participate actively and positively within their school and community. Students will demonstrate an understanding of citizenship and its essential qualities, including leadership, critical thinking, self-awareness, and respect for multiple viewpoints.

Global Awareness

Students will demonstrate an understanding and appreciation of the economic, political, environmental, and cultural changes occurring on the global scale, and how these changes impact their communities.



Enrollments in Special Programs

Hartford School District provides individualized services and accommodations for children who are eligible for specific programs under state and federal law. Children eligible for special education require unique instruction that is outlined in an Individualized Education Program (IEP). Students eligible under Section 504 of the Federal Rehabilitation Act of 1973 have a disability and require accommodations to the program or setting. Children

receiving Title I services may not have a disability; however, they are performing significantly below their peers and need additional assistance.

	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Special Education	15%	19%	17%	22%	17%	26%	24%
504	7%	8%	6%	8%	7%	6%	7%
Title I	5%	9%	4%	5%	7%	5%	12%

Data includes students who tuition to Hartford Schools. Data does not include Pre-K and HACTC students.

Enrollment in Free-Reduced Meal Program (source: VT Agency of Education:
<https://education.vermont.gov/sites/aoe/files/documents/edu-nutrition-2018-free-reduced-eligibility-report.pdf>

	2011-2012	2012-2013	2013-2014	2014-2016	2015-2016	2016-2017	2017-2018
DBS	33%	31%	34%	32%	33%	33%	34%
OQS	39%	35%	32%	37%	43%	39%	32%
WRS	47%	48%	50%	53%	53%	54%	48%
HMMS	32%	31%	31%	34%	28%	36%	31%
HHS	18%	23%	25%	24%	24%	24%	22%
Hartford	29%	31%	31%	36%	36%	34%	31%
Vermont	40%	41%	41%	43%	44%	44%	41%



School Summaries

Hartford High School

White River Jct. VT

Grade levels: 9 – 12

Student Population: 488

Average Class size: 15

Principal: Nelson Fogg Jr.

Jeff Moreno, Assistant Principal, Athletics

Roy Hathorn, Coordinator of Student Services

Sabrina Brown, 6-12 Special Education Coordinator

Hartford High School is in the sixth year of a major restructuring effort. These modifications have included the addition of an embedded advisory, a weekly all-school meeting, and H-Block. The daily 75 minute H-Block provides opportunities for academic, social, and emotional supports. Three years ago, it was decided that H-Block would also provide our ninth graders with a scheduled Academic Enrichment period four days a week; we have since modified to five days per week and added students in grade ten. This requirement is designed to give our youngest students a supported head start in their high school career. The only program that is offered during H-Block is Band/Choir. Hartford has seen a significant increase in enrollment in these classes since moving them to this time of day. Hartford students have access to their teachers and club advisors during H-Block; this will be increasingly important as more of our students pursue non-traditional learning opportunities as outlined in Vermont's multiple pathways legislation.

During the past six years, Hartford has seen the evolution of a program called *The Eye*. *The Eye* is designed to provide Hartford's students with the opportunity to pursue a range of educationally alternative options. Vermont's ACT 77 legislation directs schools to provide learning through multiple pathways that must include: community-based learning, internships, dual enrolled college courses, and student-created learning opportunities. At Hartford High School these are supported by our staff in *The Eye*. 2017 - 2018 saw the development of two Exhibition Nights (one each semester) through which students enrolled in *The Eye*, as well as other classes, presented to an authentic audience during an evening exhibition of their work. Another element of ACT 77 is the requirement that students develop Personalized Learning Plans (PLP) that directs their learning. In 2017 - 2018 Hartford ninth graders created their PLPs through a co-taught (English teacher and School Counselor), year-long *Patterns of Literature and Learning* course. This close support for PLP development provides a strong foundation from which students can lead their learning in the future. Last year saw the second iteration of student-led conferences at Hartford when the ninth graders led an audience of their choice through their PLP and the first student-led tenth grade conferences. In addition to the elements of ACT 77, Hartford students can take classes at Dartmouth College or through our PLATO online learning platform. Collectively these learning experiences have fundamentally changed the ways in which students acquire and use knowledge. We are also emphasizing individual growth in the "Transferable Skills;" these skills, that all of us need to be successful in our lives, take the form of proficiencies and are embedded in every class at Hartford High School. All this adds up to a very different educational experience than the traditional high school.

This array of unique learning opportunities requires significant supports. Hartford High School employs School Counselors, Special Educators, an on-site HCRS mental health clinician, a 504 Program Coordinator, School Nurse, and a Student Assistance Professional (SAP). In addition to the human resources, Hartford provides access to computers in the library and through mobile carts. A campus-wide wireless system ensures internet connectivity, allowing students to bring their own devices. Hartford offer a limited summer school, and our on-line PLATO platform provides support to help students remain on track for graduation and opportunities to challenge themselves through programs that are not offered through a

traditional classroom. The parent/student portal of *Infinite Campus*, Hartford's student information system, enables regular monitoring of each student's progress.

A varied course of study, including an Honors Program, and a solid support system accomplish little on their own. Hartford's highly trained and enthusiastic faculty ties the whole effort together. Motivated students have at their disposal a complete educational environment that provides the necessary structures for them to achieve. While the classroom is the focal point for primary learning experiences, Hartford maintains a rich and deep tradition of extracurricular activities. A full range of these experiences, combine with rigorous, individualized, evolving, educational opportunities to broaden and deepen the physical, social, emotional, and academic development of our students.



Hartford Area Career and Technology Center **White River Junction, VT**

Grade Levels: 11th & 12th with four programs available for 10th grade students

Student Population: 335

Average Class Size: Level II programs=10; Level I programs=10; Non-sequential programs=6

Number of Programs: 16

Director: Doug Heavisides

Assistant Director: Scott Farnsworth

The Hartford Area Career and Technology Center (HACTC) serves students from Hanover, Hartford, Lebanon, Mascoma, Windsor, and Woodstock High Schools. In addition, the HACTC also serves students from Rivendell Academy, White River Valley High School, Thetford Academy, Mid-Vermont Christian School, Ledyard Charter

School, and home-study students. We strive to be the educational hub that connects all the Upper Valley communities, preparing students for both post-secondary education as well as immediate employment.

Students may enroll in any of the following academic programs:

- Health Sciences
- Automotive Technology
- Building Trades
- Business Administration
- Collision Repair & Refinishing
- Computer Science
- Cybersecurity
- Cosmetology
- Culinary Arts
- Design, Illustration, Media Art
- Educational Sciences: Teaching and Learning
- Educational Sciences: Coaching and Leadership
- Industrial Mechanics and Welding
- Science, Technology, Engineering and Math (STEM)
- Natural Resources
- Career & Technology Exploration (for recommended 10th grade students only)

In addition, senior students may participate in the Cooperative-Education program. This program provides students work-based learning opportunities in an industry related to their program at the HACTC.

In support of the program curriculums, the HACTC also offers a variety of Career and Technical Student Organizations that provide students opportunities to learn and demonstrate leadership skills. These organizations include the following:

- Hospitality Program - serving Culinary Arts
- Future Business Leaders of America (FBLA) - serving business programs
- Future Farmers of America (FFA) - serving agricultural programs
- Health Occupations Students of America (HOSA) - serving health programs
- SkillsUSA - serving all Career and Technical Education programs
- National Technology Honor Society (NTHS) - serving high achieving students



Hartford Memorial Middle School

White River Junction, VT

Grades: 6-8

Student Population: 317

Average Class Size: 19

Principal: Tristan Upson

Assistant Principal: Heather Cleveland

The Hartford Memorial Middle School is an educational community where the qualities of academic rigor are closely valued and coupled with the healthy development of social, emotional, and physical health of adolescents. Our students' day begins with an advisory period designed to build community, promote social skills, establish a supportive learning environment, and help each student make a strong connection with at least one adult in the building who knows them well. Using a middle school team-teaching model, our academic program is centered on building a strong foundation in the core subject areas as well as developing students' transferable skills. Each team covers the same academic standards and basic curriculum in their own distinctive style and blend of interdisciplinary and community place-based projects. In addition to core subjects, we also offer music, art, family consumer science, STEM, and French and Spanish. We have a daily "M Block" which is a 23-minute period of time in which students participate in a brain and body break of their choice. Our day also includes WIN which stands for What I Need in which students receive intervention or enrichment in reading and math based on data from the STAR testing and formative and summative classroom assessments. For the last seven years, students have also led bi-annual portfolio presentations for their parents in which students demonstrate and reflect on their learning and progress in academic and transferable skills.

We offer our students a diverse blend of programs and activities with opportunities to make new friends, while putting an emphasis on fostering respect, tolerance, community building, and school spirit. The school year is punctuated by special events such as a read-a-thon, field trips, turkey trot, winter carnival, author visit, open houses, concerts, team events, spring musical extravaganza, and field day. We have implemented bi-weekly school assemblies to build school coherence, alternating with bi-weekly restorative practice circles focused on building an inclusive community. In 7th and 8th grade, we offer a range of interscholastic athletics (with a no cut policy) comprised of football, soccer, field hockey, tennis, cross-country, track and field, basketball, baseball, and softball. Clubs and specialty activities include student council, glee, jazz band, GSA, school band, chorus, TSA - Technology Student Association, yearbook, an annual musical, and many more! As a school, we strive to teach students to work together, to interact positively with each other and adults, to respect other people, and to behave as responsible members of our school and broader community.



Dothan Brook School

White River Junction, VT

Grade Levels: Pre-Kindergarten-Grade 5

Student Population: 242

Average Class Size (K-5): 18

Number of Classes: 2 (Pre-K) & 12 (K-5)

Principal: Rick Dustin-Eichler

The Dothan Brook School's community of students, staff, and families is committed to fostering academic, social, and emotional growth in a physically and emotionally safe learning environment, and nurturing a sense of belonging in all its members.

At the Dothan Brook School, we place a large emphasis on building relationships and a supportive school community. We know that students who feel a strong connection to their school and teachers experience increased academic success. To this end, the staff is exploring the use of circle practices to create a safe environment for students to build deep relationships and resolve conflicts. During community circles, participants share their thoughts on the day's topic as a talking piece is passed from person-to-person. One of the spaces the school has created to build relationships and utilize circles is weekly lodge meetings. On Friday mornings, cross-grade groups of eight or nine students meet with a staff advisor to reflect on Dothan Brook's monthly school-wide behavior goal and get to know each other. Students and staff will stay in the same lodge from year-to-year providing each child with a consistent trusted staff member and cohort of kids to connect with throughout their time at Dothan Brook.

To provide each child with a more personalized education, the school is continuing with the successful pilot of the WIN (What I Need) academic intervention block from last year. WIN block is a collaborative effort between classroom and support teachers that works across classrooms and grade levels to provide students with small group personalized instruction. Precise instructional goals are established and revised on a monthly basis through close analysis of student work and assessment scores to ensure and increase instructional efficacy.

Here are some other highlights from the Dothan Brook program. Students in second, third, and fourth grades, are participating in a world language pilot program. The children receive weekly Spanish language instruction from Señoría AP. During these classes, the students practice speaking and writing Spanish while learning about the cultures and traditions of Spanish speaking countries.

Every Friday, third graders venture into the woods to explore, discover, and build friendships. They discover new strengths within themselves while pushing their comfort zones and challenging themselves in new ways. In the words of one student, "During Forest Friday, I feel calm. I feel calm because the sound of the wind gliding through the trees relaxes me. I feel calm because the sound of the rushing water is smooth and a nice tone."

Schoolwide, Dothan Brook's Positive Behavior Intervention and Supports (PBIS) program was recognized as "Exemplar" by the Vermont Agency of Education in October and received a formal commendation from the state's secretary of education. Dothan Brook is one of only two schools in Vermont to receive this award for seven consecutive years. Dothan Brook is proud to be a state PBIS leader continuously seeking ways to increasing every child's ability to learn.

Dothan Brook students also have access to a wide array of resources and experiences that nurture intellectual curiosity and growth. Many of these experiences are made possible through various partnerships: DBS Parent Teacher Organization's support of numerous fieldtrips and activities; the White River Legion's financial contributions to the 5th grade biography fair; Growing Change, America Reads and Big Sibs from Dartmouth College; Berlin City Auto Group's support of the

4th and 5th grade play; and 4th grade Shakespeare in the Classroom program in conjunction with Northern Stage.



Ottauquechee School

Quechee, VT

Grade levels: Pre-Kindergarten through grade 5

Student population: 207

Average class size: 15

Number of classes: 14 classrooms consisting of morning and afternoon pre-kindergarten, full-day kindergarten, and grade specific classrooms for grades 1-5

Principal: Cathy Newton

This has been an amazing year of growth and innovation. Our classroom teachers and special educators continue to strengthen their instructional teams co-teaching in the classroom to meet individual needs and target specific skills as we move towards a multi-tiered system of support. Now in year two of our three-year partnership with the Tarrant Institute we are immersed in project based learning, which has served to better engage our students and connect them to a global community. This year all of our students will have completed at least one student led conference in which the student is in charge of presenting evidence of their learning to their parents. Our STEAM program's focus this year is based upon the Global Goals and requires students to become goalkeepers as they examine global issues and work to solve problems associated with them. We have become known internationally as a school others look to when seeking ways to adapt this program for elementary aged students. The following link will lead you to a presentation describing the initiatives we having been working on this year here at OQS. <https://spark.adobe.com/page/cMK2ewhXxBvYM/>.

All K-2 students are evaluated using the Primary Number and Operations Assessment to determine mathematical gaps in their understanding. All 3-5 students are evaluated using the Standardized Test for Assessing Reading and Mathematics. Collectively we analyze data from these assessments to make decisions about reading and mathematics instruction. A wide variety of teaching and learning strategies and programs are used in our language arts instruction including writing for understanding, the painted essay, the five-finger paragraph, leveled reading books, and a comprehensive phonics program. We adopted EL Education's Language Arts Curriculum for grades 4 and 5, which is a comprehensive, standards-based core literacy program that engages teachers and students through compelling, real world content and builds equitable and inclusive learning opportunities for all students. OQS continues to offer Forest Kindergarten once a week and have expanded this program to include first graders who participate in a seasonal forest program.

Each student participates in physical education class twice per week; art, music, library, and STEAM time (Science, Technology, Engineering, Art, and Math) once per week; 4th grade students learn to play recorder, and students in grade 5 have the opportunity to take weekly instrumental and band lessons. In addition to all-class lessons, there are small groups, large groups, and 1:1 counseling. We have a hot breakfast and lunch program, daily outdoor recess and full-time nursing.

Students participate in a Dorothy Canfield Fisher Award Books reading club, Paws Squad, field trips to local venues (Billings Farm, Hopkins Center, Lebanon Opera House, VINS, Montshire Museum). Teachers collaborate with the White River Partnership and VINS Partnership to design and deliver relevant and engaging science units for our students. After school, students may join Girls on the Run, Wolves on the Prowl, Garden Club, Coding Club, Drama Club, STEM Club, Baking Club our Ski Program, and the Hartford Afterschool Program.

Our school community expects that all staff and students at the Ottauquechee School will: Practice Safety, Act Responsibly, Work to Learn, and Show Respect. We use PBIS (Positive Behavioral Interventions and Supports) which is a school-wide system that recognizes the positive contributions of students. The main goal of PBIS is to help every student at Ottauquechee School develop self-discipline to make positive choices. In addition to PBIS, each class participates in a weekly Second Step (a social-emotional learning program) lesson.

We have a fabulous facility that consists of well-apportioned classrooms, a spacious, updated library, beautiful gym, a cafeteria, and dedicated rooms for music, art, special education, health and counseling. Our school also has large playing fields, playground equipment, a sledding hill, vegetable garden, and extensive nature trails.



White River School
White River Junction, Vermont
2018-2019

Grade levels: Pre-kindergarten through grade 5

Student population: 196

Average class size: 15 (grades K-5), 10 (pre-K)

Number of classes: 2 sessions of pre-K, 12 classes of K-5 (2 classes per grade level)

Principal: Sheila Powers

At the White River School our school-wide expectations plan requires three things: be safe, be respectful and be responsible. On a daily basis, our students show us that they understand these expectations and that they value them. Our primary

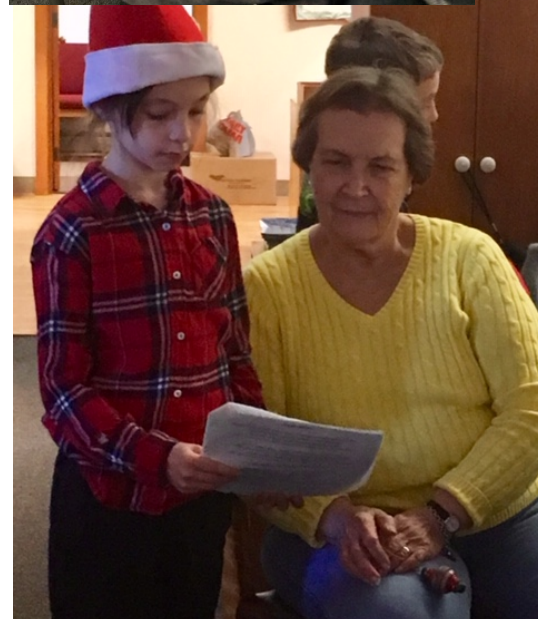
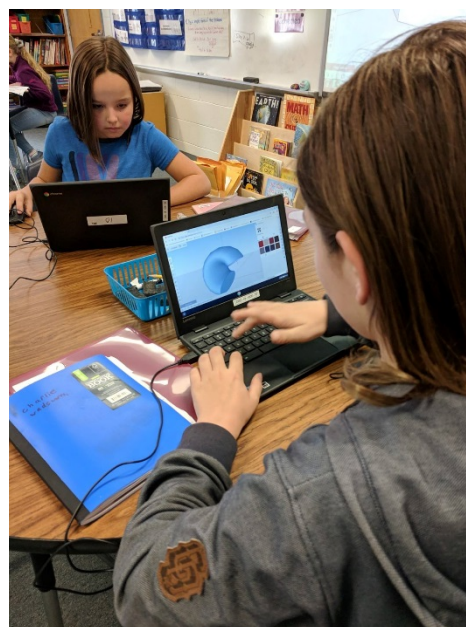


goal is to maintain a positive school climate where students' needs are met so that they can engage in learning and maximize opportunities at W.R.S.

Students at the White River School participate in related arts programs including library, art and music/dance with students performing two concerts annually. Students attend P.E. classes twice weekly. This year we were fortunate to have an artist in residence, Elisabeth Cadle, guide our students in making a clay mural called *Confluence* in which each student designed a tile that when combined with all of the others created a representation of White River Junction. Our staff is allocated time to closely study the results of many required assessments. Our teaching staff use these data points to develop personalized instructional plans for their students. Our staff in k-5 utilizes *Bridges Math Program 2nd Edition* as well as *Number Corner* to teach our students mathematics. Our students engage in mathematics instruction for 75-90 minutes daily. Our students engage in 75-90 minutes of instruction in the English Language Arts daily as well. Our teachers include texts from social studies and science standards in E.L.A. instruction. Our students in grades pre-k through grade 3 learn Wilson Foundations® which provides research-based materials and strategies essential to a comprehensive reading, spelling, and handwriting program. The *Second Step* program is designed to promote school success, self-regulation, and a sense of safety and support. This program is implemented comprehensively in grades pre-k –grade 5.

Over the past two years our students were introduced to the idea of growth mindset. This concept includes information about how our brains develop and grow as well as stressing the notion that intelligence is not fixed, but can be cultivated. We are focused on helping our students intentionally choose *a strategy, a process and put forth a determined effort* in all of their work at school socially, emotionally and academically. This work has positioned us well for teaching the Six Pillars of Character: trustworthiness, respect, responsibility, fairness, caring and citizenship. Through monthly assemblies these traits are introduced and students then practice these traits through challenges that further enhance their understanding. Our students experience personalized learning in social and academic areas and this year they are learning newly adopted standards that we call Performance Indicators within content areas. Our students also work to demonstrate proficiency in the HSD's transferable skills. Having a growth mindset and an understanding of good character can only support our efforts in this work. Our students will demonstrate their growth in student led conferences which will be held in March.

The White River School is fortunate to have fantastic support from our Parent Teacher Association as well as other organizations in our community. The W.R.S. P.T.A. meets monthly to get updates on school-wide events and the members of the P.T.A. coordinate enriching opportunities for our students including family movie nights, family game nights, the Color-A-Thon color run and this year our entire student body in grades k-5 will travel to Boston, MA for day long field trip. Our students in grades K-2 will visit the New England Aquarium and see an IMAX show. Our students in grades 3-5 will visit the Museum of Science and view an IMAX show. This is a tradition at W.R.S. that we do every three years.



More of what learning looks like...



Resources

Hartford School District General Fund - History of Budgets, Taxes, & Tax Rates

School Year	Approved (General Fund) Budget	Increase From Prior Year	% Change	School Taxes**	Increase From Prior Year	% Change	Homestead School Tax Rate	Increase From Prior Year	% Change
1996-97	\$13,284,326	\$713,502	5.7%	\$8,811,530	\$639,106	7.8%	\$1.9000	\$0.16	9.1%
1997-98	\$13,749,000	\$464,674	3.5%	\$9,275,167	\$463,637	5.3%	\$2.0000	\$0.10	5.3%
1997-98*	\$14,096,050			\$9,275,167			\$2.0000		
1998-99*	\$14,760,250	\$664,200	4.7%	\$8,401,993	-\$873,174	-9.4%	\$1.8000	-\$0.20	-10.0%
1999-2000*	\$15,257,200	\$496,950	3.4%	\$9,396,590	\$994,597	11.8%	\$1.4000	-\$0.40	-22.2%
2000-01*	\$16,264,600	\$1,007,400	6.6%	\$9,819,901	\$423,311	4.5%	\$1.5000	\$0.10	7.1%
2001-02*	\$17,575,800	\$1,311,200	8.1%	\$10,016,036	\$196,135	2.0%	\$1.5000	\$0.00	0.0%
2002-03*	\$18,538,500	\$962,700	5.5%	\$11,138,560	\$1,122,524	11.2%	\$1.5000	\$0.00	0.0%
2003-04*	\$19,438,900	\$900,400	4.9%	\$12,898,966	\$1,760,406	15.8%	\$1.4572	-\$0.04	-2.9%
2004-05***	\$20,250,100	\$811,200	4.2%	\$12,923,403	\$24,437	0.2%	\$1.5000	\$0.04	2.9%
2005-06	\$21,442,700	\$1,192,600	5.9%	\$14,778,462	\$1,855,059	14.4%	\$1.6460	\$0.15	9.7%
2006-07	\$22,525,200	\$1,082,500	5.0%	\$17,539,630	\$2,761,168	18.7%	\$1.8759	\$0.23	14.0%
2007-08	\$23,403,683	\$878,483	3.9%	\$17,891,021	\$351,391	2.0%	\$1.1766	-\$0.70	-37.3%
2008-09	\$25,075,044	\$1,671,361	7.1%	\$17,893,573	\$2,552	0.0%	\$1.2432	\$0.07	5.7%
2009-10	\$26,291,038	\$1,215,994	4.8%	\$17,794,339	-\$99,234	-0.6%	\$1.2220	-\$0.02	-1.7%
2010-11	\$24,618,743	\$1,672,295	-6.4%	\$17,218,307	-\$576,032	-3.2%	\$1.3609	\$0.14	11.4%
2011-12	\$23,435,625	\$1,183,118	-4.8%	\$17,171,753	-\$46,554	-0.3%	\$1.3918	\$0.03	2.3%
2012-13	\$24,147,927	\$712,302	3.0%	\$16,586,209	-\$585,544	-3.4%	\$1.3158	-\$0.08	-5.5%
2013-14	\$24,910,494	\$762,567	3.2%	\$16,668,152	\$81,943	0.5%	\$1.3803	\$0.06	4.9%
2014-15	\$26,523,189	\$1,612,695	6.5%	\$17,115,840	\$447,688	2.7%	\$1.4618	\$0.08	5.9%
2015-16	\$27,427,767	\$904,578	3.4%	\$17,457,392	\$341,552	2.0%	\$1.5062	\$0.04	3.04%
2016-17	\$27,759,573	\$331,806	1.2%	\$17,498,285	\$40,893	0.2%	\$1.5185	\$0.01	0.82%
2017-18	\$28,882,948	\$1,123,375	4.0%	\$17,946,095	\$447,810	2.6%	\$1.5800	\$0.06	4.05%
2018-19	\$29,550,624	\$667,676	6.5%	\$19,400,536	\$1,454,441	8.1%	\$1.6369	\$0.06	3.60%
2019-20	\$30,792,256	\$1,241,632	4.2%	\$19,535,072	\$134,536	0.7%	\$1.6486	\$0.07	0.71%
Average:		\$744,766	3.9%	Average:		\$473,444	3.9%		

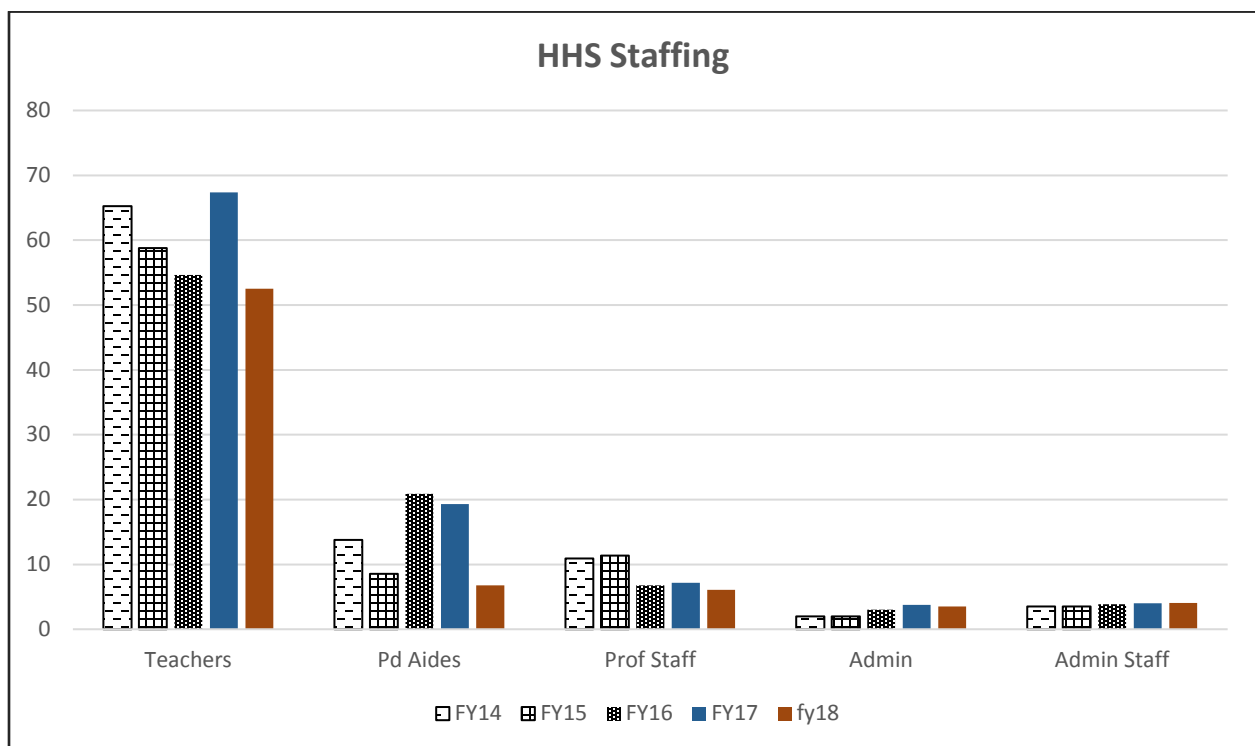
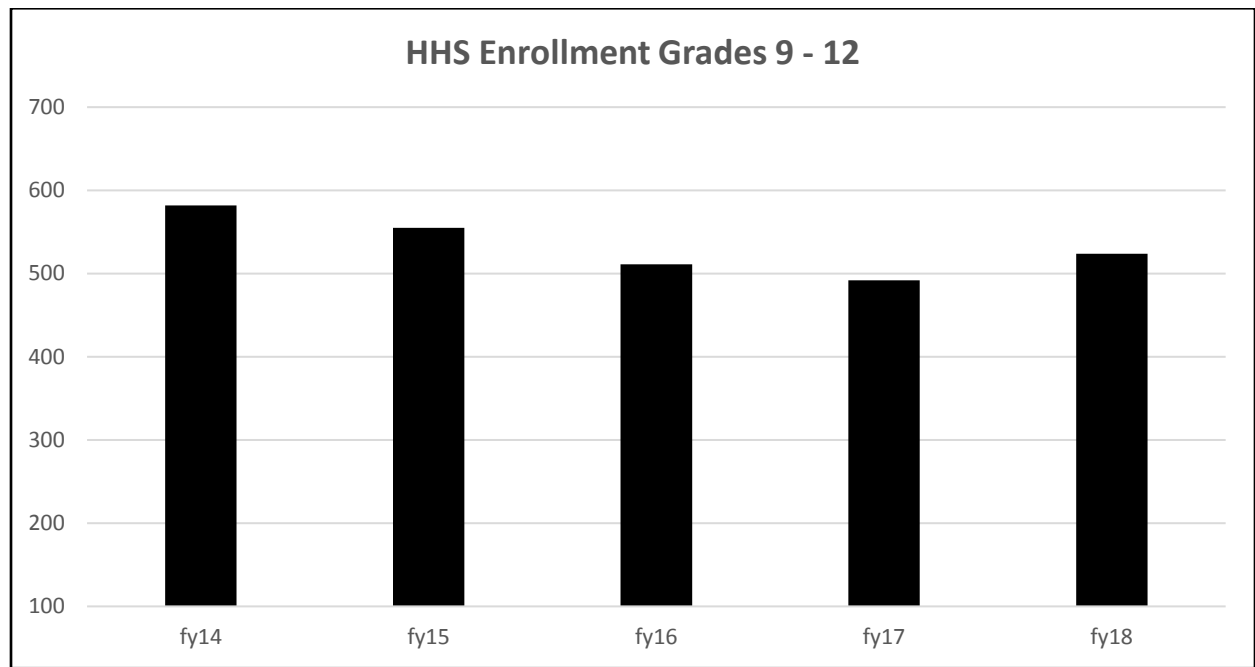
* Including special-education block grant in accordance with Act 60

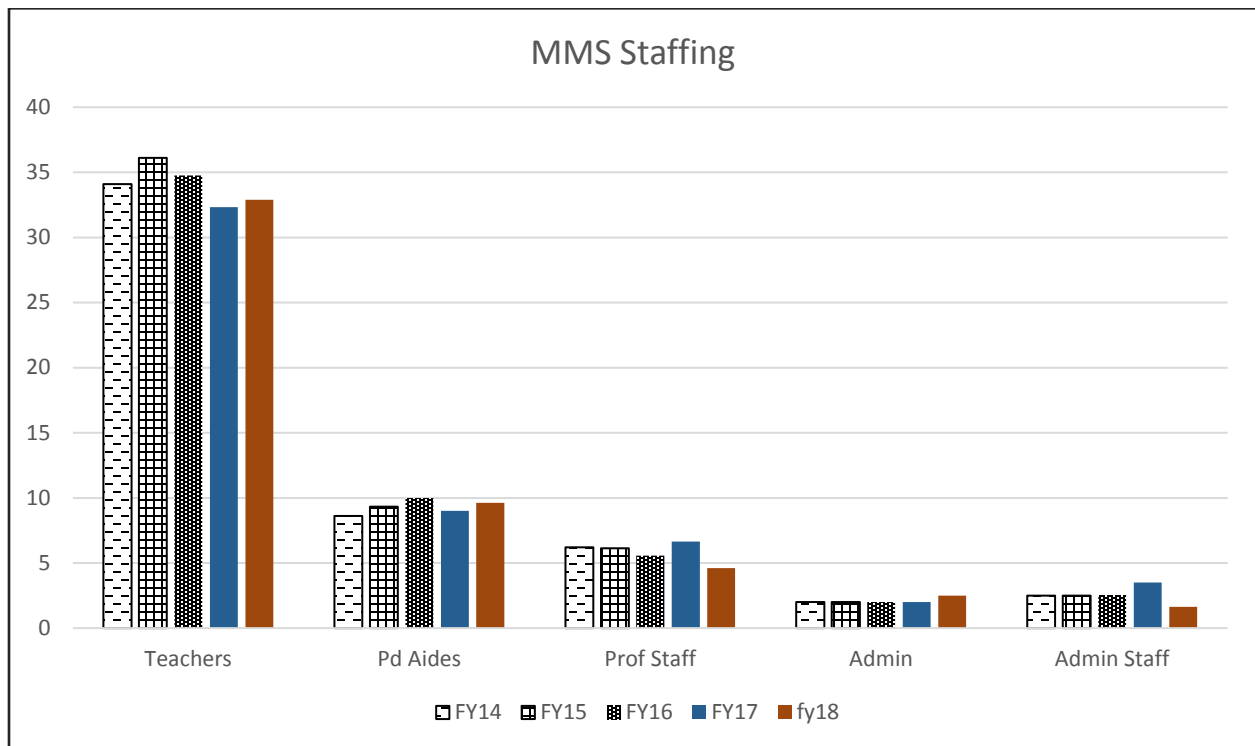
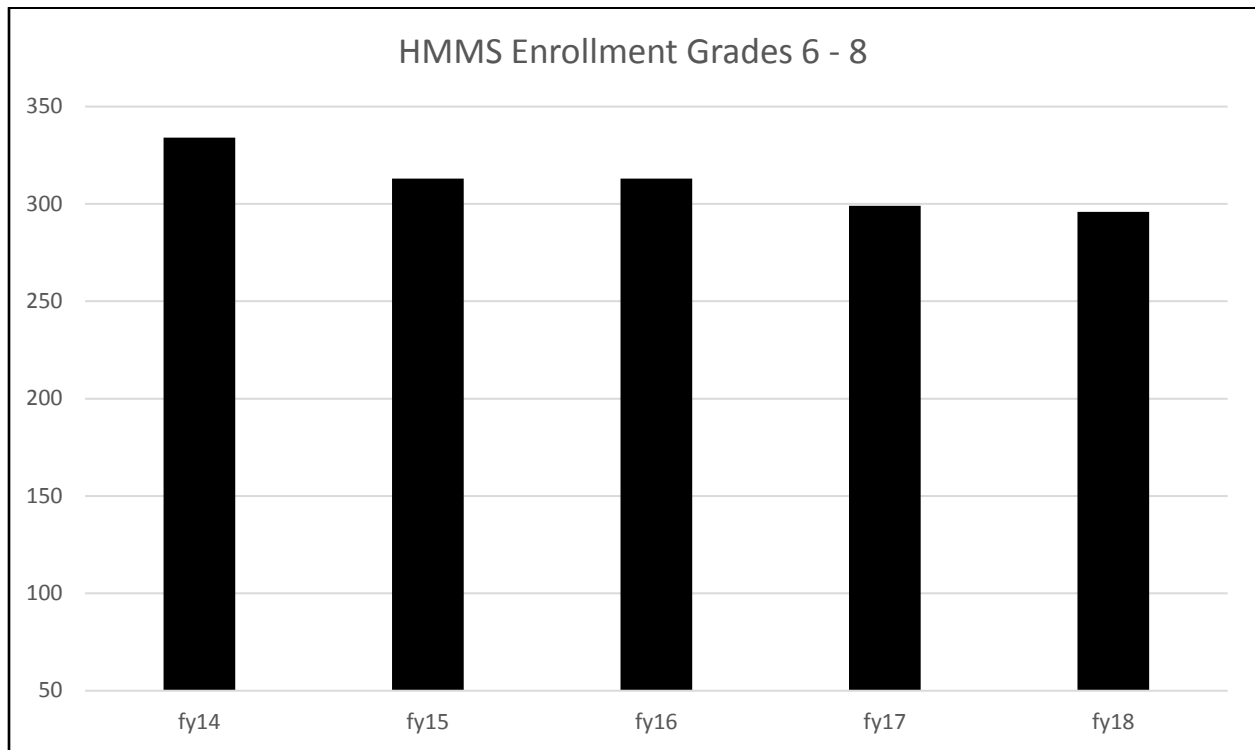
** Does not include income sensitivity-adjustments for individual households

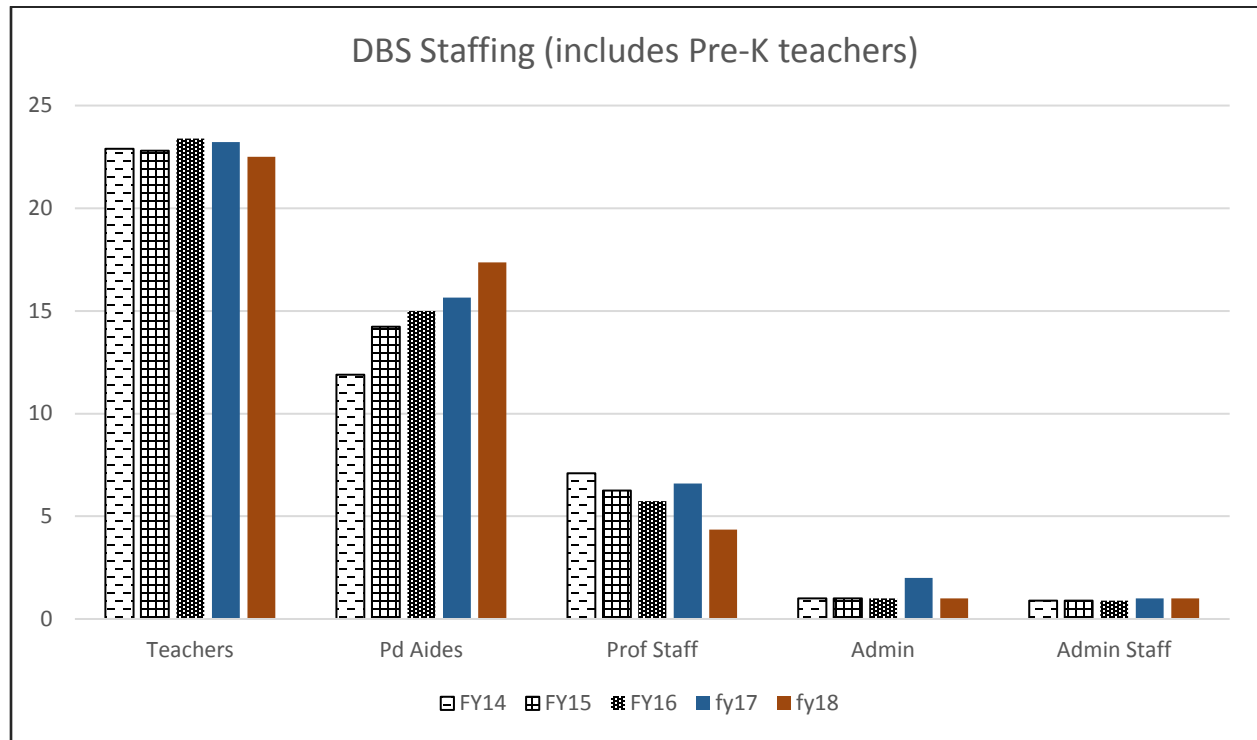
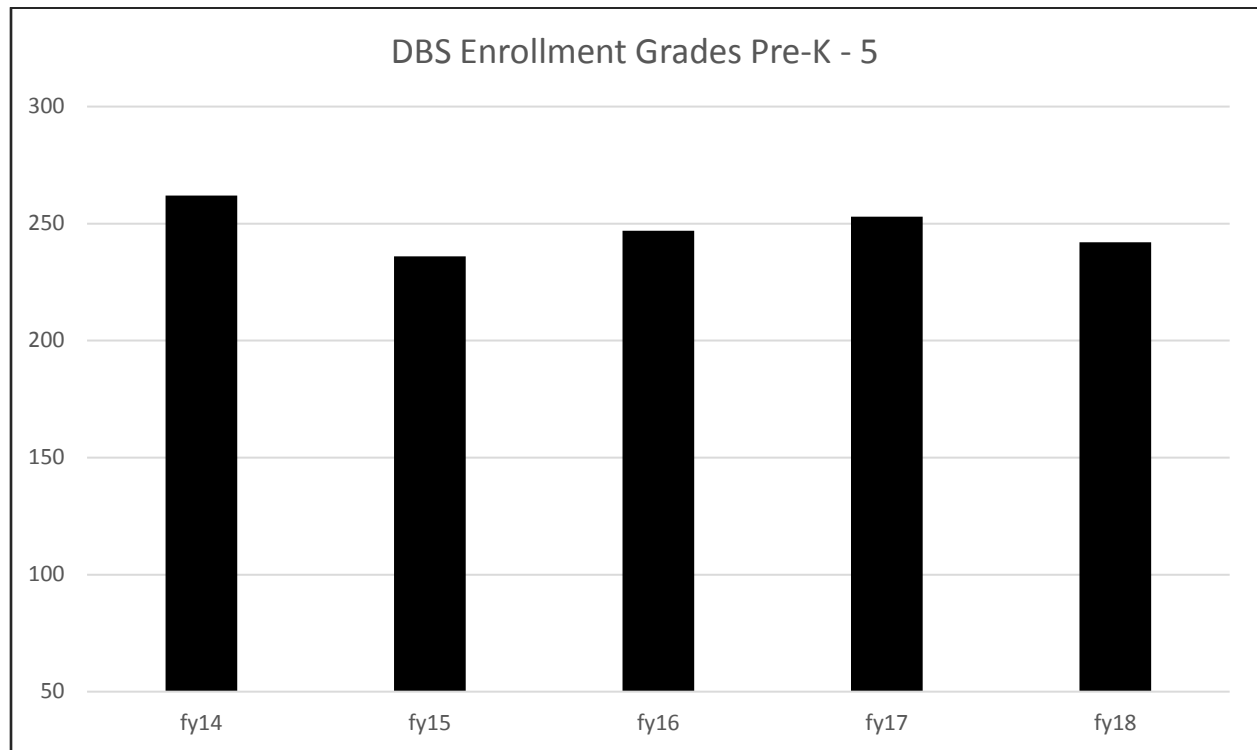
*** First year of Act 68

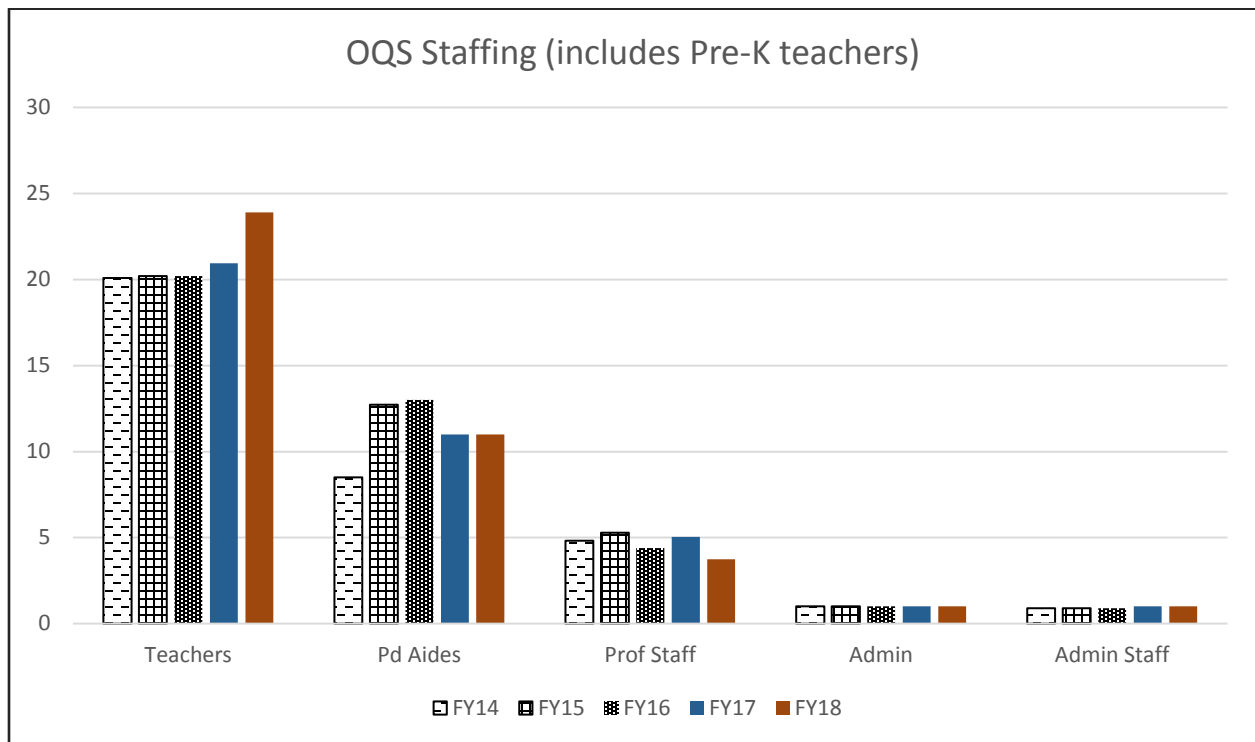
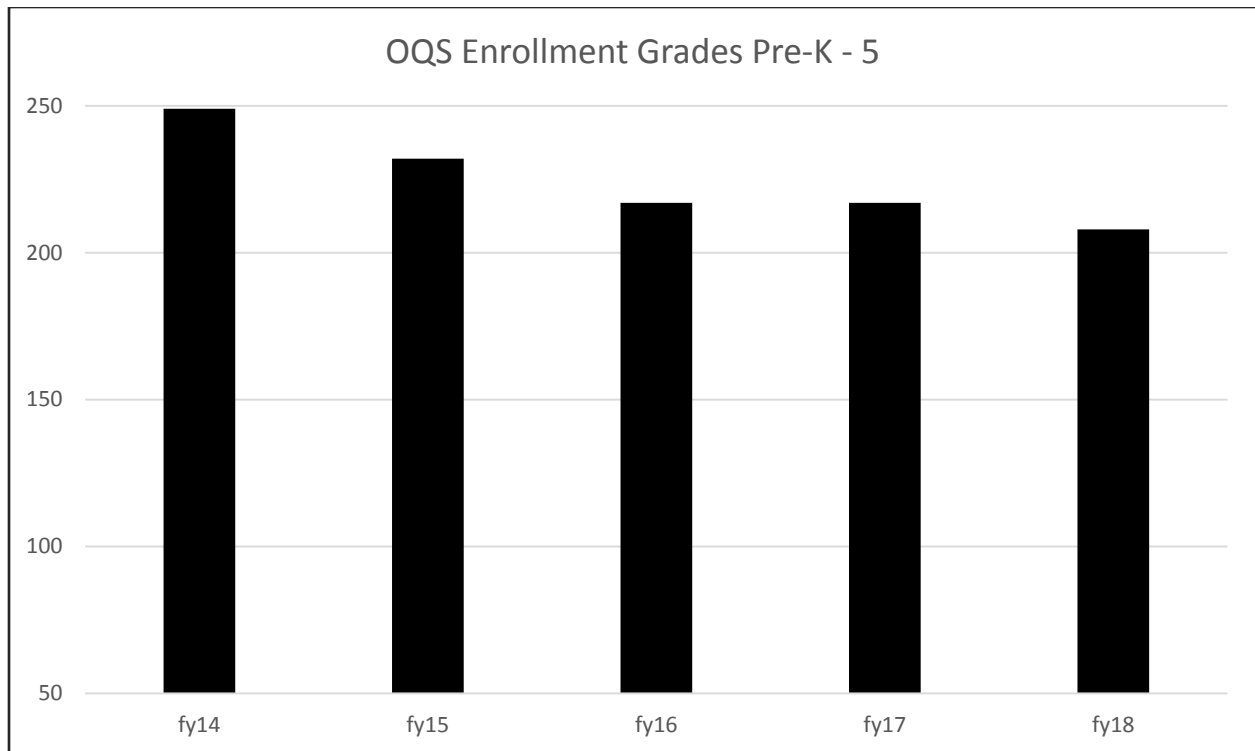
Note: Act 60 went into effect in 1998-99; town-wide reappraisal took effect in 1999-2000

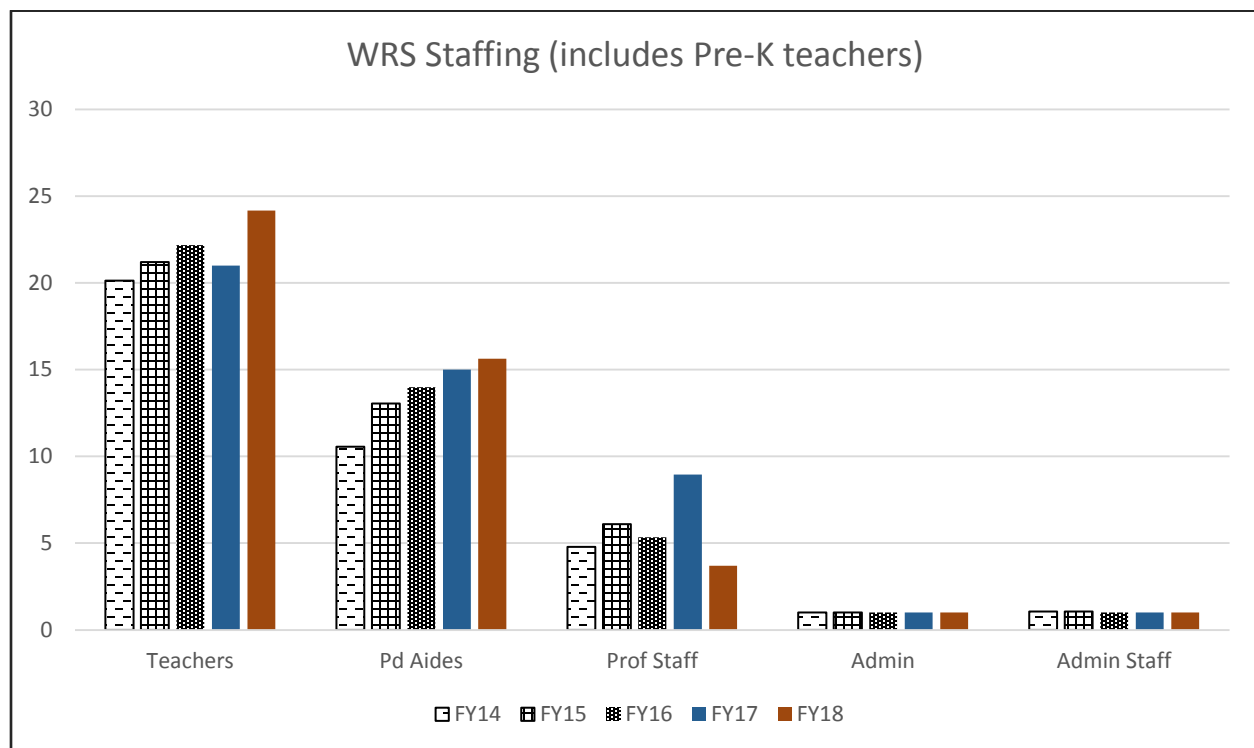
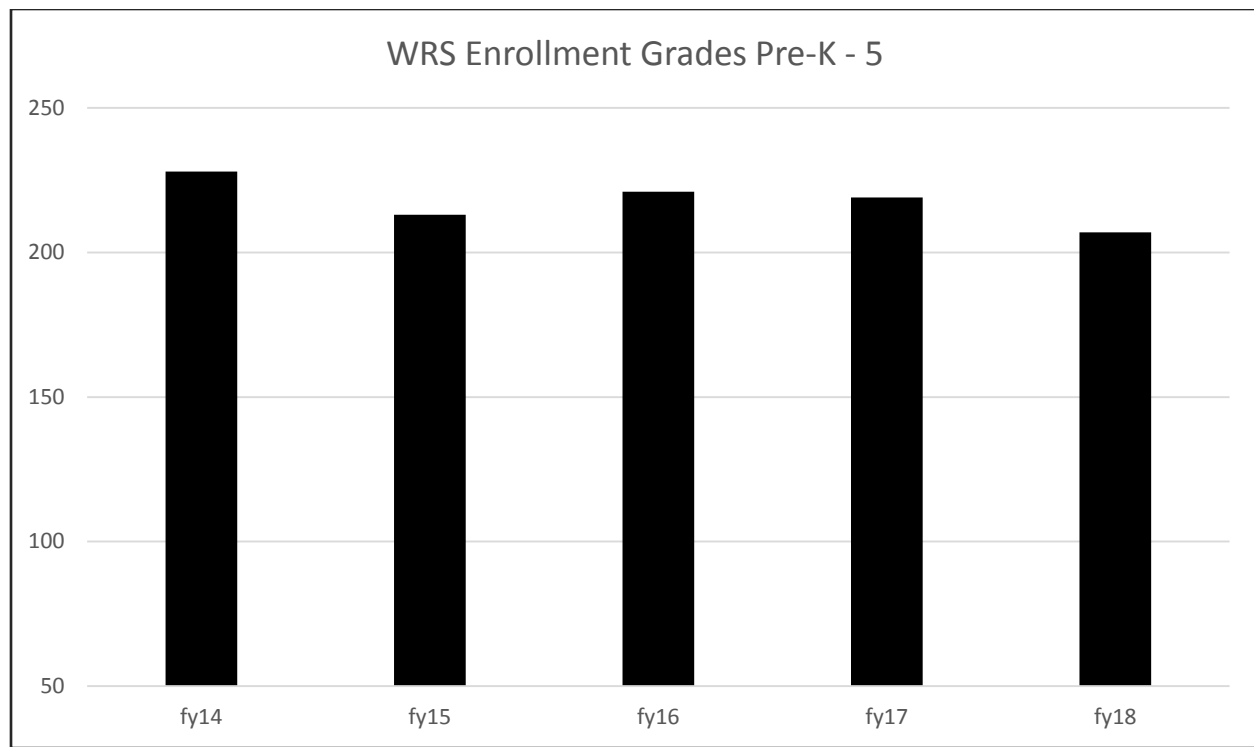
Hartford Student and Staff Data











School Report Cards

In December 2015, the Every Student Succeeds Act (ESSA, a law governing K-12 public education policy in the US) passed replacing No Child Left Behind (NCLB). As with NCLB, ESSA contained an accountability piece requiring the identification and ranking of schools based on their Academic Proficiency. Each state submitted a plan to the Federal government outlining their proposed accountability system. Vermont's plan, approved on August 31, 2017, was based on the Education Quality Standards (EQS), Vermont legislation passed in 2014. In addition to the required academic proficiency component, the VT plan included four additional domains: Personalization, Safe and Healthy Schools, and High Quality Staffing and Investment Priorities. These four domains along with Academic Proficiency are the basis for Vermont's new [accountability system](#).

2018/2019 will be the first year that the Agency of Education (rather than the district) will produce school report cards. These report cards, called the Annual Snapshot, will provide performance and growth data in each of the five domains for both the district and each of the schools. Each domain will have multiple indicators. The public will have the opportunity to dig more deeply into the data by looking at indicators associated with each domain as well as grade level and student demographic group performance. To learn more about the various indicators for each domain, look at [Annual Snapshot: Multiple Measures](#).

As in the past, the Smarter Balance Assessment Consortium (SBAC) in literacy and math will be a part of the Accountability system. However, beginning last year (2017/2018) the AOE changed the grade level the test is administered in high school. **While 11th graders had previously taken the SBAC, it is now taken by 9th graders.** Last year all schools across the state also piloted a new science assessment - the Vermont Science Assessment (VTSA) taken in grades 4, 8 and 11. Additionally, two new assessments are included in this plan. They are the Vermont Physical Education Assessment (VTPEA given in grades 4, 7 and 9) and the Vermont Climate Survey (VTCLIM) given to grades 5,6,7, and 10 as well as to staff in each building.

The Annual Snapshot will be provided each year to the schools and to the public. Every three years, each school district/supervisory union will also participate in an Integrated Field Review (IFR). The IFR is composed of several neighboring districts that visit one another and, through an AOE guided process, examine artifacts and conduct observations and interviews in order to provide recommendations and commendations to each district. It is the hope of the AOE that schools will use the Annual Snapshot and the Integrated Field Review (which together comprise the [Education Quality Review](#)) to inform their Continuous Improvement Plans.

Please Note: The Vermont Agency of Education had hoped to provide us with the Annual Snapshot late summer/early fall of 2018. Due to a variety of challenges, the Annual Snapshots were not available before we went to press. In order to provide the public with some assessment information, we offer the same charts we have used in previous years that show information on the SBAC exams in literacy and math. Unfortunately, the science scores from tests taken last spring are also not yet available, so the scores you see in this report reflect the same data we reported last year. Additionally, scores for the Vermont Physical Education Assessment are also not yet available. The VT Agency of Education hopes to pilot the Climate Survey this spring.

SBAC and the VT NECAP assessment are taken seriously by each school in the district. These scores, combined with data from other district, school and classroom assessments, help us determine what steps we should take in our action plan. They are also used in combination to give us a clearer picture of each of our students and help us plan to better support their academic proficiency and social/emotional growth.



Hartford High School School Report Card 2017/2018

On Dec. 1, 2015, President Obama signed the Every Student Succeeds Act (ESSA), which replaced NCLB. Vermont is currently in the process of transitioning to the new requirements of ESSA as determined in our state plan for school accountability. In the future, the Agency of Education (AOE) will provide an Annual Snapshot of schools replacing the old school report card required under NCLB. This snapshot will be part of the new accountability system (see explanation above under “School Report Cards”). For the past three years while our state has been working on building this new accountability system, accountability levels for each school have not been determined. They hope to make new determinations in the spring of this year (2019).

SBAC Assessment Information: Beginning in the spring of 2015, Vermont transitioned to a new online state assessment for grades 3-8 and grade 11, the Smarter Balanced Assessment Consortium (SBAC) for English Language Arts and math. This assessment was developed by a multistate consortium supported by institutions of higher education and industry and was designed to assess students’ proficiency in the Common Core State Standards (CCSS). The goal of the CCSS is to prepare all students to leave high school ready for college and career. Student scores are reported at four levels of mastery of the CCSS: Level 4 (exceeded the achievement standard), Level 3 (met the achievement standard), Level 2 (nearly met the achievement standard) and Level 1 (not met the achievement standard). Beginning last year (2017/2018), they switched the required grade levels for these assessments. **At the high school level, the SBAC literacy and math assessments are now taken in 9th grade rather than in 11th grade.** 2016/2017 was the last year of the NECAP Science test that was administered in May to grades 4, 8 and 11. This test measures students’ academic knowledge and skills relative to the Vermont Grade Expectations (GEs). Last year the state transitioned to a new science assessment called the Vermont Science (VTSA). Due to challenges encountered by the state as they build this new system, scores on this test taken in the spring of 2018 are not yet available. Thus, what you see below are the scores for Science NECAP assessments for 2015/2016 and 2016/2017.

The following information is a summary of the SBAC results in ELA and math (for 2016/2017 and 2017/2018) as well as the NECAP results in science for the 2015/2016 and 2016/2017 school years.

Proficiency Levels:

ELA & math SBAC:

- Level 4=exceeded the standard
- Level 3=met the standard
- Level 2=nearly met the standard
- Level 1=did not meet the standard

Science NECAP:

- 4=proficient with distinction
- 3=proficient
- 2=partially proficient
- 1= substantially below proficient

SBAC ELA/Literacy: Grade 11 for 2017, Grade 9 for 2018

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	16	12	24	13	10	12	4	7	20	14	NR	0	NR	15
3	22	27	22	41	21	17	16	24	23	27	NR	8	NR	31
2	24	23	20	19	28	26	32	21	22	24	NR	20	NR	24
1	36	38	33	28	39	45	48	48	33	35	NR	72	NR	30

SBAC Mathematics: Grade 11 for 2017, Grade 9 for 2018

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	10	17	9	19	10	16	8	11	10	19	NR	0	NR	21
3	19	16	21	25	17	10	20	14	19	17	NR	0	NR	20
2	26	25	23	19	29	29	24	18	27	26	NR	21	NR	25
1	43	42	45	38	42	45	48	57	42	38	NR	79	NR	34

NECAP Science: Grade 11 (please note that we do not have results for 2018)

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	1	0	1	0	0	0	0	0	1	0	NR	0	NR	0
3	16	28	16	33	16	24	16	22	16	30	NR	6	NR	32
2	42	35	50	33	35	37	20	43	48	33	NR	19	NR	38

1	40	36	31	33	47	39	64	35	34	37	NR	75	NR	30
---	----	----	----	----	----	----	----	----	----	----	----	----	----	----

98% of Hartford High School students were tested.

Reading: All students in grade 9 continue to have a full year (block schedule) of their ELA course, which is titled, *Patterns of Literature and Learning*. This is the 4th year of the course and has a dual focus of supporting student's understanding of the "patterns" or structures of reading and the development of reflective practices that support all learning - embedded in this course is the development of the Personalized Learning Plan (PLP). School Counselors are regularly part of the instructional team in the *Patterns* classroom focusing on the development of the PLP.

Math: Hartford High School is continuing to review our math curriculum. During the past few years we have added a Pre-Algebra course designed to support students who enter our school with limited math skills. The special educational department has also developed courses designed to support students who are many grades below grade level in their math skills. The math department is currently reviewing the knowledge and skills of the Pre-Algebra, Algebra I, and Geometry courses with an understanding that the majority of our students enroll in these courses during their ninth and tenth grade year. We continue to provide year-long math to most ninth graders.

Proficiency and Personalization: As noted above our Personalized Learning Plans (PLP) are developed during the ninth grade year with support from our counseling department. Students facilitate their conferences in both the ninth, tenth, and eleventh grade year at which time the students lead an audience of their choosing in a review of their PLP. Hartford High School is in year 3 of a 5 year plan to universally embed designated Transferable Skills through proficiency. In addition, all departments are continuing their work to identify, and begin to develop learning targets in, Proficiency-Based Learning Outcomes (PBLs).



Graduation Rate:

The four-year graduation rate for Hartford High School for 2017 was 92%.

Teacher Quality Information:

Title 1 requires all public schools to report on the number of teachers of “core” academic subjects (English language arts, math, social, studies, science, reading, art, music, foreign languages and special education) operating under a Provisional or Emergency License. These teachers are in the process of completing course work so they may obtain a Level 1 Vermont license in the area in which they provide instruction.

Teachers on a Provisional License	
	5
# of Emergency credentialed teachers/total teacher	
	0
Number of Teachers with a Master’s Degree	
	45/62=73%

Hartford Memorial Middle School

School Report Card 2017/2018

On Dec. 1, 2015, President Obama signed the Every Student Succeeds Act (ESSA), which replaced NCLB. Vermont is currently in the process of transitioning to the new requirements of ESSA as determined in our state plan for school accountability. In the future, the Agency of Education (AOE) will provide an Annual Snapshot of schools replacing the old school report card required under NCLB. This snapshot will be part of the new accountability system (see explanation above under “School Report Cards”). For the past three years while our state has been working on building this new accountability system, accountability levels for each school have not been determined. They hope to make new determinations in the spring of this year (2019).

SBAC Assessment Information: Beginning in the spring of 2015, Vermont transitioned to a new online state assessment for grades 3-8 and grade 11, the Smarter Balanced Assessment Consortium (SBAC) for English Language Arts and math. This assessment was developed by a multistate consortium supported by institutions of higher education and industry and was designed to assess students’ proficiency in the Common Core State Standards (CCSS). The goal of the CCSS is to prepare all students to leave high school ready for college and career. Student scores are reported at four levels of mastery of the CCSS; Level 4 (exceeded the achievement standard), Level 3 (met the achievement standard), Level 2 (nearly met the achievement standard) and Level 1 (not met the achievement standard). Beginning last year (2017/2018), they switched the required grade levels for these assessments. **At the high school level, the SBAC literacy and math assessments are now taken in 9th grade rather than in 11th grade.** 2016/2017 was the last year of the NECAP Science test that was administered in May to grades 4, 8 and 11. This test measures students’ academic knowledge and skills relative to the Vermont Grade Expectations (GEs). Last year the state transitioned to a new science assessment called the Vermont Science (VTSA). Due to challenges encountered by the state as they build this new system, scores on this test taken in the spring of 2018 are not yet available. Thus, what you see below are the scores for Science NECAP assessments for 2015/2016 and 2016/2017.

The following information is a summary of the SBAC results in ELA and math (for 2016/2017 and 2017/2018) as well as the NECAP results in science for the 2015/2016 and 2016/2017 school years.

Proficiency Levels:

ELA & math SBAC:

- Level 4=exceeded the standard
- Level 3=met the standard
- Level 2=nearly met the standard
- Level 1=did not meet the standard

Science NECAP:

- 4=proficient with distinction
- 3=proficient
- 2=partially proficient
- 1= substantially below proficient



SBAC ELA/Literacy: Grade 6

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	20	18	27	15	14	20	9	11	28	20	3	4	26	22
3	35	31	34	33	37	29	31	15	38	37	22	12	40	38
2	30	24	27	21	33	27	41	19	22	26	37	24	28	24
1	13	28	11	31	14	24	17	56	10	17	37	60	4	17

SBAC Mathematics: Grade 6

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	15	14	13	13	16	16	2	4	25	19	0	4	21	18
3	27	20	25	19	30	20	21	19	32	20	3	8	37	24
2	34	40	38	35	30	45	43	26	26	46	33	12	34	50
1	22	26	22	33	22	18	31	52	16	16	62	76	7	8

SBAC ELA/Literacy: Grade 7

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	15	18	27	22	5	15	5	8	22	26	0	4	21	23
3	33	41	38	39	29	42	26	40	38	41	12	12	40	51
2	25	22	21	22	29	23	23	30	26	17	16	36	28	18

1	24	18	12	17	35	19	44	23	12	16	72	48	9	8
---	----	----	----	----	----	----	----	----	----	----	----	----	---	---

SBAC Mathematics: Grade 7

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	15	15	23	15	7	15	2	10	22	19	0	0	20	21
3	28	26	27	22	28	29	22	18	31	31	4	8	36	32
2	32	39	29	41	34	37	36	45	30	34	2	40	36	38
1	24	20	19	22	28	19	38	28	15	16	75	52	8	10

SBAC ELA/Literacy: Grade 8

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	14	20	20	31	10	10	6	17	18	22	0	0	17	26
3	47	30	55	35	41	24	46	27	47	31	18	9	53	36

2	18	24	15	21	21	28	20	23	18	25	37	18	15	26
1	18	26	10	13	25	38	26	33	15	22	43	73	13	12

SBAC Mathematics: Grade 8

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	30	23	30	29	30	18	20	13	35	28	0	0	37	30
3	14	10	22	17	9	4	6	7	18	12	0	0	18	13
2	29	29	27	23	30	34	36	30	26	29	40	18	28	32
1	25	38	20	31	29	44	36	50	20	32	60	82	18	25

NECAP Science: Grade 8 (please note that we do not have results for 2018)

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3	23	22	25	28	21	17	5	7	20	26	0	0	27	26

2	56	55	54	56	58	54	52	62	58	59	38	33	60	59
1	21	24	21	15	21	30	33	31	16	15	63	67	14	15

99% of the Hartford Memorial Middle School was tested.

In an attempt to improve outcomes for all students and to comply with the Education Quality Standards (EQS), Hartford Memorial Middle School will take the following action steps this year:

Reading:

- Provide interventions for students who need additional support through WIN time, using STAR and classroom data
- Special educators on team to support students in reading
- Reading special educator to support students falling 2-3 grade levels below in specific math class, as well as across the building in additional reading support
- Implement proficiency based learning outcomes and performance indicators in literacy (Reading, Writing, Speaking, Listening)

Math:

- Provide interventions for students who need additional support through WIN time, using STAR and classroom data
- Math teachers on team to support students through collaborative work as interdisciplinary team to support whole student
- Math special educator to support students falling 2-3 grade levels below in specific math classes, as well as across the building in additional math support
- Implement proficiency based learning outcomes and performance indicators in math (Number and Quantity, Algebraic Thinking, Geometric Thinking, and Modeling)

Proficiency and Personalization:

- Students will collect evidence of their progress in 5 transferable skills and share with families twice per year at portfolio presentations
- Implement Proficiency Based Learning Outcomes and performance indicators in all subject areas
- Provide daily planning time for teams to develop integrated learning opportunities that support student growth in proficiency and provide opportunities for personalization of learning.
- Continue to explore ways to extended personalized learning opportunities to middle school students

- Explore models of proficiency based reporting to provide clear feedback to students and parents about progress toward proficiency

Teacher Quality Information:

Title 1 requires all public schools to report on the number of teachers of “core” academic subjects (English language arts, math, social, studies, science, reading, art, music, foreign languages and special education) operating under a Provisional or Emergency License. These teachers are in the process of completing course work so they may obtain a Level 1 Vermont license in the area in which they provide instruction.

Classes Taught by teachers on a Provisional License	3
# of Emergency credentialed teachers/total teacher	0
Number of Teachers with a Master’s Degree	25/37 = 68%





(HMMS Teachers Dressed Up as the Transferable Skills)

On Dec. 1, 2015, President Obama signed the Every Student Succeeds Act (ESSA), which replaced NCLB. Vermont is currently in the process of transitioning to the new requirements of ESSA as determined in our state plan for school accountability. In the future, the Agency of Education (AOE) will provide an Annual Snapshot of schools replacing the old school report card required under NCLB. This snapshot will be part of the new accountability system (see explanation above under “School Report Cards”). For the past three years while our state has been working on building this new accountability system, accountability levels for each school have not been determined. They hope to make new determinations in the spring of this year (2019).

SBAC Assessment Information: Beginning in the spring of 2015, Vermont transitioned to a new online state assessment for grades 3-8 and grade 11, the Smarter Balanced Assessment Consortium (SBAC) for English Language Arts and math. This assessment was developed by a multistate consortium supported by institutions of higher education and industry and was designed to assess students’ proficiency in the Common Core State Standards (CCSS). The goal of the CCSS is to prepare all students to leave high school ready for college and career. Student scores are reported at four levels of mastery of the CCSS; Level 4 (exceeded the achievement standard), Level 3 (met the achievement standard), Level 2 (nearly met the achievement standard) and Level 1 (not met the achievement standard). Beginning last year (2017/2018), they switched the required grade levels for these assessments. At the high school level, the SBAC literacy and math assessments are now taken in 9th grade rather than in 11th grade. 2016/2017 was the last year of the NECAP Science test that was administered in May to grades 4, 8 and 11. This test measures students’ academic knowledge and skills relative to the Vermont Grade Expectations (GEs). Last year the state transitioned to a new science assessment called the Vermont Science (VTSA). Due to challenges encountered by the state as they build this new system, scores on this test taken in the spring of 2018 are not yet available. Thus, what you see below are the scores for Science NECAP assessments for 2015/2016 and 2016/2017.

The following information is a summary of the SBAC results in ELA and math (for 2016/2017 and 2017/2018) as well as the NECAP results in science for the 2015/2016 and 2016/2017 school years.

Proficiency Levels:

ELA & math SBAC:

- Level 4=exceeded the standard
- Level 3=met the standard
- Level 2=nearly met the standard
- Level 1=did not meet the standard

Science NECAP:

- 4=proficient with distinction
- 3=proficient
- 2=partially proficient
- 1= substantially below proficient



SBAC ELA/Literacy: Grade 3

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	24	24	24	24	25	25	0	17	38	33	0	0	33	44
3	27	27	28	29	25	25	38	28	21	27	18	33	30	22
2	33	30	16	29	31	31	31	28	18	33	27	33	20	28
1	27	18	32	18	19	19	31	28	25	7	55	33	17	6

SBAC Mathematics: Grade 3

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	32	30	28	29	38	31	8	17	43	47	0	13	43	44
3	17	33	8	24	31	44	8	33	21	33	27	20	13	44
2	48	18	48	29	6	6	46	22	25	13	36	27	30	11
1	16	18	16	18	25	19	38	28	11	7	36	40	13	0

SBAC ELA/Literacy: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	60	50	62	41	59	63	27	23	79	64	NR	8	NR	69
3	23	16	23	14	24	19	27	15	21	16	NR	8	NR	19
2	7	21	8	27	6	13	18	38	0	12	NR	42	NR	12

1	10	13	8	18	12	6	27	23	0	8	NR	42	NR	0
---	----	----	---	----	----	---	----	----	---	---	----	----	----	---

SBAC Mathematics: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	43	37	23	23	59	56	0	15	68	48	NR	8	NR	50
3	47	24	69	23	29	25	73	15	32	28	NR	8	NR	31
2	7	26	8	41	6	6	18	38	0	20	NR	42	NR	19
1	3	13	0	14	6	13	9	31	0	4	NR	42	NR	0

NECAP Science: Grade 4 (please note that we do not have results for 2018)

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	7	3	16	0	3	6	0	0	10	6	NR	NR	NR	NR
3	76	72	75	69	76	75	83	45	73	89	NR	NR	NR	NR
2	16	24	8	31	20	19	16	55	16	6	NR	NR	NR	NR

1	0	0	0	0	0	0	0	0	NR	NR	NR
---	---	---	---	---	---	---	---	---	----	----	----

SBAC ELA/Literacy: Grade 5

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	38	28	50	25	31	29	NR	0	NR	47	NR	NR	NR	NR
3	29	55	13	58	38	53	NR	67	NR	47	NR	NR	NR	NR
2	17	3	25	17	12	6	NR	0	NR	6	NR	NR	NR	NR
1	27	14	13	0	19	12	NR	33	NR	0	NR	NR	NR	NR

SBAC Mathematics: Grade 5

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	45	30	50	29	42	31	NR	17	NR	47	NR	NR	NR	NR
3	25	33	19	24	27	44	NR	33	NR	33	NR	NR	NR	NR
2	10	18	31	29	15	6	NR	22	NR	13	NR	NR	NR	NR

1	21	18	0	18	15	19	NR	28	NR	7	NR	NR	NR	NR
---	----	----	---	----	----	----	----	----	----	---	----	----	----	----

100% of the Dothan Brook students were assessed.

In an attempt to improve outcomes for all students and to comply with the Education Quality Standards (EQS), Hartford Memorial Middle School will take the following action steps this year:

Reading & Math:

- Implement a school-wide academic intervention block, *What I Need (WIN)* that provides students with regular targeted small group instruction that matches each child's specific needs and developmental level.
- Increase the use of research-based instructional practices that promote student engagement.

Proficiency and Personalization:

- Develop a deeper understanding of proficiency-based learning and the transferable skills.
- Increase the use of project-based-learning to support the students' application of the transferable skills and the Hartford School District's vision for the implementation of proficiency-based learning.

Teacher Quality Information:



Title 1 requires all public schools to report on the number of teachers of “core” academic subjects (English language arts, math, social, studies, science, reading, art, music, foreign languages and special education) operating under a Provisional or Emergency License. These teachers are in the process of completing course work so they may obtain a Level 1 Vermont license in the area in which they provide instruction.

Classes Taught by teachers on a Provisional License
0
of Emergency credentialed teachers/total teacher
0
Number of Teachers with a Master’s Degree
13/26 = 50%

Ottawaquechee School
School Report Card 2017/2018

On Dec. 1, 2015, President Obama signed the Every Student Succeeds Act (ESSA), which replaced NCLB. Vermont is currently in the process of transitioning to the new requirements of ESSA as determined in our state plan for school accountability. In the future, the Agency of Education (AOE) will provide an Annual Snapshot of schools replacing the old school report card required under NCLB. This snapshot will be part of the new accountability system (see explanation above under “School Report Cards”). For the past three years while our state has been working on building this new accountability system, accountability levels for each school have not been determined. They hope to make new determinations in the spring of this year (2019).

SBAC Assessment Information: Beginning in the spring of 2015, Vermont transitioned to a new online state assessment for grades 3-8 and grade 11, the Smarter Balanced Assessment Consortium (SBAC) for English Language Arts and math. This assessment was developed by a multistate consortium supported by institutions of higher education and industry and was designed to assess students’ proficiency in the Common Core State Standards (CCSS). The goal of the CCSS is to prepare all students to leave high school ready for college and career. Student scores are reported at four levels of mastery of the CCSS: Level 4 (exceeded the achievement standard), Level 3 (met the achievement standard), Level 2 (nearly met the achievement standard) and Level 1 (not met the achievement standard). Beginning last year (2017/2018), they switched the required grade levels for these assessments. At the high school level, the SBAC literacy and math assessments are now taken in 9th grade rather than in 11th grade. 2016/2017 was the last year of the NECAP Science test that was administered in May to grades 4, 8 and 11. This test measures students’ academic knowledge and skills relative to the Vermont Grade Expectations (GEs). Last year the state transitioned to a new science assessment called the Vermont Science (VTSA). Due to challenges encountered by the state as they build this new system, scores on this test taken in the spring of 2018 are not yet available. Thus, what you see below are the scores for Science NECAP assessments for 2015/2016 and 2016/2017.

The following information is a summary of the SBAC results in ELA and math (for 2016/2017 and 2017/2018) as well as the NECAP results in science for the 2015/2016 and 2016/2017 school years.



Proficiency Levels:

ELA & math SBAC:

- Level 4=exceeded the standard*
- Level 3=met the standard*
- Level 2=nearly met the standard*
- Level 1=did not meet the standard*

Science NECAP:

- 4=proficient with distinction*
- 3=proficient*
- 2=partially proficient*
- 1= substantially below proficient*

SBAC ELA/Literacy: Grade 3

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	34	42	40	36	30	47	14	0	47	41	NR	NR	NR	NR
3	17	19	26	18	10	20	21	44	14	29	NR	NR	NR	NR
2	34	15	13	18	50	13	50	44	23	29	NR	NR	NR	NR
1	14	23	20	27	10	20	14	11	14	0	NR	NR	NR	NR

SBAC Mathematics: Grade 3

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	45	31	46	9	45	47	21	22	61	35	NR	NR	NR	NR
3	22	38	20	45	25	33	28	44	19	35	NR	NR	NR	NR
2	17	19	26	27	10	13	14	11	19	24	NR	NR	NR	NR

1	14	12	6	18	20	7	35	22	0	6	NR	NR	NR
---	----	----	---	----	----	---	----	----	---	---	----	----	----

SBAC ELA/Literacy: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	18	22	9	33	36	11	14	15	21	26	NR	NR	NR	NR
3	39	14	50	11	18	17	28	0	47	22	NR	NR	NR	NR
2	27	33	18	33	45	33	28	31	26	35	NR	NR	NR	NR
1	15	31	22	22	0	39	28	54	5	17	NR	NR	NR	NR

SBAC Mathematics: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	24	19	18	22	36	16	7	14	36	22	NR	NR	NR	NR
3	18	27	13	22	27	32	21	14	15	35	NR	NR	NR	NR

2	36	38	36	39	36	37	28	36	42	39	NR	NR	NR
1	21	16	31	17	0	16	42	36	5	4	NR	NR	NR

NECAP Science: Grade 4 (please note that we do not have results for 2018)

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	
4	0	0	0	0	0	0	NR	0	NR	0	NR	NR	NR
3	62	65	55	64	71	67	NR	40	NR	80	NR	NR	NR
2	31	21	38	14	21	33	NR	33	NR	11	NR	NR	NR
1	6	15	5	23	7	0	NR	27	NR	5	NR	NR	NR

SBAC ELA/Literacy: Grade 5

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	
4	23	34	23	42	27	21	NR	23	NR	40	NR	NR	NR
3	47	34	47	29	45	43	NR	15	NR	44	NR	NR	NR
2	5	16	5	13	18	21	NR	38	NR	4	NR	NR	NR

1	23	16	23	17	9	14	NR	23	NR	12	NR	NR	NR
---	----	----	----	----	---	----	----	----	----	----	----	----	----

SBAC Mathematics: Grade 5

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	28	18	29	13	27	29	NR	0	NR	28	NR	NR	NR	NR
3	25	24	23	21	27	29	NR	8	NR	32	NR	NR	NR	NR
2	28	34	29	38	27	29	NR	46	NR	28	NR	NR	NR	NR
1	17	24	17	29	18	14	NR	46	NR	12	NR	NR	NR	NR

100% of the Ottawaquechee School was tested.

In an attempt to improve outcomes for all students and to comply with the Education Quality Standards (EQS), Ottawaquechee School will take the following action steps this year:

Reading: Grades 4 and 5 continue use of an acclaimed, standards-aligned Language Arts Curriculum that emphasizes student engagement, purposeful learning, and a unique approach to curriculum, instruction, culture and character, assessment, and leadership. Students continue to show tremendous growth in their STAR reading assessment. Continue using an instructional teaming model in which classroom teachers and special educators teach together in the classroom utilizing flexible whole group and small group instruction. Institute an Additional Language and Literacy Block (ALL block) to give students more practice and reinforcement of the learning in module lessons in order to achieve mastery. During this hour students have additional time to work with texts, ideas and skills that are initially introduced in the module lessons and receive additional instructional supports. Utilize reading interventionist for additional small group intervention. Continue Reading Recovery for early intervention.

Math: Continue to use an instructional teaming model in which classroom teachers and special educators teach together in the classroom utilizing flexible whole group and small group instruction. Provide targeted math intervention utilizing our math coach and math interventionist. Provide professional development to implement math menus that specifically target students who have gaps in their mathematical understanding.

Proficiency and Personalization: Design and implement project based learning through the work with the Tarrant Institute, pilot student led conferences in all grades. Continue to provide students with a STEAM (Science, Technology, Engineering, Arts, Mathematics) block in which all students participate in complex, real world, problem solving tasks that require them to use transferable skills with a focus on Global Goals. Students use a variety of technological tools to record, reflect, and assess their learning.

Social/Emotional Well-Being: Continue to implement Positive Behavior Interventions and Supports (PBIS) to teach pro-social skills. Increase communication between school and home about practices used at school. Provide professional development in trauma based practices in monthly meetings with a contracted psychologist to support a growing population of students in need of mental health services.

Teacher Quality Information:

Title 1 requires all public schools to report on the number of teachers of “core” academic subjects (English language arts, math, social, studies, science, reading, art, music, foreign languages and special education) operating under a Provisional or Emergency License. These teachers are in the process of completing course work so they may obtain a Level 1 Vermont license in the area in which they provide instruction.



Classes Taught by teachers on a Provisional License	
	2
# of Emergency credentialed teachers/total teacher	
	0
Number of Teachers with a Master's Degree	
	10/26 = 38%

White River School School Report Card 2017/2018

On Dec. 1, 2015, President Obama signed the Every Student Succeeds Act (ESSA), which replaced NCLB. Vermont is currently in the process of transitioning to the new requirements of ESSA as determined in our state plan for school accountability. In the future, the Agency of Education (AOE) will provide an Annual Snapshot of schools replacing the old school report card required under NCLB. This snapshot will be part of the new accountability system (see explanation above under “School Report Cards”). For the past three years while our state has been working on building this new accountability system, accountability levels for each school have not been determined. They hope to make new determinations in the spring of this year (2019).

SBAC Assessment Information: Beginning in the spring of 2015, Vermont transitioned to a new online state assessment for grades 3-8 and grade 11, the Smarter Balanced Assessment Consortium (SBAC) for English Language Arts and math. This assessment was developed by a multistate consortium supported by institutions of higher education and industry and was designed to assess students’ proficiency in the Common Core State Standards (CCSS). The goal of the CCSS is to prepare all students to leave high school ready for college and career. Student scores are reported at four levels of mastery of the CCSS; Level 4 (exceeded the achievement standard), Level 3 (met the achievement standard), Level 2 (nearly met the achievement standard) and Level 1 (not met the achievement standard). Beginning last year (2017/2018), they switched the required grade levels for these assessments. At the high school level, the SBAC literacy and math assessments are now taken in 9th grade rather than in 11th grade. 2016/2017 was the last year of the NECAP Science test that was administered in May to grades 4, 8 and 11. This test measures students’ academic knowledge and skills relative to the Vermont Grade Expectations (GEs). Last year the state transitioned to a new science assessment called the Vermont Science (VTSA). Due to challenges encountered by the state as they build this new system, scores on this test taken in the spring of 2018 are not yet available. Thus, what you see below are the scores for Science NECAP assessments for 2015/2016 and 2016/2017.

The following information is a summary of the SBAC results in ELA and math (for 2016/2017 and 2017/2018) as well as the NECAP results in science for the 2015/2016 and 2016/2017 school years.

Proficiency Levels:

ELA & math SBAC:

- Level 4=exceeded the standard
- Level 3=met the standard
- Level 2=nearly met the standard
- Level 1=did not meet the standard

Science NECAP:

- 4=proficient with distinction
- 3=proficient
- 2=partially proficient
- 1= substantially below proficient



SBAC ELA/Literacy: Grade 3

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	45	41	58	23	39	56	33	21	64	60	NR	NR	NR	NR
3	34	28	35	31	29	25	47	29	14	27	NR	NR	NR	NR
2	5	17	5	31	12	6	4	21	7	13	NR	NR	NR	NR
1	14	14	0	15	18	13	14	29	14	0	NR	NR	NR	NR

SBAC Mathematics: Grade 3

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	51	45	52	23	50	63	38	29	71	60	NR	NR	NR	NR
3	28	17	35	23	22	13	38	7	14	27	NR	NR	NR	NR
2	14	21	5	31	22	13	19	29	7	13	NR	NR	NR	NR
1	5	17	5	23	5	13	4	36	7	0	NR	NR	NR	NR

SBAC ELA/Literacy: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	41	68	46	87	37	50	35	53	50	81	NR	NR	NR	NR
3	37	26	38	7	37	44	47	40	25	13	NR	NR	NR	NR
2	13	6	7	7	18	6	17	7	8	6	NR	NR	NR	NR
1	6	0	7	0	6	0	0	0	16	0	NR	NR	NR	NR

SBAC Mathematics: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	44	74	38	80	50	69	41	73	50	75	NR	NR	NR	NR
3	37	16	46	13	31	19	41	20	33	13	NR	NR	NR	NR
2	13	6	15	0	12	13	17	7	8	6	NR	NR	NR	NR
1	3	3	0	7	6	0	0	0	8	6	NR	NR	NR	NR

NECAP Science: Grade 4 (please note that we do not have results for 2018)

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	3	10	7	7	0	12	0	6	6	14	NR	NR	NR	NR
3	65	65	50	71	80	59	53	65	75	64	NR	NR	NR	NR
2	24	26	35	21	13	29	38	29	12	21	NR	NR	NR	NR
1	6	0	7	0	6	0	7	0	6	0	NR	NR	NR	NR

SBAC ELA/Literacy: Grade 5

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged %		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	27	39	18	46	28	33	0	26	50	67	NR	NR	NR	NR
3	48	36	50	38	38	33	53	53	43	0	NR	NR	NR	NR
2	10	7	12	8	14	7	23	11	0	0	NR	NR	NR	NR
1	13	18	8	8	18	27	23	11	6	33	NR	NR	NR	NR

SBAC Mathematics: Grade 5

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018
4	31	18	18	23	46	13	7	16	50	22	NR	NR	NR	NR
3	17	32	18	23	15	40	15	26	18	44	NR	NR	NR	NR
2	20	36	25	38	15	33	23	42	18	22	NR	NR	NR	NR

1	31	14	37	15	23	13	53	16	12	11	NR	NR	NR	NR
---	----	----	----	----	----	----	----	----	----	----	----	----	----	----

100% of the White River School was tested.

In an attempt to improve outcomes for all students and to comply with the Education Quality Standards (EQS), White River School is taking the following action steps this year:

English Language Arts and Proficiency and Personalization:

Students in grades k-5 are learning the standards included in Hartford School District's Performance Indicators within the Proficiency Based Learning Outcomes. In the English Language Arts all teachers are utilizing Lucy Calkins's Teaching Reading Series. Our k-3 students learn phonemic awareness and phonics and word study through the Foundations program. Learning is personalized for students through individual goal setting and by studying our local assessments: Fountas & Pinnell Benchmark Assessments in grades k-2 and the STAR assessments in grades 3-5. These assessments are administered in fall, winter and spring and they allow our teachers to target instruction and to provide enrichment and intervention as needed. Our teachers meet regularly to review classroom work samples, assessments as well as these local assessments to create instructional plans for students and to determine which students need learning extensions or targeted learning intervention.

Math and Proficiency and Personalization:

Students in grades k-5 learn mathematics through the Bridges Math Program and Number Corner to address Hartford School District's Performance Indicators within the Proficiency Based Learning Outcomes. Through consistency in instruction and programming, our students increase mathematical understanding and concepts. Students spend a lot of time communicating about their approach to solving math problems because this helps them to deepen their understanding. As is true with the English Language Arts, our teachers rely on work samples, classroom observations and assessments and the HSD's math assessments: Primary Number Operations Assessment and the STAR to plan for instruction and to guide students in their personal math goal setting and self-evaluation.

School-wide Plans for Addressing Social-Emotional Well-Being:

Students in grades k-5 learn about self-control, managing their emotions, forming healthy relationships, and making good decisions through a program called Second Step. Our students participate in weekly lessons that are developmentally aligned to address these topics and many more. Our students also utilize our school-wide expectations and behavior reinforcement plan to self-assess how he/she is doing in meeting school-wide expectations. In monthly assemblies, our students learn about the following character traits: Trustworthy, Responsible, Respectful, Fair, Good Citizenship and Caring.

Proficiency and Personalization: Our students are becoming more familiar with the HSD’s Proficiency Based Learning Outcomes/Performance Indicators and the Transferable Skills. The work that we are doing to support social-emotional well-being greatly enhances this work. Our students are learning to set goals for themselves, self-evaluate and receive feedback related to their goal attainment. This spring, our students will participate in student-led conferences for a portion of their parent-teacher conference time. This will allow students to share their goals and evidence of goal attainment with their family member and get feedback.

Teacher Quality Information:

Title 1 requires all public schools to report on the number of teachers of “core” academic subjects (English language arts, math, social, studies, science, reading, art, music, foreign languages and special education) operating under a Provisional or Emergency License. These are in the process of completing course work so they may obtain a Level Vermont license in the area in which they provide instruction.

Classes Taught by teachers on a Provisional License	1
# of Emergency credentialed teachers/total teacher	0
Number of Teachers with a Master’s Degree	21/28 = 75%



teachers
1

SAT and ACT

SAT

The Scholastic Aptitude Test (SAT) and the ACT are administered to juniors and seniors each year on a voluntary basis. Students typically participate in these examinations as part of college entrance requirements. All scores are senior results only.

	2015 (n=67)			2016 (n=75)			2017 (n=78)			2018 (n=72)	
	Reading	Math	Writing	Reading	Math	Writing	Reading	Math	Writing	Evidenced Based Reading & Writing	Math
Hartford	510	505	500	502	507	474	551	556	N/A	547	551
State	523	524	507	514	515	494	560	551	N/A	565	554
National	495	511	484	493	505	480	538	533	N/A	536	531

- “n” is the number of students who took the test at HHS
- the College Board changed the SAT test beginning with the March 2016 test date. As of this date SAT no longer included the essay section of the test in the overall score. Each of the reading and math sections are scored on a 200-800 scale with a total SAT score on a 400-1600 scale.

ACT

	2014 (n=30)	2015 (n=33)	2016 (n=41)	2017 (n=27)	2018 (n=23)
Hartford	21.7	21.5	22.8	22.6	24.3
State	23.2	23.5	23.4	23.6	24.1
National	21.0	21.0	20.9	21.0	

n is the number of students who took the test at HHS



Advanced Placement Test

The Advanced Placement Program provides students with the opportunity to complete college-level course work and receive credit during high school. A student taking an AP exam receives a score of 1 to 5 for each exam. Many colleges will award credit for scores of 3 or higher.

	2012	2013	2014	2015	2016	2017	2018
Number of students taking test	84	44	50	38	32	62	60
Number of test taken	103	60	72	54	60	64	85
Percent that scored 3 or higher	56%	75%	70%	67%	63%	60%	63%

Student Plans after Graduation: Class of 2018

	Class of 2018
4-year college or university	70
2-year college and technical school	13
Employment/undecided/travel	38
Military Service	2
Other	1

Extracurricular Activities 2017 – 2018

HHS Sports:

Sport

Baseball
Bowling (male and female)
Basketball (male and female)
Lacrosse (male and female)
Soccer (male and female)
Tennis (male and female)
Cross Country (male and female)
Field Hockey
Football
Hockey (male and female)
Golf (male and female)
Indoor Track (male and female)
Softball
Track (male and female)



HHS Clubs and Activities

Activity

Anime Club
Art Club
Band, Concert
Band, Jazz
Concert Choir
Chamber Choir
Cooking Club
Creative Improvement Council
Debate and Speech Team
Festival Choirs
Math Team
Musical
National Honor Society
One-Act Play
Prom Committee
Pizzazz
Rock Climbing
STEM club
Student Council
Winter Sport Club
Yearbook

HMMS Extracurricular Activities 2018-2019

Clubs and Activities

Model United Nations
Glee Club
Getting to Y Leadership Group
TSA (Tech Student Assoc.)
Student Council
Yearbook
VSAC
Musical
Jazz Band
Gay Straight Alliance
Slime Club
Harry Potter Club
Drama Club
Anime Club
Knitting Club

Athletics

Football
Field Hockey
Cross Country
Girls' Soccer
Boys' Soccer
Boys' Basketball
Girls' Basketball
Baseball
Softball
Track



Notices

The Hartford School District, in compliance with the Individuals with Disabilities Education Act (IDEA), is required to locate and identify all school-age children with disabilities and to provide them with an appropriate public education. If you are a parent of, or know of, a child (age 0-21) who you feel may have disabilities and is not receiving an appropriate public education, please contact the Director of Special Education.

The Hartford School District annually makes application for federal funds for special education programs under IDEA. The application and all related documents are available for public review and comment.

Parents have the right to review all education records of their children, as guaranteed under the Family Education Rights and Privacy Act. For further information, contact the Director of Special Education, 64 Hebard Street, White River Jct., VT 05001, or call 802-295-8605.

The Hartford School District, in compliance with Vermont's Act 117, has in place a comprehensive instructional support system for students requiring additional assistance. These comprehensive educational services are designed to result, to the maximum extent possible, in all students succeeding in the regular classroom.

Education Support Teams (EST), directed by the building principal in each school, recommend instructional strategies and resources necessary to accommodate the unique needs of students who are at risk of school failure. Parents who want more information about the EST in their child's school, or who wish to make a referral, should contact the school principal.

Applicants for admission and employment, students, parents, employees, sources of referral of applicants for admission and employment, members of the public, and all unions or professional organizations holding collective bargaining or professional agreements with the Hartford School District (HSD) are hereby notified that HSD does not discriminate on the basis of race, color, national origin, sex, age, handicap, or disability in admission or access to, or treatment or employment in, its programs and activities. Any person having inquiries concerning compliance with the regulations implementing Title VI, Title IX, section 504, or the Americans with Disabilities Act is directed to contact the Superintendent of Schools Office for a list of principals who have been designated to coordinate the District efforts in their respective buildings to comply with these nondiscrimination laws and regulations.



HARTFORD FY 2020 PROPOSED SCHOOL DISTRICT BUDGET

PAGE

Proposed Budgets ALL School District Funds

Fiscal Year 2020 Proposed General Fund Expenditures by Object

Fiscal Year 2020 Proposed General Fund Expenditures Function

Fiscal Year 2020 Proposed General Fund Revenues

Fiscal Year 2020 Proposed Educational Tax

Fiscal Year 2019 Student Population by Grade

Contributions to the Vermont Education Fund

Fiscal Year 2020 Proposed General Fund Expenditures by Object by School

Fiscal Year 2020 Proposed General Fund Expenditures Function by Object

Fiscal Year 2020 Proposed General Fund Expenditures Function by School

Fiscal Year 2020 Proposed Federal Grant Funds and Comparative Data

Fiscal Year 2020 Proposed Hartford Area Career and Technical Center Expenditures by Object

Fiscal Year 2020 Proposed Hartford Area Career and Technical Center Revenues

Fiscal Year 2020 Proposed Hartford Autism Program Collaborative Expenditures by Object

Fiscal Year 2020 Proposed Hartford Autism Program Collaborative Revenues

Fiscal Year 2020 Proposed Hartford Regional Alternative Program Collaborative Expenditures by Object

Fiscal Year 2020 Proposed Hartford Regional Alternative Program Collaborative Revenues

Fiscal Year 2020 Proposed Hartford Regional Resource Program Collaborative Expenditures by Object

Fiscal Year 2020 Proposed Hartford Regional Resource Program Collaborative Revenues

Fiscal Year 2020 Proposed Project Search Program Expenditures by Object

Fiscal Year 2020 Proposed Project Search Program Revenues

Hartford Scholarships and Reserve Funds Balances

Hartford Bond Amortization Schedule

Proposed Budgets all School District

	A	B	C	D	E
1	HARTFORD SCHOOL DISTRICT <u>REVENUES</u>	FY2018 ACTUAL	FY2019 APPROVED	FY2020 PROPOSED	FY2020 INCREASE / (DECREASE)
2	The General Fund (Revenue Budget) is supported by the Vermont Education Tax				
3	General Fund Revenue Budget with (Food Service)	\$ 29,665,986	\$ 29,550,624	\$ 30,792,256	\$1,241,632
4	The following budgets are supported by student tuition from Sending Schools Districts				
5	Hartford Area Career and Technical Center Building Trades - Deficit				\$ -
6	Hartford Area Career and Technical Center	\$ 3,368,081	\$ 3,598,651	\$ 3,772,026	\$ 173,375
7	Hartford Autism Regional Program	\$ 1,196,004	\$ 1,155,748	\$ 1,145,335	\$ (10,413)
8	Hartford Regional Alternative Program	\$ 1,050,400	\$ 1,072,867	\$ 1,132,729	\$ 59,862
9	Hartford Regional Resource Program	\$ 1,106,823	\$ 1,197,368	\$ 1,302,037	\$ 104,669
10	Hartford Project Search	\$ 103,706	\$ 117,182	\$ 121,790	\$ 4,608
11	Federal and State Grant Revenues	\$ 1,652,852	\$ 1,465,000	\$ 1,375,000	\$ (90,000)
13	Total Revenue Budget All Funds	\$ 38,143,852	\$ 38,157,440	\$ 39,641,173	\$ 1,483,733
14					
15					
16					
17	HARTFORD SCHOOL DISTRICT <u>EXPENDITURES</u>	FY2018 ACTUAL	FY2019 APPROVED	FY2020 PROPOSED	FY2020 INCREASE / (DECREASE)
18	General Fund Expenditure Budget with (Food Service)	\$ 29,265,422	\$ 29,550,624	\$ 30,792,256	\$ 1,241,632
19	Hartford Area Career and Technical Center	\$ 3,696,807	\$ 3,598,651	\$ 3,772,026	\$ 173,375
20	Hartford Autism Regional Program	\$ 1,070,983	\$ 1,155,748	\$ 1,145,335	\$ (10,413)
21	Hartford Regional Alternative Program	\$ 1,079,907	\$ 1,072,867	\$ 1,132,729	\$ 59,862
22	Hartford Regional Resource Program	\$ 1,125,649	\$ 1,197,368	\$ 1,302,037	\$ 104,669
23	Hartford Project Search	\$ 106,377	\$ 117,182	\$ 121,790	\$ 4,608
24	Federal and State Grant Expenditures	\$ 1,652,852	\$ 1,465,000	\$ 1,375,000	\$ (90,000)
26	Total Expenditure Budget All Funds	\$ 37,997,997	\$ 38,157,440	\$39,641,173	\$ 1,483,733

Hartford School District General Fund OBJECT Expenditure Summary

	BUDGET EXPENDITURES SUMMARY BY				F	
1	SCHOOL DISTRICT SALARIES	OBJECT	FY2018 ACTUAL EXPENDED	FY2019 ADOPTED EXPENSE	FY2020 PROPOSED BUDGET	increase (decrease)
3	TEACHERS' SALARIES	5111	10,635,413	10,870,557	11,516,198	645,641
4	PARAS' SALARIES	5121	1,436,388	1,276,307	1,409,176	132,869
5	SUBSTITUTES' SALARIES	5131	229,590	250,000	250,000	0
6	ADMINISTRATORS' SALARIES	5141	1,625,785	1,553,996	1,621,925	67,929
7	SECRETARIES' SALARIES	5161	411,906	424,807	435,701	10,894
8	OT / PT RELATED SERVICE	5171	291,284	321,582	335,760	14,178
9	COACHES' SALARIES	5172	200,893	232,586	180,000	-52,586
10	FISCAL SERVICES	5175	202,206	220,805	226,164	5,359
11	CUSTODIANS' SALARIES	5181	566,789	603,417	614,871	11,454
12	DISTRICT OFFICERS' SALARIES	5191	15,675	15,600	15,600	0
13	TOTAL SCHOOL DISTRICT SALARIES		15,615,929	15,769,657	16,605,395	835,738
14	TOTAL SALARIES AS % OF BUDGET		53%	53%	54%	
15	INSURANCE / RETIREMENT BENEFITS					
16	HEALTH INSURANCE	5211	3,114,070	3,389,357	3,657,286	267,929
17	HEALTH INSURANCE HRA/HAS	5219				
18	FICA DISTRICT	5220	1,141,364	1,212,019	1,278,886	66,867
19	EDUCATION REIMBURSEMENT	5251	205,279	254,358	254,358	0
20	UNEMPLOYMENT INSURANCE	5261	19,321	10,200	10,200	0
21	WORKER COMPENSATION INSURANCE	5271	106,498	133,621	139,463	5,842
22	DENTAL INSURANCE	5281	236,745	236,368	242,327	5,959
23	FLEX BENEFITS PLAN	5291	13,216	4,500	4,500	0
24	LIFE INSURANCE	5292	47,955	13,924	16,723	2,799
25	DISABILITY INSURANCE	5294	0	42,277	40,182	-2,095
26	RETIREMENT (STATE)	5231-5232	213,976	295,334	296,513	1,179
27	TOTAL BENEFITS COST		5,098,424	5,591,958	5,940,438	348,480
28	BENEFITS AS % OF BUDGET		17%	19%	19%	
29	TOTAL OTHER EXPENSE					
30	CONTRACTED SERVICES	5321	642,328	803,671	753,871	-49,800
31	TRANSPORTATION OF STUDENTS	5519	706,081	763,940	781,601	17,661
32	TELEPHONE	5531	119,726	111,100	119,100	8,000
33	POSTAGE	5533	14,450	15,350	16,350	1,000
34	ADVERTISING	5541	10,355	20,000	20,000	0
35	PRINTING & COPYING	5551	52,716	54,100	54,100	0
36	SPECIAL ED. TUITION / ALTERNATIVE	5561-5567	2,606,149	2,338,906	2,396,788	57,882
37	FOOD SEREVICE CONTRACT	5571	453,336	501,307	501,307	0
38	PERSONNEL TRAVEL	5581	33,906	45,050	50,650	5,600
39	TOWN RECREATION ASSISTANCE	5593	0	8,000	8,000	0
40	ALLOCATION of GENERAL FUND EXPENSE	5593	-545,334	-518,896	-516,358	2,538
41	SPECIAL ED HACTC EXCESS COST	5594	42,580	70,000	70,000	0
42	SUPPLIES	5611	445,088	449,531	434,381	-15,150
43	TESTING	5612	13,975	44,072	44,072	0
44	BOOKS - PERIODICALS	5641	78,365	99,960	99,960	0
45	FURNITURE	5733	29,654	28,000	28,000	0
46	SOFTWARE LICENSES	5735	84,226	84,800	84,800	0
47	EQUIPMENT	5739	338,481	256,880	315,416	58,536
48	DUES & FEES	5811	37,972	41,789	60,789	19,000
49	TRANSFERS TO-Food Service & Federal G	5912	89,102	117,627	119,068	1,441
50	TOTAL OTHER EXPENSE		5,253,156	5,335,187	5,441,895	106,708
51	TOTAL OTHER AS % OF BUDGET		18%	18%	18%	
52	TOTAL BUILDING EXPENSE					
53	SEWER & WATER	5411	31,076	41,400	34,400	-7,000
54	CONTRACT SERV. - FACILITIES CLEANIN	5421	289,330	289,329	297,793	8,464
55	SNOW REMOVAL/SANDING	5422	86,482	75,000	88,000	13,000
56	TRASH REMOVAL	5425	62,308	46,000	66,000	20,000
57	SPECIFIC REPAIRS	5431	1,053,517	577,327	463,845	-113,482
58	CONTRACT SERVICES - FACILITIES	5432	307,477	221,450	221,306	-144
59	RENTAL / LEASE	5441	38,485	40,000	40,000	0
60	PROPERTY & LIABILITY INSURANCE	5521	97,001	109,298	109,298	0
61	ELECTRICAL ENERGY	5622	211,788	204,000	244,800	40,800
62	LP GAS	5623	11,126	13,000	12,000	-1,000
63	HEATING FUEL OIL	5624	191,943	301,050	301,050	0
64	DIESEL/GAS	5626	7,265	7,601	7,601	0
65	PRINCIPAL	5831	615,850	615,850	615,850	0
66	INTEREST	5832	294,265	312,517	302,585	-9,932
67	TOTAL BUILDING EXPENSE		3,297,913	2,853,822	2,804,528	-49,294
68	TOTAL BLD. EXP. AS % OF BUDGET		11%	10%	9%	
69	HARTFORD GENERAL FUND BUDGET		29,265,422	29,550,624	30,792,256	1,241,632

Hartford School District General Fund FUNCTION Expenditure Summary						FY 2020 INCREASE (DECREASE)
BUDGET SUMMARY BY FUNCTION	NUMBER	EXPENDED	EXPENSE	BUDGET		
GENERAL EDUCATION	1101	\$ 11,379,708	\$ 11,744,315	\$ 12,531,121	\$ 786,806	
SPECIAL EDUCATION	1201	\$ 5,168,218	\$ 4,872,417	\$ 5,116,957	\$ 244,540	
ATHLETICS	1401	\$ 661,084	\$ 678,287	\$ 700,218	\$ 21,931	
CO-CURRICULAR ACTIVITIES	1501	\$ 80,851	\$ 95,616	\$ 95,616	\$ -	
GUIDANCE SERVICES	2120	\$ 1,063,741	\$ 1,110,898	\$ 1,150,294	\$ 39,396	
HEALTH SERVICES	2131	\$ 423,931	\$ 502,007	\$ 516,457	\$ 14,450	
PSYCHOLOGICAL SERVICES	2140	\$ 423,609	\$ 503,115	\$ 433,222	\$ (69,893)	
SPEECH SERVICES	2152	\$ 571,887	\$ 665,360	\$ 697,050	\$ 31,690	
OCCUPATIONAL SERVICES	2160	\$ 191,120	\$ 165,401	\$ 172,921	\$ 7,520	
PHYSICAL THERAPY SERVICES	2170	\$ 124,631	\$ 121,017	\$ 125,625	\$ 4,608	
STAFF DEVELOPMENT	2212	\$ 207,402	\$ 321,835	\$ 333,441	\$ 11,606	
MEDIA CENTER SERVICES	2220	\$ 357,032	\$ 390,594	\$ 406,189	\$ 15,595	
TECHNOLOGY SERVICES	2230	\$ 505,153	\$ 540,052	\$ 550,935	\$ 10,883	
SCHOOL BOARD SERVICES	2311	\$ 80,020	\$ 117,483	\$ 115,528	\$ (1,955)	
SUPERINTENDENT SERVICES	2320	\$ 336,960	\$ 371,422	\$ 374,642	\$ 3,220	
PRINCIPAL ADMIN. SERVICES	2410	\$ 1,331,876	\$ 1,388,220	\$ 1,425,951	\$ 37,731	
SPECIAL ED. ADMIN.SERVICES	2490	\$ 374,416	\$ 271,503	\$ 287,874	\$ 16,371	
FISCAL SERVICES	2510	\$ 458,540	\$ 470,160	\$ 491,980	\$ 21,820	
OPERATION OF FACILITIES	2610	\$ 3,346,096	\$ 2,868,602	\$ 2,904,745	\$ 36,143	
SAFETY & SECURITY	2660	\$ 9,616	\$ 20,179	\$ 20,179	\$ -	
TRANSPORTATION OF STUDENTS	2711	\$ 706,291	\$ 774,240	\$ 791,901	\$ 17,661	
FOOD SERVICE	3100	\$ 464,023	\$ 511,907	\$ 511,907	\$ -	
DEBT SERVICE	5020	\$ 910,115	\$ 928,367	\$ 918,435	\$ (9,932)	
TRANSFERS to- Food Service & Federal Grants -	5390	\$ 89,102	\$ 117,627	\$ 119,068	\$ 1,441	
						\$ -
GENERAL FUND EXPENDITURE BUDGET		\$ 29,265,422	\$ 29,550,624	\$ 30,792,256	\$ 1,241,632	

HARTFORD SCHOOL DISTRICT GENERAL FUND

	B	I	J	K	L
	REVENUES	FY 2018 ACTUAL REVENUE	FY 2019 ADOPTED REVENUE	FY 2020 PROJECTED REVENUE	FY 2020 REVENUE Increases (Decreases)
1					
2	Fund Balance to Reduce Property Tax		\$ 200,000	\$ 600,000	\$ 400,000
3	Tuition Revenues from Sending Districts				
4	Tuition - PreK School Students				\$ -
5	Tuition - Middle School Students	\$ 169,346	\$ 86,000	\$ 240,800	\$ 154,800
6	Tuition -Vermont High School Students	\$ 1,299,037	\$ 1,548,000	\$ 1,462,000	\$ (86,000)
7	Tuition -New Hampshire High School Students	\$ 209,496	\$ 103,200	\$ 103,200	\$ -
8	TOTAL TUITION from SENDING DISTRICTS	\$ 1,677,879	\$ 1,737,200	\$ 1,806,000	\$ 68,800
9	Special Education Revenues from Sending Districts:				
10	SPED Cost for Vermont Tuition Students - Middle School	\$ 20,201	\$ 13,000	\$ 13,000	\$ -
11	SPED Cost for Vermont Tuition Students - High School	\$ 112,238	\$ 60,000	\$ 60,000	\$ -
12	SPED Cost for New Hampshire Tuition Students - High School	\$ 13,200	\$ 13,000	\$ 13,000	\$ -
13	TOTAL SPED Services to Other Districts	\$ 145,639	\$ 86,000	\$ 86,000	\$ -
14					
15	Sale of Transport Assets (Bus Contract) ** Last Year FY2019	\$ 89,040	\$ 89,040		\$ (89,040)
16	Bank Interest	\$ 15,048	\$ 4,000	\$ 4,000	\$ -
17	Capital Reserve Funds and Impact Fees	\$ 69,272			
18	Food Service Sales	\$ 196,419	\$ 180,000	\$ 180,000	
19	Athletic Receipts	\$ 13,724	\$ 20,000	\$ 20,000	\$ -
20	Bus Transportation- HACTC			\$ 26,000	\$ 26,000
21	Facility Rental- RRC & RAP	\$ 178,918	\$ 175,000	\$ 183,000	\$ 8,000
22	Facility Rental HACTC (Principal & Interest 2012 Bond)	\$ 120,583	\$ 120,000	\$ 120,000	\$ -
23	Miscellaneous Local Revenue	\$ 60,562	\$ 15,000	\$ 15,000	\$ -
24	Erate Refund	\$ 21,845			\$ -
25	TOTAL Other Local Revenues	\$ 765,411	\$ 603,040	\$ 548,000	\$ (55,040)
26					
27	TOTAL LOCAL REVENUES	\$ 2,588,929	\$ 2,626,240	\$ 3,040,000	\$ 413,760
28					
29	State Aid for Transportation	\$ 275,514	\$ 270,000	\$ 270,000	\$ -
30	Driver Education Reimbursement	\$ 8,882	\$ 5,000	\$ 5,000	\$ -
31	High School Completion	\$ 135	\$ 1,000	\$ 1,000	\$ -
32	Miscellaneous State		\$ -	\$ -	\$ -
33	State Reimbursement Food Service	\$ 7,776	\$ 6,000	\$ 6,000	\$ -
34	Federal Reimbursement Food Service	\$ 255,681	\$ 314,000	\$ 314,000	\$ -
35	TOTAL Other State Revenues	\$ 547,988	\$ 596,000	\$ 596,000	\$ -
36					
37	Vermont Special Education Funding				
38	Mainstream Block Grant	\$ 547,073	\$ 516,000	\$ 524,000	\$ 8,000
39	SPED Expenditures Reimb (56%)	\$ 2,948,037	\$ 2,685,000	\$ 2,800,000	\$ 115,000
40	SPED Extraordinary Reimb (Over \$50,000)	\$ 184,810	\$ 146,000	\$ 26,000	\$ (120,000)
41	State EEE	\$ 112,040	\$ 114,000	\$ 111,000	\$ (3,000)
42	State-Placed Reimb		\$ 6,000	\$ 6,000	\$ -
43	TOTAL Special Education Funding Reimbursement	\$ 3,791,960	\$ 3,467,000	\$ 3,467,000	\$ -
44	STATE TAX REVENUES to the School District				
45	On Behalf of the State from Homestead Ed Taxes	\$ 6,156,062	\$ 6,602,355	\$ 6,634,442	\$ 32,087
46	On Behalf of the State from Non-Residential Ed. Taxes	\$ 11,790,033	\$ 12,798,181	\$ 12,900,630	\$ 102,449
47	Vermont Ed Fund Spending Grant (3114) given to the Technical Center passed through the General Fund	\$ 436,704	\$ 434,347	\$ 446,819	\$ 12,472
48	Vermont Ed Fund Spending Grant (VSA Title 16 -section 4011) from St. Treasury- Less Tech Ed \$ (VSA Title 16 -	\$ 4,354,310	\$ 3,026,501	\$ 3,707,365	\$ 680,864
49	TOTAL STATE EDUCATIONAL TAX REVENUES	\$ 22,737,109	\$ 22,861,384	\$ 23,689,256	\$ 827,872
50	TOTAL GENERAL FUND REVENUE	\$ 29,665,986	\$ 29,550,624	\$ 30,792,256	\$ 1,241,632

VERMONT STATE EDUCATIONAL TAX for the HARTFORD SCHOOL DISTRICT

Line	Discription	FY18	FY19	FY20	FY 20 increase / decrease	Formula
2	Total Expenditure Budget All Funds	37,560,476	38,157,440	39,641,173	1,483,733	Increase / Decrease for All Fund Expenditures
3	All Revenues (without state ed tax)	14,823,367	15,296,056	15,951,917	655,861	All Revenue Except (<u>Educational Spending</u> -State Educational Tax)
4	Education Spending (covered by state educational tax)	22,737,109	22,861,384	23,689,256	827,872	=Line 2 - Line 3
5	Equalized Pupils	1,433.76	1,415.40	1,406.56	(9)	Vt State Census Data (DEC15th) *Does Not include Non Residents
6	Ed Spending per Equalized Pupil	15,873.00	16,151.89	16,841.98	690	=Line 4 / Line 5
9	Statewide Base Homestead Tax Rate	\$1.00	\$1.00	\$1.00	0.00	VT Dept of Taxes - Homestead Educational Property Tax Rate
11	Common Level of Appraisal	98.88%	96.55%	95.78%	-0.77%	CLA= Education Grand List / Equalized Education Grand List
12	Portion of Actual Equalized Homestead Tax Rate Assessed by the Town	1.5800	1.6369	1.6486	0.012	=Ed Spending per Student (Line E6) / \$10,666 (Homestead Property Yield) / E11(CLA)
13	Homestead Educational Grand List (/\$100)	5,556,216	5,492,497	5,492,497	0	Town of Hartford - (new grand list set in April -May)
14	Homestead Educational Tax Liability	8,778,821	8,990,627	9,054,961	64,333	=Line 12 * Line 13
15	Homestead Educational Tax Credit	2,607,584	2,373,036	2,405,528	32,492	Title 32 6066a (Property Tax Adjustment)
16	Homestead Educational Taxes Raised	6,169,947	6,617,591	6,649,433	31,841	=Line 14-Line 15
17	Homestead Educational Taxes Retained by Town	13,885	14,890	14,961	72	Town of Hartford(Line 16 * .00225)
18	Homestead Educational Taxes Available	6,156,062	6,602,315	6,634,472	32,157	=Line 16-Line 17
19	Non Residential Tax Rate /(\$100)	1.5524	1.6365	1.6496	0.013	\$1.58 / Line 11 (CLA)
20	Non Residential Educational Grand List (/\$100)	7,611,840	7,838,095	7,838,095	0	Town of Hartford - (new grand list set in April -May)
22	Non Residential Educational Taxes Raised	11,816,620	12,827,042	12,929,829	102,786	=Line 19*Line 21
23	Non Residential Educational Taxes Retained by Town	26,587	28,861	29,092	231	Town of Hartford Non Residential Taxes Raised * .00225
24	Non Residential Educational Taxes Available	11,790,033	12,798,182	12,900,737	102,555	=Line 22-Line 23
*	Funds Paid to the School district From the Educational Fund	4,791,014	3,460,887	4,154,048	693,160	=Line 4-(Line 18+Line 24)
*	Education Grant : (Less) 87% of the Base Amount of Education/ Student redirected to the Technical Center Actual Ed Grant \$ Paid to the	436,704	434,347	446,819	12,472	=Base Ed \$10,130*87%=\$8,813 X 50.7 Hartford students = \$446,819 (Title 16 VSA 1561 B)
*	School district From the Educational Fund	4,354,310	3,026,540	3,707,229	680,688	* State of Vermont Ed Fund (-) * Technical Center Ed Fund Grant
25	Property Taxes Based on Homestead Value	100,000	100,000	100,000		
26	Property Taxes	1,580	1,637	1,649		=Line 12*(Line25/100)
27	Increase in Property Taxes	61	57	12		=Line 26 (FY18) - Line 26 FY17
28	% Increase in Tax Rate	4.0%	3.6%	0.7%		=Line 27 / Line 26 FY17
30	Property Taxes Based on Homestead Income	50,000	50,000	50,000		
31	Income Sensitivity %	2.67%	2.61%	2.57%		VT Income Sensitivity % =(line 5 Ed Spending)/13,104*.02
32	Property Taxes	1,335	1,305	1,285		=Line 30* Line 31
33	Increase in Property Taxes		(30)	(19)		=Line 32 FY16 - Line 32 FY15
34	% Increase in Tax Rate		-2.3%	-1.5%		=Line 33 FY 16/ Line 32 FY15

District: **Hartford**
County: **Windsor**

T093
Hartford

Property dollar
equivalent yield

10,666

13,104

Homestead tax rate
per \$10,666 of
spending per
equalized pupil

1.00

Income dollar equivalent yield per
2.0% of household income

Expenditures

		FY2017	FY2018	FY2019	FY2020	
1.	Budget (local budget, including special programs, full technical center expenditures, and any Act 144 expenditures)	\$35,847,564	\$37,560,476	\$38,157,440	\$39,641,173	1.
2.	<i>plus</i> Sum of separately warned articles passed at town meeting	-	-	-	-	2.
3.	<i>minus</i> Act 144 Expenditures, to be excluded from Education Spending (Manchester & West Windsor only)	-	-	-	-	3.
4.	Locally adopted or warned budget	\$35,847,564	\$37,560,476	\$38,157,440	\$39,641,173	4.
5.	<i>plus</i> Obligation to a Regional Technical Center School District if any	-	-	-	-	5.
6.	<i>plus</i> Prior year deficit repayment of deficit	-	-	-	-	6.
7.	Total Budget	\$35,847,564	\$37,560,476	\$38,157,440	\$39,641,173	7.
8.	S.U. assessment (included in local budget) - informational data	-	-	-	-	8.
9.	Prior year deficit reduction (included in expenditure budget) - informational data	-	-	-	-	9.

Revenues

10.	Offsetting revenues (categorical grants, donations, tuitions, surplus, etc., including local Act 144 tax revenues)	\$13,880,318	\$14,823,367	\$15,296,056	\$15,951,917	10.
11.	<i>plus</i> Capital debt aid for eligible projects pre-existing Act 60	-	-	-	-	11.
12.	<i>minus</i> All Act 144 revenues, including local Act 144 tax revenues (Manchester & West Windsor only)	-	-	-	-	12.
13.	Offsetting revenues	\$13,880,318	\$14,823,367	\$15,296,056	\$15,951,917	13.

14.	Education Spending	\$21,967,246	\$22,737,109	\$22,861,384	\$23,689,256	14.
15.	Equalized Pupils	1,456.31	1,432.45	1,415.40	1,406.56	15.

16.	Education Spending per Equalized Pupil	\$15,084.18	\$15,872.88	\$16,151.89	\$16,841.98	16.
17.	<i>minus</i> Less ALL net eligible construction costs (or P&I) per equalized pupil	\$699.71	\$653.57	\$655.90	-	17.
18.	<i>minus</i> Less share of SpEd costs in excess of \$50,000 for an individual (per eqpup)	\$1.84	\$3.98	\$11.63	-	18.
19.	<i>minus</i> Less amount of deficit if deficit is SOLELY attributable to tuitions paid to public schools for grades the district does not operate for new students who moved to the district after the budget was passed (per eqpup)	-	-	-	-	19.
20.	<i>minus</i> Less SpEd costs if excess is solely attributable to new SpEd spending if district has 20 or fewer equalized pupils (per eqpup)	-	-	-	-	20.
21.	<i>minus</i> Estimated costs of new students after census period (per eqpup)	-	-	-	-	21.
22.	<i>minus</i> Total tuitions if tuitioning ALL K-12 unless electorate has approved tuitions greater than average announced tuition (per eqpup)	-	-	-	-	22.
23.	<i>minus</i> Less planning costs for merger of small schools (per eqpup)	-	-	-	-	23.
24.	<i>minus</i> Teacher retirement assessment for new members of Vermont State Teachers' Retirement System on or after July 1, 2015 (per eqpup)	-	-	-	-	24.
25.	Excess spending threshold	\$15,134.29	\$17,386.00	\$17,816.00	\$18,311.00	25.
26.	<i>plus</i> Excess Spending per Equalized Pupil over threshold (if any)	-	-	-	-	26.
27.	Per pupil figure used for calculating District Equalized Tax Rate	\$15,084	\$15,873	\$16,152	\$16,841.98	27.
28.	District spending adjustment (minimum of 100%)	155.491%	156.229%	158.042%	157.903%	28.

Prorating the local tax rate

29.	Anticipated district equalized homestead tax rate (to be prorated by line 30) [\$16,841.98 ÷ (\$10,666 / \$1.00)]	\$1.5549 based on \$1.00	\$1.5623 based on \$1.00	\$1.5804 based on \$1.00	\$1.5790 based on \$1.00	29.
30.	Percent of Hartford equalized pupils not in a union school district	100.00%	100.00%	100.00%	100.00%	30.
31.	Portion of district eq homestead rate to be assessed by town (100.00% x \$1.58)	\$1.5549	\$1.5623	\$1.5804	\$1.5790	31.
32.	Common Level of Appraisal (CLA)	102.40%	98.88%	96.55%	95.78%	32.
33.	Portion of actual district homestead rate to be assessed by town (\$1.5790 / 95.78%)	\$1.5185 based on \$1.00	\$1.5800 based on \$1.00	\$1.6369 based on \$1.00	\$1.6486 based on \$1.00	33.

If the district belongs to a union school district, this is only a **PARTIAL** homestead tax rate. The tax rate shown represents the estimated portion of the final homestead tax rate due to spending for students who do not belong to a union school district. The same holds true for the income cap percentage.

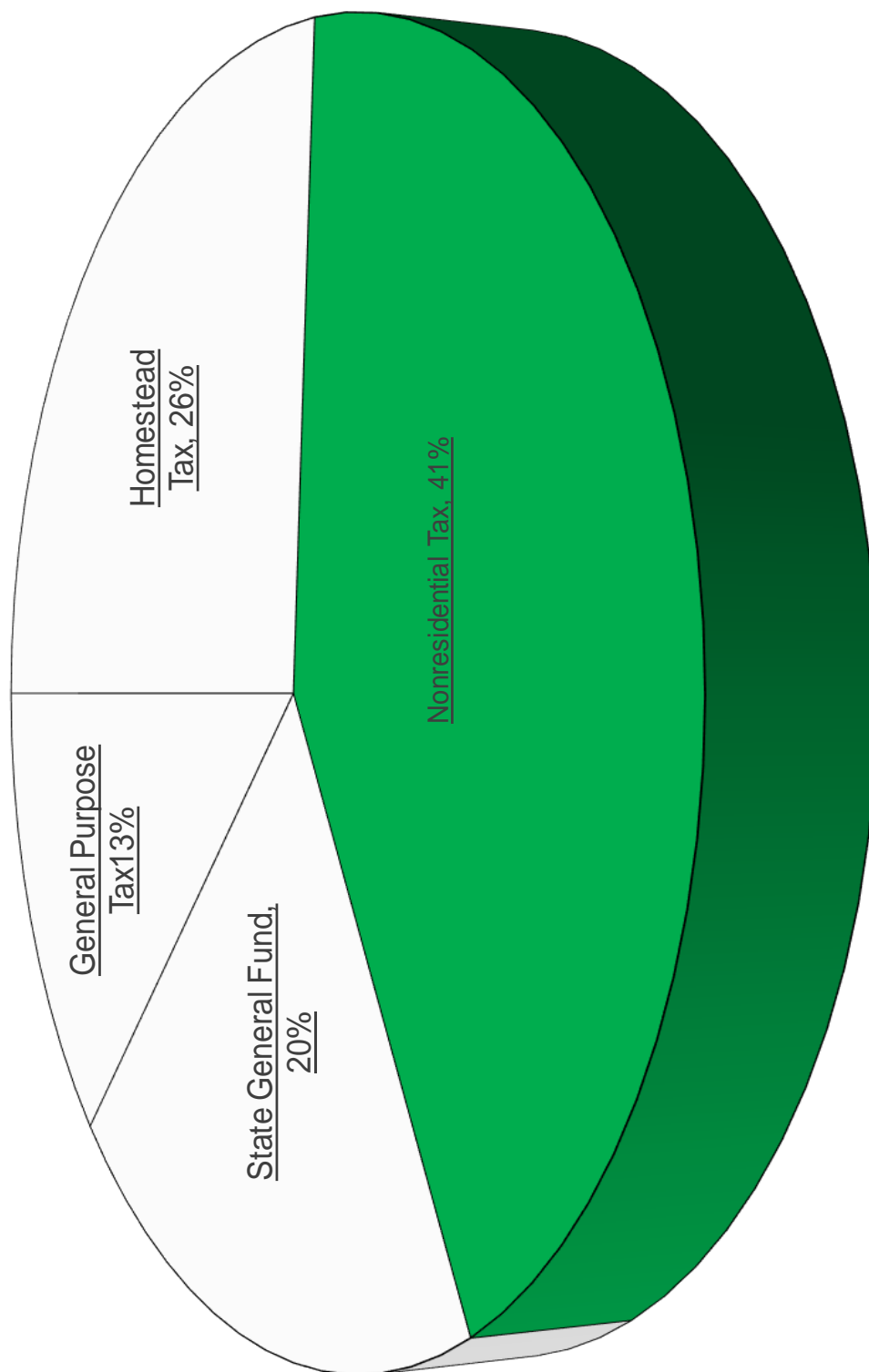
34.	Anticipated income cap percent (to be prorated by line 30) [\$16,841.98 ÷ \$13,104] x 2.00%	2.78% based on 2.00%	2.65% based on 2.00%	2.61% based on 2.00%	2.57% based on 2.00%	34.
35.	Portion of district income cap percent applied by State (100.00% x 2.57%)	2.78% based on 2.00%	2.65% based on 2.00%	2.61% based on 2.00%	2.57% based on 2.00%	35.
36.	#N/A	-	-	-	-	36.
37.	#N/A	-	-	-	-	37.

- Following current statute, the Tax Commissioner recommended a property yield of \$10,666 for every \$1.00 of homestead tax per \$100 of equalized property value. The Tax Commissioner also recommended an income yield of \$13,104 for a base income percent of 2.0% and a non-residential tax rate of \$1.58. **New and updated data will likely change the proposed property and income yields and perhaps the non-residential rate.**
- Final figures will be set by the Legislature during the legislative session and approved by the Governor.
- The base income percentage cap is 2.0%.

FY2019 Hartford School District Student Population

School / Grade	Community PRE K 1/2 time	Pre-K 1/2 time Not(FTE)	Kinder garten	1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	Adult	Total
Hartford Area Career & Technical Center (2 students = 1 FTE)													16.5	73.5	67.0	0.5	157.5
Hartford High School												127.0	126	102.5	73.0	4.0	432
Hartford Memorial Middle									103	115	97						315
Ottauquechee Elementary		18	26	27	38	31	30	32									202
White River Elementary		20	31	27	28	26	33	31									196
Dothan Brook Elementary		31	37	35	33	39	29	39									243
Community Preschools / Out of District Placements	59		1			1	1						2		4		68
Total Hartford District Students	59	69	95	89	99	97	93	102	103	115	97	127	144	176	144	4.5	1,614
Tuition Students at Hartford (Included in School Students Above)			HACTC TUITION STUDENTS						MIDDLE & HIGH SCHOOL TUITION STUDENTS								
Sending School Districts				10th	11th	12th	Adult	Total		7th	8th	9th	10th	11th	12th	Adult	Total
Hartford High Students				2.5	12.5	12.0	0.5	27.5									
Hanover-Lyme,Etna,Norwich				0.5	5.5	3.5		9.5					1.0				1.0
Lebanon - Grantham,NH				3.0	13.0	10.5		26.5									0.0
Rivendell Orford,Fairlee																	0.0
Piermont, NH					2.0	1.5		3.5									0.0
Plainfield,Cornish & Meridan NH				0.5	2.0	4.5		7.0					2.0	1.0	1.0		4.0
Keasarge,NH - Springfield						0.5		0.5									0.0
Mascoma-																	
Enfield,Cannan,Grafton,Orange,Dorchester				2.0	12.0	9.0		23.0									0.0
Windsor Central-																	
Barnard,Killinton,Bridgewater,Pomfret,Woodstock				3.0	8.5	12.0		23.5									0.0
Springfield					0.5			0.5									0.0
Orange East-																	
Thetford,Bradford,Corinth,Newbury,Topsham					1.5	1.0		2.5					2.0		1.0		3.0
White River Valley-																	
Sharon,Tunbridge,Strafford,Royalton,Chelsea &					2.0	2.0		4.0		8.0	5.0	10.0	2.0	3.0	7.0		35.0
Windsor Southeast- Hartland								0.0				16.0	26.0	10.0	6.0		58.0
Windsor Southeast-Windsor,Weathersfield,West Windsor,(Hartland HACTC)				5.0	14.0	10.5		29.5			1.0	1.0	1.0				3.0
Total Tuition Students				16.5	73.5	67.0	0.5	157.5		8.0	6.0	27.0	34.0	14.0	15.0	0.0	104.0
Special Education Students / Grade		Pre-K (EEE)	Kinder garten	1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	Adult	Total
Community / Private Place.	(Home)	15						1	1	1	1	1	2		2	2	26
Dothan Brook Elementary		2	5	7	12	8	13	14									61
White River Elementary		1	4	8	8	9	12	12									54
Ottauquechee Elementary		1	4	6	7	7	7	8									40
Hartford Memorial Middle									28	29	21						78
Hartford High School												27	20	11	15		73
Special ED Total by Grade		19	13	21	27	24	33	35	29	30	22	29	20	13	17		332
Regional Alternative Collaborative				1		3	4	6	1	2	1	2	1	4	1		26
Regional Resource Collaborative												8	6	6	6	5	31
Autism Regional Collaborative								1	2		2	1	2	4	2		14
Project Search Collaborative																7	7
Collaborative Total by Grade				1	0	3	4	7	3	2	3	11	9	14	9	12	78

Contributions to the Vermont Ed Fund



OBJECT TITLE	OBJECT	Proposed General Fund by OBJECT by FUNCTION							SPEECH SERVICES 2152	OCCUPATION AL THERAPY SERVICES 2160	PHYSICAL THERAPY SERVICES 2170	STAFF TRAINING 2212	LIBRARY - MEDIA SERVICES 2220
		1101	1201	1401	1501	2120	2131	2140					
TEACHERS' SALARIES	5111	\$ 7,609,581	\$ 1,816,898	\$ -	\$ 69,893	\$ 616,769	\$ 338,604	\$ 122,177	\$ 505,931	\$ -	\$ -	\$ 77,400	\$ 245,529
PARA SALARIES	5121	\$ 348,991	\$ 925,516	\$ -	\$ -	\$ -	\$ 26,918	\$ -	\$ 27,044	\$ -	\$ -	\$ -	\$ 24,172
SUBSTITUTES' SALARIES	5131	\$ 210,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ADMINISTRATORS' SALARIES	5141	\$ -	\$ -	\$ 74,006	\$ -	\$ 101,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ADMIN. ASSIST. SALARIES	5161	\$ -	\$ 21,576	\$ 21,722	\$ -	\$ 65,719	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FISCAL SERVICE' SALARIES	5175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OT / PT RELATED SERVICE	5171	\$ -	\$ -	\$ 44,927	\$ -	\$ 70,568	\$ -	\$ -	\$ -	\$ 125,783	\$ 94,482	\$ -	\$ -
COACHES' SALARIES	5172	\$ -	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CUSTODIANS' SALARIES	5181	\$ -	\$ -	\$ 5,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DISTRICT OFFICERS' SALARIES	5191	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL SALARIES		\$ 8,168,572	\$ 2,803,990	\$ 325,788	\$ 69,893	\$ 854,374	\$ 365,522	\$ 122,177	\$ 532,975	\$ 125,783	\$ 94,482	\$ 77,400	\$ 269,701
HEALTH INSURANCE	5211	\$ 1,918,883	\$ 613,173	\$ 33,549	\$ -	\$ 162,274	\$ 98,747	\$ 4,637	\$ 93,944	\$ 26,918	\$ 17,341	\$ -	\$ 55,396
HEALTH INSURANCE HRA/HAS	5219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FICA	5220	\$ 625,985	\$ 214,511	\$ 28,066	\$ 5,348	\$ 65,358	\$ 27,962	\$ 9,347	\$ 40,772	\$ 9,624	\$ 7,227	\$ 5,928	\$ 20,632
STAFF DEVELOPMENT	5251	\$ -	\$ -	\$ 500	\$ -	\$ 4,672	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,000	\$ -
UNEMPLOYMENT INSURANCE	5261	\$ 10,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WORKER COMPENSATION INS.	5271	\$ 47,384	\$ 16,185	\$ 2,408	\$ 406	\$ 4,959	\$ 2,118	\$ 709	\$ 3,090	\$ 729	\$ 548	\$ 381	\$ 1,564
DENTAL INSURANCE	5281	\$ 126,519	\$ 38,824	\$ 1,773	\$ -	\$ 12,246	\$ 6,362	\$ 1,395	\$ 8,518	\$ 2,486	\$ 1,048	\$ -	\$ 6,144
FLEXIBLE BENEFIT EXPENSE	5291	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LIFE INSURANCE	5292	\$ 5,618	\$ 2,850	\$ 196	\$ -	\$ 886	\$ 250	\$ 84	\$ 462	\$ 134	\$ 114	\$ -	\$ 231
DISABILITY INSURANCE	5294	\$ 22,565	\$ 6,174	\$ 229	\$ -	\$ 1,905	\$ 787	\$ 273	\$ 1,189	\$ 147	\$ 115	\$ -	\$ 601
RETIREMENT	231-523	\$ 126,000	\$ 18,000	\$ -	\$ -	\$ 16,855	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL BENEFITS		\$2,887,654	\$909,717	\$66,721	\$5,754	\$269,155	\$136,226	\$16,445	\$147,975	\$40,038	\$26,393	\$226,309	\$84,568
CONTRACTED SERVICE	5321	\$ 27,064	\$ -	\$ 89,200	\$ -	\$ 33,007	\$ 18,000	\$ 291,500	\$ 3,000	\$ -	\$ -	\$ 17,600	\$ -
SEWER & WATER	5411	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CONTRACT SERV. CLEANING	5421	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SNOW PLOWING/SANDING	5422	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRASH REMOVAL	5425	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REPAIRS	5431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,130
CONTRACTED MAINTENANCE	5432	\$ -	\$ -	\$ 44,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RENT	5441	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSPORT. OF STUDENTS	5519	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PROPERTY & LIABILITY INS.	5521	\$ -	\$ -	\$ 4,508	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TELEPHONE	5531	\$ -	\$ -	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
POSTAGE	5533	\$ -	\$ -	\$ -	\$ -	\$ 1,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ADVERTISING	5541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PRINTING & COPYING	5551	\$ 34,000	\$ -	\$ -	\$ -	\$ 1,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,405
TUITION	5561	\$ 1,090,288	\$ 1,306,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FOOD SERVICE CONTRACT	5571	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRAVEL	5581	\$ 9,500	\$ 6,000	\$ 6,000	\$ -	\$ 1,600	\$ 2,200	\$ 100	\$ 5,600	\$ 2,500	\$ 1,250	\$ 2,000	\$ -
ALLOCATION of SERVICES	5593	\$ -	\$ -	\$ -	\$ -	\$ (21,462)	\$ (16,573)	\$ -	\$ -	\$ -	\$ -	\$ (8,368)	\$ (11,692)
SPECIAL ED EXCESS COST	5594	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES, GENERAL	5611	\$ 139,024	\$ 10,250	\$ 35,000	\$ 19,969	\$ 8,515	\$ 6,400	\$ 3,000	\$ 2,700	\$ 3,300	\$ 1,500	\$ 8,000	\$ 4,360
ELECTRICAL ENERGY	5622	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LP GAS	5623	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
HEATING FUEL OIL	5624	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
VEHICLE FUEL	5626	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PRINT MEDIA	5641	\$ 59,921	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 36,039
FURNITURE	5733	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SOFTWARE & LICENSES	5735	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,900
TESTING	5612	\$ 30,597	\$ 3,000	\$ -	\$ -	\$ 475	\$ -	\$ -	\$ 2,500	\$ -	\$ -	\$ 7,500	\$ -
EQUIPMENT	5739	\$ 54,297	\$ 6,000	\$ 60,000	\$ -	\$ 1,325	\$ 1,207	\$ -	\$ 750	\$ 1,300	\$ 2,000	\$ -	\$ 3,398
DUES & FEES	5811	\$ 2,204	\$ 500	\$ 27,000	\$ -	\$ 380	\$ 600	\$ -	\$ 1,550	\$ -	\$ -	\$ -	\$ 380
DEBT SERVICE: PRINCIPAL	5831	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DEBT SERVICE: INTEREST	5832	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFERS TO FOOD SERV.	5912	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL OTHER		\$1,474,895	\$1,403,250	\$307,709	\$19,969	\$26,765	\$14,709	\$294,600	\$16,100	\$7,100	\$4,750	\$29,732	\$51,920
GENERAL FUND TOTAL		\$12,531,121	\$5,116,957	\$700,218	\$95,616	\$1,150,294	\$516,457	\$433,222	\$697,050	\$172,921	\$125,625	\$333,441	\$406,189

Proposed General Fund by OBJECT by FUNCTION

TECH SERVICES 2230	SCHOOL BOARD SERVICES 2311	SUPER INTENDENT SERVICE 2320	PRINCIPALS ADMIN SERVICE 2410	SPECIAL ED ADMIN SERVICES 2490	FISCAL SERVICES 2510	FACILITY OPERATIONS SERVICES 2610	SAFETY & SECURITY SERVICES 2660	TRANSPORT SERVICE 2711	FOOD SERVICE 3100	DEBT SERVICE 5020	TRANSFERS 5390	GENERAL FUND TOTALS
\$ 113,416	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$11,516,198
\$ 56,535	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$1,409,176
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$250,000
\$ 72,100	\$ -	\$ 280,487	\$ 704,219	\$ 197,875	\$ 112,818	\$ 79,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$1,621,925
\$ -	\$ -	\$ 59,714	\$ 220,250	\$ 46,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$435,701
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 226,164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$226,164
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$335,760
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$180,000
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 609,738	\$ -	\$ -	\$ -	\$ -	\$ -	\$614,871
\$ -	\$ 15,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$15,600
\$ 242,051	\$ 15,600	\$ 340,201	\$ 924,469	\$ 244,595	\$ 338,982	\$ 688,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$16,605,395
\$ 48,853	\$ 1,000	\$ 35,098	\$ 202,907	\$ 38,381	\$ 55,116	\$ 251,069	\$ -	\$ -	\$ -	\$ -	\$ -	\$3,657,286
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
\$ 22,842	\$ 1,194	\$ 26,026	\$ 70,722	\$ 18,711	\$ 25,934	\$ 52,697	\$ -	\$ -	\$ -	\$ -	\$ -	\$1,278,886
\$ -	\$ -	\$ 4,600	\$ 21,514	\$ 3,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$254,358
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$10,200
\$ 5,033	\$ 90	\$ 1,973	\$ 5,361	\$ 1,419	\$ 1,966	\$ 43,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$139,463
\$ 3,596	\$ -	\$ 1,959	\$ 12,325	\$ 2,254	\$ 5,369	\$ 11,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$242,327
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$4,500
\$ 389	\$ -	\$ 984	\$ 2,571	\$ 707	\$ 589	\$ 658	\$ -	\$ -	\$ -	\$ -	\$ -	\$16,723
\$ 666	\$ -	\$ 759	\$ 2,059	\$ 545	\$ 756	\$ 1,412	\$ -	\$ -	\$ -	\$ -	\$ -	\$40,182
\$ 14,905	\$ -	\$ 17,774	\$ 40,727	\$ 5,178	\$ 17,268	\$ 39,806	\$ -	\$ -	\$ -	\$ -	\$ -	\$296,513
\$96,284	\$2,284	\$89,173	\$358,186	\$70,267	\$106,998	\$400,291	\$0	\$0	\$0	\$0	\$0	\$5,940,438
\$ 95,000	\$ 81,000	\$ -	\$ 2,500	\$ -	\$ 76,000	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$753,871
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$34,400
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 297,793	\$ -	\$ -	\$ -	\$ -	\$ -	\$297,793
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 88,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$88,000
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 66,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$66,000
\$ -	\$ -	\$ -	\$ 2,040	\$ -	\$ -	\$ 458,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$463,845
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 176,806	\$ -	\$ -	\$ -	\$ -	\$ -	\$221,306
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$40,000
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 781,601	\$ -	\$ -	\$ -	\$781,601
\$ 5,040	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ 77,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$109,298
\$ -	\$ -	\$ 2,300	\$ 108,000	\$ 3,000	\$ 3,000	\$ 1,000	\$ -	\$ 300	\$ -	\$ -	\$ -	\$119,100
\$ -	\$ -	\$ -	\$ 10,050	\$ 900	\$ 4,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$16,350
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$20,000
\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 2,970	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$54,100
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$2,396,788
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 501,307	\$ -	\$ -	\$501,307
\$ 1,650	\$ 500	\$ 4,400	\$ 2,200	\$ 2,000	\$ 3,000	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$50,650
\$ (93,090)	\$ (14,556)	\$ (73,932)	\$ (15,179)	\$ (39,388)	\$ (92,883)	\$ (121,235)	\$ -	\$ -	\$ -	\$ -	\$ -	-\$508,358
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$70,000
\$ 11,000	\$ 2,500	\$ 5,000	\$ 19,750	\$ 2,000	\$ 12,213	\$ 138,900	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$434,381
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 244,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$244,800
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000	\$ -	\$ -	\$ 4,000	\$ -	\$ -	\$12,000
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 301,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$301,050
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ -	\$ -	\$ 600	\$ -	\$ -	\$7,601
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$99,960
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$28,000
\$ 63,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$84,800
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$44,072
\$ 130,000	\$ -	\$ -	\$ 2,710	\$ 750	\$ 500	\$ 36,000	\$ 10,179	\$ -	\$ 5,000	\$ -	\$ -	\$315,416
\$ -	\$ 6,200	\$ 7,500	\$ 11,225	\$ 750	\$ 2,000	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$60,789
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 615,850	\$ -	\$615,850
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 302,585	\$ -	\$302,585
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,068	\$119,068
\$212,600	\$97,644	-\$54,732	\$143,296	-\$26,988	\$46,000	\$1,815,614	\$20,179	\$791,901	\$511,907	\$918,435	\$119,068	\$8,246,423
\$550,935	\$115,528	\$374,642	\$1,425,951	\$287,874	\$491,980	\$2,904,745	\$20,179	\$791,901	\$511,907	\$918,435	\$119,068	\$30,792,256

SCHOOL DISTRICT SALARIES	PRE SCHOOL (added in DBS, WRS & OOS)	HARTFORD				HARTFORD				TOTAL SCHOOL PROPOSED EXPENSE	
		DOTHAN BROOK	WHITE RIVER	OTTAU QUECHEE	MEMORIAL MIDDLE SCHOOL	HARTFORD HIGH SCHOOL	HARTFORD DISTRICT	EXPENSE	EXPENSE	SCHOOL PROPOSED EXPENSE	SCHOOL PROPOSED EXPENSE
TEACHERS' SALARIES	5111	575,918	1,655,253	1,665,164	1,528,367	2,427,499	3,422,506	817,409	11,516,198		
PARAS' SALARIES	5121	106,166	402,389	346,723	283,820	207,305	98,331	70,608	1,409,176		
SUBSTITUTES' SALARIES	5131	0	0	0	0	0	0	250,000	250,000		
ADMINISTRATORS' SALARIES	5141	0	111,763	113,983	107,222	215,158	331,417	742,382	1,621,621		
SECRETARIES' SALARIES	5161	0	47,754	36,565	41,551	79,956	123,441	106,434	435,435		
OT / PT RELATED SERVICE	5171	0	58,384	49,703	53,462	86,554	87,657	0	335,335		
COACHES' SALARIES	5172	0	0	0	0	0	180,000	0	180,000		
FISCAL SERVICES	5175	0	0	0	0	0	38,129	188,035	226,226		
CUSTODIANS' SALARIES	5181	0	38,314	35,817	50,815	39,214	189,749	260,962	614,614		
DISTRICT OFFICERS' SALARIES	5191	0	0	0	0	0	0	15,600	15,600		
TOTAL SCHOOL DISTRICT SALARIES		682,084	2,313,857	2,247,955	2,065,237	3,055,686	4,471,230	2,451,430	16,605,605		
TOTAL SALARIES AS % OF BUDGET		61%	66%	64%	66%	748%	50%	34%			
Proposed General Fund by SCHOOL by OBJECT											
NSURANCE / RETIREMENT BENEFITS											
HEALTH INSURANCE	5211	88,976	595,699	491,986	528,987	577,650	975,625	487,339	3,657,365		
HEALTH INSURANCE HRA/HAS	5219	0	0	0	0	0	0	0	0		
FICA DISTRICT	5220	48,681	177,011	170,220	156,241	237,628	341,325	196,461	1,278,678		
EDUCATION REIMBURSEMENT	5251	0	4,608	3,072	3,072	4,618	11,316	227,672	254,254		
UNEMPLOYMENT INSURANCE	5261	0	0	0	0	0	0	10,200	10,200		
WORKER COMPENSATION INSURANCE	5271	3,691	15,880	15,208	15,108	20,722	38,013	34,532	139,139		
DENTAL INSURANCE	5281	8,593	39,333	29,979	33,237	46,358	64,621	28,799	242,242		
FLEX BENEFITS PLAN	5291	0	0	0	0	0	0	4,500	4,500		
LIFE INSURANCE	5292	483	2,476	2,282	2,072	2,803	3,763	3,327	16,416		
DISABILITY INSURANCE	5294	1,418	5,116	4,914	4,480	6,715	9,252	9,705	40,182		
RETIREMENT (STATE)	5231-5232	0	19,151	16,420	21,481	28,389	62,439	148,633	296,513		
TOTAL BENEFITS COST		151,842	859,274	734,081	764,678	924,883	1,506,354	1,151,168	5,940,438		
BENEFITS AS % OF BUDGET		14%	25%	21%	24%	20%	17%	16%	19%		
TOTAL OTHER EXPENSE											
CONTRACTED SERVICES	5321	8,500	9,100	3,200	0	8,507	109,157	623,907	753,871		
TRANSPORTATION OF STUDENTS	5519	0	0	0	0	0	0	781,601	781,601		
TELEPHONE	5531	0	17,000	14,000	15,000	17,000	46,500	9,600	119,100		
POSTAGE	5533	0	600	575	1,000	3,875	5,200	5,100	16,350		
ADVERTISING	5541	0	0	0	0	0	0	20,000	20,000		

Proposed General Fund by SCHOOL by OBJECT

PRINTING & COPYING	5551	0	7,010	6,010	6,010	11,400	17,700	5,970	54,100
SPECIAL ED./TECH / ALTERNATIVE	5561	252,200	0	0	0	0	838,588	1,558,200	2,396,788
FOOD SEREVICE CONTRACT	5571	0	0	0	0	0	0	501,307	501,307
PERSONNEL TRAVEL	5581	9,500	350	0	850	1,300	15,100	33,050	50,650
ALLOCATION of GENERAL FUND EXP	5593	0	0	0	0	0	0	-508,358	-508,358
SPECIAL ED HACTC EXCESS COST	5594	0	0	0	0	0	70,000	0	70,000
SUPPLIES	5611	3,250	41,950	36,650	44,255	61,961	166,802	82,763	434,381
TESTING	5612	0	5,000	5,000	5,000	6,500	8,172	14,400	44,072
BOOKS - PERIODICALS	5641	0	9,875	18,085	9,803	27,055	31,142	4,000	99,960
FURNITURE	5733	0	3,000	5,000	5,000	5,000	10,000	0	28,000
SOFTWARE LICENSES	5735	0	920	920	920	920	15,220	65,900	84,800
EQUIPMENT	5739	1,500	13,110	5,000	6,200	10,987	122,433	157,686	315,416
DUES & FEES	5811	350	890	500	850	1,775	37,174	19,600	60,789
TRANSFERS TO-Food Service & Federi	5912	0	0	0	0	0	0	119,068	119,068
TOTAL OTHER EXPENSE		275,300	108,805	94,940	94,888	156,280	1,493,188	3,493,794	5,441,895
TOTAL OTHER AS % OF BUDGET		25%	3%	3%	3%	3%	17%	48%	18%
TOTAL BUILDING EXPENSE									
SEWER & WATER	5411	0	5,500	5,000	4,500	6,000	12,000	0	33,000
CONTRACT SERV. - FACIL CLEANING	5421	0	61,612	42,382	53,958	124,861	10,000	1,400	294,213
CONTRACT SERVICES - FACILITIES	5432	0	23,600	15,600	23,100	22,200	126,766	4,980	216,246
TRASH REMOVAL	5425	0	12,000	12,000	12,000	14,000	15,000	10,040	75,040
SNOW REMOVAL/SANDING	5422	0	12,000	13,000	17,000	14,000	30,000	1,000	87,000
SPECIFIC REPAIRS	5431	0	750	1,120	15,800	22,500	380,000	2,000	422,170
RENTAL / LEASE	5441	0	0	0	0	0	40,000	43,675	83,675
PROPERTY & LIABILITY INSURANCE	5521	0	12,300	11,100	12,000	15,200	26,408	0	77,008
ELECTRICAL ENERGY	5622	0	35,000	30,000	30,000	53,000	90,000	32,290	270,290
LP GAS	5623	0	0	0	0	0	8,000	6,800	14,800
HEATING FUEL OIL	5624	0	45,000	40,000	40,000	75,000	90,000	4,000	294,000
DIESEL/GAS	5626	0	0	0	0	0	1	11,050	11,051
INTEREST	5832	0	0	86,829	0	21,113	194,643	7,600	310,185
PRINCIPAL	5831	0	0	180,000	0	40,625	395,225	0	615,850
TOTAL BUILDING EXPENSE			207,762	437,031	208,358	408,499	1,418,043	124,835	2,804,528
TOTAL BLD. EXP. AS % OF BUDGET		0%	6%	12%	7%	9%	16%	2%	9%
TOTAL GENERAL FUND BUDGET		1,109,226	3,489,698	3,514,007	3,133,161	4,545,348	8,888,815	7,221,227	30,792,256

GENERAL FUND EXPENDITURE BUDGET by SCHOOL by FUNCTION

FUNCTION TITLE BUDGET SUMMARY BY FUNCTION		FUNCTION NUMBER	PRE SCHOOL (added in DBS,WRS & OQS)	HARTFORD					HARTFORD			HARTFORD PROPOSED FY 2020 BUDGET
				DOTHAN BROOK	WHITE RIVER	OTTAU QUECHEE	MEMORIAL MIDDLE SCHOOL	HARTFORD HIGH SCHOOL	HARTFORD DISTRICT EXPENSE			
GENERAL EDUCATION TOTAL		1101	\$ 697,604	\$ 1,643,245	\$ 1,545,405	\$ 1,569,128	\$ 2,384,086	\$ 4,503,529	\$ 885,728	\$ 12,531,121		
SPECIAL EDUCATION		1201	\$ 240,105	\$ 731,351	\$ 754,551	\$ 634,671	\$ 704,283	\$ 565,718	\$ 1,726,383	\$ 5,116,957		
ATHLETICS ACTIVITIES		1501					\$ 14,989	\$ 685,229	\$ -	\$ 700,218		
CO-CURRICULAR ACTIVITIES		1401		\$ 2,000	\$ 2,000	\$ 2,000	\$ 14,349	\$ 75,267	\$ -	\$ 95,616		
GUIDANCE SERVICES		2120		\$ 165,310	\$ 107,862	\$ 68,753	\$ 179,585	\$ 620,839	\$ 7,945	\$ 1,150,294		
HEALTH SERVICES		2131	\$ 3,000	\$ 100,300	\$ 100,262	\$ 83,901	\$ 94,522	\$ 122,763	\$ 14,709	\$ 516,457		
PSYCHOLOGICAL SERVICES		2140	\$ 2,500	\$ -	\$ -	\$ -	\$ 42,717	\$ 42,717	\$ 347,788	\$ 433,222		
SPEECH SERVICES		2152	\$ 162,517	\$ 146,198	\$ 112,598	\$ 102,535	\$ 56,893	\$ 15,047	\$ 263,779	\$ 697,050		
OCCUPATIONAL SERVICES		2160	\$ 2,000	\$ 47,712	\$ 30,129	\$ 31,649	\$ 46,158	\$ 10,173	\$ 7,100	\$ 172,921		
PHYSICAL THERAPY SERVICES		2170	\$ 1,500	\$ 26,715	\$ 41,000	\$ 41,351	\$ 11,809	\$ -	\$ 4,750	\$ 125,625		
STAFF DEVELOPMENT		2212		\$ 9,100	\$ -	\$ -	\$ -	\$ -	\$ 324,341	\$ 333,441		
MEDIA LIBRARY SERVICES		2220		\$ 67,900	\$ 106,966	\$ 67,959	\$ 105,871	\$ 69,185	\$ (11,692)	\$ 406,189		
TECHNOLOGY SERVICES		2230		\$ -	\$ -	\$ -	\$ -	\$ 14,000	\$ 536,935	\$ 550,935		
SCHOOL BOARD EXPENSE		2311					\$ -	\$ -	\$ 115,528	\$ 115,528		
SUPERINTENDENT'S OFFICE		2320					\$ -	\$ -	\$ 374,642	\$ 374,642		
PRINCIPALS' OFFICES		2410		\$ 250,774	\$ 198,734	\$ 227,897	\$ 393,504	\$ 370,221	\$ (15,179)	\$ 1,425,951		
SPECIAL EDUCATION ADMINISTRATION		2490					\$ -	\$ -	\$ 287,874	\$ 287,874		
FISCAL SERVICES		2510					\$ -	\$ 68,410	\$ 423,570	\$ 491,980		
OPERATION OF SCHOOL BUILDING		2610		\$ 299,093	\$ 247,671	\$ 303,317	\$ 434,844	\$ 1,135,849	\$ 483,971	\$ 2,904,745		
SECURITY SERVICES		2660					\$ -	\$ -	\$ 20,179	\$ 20,179		
TRANSPORT OF STUDENTS		2711					\$ -	\$ -	\$ 791,901	\$ 791,901		
FOOD SERVICE OPERATIONS		3100					\$ -	\$ -	\$ 511,907	\$ 511,907		
DEBT SERVICE		5020		\$ -	\$ 266,829	\$ -	\$ 61,738	\$ 589,868	\$ -	\$ 918,435		
FUND TRANSFER TO FOOD SER.		5390					\$ -	\$ -	\$ 119,068	\$ 119,068		
BUDGET REDUCTIONS										\$ -		
PROPOSED FY2020 GENERAL FUND BUDGET			\$ 1,109,226	\$ 3,489,698	\$ 3,514,007	\$ 3,133,161	\$ 4,545,348	\$ 8,888,815	\$ 7,221,227	\$ 30,792,256		

<u>Hartford School District Food Service Program for FY 2019</u>				
<u>School</u>	<u>Free</u>	<u>Reduced</u>	<u>Total Students</u>	<u>%</u>
Dothan Brook Elementary	50	21	243	29%
White River Elementary	79	16	196	48%
Ottauquechee Elementary	55	5	202	30%
Middle School	99	15	315	36%
Hartford High	111	21	433	30%
Special Ed Collaboratives	22	5	78	35%
Totals	416	83	1467	34%
<u>Hartford School District Federal & State Grant Funds</u>				
TITLE 1	Reading and Math Support			\$ 350,000
TITLE 2A	Staff Development			\$ 150,000
TITLE 4	Safe and Healthy Schools			\$ 60,000
IDEA B	Special Ed Support			\$ 600,000
MEDICAID	Ed Support for lower income			\$ 175,000
EPSDT	Health Related Support			<u>\$ 40,000</u>
Total Federal Grant Funding				\$ 1,375,000
Perkins Vocational Grants	Support for HACTC Programs			<u>\$ 200,000</u>

<u>Hartford School District Cost per Student all Expenditure Sources</u>					
SCHOOLS	DBS	WRS	OQS	HMMS	HHS
FY2020 Proposed Budget	\$ 3,489,698	\$ 3,514,007	\$ 3,133,161	\$ 4,545,348	\$ 8,888,815
Student Population 2019	243	196	202	315	433
Budget-Cost/Student	\$ 14,361	\$ 17,929	\$ 15,511	\$ 14,430	\$ 20,528
Federal Grants	\$ 350,000	\$ 350,000	\$ 350,000	\$ 225,000	\$ 100,000
Federal Grants Cost/Student	\$ 1,440	\$ 1,786	\$ 1,733	\$ 714	\$ 231
Indirect Budget Cost /Student	\$ 5,199	\$ 5,199	\$ 5,199	\$ 5,199	\$ 5,199
\$ 7,221,227					
Total Cost / Student	\$ 21,000	\$ 24,914	\$ 22,443	\$ 20,343	\$ 25,958
Average Teacher Cost	84,865	85,446	79,329	82,244	81,631

HARTFORD AREA CAREER and TECHNICAL CENTER -EXPENDITURE BUDGET

BUDGET SUMMARY BY OBJECT		FY2018 ACTUAL EXPENDED	FY2019 ADOPTED EXPENSE	FY2020 PROPOSED BUDGET	FY2020 INC/(DEC)
SCHOOL DISTRICT SALARIES					
TEACHERS' SALARIES	5111	1,237,302	1,270,840	1,340,768	69,928
PARAS' SALARIES	5121	123,473	127,727	130,925	3,198
SUBSTITUTES' SALARIES	5131	9,458	15,000	15,000	0
ADMINISTRATORS' SALARIES	5141	216,597	237,224	206,166	-31,058
SECRETARIES' SALARIES	5161	21,186	24,417	25,028	611
OT / PT RELATED SERVICE	5171	0	8,172	8,417	245
COACHES' SALARIES	5172	4,793	4,687	4,687	0
FISCAL SERVICES	5175	39,684	39,494	40,477	983
CUSTODIANS' SALARIES	5181	31,501	33,230	34,069	839
DISTRICT OFFICERS' SALARIES	5191	0	0	0	0
TOTAL SCHOOL DISTRICT SALARIES		1,683,994	1,760,791	1,805,537	44,746
TOTAL SALARIES AS % OF BUDGET		48.2%	51.8%	50.5%	
INSURANCE / RETIREMENT BENEFITS					
HEALTH INSURANCE	5211	339,203	306,427	394,727	88,300
HEALTH INSURANCE HRA/HAS	5219				0
FICA DISTRICT	5220	123,152	135,055	138,475	3,420
EDUCATION REIMBURSEMENT	5251	29,560	32,200	27,200	-5,000
UNEMPLOYMENT INSURANCE	5261	1,005	12,000	12,000	0
WORKER COMPENSATION INSURANCE	5271	10,044	13,283	13,597	314
DENTAL INSURANCE	5281	24,547	25,661	27,402	1,741
FLEX BENEFITS PLAN	5291	0	0	0	0
LIFE INSURANCE	5292	5,424	1,621	1,953	332
DISABILITY INSURANCE	5294	0	4,182	3,940	-242
RETIREMENT (STATE)	5231-5232	17,230	16,443	16,830	387
TOTAL BENEFITS COST		550,165	546,872	636,124	89,252
BENEFITS AS % OF BUDGET		0.5%	0.5%	0.5%	
TOTAL OTHER EXPENSE					
CONTRACTED SERVICES	5321	319,294	82,840	108,190	25,350
TRANSPORTATION OF STUDENTS	5519	6,288	42,000	52,000	10,000
TELEPHONE	5531	11,155	10,000	10,000	0
POSTAGE	5533	3,217	4,625	4,625	0
ADVERTISING	5541	21,718	17,150	20,000	2,850
PRINTING & COPYING	5551	8,912	10,000	10,000	0
TUITION / ALTERNATIVE	5561-5567	0	0	3,000	3,000
PERSONNEL TRAVEL	5581	13,970	24,050	26,350	2,300
ALLOCATION of GENERAL FUND EXPENSE	5593	238,572	216,443	212,352	-4,091
SUPPLIES	5611	182,096	245,550	261,283	15,733
TESTING	5612	0	0	0	0
BOOKS - PERIODICALS	5641	29,523	24,570	24,450	-120
FURNITURE	5733	16,934	10,000	6,000	-4,000
SOFTWARE LICENSES	5735	0	0	0	0
EQUIPMENT	5739	63,950	62,400	76,410	14,010
DUES & FEES	5811	13,838	15,310	21,405	6,095
TRANSFERS TO-Food Service & Federal Gra	5912	0	0	0	0
TOTAL OTHER EXPENSE		929,467	764,938	836,065	71,127
TOTAL OTHER AS % OF BUDGET		26.6%	22.5%	23.4%	
TOTAL BUILDING EXPENSE					
SEWER & WATER	5411	0	0	0	0
TRASH REMOVAL	5425	9,009	9,000	9,000	0
SPECIFIC REPAIRS	5431	65,441	63,350	63,600	250
CONTRACT SERVICES - FACILITIES	5432	0	0	0	0
RENTAL / LEASE	5441	140,503	120,000	120,000	0
ELECTRICAL ENERGY	5622	85,542	85,000	53,000	-32,000
LP GAS	5623	101	1,000	1,000	0
HEATING FUEL OIL	5624	28,346	45,000	45,000	0
DIESEL/GAS	5626	1,962	2,700	2,700	0
TOTAL BUILDING EXPENSE		330,904	326,050	294,300	-31,750
TOTAL BLD. EXP. AS % OF BUDGET		9.5%	9.6%	8.2%	
TOTAL HACTC GENERAL FUND BUDGET		3,494,530	3,398,651	3,572,026	173,375
TOTAL FEDERAL PERKINS GRANT		202,277	200,000	200,000	0
TOTAL HACTC PROPOSED BUDGET		3,696,807	3,598,651	3,772,026	173,375

Hartford Area Career & Technical Center REVENUE Budget

	B	C	D	F	G
1	FY20 Hartford Area Career & Technical Center - <u>Revenues</u>	FY 2018 Actual Revenues	FY 2019 Adopted Revenues	FY 2020 Proposed Revenues	FY 2020 Increase (Decrease)
2	LOCAL REVENUES				
3	Deficit Balance Carry Forward		(62,226)	(174,159)	(111,933)
4	Reduction of Deficit -Tuition Revenue				
5	HACTC Hartford District Tuition	329,386	303,034	341,769	38,735
6	HACTC Tuition In State	297,863	333,218	377,496	44,278
7	HACTC Tuition Out Of State	<u>963,544</u>	<u>1,115,380</u>	<u>1,298,800</u>	<u>183,420</u>
8	Student Tuition	1,590,793	1,751,632	2,018,065	266,433
9	Adult Tuition				
10	Tuition Adult LNA Program	20,460	\$ 11,875	\$ 11,875	0
11	Tuition Adult Welding Program	<u>13,908</u>	\$ 11,550	\$ 11,550	0
12	Total Adult Tuition	34,368	23,425	23,425	0
13	Sale Building Trades Home				0
14	Food Sales Culinary Arts	<u>19,251</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>0</u>
15		19,251	25,000	25,000	0
16	SPECIAL ED				
17	HACTC Excess Costs HARTFORD	42,696	70,000	70,000	0
18	HACTC SPED Services VT other	113,058	38,000	38,000	0
19	HACTC SPED Services NH	21,581	90,000	90,000	0
20	Excess Cost	<u>177,335</u>	<u>198,000</u>	<u>198,000</u>	<u>0</u>
21					
22	TOTAL LOCAL REVENUES	1,821,747	1,935,831	2,090,331	154,500
23	STATE REVENUES				
24	HACTC State Support Grant (Sept. 10,Dec. 10, April 30)	814,107	911,945	925,365	13,420
25	HACTC Tuition Reduct (DEC.10 & APRIL 30)	334,560	366,875	372,330	5,455
26	HACTC Transportation Reimbursement	26,112	20,000	20,000	0
27	HACTC Coop Salary Assistance	31,377	30,000	30,000	0
28	HACTC Guidance Salary (50%) Assistance	40,734	40,000	40,000	0
29	HACTC Director Salary & Ben.(50%) Assistance	57,167	54,000	54,000	0
30	HACTC Assistant Director Salary & Ben.(35%) Assistance	40,000	40,000	40,000	0
31	HACTC Adult Ed Salary Assistance				0
32	Total Vermont State Funding	1,344,057	1,462,820	1,481,695	18,875
33					
34	TOTAL REVENUES	3,165,804	3,398,651	3,572,026	173,375
35					
36	Adult Formula 3303TO930601 Grant				
37	State of Vermont Grant				
38	HACTC Equipment				
39					
40	FEDERAL REVENUES				
41	HACTC Perkins NH	91,678	100,000	100,000	0
42	HACTC Perkins VT	<u>110,599</u>	<u>100,000</u>	<u>100,000</u>	<u>0</u>
43	PERKINS FEDERAL GRANT	202,277	200,000	200,000	0
44					
45	REVENUES from ALL FUNDING SOURCES	3,368,081	3,598,651	3,772,026	173,375

Hartford Autism Regional Program Collaborative Expenditure Object Summary Budget

	A	B	C	D	E	F
			FY2018 ACTUAL EXPENDED	FY2019 ADOPTED EXPENSE	FY2020 PROPOSED BUDGET	increase (decrease)
1	BUDGET EXPENDITURES SUMMARY BY	OBJECT				
2	SCHOOL DISTRICT SALARIES					
3	TEACHERS' SALARIES	5111	403,617	416,877	416,895	18
4	PARAS' SALARIES	5121	225,009	235,513	236,502	989
5	SUBSTITUTES' SALARIES	5131	1,515	2,000	3,000	1,000
6	ADMINISTRATORS' SALARIES	5141	0	0	0	0
7	SECRETARIES' SALARIES	5161	8,366	8,797	9,017	220
8	OT / PT RELATED SERVICE	5171	39,451	44,166	43,605	-561
9	COACHES' SALARIES	5172	0	0	0	0
10	FISCAL SERVICES	5175	0	0	0	0
11	CUSTODIANS' SALARIES	5181	0	0	0	0
12	DISTRICT OFFICERS' SALARIES	5191	0	0	0	0
13	TOTAL SCHOOL DISTRICT SALARIES		677,958	707,353	709,019	1,666
14	TOTAL SALARIES AS % OF BUDGET		63%	61%		
15	INSURANCE / RETIREMENT BENEFITS					
16	HEALTH INSURANCE	5211	113,987	141,237	135,490	-5,747
17	HEALTH INSURANCE HRA/HAS	5219	3,445	0	0	0
18	FICA DISTRICT	5220	49,093	54,495	54,621	126
19	EDUCATION REIMBURSEMENT	5251	0	0	0	0
20	UNEMPLOYMENT INSURANCE	5261	0	0	0	0
21	WORKER COMPENSATION INSURANCE	5271	3,334	3,602	4,042	440
22	DENTAL INSURANCE	5281	9,163	9,557	8,836	-721
23	FLEX BENEFITS PLAN	5291	0	0	0	0
24	LIFE INSURANCE	5292	371	558	647	89
25	DISABILITY INSURANCE	5294	1,690	1,541	1,432	-109
26	RETIREMENT (STATE)	5231-5232	3,679	2,020	2,020	0
27	TOTAL BENEFITS COST		184,762	213,010	207,088	-5,922
28	BENEFITS AS % OF BUDGET		17%	18%	18%	
29	TOTAL OTHER EXPENSE					
30	CONTRACTED SERVICES	5321	0	200	200	0
31	TRANSPORTATION OF STUDENTS	5519	4,752	9,000	9,000	0
32	TELEPHONE	5531	8,565	8,000	8,000	0
33	POSTAGE	5533	150	150	150	0
34	ADVERTISING	5541	0	0	0	0
35	PRINTING & COPYING	5551	5,303	7,000	7,000	0
36	SPECIAL ED. TUITION / ALTERNATIVE	5562	0	0	0	0
37	PERSONNEL TRAVEL	5581	1,427	3,603	3,603	0
38	ALLOCATION of GENERAL FUND EXPENSE	5593	85,784	79,102	72,945	-6,157
39	SUPPLIES	5611	6,054	11,160	11,160	0
40	TESTING	5612	0	0	0	0
41	BOOKS - PERIODICALS	5641	0	0	0	0
42	FURNITURE	5733	0	500	500	0
43	SOFTWARE LICENSES	5735	0	3,000	3,000	0
44	EQUIPMENT	5739	6,077	7,170	7,170	0
45	DUES & FEES	5811	3,201	4,500	4,500	0
46	TRANSFERS TO-Food Service & Federal Gr	5912	0	0	0	0
47	TOTAL OTHER EXPENSE		121,313	133,385	127,228	-6,157
48	TOTAL OTHER AS % OF BUDGET		11%	12%	11%	
49	TOTAL BUILDING EXPENSE					
50	SEWER & WATER	5411	0	0	0	0
51	CONTRACT SERV. - FACILITIES CLEANING	5421	0	0	0	0
52	SNOW REMOVAL/SANDING	5422	0	0	0	0
53	TRASH REMOVAL	5425	0	0	0	0
54	SPECIFIC REPAIRS	5431	989	5,000	5,000	0
55	CONTRACT SERVICES - FACILITIES	5432	13,988	12,000	12,000	0
56	RENTAL / LEASE	5441	71,973	85,000	85,000	0
57	PROPERTY & LIABILITY INSURANCE	5521	0	0	0	0
58	ELECTRICAL ENERGY	5622	0	0	0	0
59	LP GAS	5623	0	0	0	0
60	HEATING FUEL OIL	5624	0	0	0	0
61	DIESEL/GAS	5626	0	0	0	0
62	PRINCIPAL	5831	0	0	0	0
63	INTEREST	5832	0	0	0	0
64	TOTAL BUILDING EXPENSE		86,950	102,000	102,000	0
65	TOTAL BLD. EXP. AS % OF BUDGET		8%	9%	9%	
66	HARP COLLABORATIVE GENERAL FUND BUDGET		1,070,983	1,155,748	1,145,335	-10,413

Hartford Autism Regional Program Revenue Budget

Hartford Autism Regional Program - REVENUE Fiscal Year 2020 (July 1, 2019-June 30, 2020)		Fiscal Year 2018 Actual Revenue	Fiscal Year 2019 Adopted Revenue	Fiscal Year 2020 Proposed Revenue	Fiscal Year 2020 Increase (Decrease)	Number of Students
Tuition per Student						\$ 78,073.93
LOCAL REVENUES						
HARP Tuition Extended Year	Tuition - Student	\$ 49,504	52,300	52,300	0	
HARP Tuition Hartford	Tuition - Hartford	\$ 272,487	220,690.00	234,221.79	13,532	3
HARP Tuition VT In State	Tuition - VT LEA	\$ 761,322	662,068.00	624,591.44	(37,477)	8
HARP Tuition Out Of State	Tuition - NH LEA	\$ 112,691	220,690.00	234,221.79	13,532	3
Total Hartford Autism Regional Program Revenue		\$ 1,196,004	\$ 1,155,748	\$ 1,145,335	\$ (10,413)	14.00

The Hartford Autism Regional Program (HARP) provides educational and clinical services for students from the Upper Valley and surrounding communities, in elementary through high school who have autism or other related developmental disabilities. Utilizing principles of applied behavior analysis we work to teach our students effective communication skills, social skills, functional academic skills, self-help/personal care skills, functional life skills, community participation skills, vocational skills and employment opportunities. Students may work towards acquiring credits towards a high school diploma from their sending school while enrolled at HARP.

Our team is comprised of a full time, on-site Board Certified Behavior Analyst, Licensed Special Education Teachers, a Speech-Language Pathologist, Occupational Therapist, Physical Therapist, Paraprofessional support staff and a school nurse. We provide individual and small group instruction, both in school and in the community, to help our students acquire, generalize and maintain their skills across all environments. We strive to provide our students with the skills necessary for them to "learn how to learn" in a less restrictive environment; oftentimes reducing the need for 1:1 instruction. We do this by utilizing the principles and procedures of Applied Behavior Analysis (ABA) as our guiding methodology. ABA is an evidence-based practice commonly used with individuals with autism and other related developmental disabilities and is the science of learning and behavior. By utilizing ABA principles we are able to increase our student's skill acquisition and decrease any maladaptive and/or challenging behaviors by teaching functional replacement behaviors using reinforcement-based strategies. We also work closely with the families of our students and will assist with home programming and support when needed.

HARP believes that learning also happens outside of the classroom. The HARP community participation program enables our students to become successful members of the local community. This includes instruction in weekly recreational activities such as swimming at the Upper Valley Aquatic Center and local community activities such as: plays and concerts, the Montshire Museum of Science, bowling, seasonal activities (ie. local hiking trails, sledding, parks, etc.), libraries and more!

Our job placement coordinator works to find local job opportunities for our students. Some community job sites have included: the VA Hospital, the AVA Art Gallery, the Hartford Chamber of Commerce and the Community College of VT. Students are provided with the opportunity to experience a variety of job-related tasks both in school and in the community to help find possible employment post-graduation that the student enjoys. With staff support, students are able to access and utilize the Advance Transit system to local community locations.

We have been fortunate to partner with local schools such as Dartmouth College and the Hartford Area Career and Technology Center's Human Services Program which enables us to work with student interns who are interested in learning more about autism and other developmental disabilities or are interested in working in the field of special education.

Hartford Regional Alternative Program - RAP Collaborative Object Summary Expense

	A	B	C	D	E	F
			FY2018 ACTUAL EXPENDED	FY2019 ADOPTED EXPENSE	FY2020 PROPOSED BUDGET	increase (decrease)
1	BUDGET EXPENDITURES SUMMARY BY					
2	SCHOOL DISTRICT SALARIES					
3	TEACHERS' SALARIES	5111	424,691	438,433	399,912	-38,521
4	PARAS' SALARIES	5121	77,658	75,218	77,667	2,449
5	SUBSTITUTES' SALARIES	5131	1,853	0	2,000	2,000
6	ADMINISTRATORS' SALARIES	5141	0	0	0	0
7	SECRETARIES' SALARIES	5161	19,520	19,793	20,289	496
8	OT / PT RELATED SERVICE	5171	14,612	15,289	14,099	-1,190
9	COACHES' SALARIES	5172	0	0	0	0
10	FISCAL SERVICES	5175	0	0	0	0
11	CUSTODIANS' SALARIES	5181	0	0	0	0
12	DISTRICT OFFICERS' SALARIES	5191	0	0	0	0
13	TOTAL SCHOOL DISTRICT SALARIES		538,334	548,733	513,967	-34,766
14	TOTAL SALARIES AS % OF BUDGET		50%	51%		
15	INSURANCE / RETIREMENT BENEFITS					
16	HEALTH INSURANCE	5211	92,944	108,513	116,634	8,121
17	HEALTH INSURANCE HRA/HAS	5219	10,942	0	11,000	11,000
18	FICA DISTRICT	5220	39,187	41,187	38,117	-3,070
19	EDUCATION REIMBURSEMENT	5251	0	0	0	0
20	UNEMPLOYMENT INSURANCE	5261	0	0	0	0
21	WORKER COMPENSATION INSURANCE	5271	2,719	2,535	2,739	204
22	DENTAL INSURANCE	5281	8,064	8,753	7,661	-1,092
23	FLEX BENEFITS PLAN	5291	0	0	0	0
24	LIFE INSURANCE	5292	1,546	414	430	16
25	DISABILITY INSURANCE	5294	0	1,203	1,036	-167
26	RETIREMENT (STATE)	5231-5232	2,506	2,020	3,020	1,000
27	TOTAL BENEFITS COST		157,908	164,625	180,637	16,012
28	BENEFITS AS % OF BUDGET		15%	15%	16%	
29	TOTAL OTHER EXPENSE					
30	CONTRACTED SERVICES	5321	40,171	7,000	89,000	82,000
31	TRANSPORTATION OF STUDENTS	5519	19,513	14,000	14,000	0
32	TELEPHONE	5531	9,642	10,000	10,000	0
33	POSTAGE	5533	350	350	350	0
34	ADVERTISING	5541	0	0	0	0
35	PRINTING & COPYING	5551	2,763	3,000	3,000	0
36	SPECIAL ED. TUITION / ALTERNATIVE	5562	0	0	0	0
37	PERSONNEL TRAVEL	5581	998	2,000	2,000	0
38	ALLOCATION of GENERAL FUND EXPENSE	5593	111,010	91,159	94,375	3,216
39	SUPPLIES	5611	19,484	12,300	12,300	0
40	TESTING	5612	0	0	0	0
41	BOOKS - PERIODICALS	5641	0	0	0	0
42	FURNITURE	5733	2,245	5,000	5,000	0
43	SOFTWARE LICENSES	5735	1,925	3,000	3,000	0
44	EQUIPMENT	5739	2,704	7,500	7,500	0
45	DUES & FEES	5811	5,190	7,000	7,000	0
46	TRANSFERS TO-Food Service & Federal Gr	5912	0	0	0	0
47	TOTAL OTHER EXPENSE		215,995	162,309	247,525	85,216
48	TOTAL OTHER AS % OF BUDGET		20%	15%	22%	
49	TOTAL BUILDING EXPENSE					
50	SEWER & WATER	5411	1,372	1,200	1,500	300
51	CONTRACT SERV. - FACILITIES CLEANING	5421	0	0	0	0
52	SNOW REMOVAL/SANDING	5422	0	0	0	0
53	TRASH REMOVAL	5425	2,696	2,000	3,000	1,000
54	SPECIFIC REPAIRS	5431	0	0	0	0
55	CONTRACT SERVICES - FACILITIES	5432	15,853	14,000	20,600	6,600
56	RENTAL / LEASE	5441	123,000	123,000	123,000	0
57	PROPERTY & LIABILITY INSURANCE	5521	0	0	0	0
58	ELECTRICAL ENERGY	5622	7,071	7,000	7,500	500
59	LP GAS	5623	0	0	0	0
60	HEATING FUEL OIL	5624	17,678	50,000	35,000	-15,000
61	DIESEL/GAS	5626	0	0	0	0
62	PRINCIPAL	5831	0	0	0	0
63	INTEREST	5832	0	0	0	0
64	TOTAL BUILDING EXPENSE		167,670	197,200	190,600	-6,600
65	TOTAL BLD. EXP. AS % OF BUDGET		16%	18%	17%	
66	RAP-Regional Alternative Program BUDGET		1,079,907	1,072,867	1,132,729	59,862

RAP-Regional Alternative Program Revenue


Regional Alternative Program - REVENUE Fiscal Year 2020 (July 1,2019-June 30,2020)		Fiscal Year 2018 Actual Revenue	Fiscal Year 2019 Proposed Revenue	Fiscal Year 2020 Proposed Revenue	Fiscal Year 2020 Increase (Decrease)	Number of Students
Tuition per Student						\$ 42,012.58
Balance Forward						
LOCAL REVENUES						
RAP Extended Year Program Tuition	Tuition - Student	\$ 28,965	34,100	34,100	\$ -	
RAP Tuition Hartford	Tuition - Hartford	\$ 483,531	470,556	524,317	53,761	12.48
RAP Tuition In State	Tuition - VT LEA	\$ 377,876	411,736	399,960	(11,776)	9.52
RAP Tuition Out Of State	Tuition - NH LEA	\$ 160,028	156,475	174,352	17,877	<u>4.15</u>
Total Regional Alternative Program Collaborative Revenue		\$ 1,050,400	1,072,867	1,132,729	59,862	26.15

Established in 1996, The Regional Alternative Program at The Wilder School is an alternative program designed to meet the emotional and behavioral challenges of students in grades 1-12. Academic instruction is provided in a therapeutic milieu with individual, group, and family counseling for each student. The primary goal for each student is to successfully return to their mainstream school. The Regional Alternative Program at The Wilder School is a regional collaborative program and serves school districts throughout the Upper Valley.

HARTFORD School District RRC REGIONAL RESOURCE Collaborative Object EXPENSE

	A	B	C	D	E	F
			FY2018 ACTUAL EXPENDED	FY2019 ADOPTED EXPENSE	FY2020 PROPOSED BUDGET	increase (decrease)
1	BUDGET EXPENDITURES SUMMARY BY					
2	SCHOOL DISTRICT SALARIES					
3	TEACHERS' SALARIES	5111	417,932	430,413	443,729	13,316
4	PARAS' SALARIES	5121	172,160	181,814	210,852	29,038
5	SUBSTITUTES' SALARIES	5131	2,268	1,000	3,000	2,000
6	ADMINISTRATORS' SALARIES	5141	0	0	0	0
7	SECRETARIES' SALARIES	5161	0	0	0	0
8	OT / PT RELATED SERVICE	5171	103,588	112,053	114,910	2,857
9	COACHES' SALARIES	5172	0	0	0	0
10	FISCAL SERVICES	5175	0	0	0	0
11	CUSTODIANS' SALARIES	5181	0	0	0	0
12	DISTRICT OFFICERS' SALARIES	5191	0	0	0	0
13	TOTAL SCHOOL DISTRICT SALARIES		695,948	725,280	772,491	47,211
14	TOTAL SALARIES AS % OF BUDGET		62%	61%		
15	INSURANCE / RETIREMENT BENEFITS					
16	HEALTH INSURANCE	5211	126,574	117,459	151,209	33,750
17	HEALTH INSURANCE HRA/HAS	5219	10,107	0	0	0
18	FICA DISTRICT	5220	50,482	55,529	59,141	3,612
19	EDUCATION REIMBURSEMENT	5251	0	0	0	0
20	UNEMPLOYMENT INSURANCE	5261	0	0	0	0
21	WORKER COMPENSATION INSURANCE	5271	890	4,235	4,507	272
22	DENTAL INSURANCE	5281	9,147	8,214	8,492	278
23	FLEX BENEFITS PLAN	5291	0	0	0	0
24	LIFE INSURANCE	5292	2,113	562	697	135
25	DISABILITY INSURANCE	5294	0	1,680	1,597	-83
26	RETIREMENT (STATE)	5231-5232	2,613	16,620	16,620	0
27	TOTAL BENEFITS COST		201,926	204,299	242,263	37,964
28	BENEFITS AS % OF BUDGET		18%	17%	19%	
29	TOTAL OTHER EXPENSE					
30	CONTRACTED SERVICES	5321	4,500	8,000	8,000	0
31	TRANSPORTATION OF STUDENTS	5519	20,321	22,500	22,500	0
32	TELEPHONE	5531	4,848	5,400	5,400	0
33	POSTAGE	5533	0	0	0	0
34	ADVERTISING	5541	0	0	0	0
35	PRINTING & COPYING	5551	2,618	3,500	3,500	0
36	SPECIAL ED. TUITION / ALTERNATIVE	5562	0	0	0	0
37	PERSONNEL TRAVEL	5581	827	1,802	1,802	0
38	ALLOCATION of GENERAL FUND EXPENSE	5593	131,356	129,637	134,131	4,494
39	SUPPLIES	5611	7,476	9,400	9,400	0
40	TESTING	5612	0	0	0	0
41	BOOKS - PERIODICALS	5641	0	0	0	0
42	FURNITURE	5733	1,786	6,000	6,000	0
43	SOFTWARE LICENSES	5735	0	3,000	3,000	0
44	EQUIPMENT	5739	0	19,700	19,700	0
45	DUES & FEES	5811	1,350	3,950	3,950	0
46	TRANSFERS TO-Food Service & Federal Gr	5912	0	0	0	0
47	TOTAL OTHER EXPENSE		175,082	212,889	217,383	4,494
48	TOTAL OTHER AS % OF BUDGET		16%	18%	17%	
49	TOTAL BUILDING EXPENSE					
50	SEWER & WATER	5411	0	0	0	0
51	CONTRACT SERV. - FACILITIES CLEANING	5421	0	0	0	0
52	SNOW REMOVAL/SANDING	5422	0	0	0	0
53	TRASH REMOVAL	5425	0	0	0	0
54	SPECIFIC REPAIRS	5431	0	0	0	0
55	CONTRACT SERVICES - FACILITIES	5432	0	0	0	0
56	RENTAL / LEASE	5441	51,619	54,500	62,500	8,000
57	PROPERTY & LIABILITY INSURANCE	5521	0	0	0	0
58	ELECTRICAL ENERGY	5622	0	0	5,000	5,000
59	LP GAS	5623	0	0	0	0
60	HEATING FUEL OIL	5624	0	0	0	0
61	DIESEL/GAS	5626	1,074	400	2,400	2,000
62	PRINCIPAL	5831	0	0	0	0
63	INTEREST	5832	0	0	0	0
64	TOTAL BUILDING EXPENSE		52,693	54,900	69,900	15,000
65	TOTAL BLD. EXP. AS % OF BUDGET		5%	5%	5%	
66	RRC - Regional Resource Collaborative Budget		1,125,649	1,197,368	1,302,037	104,669

RRC -Regional Resource Program Revenue Budget

Regional Resource Center - REVENUE		Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2020	
Fiscal Year 2020 (July 1,2019-June 30,2020)		Actual Revenue	Adopted Revenue	Proposed Revenue	Increase (Decrease)	Number of Students
Tuition per Student 						\$ 41,323.16
Balance Forward						
REVENUES- TUITION						
RRC Extended Year Tuition Student	Tuition - Student	\$ 13,291	17,300	17,300	0	
RRC Tuition Hartford	Tuition - Hartford	\$ 251,638	283,650	280,997.49	(2,653)	6.8
RRC Tuition In State	Tuition - VT LEA	\$ 472,046	388,350	500,423.47	112,073	12.11
RRC Tuition Out Of State	Tuition - NH LEA	\$ 369,848	508,067	503,316.09	(4,751)	<u>12.18</u>
Total Regional Resource Center Collaborative Revenue		\$ 1,106,823	\$ 1,197,367	1,302,037	104,669	31.09


The Regional Resource Center is a collaborative program serving students with multiple disabilities within the Upper Valley. Students learn skills necessary to live and work independently in their community.

The program has both an academic and vocational component. The academic component of the program offers direct small group and individualized instruction in functional academic life skills both in the class setting and in the community. Vocationally, students work in teams developing employment readiness skills and independent living skills and participate in individual work experiences in the community. Students, families and the Regional Resource Center staff work together to implement goals and objectives that allow students to acquire skills to reach their maximum level of independence upon graduation to adulthood.

Project Search Program Collaborative Object Summary Expenditure Budget

	A	B	C	D	E	F
			FY2018 ACTUAL EXPENDED	FY2019 ADOPTED EXPENSE	FY2020 PROPOSED BUDGET	increase (decrease)
1	BUDGET EXPENDITURES SUMMARY BY	OBJECT				
2	SCHOOL DISTRICT SALARIES					
3	TEACHERS' SALARIES	5111	53,973	56,473	59,591	3,118
4	PARAS' SALARIES	5121	0	0	0	0
5	SUBSTITUTES' SALARIES	5131	0	0	0	0
6	ADMINISTRATORS' SALARIES	5141	0	0	0	0
7	SECRETARIES' SALARIES	5161	0	0	0	0
8	OT / PT RELATED SERVICE	5171	0	0	0	0
9	COACHES' SALARIES	5172	0	0	0	0
10	FISCAL SERVICES	5175	0	0	0	0
11	CUSTODIANS' SALARIES	5181	0	0	0	0
12	DISTRICT OFFICERS' SALARIES	5191	0	0	0	0
13	TOTAL SCHOOL DISTRICT SALARIES		53,973	56,473	59,591	3,118
14	TOTAL SALARIES AS % OF BUDGET		51%	48%		
15	INSURANCE / RETIREMENT BENEFITS					
16	HEALTH INSURANCE	5211	6,428	7,131	8,281	1,150
17	HEALTH INSURANCE HRA/HAS	5219	1,006	0	0	0
18	FICA DISTRICT	5220	4,021	4,320	4,559	239
19	EDUCATION REIMBURSEMENT	5251	0	0	0	0
20	UNEMPLOYMENT INSURANCE	5261	0	0	0	0
21	WORKER COMPENSATION INSURANCE	5271	273	248	346	98
22	DENTAL INSURANCE	5281	877	895	895	0
23	FLEX BENEFITS PLAN	5291	0	0	0	0
24	LIFE INSURANCE	5292	152	36	42	6
25	DISABILITY INSURANCE	5294	0	136	133	-3
26	RETIREMENT (STATE)	5231-5232	0	0	0	0
27	TOTAL BENEFITS COST		12,757	12,766	14,256	1,490
28	BENEFITS AS % OF BUDGET		12%	11%	12%	
29	TOTAL OTHER EXPENSE					
30	CONTRACTED SERVICES	5321	35,662	29,138	29,138	0
31	TRANSPORTATION OF STUDENTS	5519	0	0	0	0
32	TELEPHONE	5531	0	0	0	0
33	POSTAGE	5533	0	0	0	0
34	ADVERTISING	5541	0	3,000	3,000	0
35	PRINTING & COPYING	5551	0	0	0	0
36	SPECIAL ED. TUITION / ALTERNATIVE	5562	0	0	0	0
37	PERSONNEL TRAVEL	5581	1,720	3,750	3,750	0
38	ALLOCATION of GENERAL FUND EXPENSE	5593	0	4,555	4,555	0
39	SUPPLIES	5611	1,497	4,500	4,500	0
40	TESTING	5612	0	0	0	0
41	BOOKS - PERIODICALS	5641	0	0	0	0
42	FURNITURE	5733	0	0	0	0
43	SOFTWARE LICENSES	5735	0	0	0	0
44	EQUIPMENT	5739	768	3,000	3,000	0
45	DUES & FEES	5811	0	0	0	0
46	TRANSFERS TO-Food Service & Federal Gr	5912	0	0	0	0
47	TOTAL OTHER EXPENSE		39,647	47,943	47,943	0
48	TOTAL OTHER AS % OF BUDGET		37%	41%	39%	
49	TOTAL BUILDING EXPENSE					
50	SEWER & WATER	5411	0	0	0	0
51	CONTRACT SERV. - FACILITIES CLEANING	5421	0	0	0	0
52	SNOW REMOVAL/SANDING	5422	0	0	0	0
53	TRASH REMOVAL	5425	0	0	0	0
54	SPECIFIC REPAIRS	5431	0	0	0	0
55	CONTRACT SERVICES - FACILITIES	5432	0	0	0	0
56	RENTAL / LEASE	5441	0	0	0	0
57	PROPERTY & LIABILITY INSURANCE	5521	0	0	0	0
58	ELECTRICAL ENERGY	5622	0	0	0	0
59	LP GAS	5623	0	0	0	0
60	HEATING FUEL OIL	5624	0	0	0	0
61	DIESEL/GAS	5626	0	0	0	0
62	PRINCIPAL	5831	0	0	0	0
63	INTEREST	5832	0	0	0	0
64	TOTAL BUILDING EXPENSE		0	0	0	0
65	TOTAL BLD. EXP. AS % OF BUDGET		0%	0%	0%	
66	Project Search Program BUDGET		106,377	117,182	121,790	4,608

Hartford Project Search Program Revenue Budget
--

Project Search Program - REVENUE Fiscal Year 2019 (July 1,2018-June 30,2019)		Fiscal Year 2018 Actual Revenues	Fiscal Year 2019 Adopted	Fiscal Year 2020 Proposed Revenues	Fiscal Year 2020 Increase (Decrease)	Number of Students
Tuition per Student						\$ 17,398.57
LOCAL REVENUES						
Project Search Tuition Individual	Tuition - Student					
Project Search Tuition Hartford	Tuition - Hartford		\$ 11,718	17,398.57	5,681	1
Project Search Tuition VT In State	Tuition - VT LEA		\$ 58,591	34,797.14	(23,794)	2
Project Search Tuition Out Of State	Tuition - NH LEA		\$ 46,873	69,594.28	22,721	<u>4</u>
Total Project Search Program Revenue		\$ 103,706	\$ 117,182	\$ 121,790	\$ 4,608	7.00

Project Search provides a comprehensive approach to employment, job retention and career advancement for individuals with disabilities. Serving as a single point of entry, the Project Search program coordinates employment development and agency referrals with human resource needs. The goal is to match qualified individuals with disabilities to employers with open positions. The program provides on the job support, employment coaching, adaptations and accommodations as well as support to management staff. On site employment retention staff create a unique support system where people with disabilities can successfully maintain employment and advance their chosen careers.

Hartford School District

SCHOLARSHIP FUNDS

Cash Balance as of June 30, 2018

SCHOLARSHIP FUND	Balance June 30, 2017	Deposits	Interest Earned	Disburse ments	Balance June 30, 2018
ABC Scholarship Fund	6,933		52		6,985
Fannie Shepherd Scholarship Fund - #1	90,564		392		90,956
Fannie Shepherd Scholarship Fund - #2	1,834		14		1,848
Fred & Alma Bradley Scholarship Fund	100,000	2,449	761	1,000	102,210
Hartland Dam Fund	330		2		332
Lawrence Music Lab Grant Fund	7,500		57		7,557
Margaret Wiggin Fund	1,028		8		1,036
Maxfield/Russtown Land	1,433		11		1,444
Winsor Brown Land	892		7		899
TOTAL	\$ 210,514	\$ 2,449	\$ 1,304	\$ 1,000	\$ 213,267

RESERVE FUNDS

Cash Balance as of June 30, 2018

RESERVE FUND (per 24 VSA §2804)	Balance June 30, 2017	Transfer from General	Interest Earned	Transfer to General	Balance June 30, 2018
Construction Reserve Fund	8,063		61		8,124
Fuel Reserve Fund	51,736		392		52,128
Systems Repair Reserve Fund	16,754		127		16,881
Technology Reserve Fund	2,164		16		2,181
HACTC	135,999		1,031		137,030
Vehicle Replacement Reserve Fund	13,420		93		13,513
TOTAL	\$ 228,137	\$ -	\$ 1,720	\$ -	\$ 229,857

Hartford School District Bond Schedules

FISCAL YEAR	2013 Bond \$4,000,000				2014 Bond \$3,250,000				2015 Bond \$3,600,000				2018 Parking Lot \$1,467,000				All Bonds \$14,460,000			
	Principal	Interest	Total Debt Service		Principal	Int Nov	Int May	Interest	Total Debt Service	Principal White River	Interest	Total Debt Service	Principal Parking Lot Renovation	Interest	Total Debt Service		Principal	Interest	Total Debt Service	
FY 2020	200,000	92,846	292,846		162,500	42,347	42,105	84,452	246,952	180,000	86,829	266,829	73,350	38,458	111,808		615,850	302,585	918,435	
FY 2021	200,000	87,770	287,770		162,500	39,998	39,730	79,728	242,228	180,000	82,855	262,855	73,350	37,002	110,352		615,850	287,355	903,205	
FY 2022	200,000	82,224	282,224		162,500	37,679	37,118	74,797	237,297	180,000	78,313	258,313	73,350	35,458	108,808		615,850	270,792	886,642	
FY 2023	200,000	76,348	276,348		162,500	35,061	34,304	69,365	231,865	180,000	73,286	253,286	73,350	33,815	107,165		615,850	252,814	868,664	
FY 2024	200,000	70,182	270,182		162,500	32,269	31,351	63,620	226,120	180,000	67,863	247,863	73,350	32,065	105,415		615,850	233,730	849,580	
FY 2025	200,000	63,716	263,716		162,500	24,891	28,260	53,151	215,651	180,000	62,169	242,169	73,350	30,205	103,555		615,850	209,241	825,091	
FY 2026	200,000	56,980	256,980		162,500	22,522	25,023	47,545	210,045	180,000	56,278	236,278	73,350	28,236	101,586		615,850	189,039	804,889	
FY 2027	200,000	49,654	249,654		162,500	19,501	21,689	41,190	203,690	180,000	50,198	230,198	73,350	26,157	99,507		615,850	167,199	783,049	
FY 2028	200,000	41,788	241,788		162,500	16,382	18,265	34,647	197,147	180,000	43,946	223,946	73,350	23,967	97,317		615,850	144,348	760,198	
FY 2029	200,000	34,452	234,452		162,500	13,179	14,744	27,923	190,423	180,000	37,542	217,542	73,350	21,693	95,043		615,850	121,610	737,460	
FY 2030	200,000	27,066	227,066		162,500	9,126	11,133	20,259	182,759	180,000	31,012	211,012	73,350	19,342	92,692		615,850	97,679	713,529	
FY 2031	200,000	19,270	219,270		162,500	6,566	7,473	14,039	176,539	180,000	24,346	204,346	73,350	16,921	90,271		615,850	74,576	690,426	
FY 2032	200,000	11,654	211,654		162,500	3,407	3,757	7,164	169,664	180,000	17,527	197,527	73,350	14,442	87,792		615,850	50,787	666,637	
FY 2033	200,000	3,908	203,908		162,500	1,112		1,112	163,612	180,000	10,592	190,592	73,350	11,908	85,258		615,850	27,520	643,370	
FY 2034										180,000	3,549	183,549	73,350	9,326	82,676		253,350	12,875	266,225	
FY 2035													73,350	6,700	80,050		73,350	6,700	80,050	
FY 2036													73,350	4,038	77,388		73,350	4,038	77,388	
FY 2037													73,350	1,350	74,700		73,350	1,350	74,700	
BALANCE	2,800,000	717,858	3,517,858		2,275,000	304,040	314,952	618,992	2,893,992	2,700,000	726,305	3,426,305	1,320,300	391,083	1,711,383		9,095,300	2,454,238	11,549,538	

**HARTFORD TOWN SCHOOL
DISTRICT**

**Financial Statements
and
Independent Auditors' Report**

As of and for the Year Ended
June 30, 2018



**The
Hartford
School District**



TYLER, SIMMS & ST. SAUVEUR, CPAs, P.C.
Certified Public Accountants & Business Consultants

Independent Auditors' Report

To the School Board
of Hartford Town School District

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Hartford Town School District as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Hartford Town School District as of June 30, 2018, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 4 to 12 and 47 be presented to supplement the basic financial statements. Also included as required supplementary information is the Schedule of State Contributions to Teachers' Pension and the Schedule of Proportionate Share of Net Pension Liability. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Hartford Town School District's basic financial statements. The combining schedule of fiduciary net position – agency funds and the collaborative schedule of income and expenses by program are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 *U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements.

The combining schedule of fiduciary net position – agency funds and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining schedule of fiduciary net position – agency funds and the schedule of expenditures of federal awards are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Other Reporting Required by *Governmental Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 7, 2018, on our consideration of the Hartford Town School District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Hartford Town School District's internal control over financial reporting and compliance.

Tyler, Lemons and St. Severeur, CPAs, P.C.

Lebanon, New Hampshire
December 7, 2018

Registration No. 92-545



TYLER, SIMMS & ST. SAUVEUR, CPAs, P.C.
Certified Public Accountants & Business Consultants

**Independent Auditors' Report on Internal Control Over
Financial Reporting and on Compliance and Other Matters
Based on an Audit of Financial Statements Performed in
Accordance with *Government Auditing Standards***

To the School Board
of Hartford Town School District:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Hartford Town School District (the District) as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the District's basic financial statements and have issued our report thereon dated December 7, 2018.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

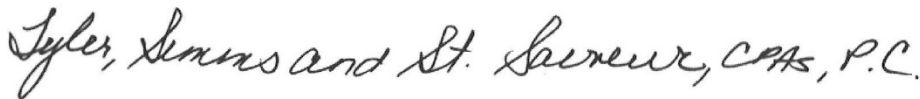
**Independent Auditors' Report on Internal Control Over
Financial Reporting and on Compliance and Other Matters
Based on an Audit of Financial Statements Performed in
Accordance with *Government Auditing Standards* (continued)**

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Lebanon, New Hampshire
December 7, 2018

VT License #92-545



TYLER, SIMMS & ST. SAUVEUR, CPAs, P.C.
Certified Public Accountants & Business Consultants

**Independent Auditors' Report on Compliance for Each
Major Program and Report on Internal Control Over Compliance;
Required by the *Uniform Guidance***

To the School Board
of Hartford Town School District:

Report on Compliance for Each Major Federal Program

We have audited the Hartford Town School District (the District) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended June 30, 2018. The District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance with each major federal program. However, our audit does not provide a legal determination of the District's compliance.

**Independent Auditors' Report on Compliance for Each
Major Program and Report on Internal Control Over Compliance;
Required by the *Uniform Guidance* (continued)**

Opinion on Each of the Major Federal Programs

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2018.

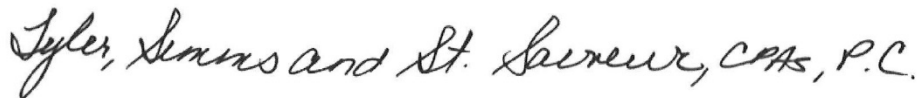
Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on a major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the *Uniform Guidance*, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the *Uniform Guidance*. Accordingly, this report is not suitable for any other purpose.



Lebanon, New Hampshire
December 7, 2018

VT License #92-545

HARTFORD TOWN SCHOOL DISTRICT
Schedule of Expenditures of Federal Awards
As of and for the Year Ended June 30, 2018

Federal Grantor/ Pass-through Grantor/ Program or Cluster Title	Federal CFDA Number	Grantor's Award Number	Expenditures
U.S. Department of Agriculture:			
Passed through State of Vermont Department of Education:			
Fresh fruits and vegetables program	10.582	4449T0931800	\$ 24,168
			<u>24,168</u>
Passed through State of Vermont Department of Education:			
National School Lunch Program	10.555	4450T0931800	183,719
National School Lunch Program (Commodities)	10.555	N/A	29,238
School Breakfast Program	10.553	4452T0931800	47,795
<i>Total Child Nutrition Cluster</i>			<u>260,752</u>
<i>Total U.S. Department of Agriculture</i>			<u>284,920</u>
U.S. Department of Education:			
Passed through State of Vermont Department of Education:			
Title I Grants to Local Educational Agencies	84.010	4250T0931801	<u>341,606</u>
Special Education Grants to States (IDEA-B)	84.027	4226T0931801	365,518
Special Education Grants to States (IDEA-B Proportionate)	84.027	4223T0931801	9,500
Special Education Grants to States (IDEA-B Preschool)	84.173	4228T0931801	17,135
<i>Total Special Education Cluster (IDEA)</i>			<u>392,153</u>
Education for Homeless Children	84.196	4265T0931801	<u>12,000</u>
Improving Teacher Quality State Grants (Title IIA)	84.367	4651T0931801	<u>116,175</u>
Career and Technical Education - Basic Grants to States	84.048	4318T0931801	<u>110,358</u>
Passed through State of New Hampshire Department of Education			
Career and Technical Education - Basic Grants to States	84.048	N/A	<u>91,678</u>
<i>Total Career and Technical Education - Basic Grants to States</i>			<u>202,036</u>
<i>Total U.S. Department of Education</i>			<u>1,063,970</u>
Total Expenditures of Federal Awards			\$ <u><u>1,348,890</u></u>

The accompanying notes the schedule of expenditures of federal awards
are an integral part of these financial statements.

HARTFORD TOWN SCHOOL DISTRICT
Notes to Schedule of Expenditures of Federal Awards
As of and for the Year Ended June 30, 2018

1. Basis of Presentation:

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal grant activity of Hartford Town School District under programs of the federal government for the year ended June 30, 2018. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (the "Uniform Guidance"). Because the Schedule presents only a selected portion of the operations of Hartford Town School District, it is not intended to and does not present the financial position, changes in net assets or cash flows of Hartford Town School District.

The District did not have any payments to subrecipients during the reporting period.

2. Summary of Significant Accounting Policies:

Expenditures reported on the Schedule are reported on the same basis of accounting as the basic financial statements. Such expenditures are recognized following the cost principles contained in Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. Pass-through entity identifying numbers are presented where available.

The District has not elected to use the 10 percent de minimus indirect cost rate to recover indirect costs as allowed under the *Uniform Guidance*.

3. Major and Non-Major Programs:

Uniform Guidance establishes risk-based criteria for determining major programs and selecting those federal programs to be tested for compliance with program requirements. The major programs for 2018 were the U.S. Department of Agriculture Lunch Fund programs 10.553, 10.555 and 10.582.

4. Noncash Assistance:

The value of the noncash assistance received was determined in accordance with the provisions of the *Uniform Guidance*.

5. Location of Programs:

The federal programs are operated out of both the General Fund (\$284,920) and the State and Federal Grants Fund (\$1,063,970).

HARTFORD TOWN SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
As of and for the Year Ended June 30, 2018

SECTION I – SUMMARY OF AUDITOR’S RESULTS

Financial Statements

Type of auditor’s report issued: Unmodified

Internal control over financial reporting:

- Material weakness(es) identified? _____ Yes X No
- Significant deficiency(ies) identified that are not considered to be material weaknesses? _____ Yes X No

Noncompliance material to financial statements noted? _____ Yes X No

Federal Awards

Internal control over major programs:

- Material weakness(es) identified? _____ Yes X No
- Significant deficiency(ies) identified that are not considered to be material weaknesses? _____ Yes X None reported

Type of auditor’s report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with Section 2CFR 200.516 (a)? _____ Yes X No

Identification of major programs:

CFDA Numbers	Name of Federal Program or Cluster
10.582	Fresh Fruits and Vegetables
10.555	National School Lunch
10.553	School Breakfast
10.555	National School Lunch (Commodities)

Dollar threshold used to distinguish between type A and type B programs: \$750,000

Auditee qualified as low-risk auditee? X Yes _____ No

HARTFORD TOWN SCHOOL DISTRICT
Schedule of Findings and Questioned Costs (continued)
As of and for the Year Ended June 30, 2018

SECTION II – FINANCIAL STATEMENT AUDIT FINDINGS

None

SECTION III – FEDERAL PROGRAM AUDIT FINDINGS

None

SECTION IV – SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

None

HARTFORD SCHOOL DISTRICT
2018 - 2019 School Calendar - Approved 12/13/17

	M	Tu	W	Th	F		M	Tu	W	Th	F
August	13	14	15	16	17	February					1
4	T	T	T*	T/AS	T	15	4	5	6	7	8
	X	28	29	30	31		11	12	13	14	15
							X	X	X	X	X
September							25	26	27	28	
19	H	4	5	6	7						
	10	11	12	13	14	March					1
	17	18	19	20	21	20	4	5	6	7	8
	24	25	26	27	28		11	12	13	14	15
							18	19	20	D	T/PC
October	1	2	3	4	5		25	26	27	28	29
22	T	9	10	11	12						
	15	16	17	18	19	April	1	2	3	4	5
	22	23	24	25	26	17	8	9	10	11	12
	29	30	31				X	X	X	X	X
							22	23	24	25	26
November				D	T/PC		29	30			
17	5	6	7	8	9						
	H	13	14	15	16	May			1	2	3
	19	20	X	X	X	22	6	7	8	9	10
	26	27	28	29	30		13	14	15	16	17
							20	21	22	23	24
December							H	28	29	30	31
15	3	4	5	6	7						
	10	11	12	13	14	June					
	17	18	19	20	21	4	3	4	5	6	G/T/S
	X	X	X	X	X		S	S	S	S	S
	X						S	S	S	S	S
January		X	2	3	4						
20	7	8	9	10	11						
	14	15	16	17	18						
	T	T	23	24	25						
	28	29	30	31							

Aug.20-24	In-service days (no classes for students)	T = Teacher In-service Days (No classes for students)
Aug.22	All Staff Breakfast	D = Early Dismissal for Students (1/2 day in-service)
Aug.23	Paraprofessional In-Service	H = Holiday; School closed for students and teachers
Aug. 28	First day of school for students	X = School closed for students and teachers
Sept.3	Labor Day (school closed)	S = Snow-day make-up day if needed
Oct.8	In-service day (no classes for students)	PC = Parent-teacher conferences
Nov.1	Early dismissal for students	G = Graduation
Nov.2	No classes students/K-8 Parent Conferences	AS = All Staff In-service Day
Nov.12	Veterans Day (school closed)	T* = Welcome Breakfast
Nov.21,22,23	Thanksgiving Recess (school closed)	First Quarter Ends:
Dec.24-Jan.1	Holiday Recess (school closed)	Second Quarter Ends:
Jan.21	MLK Day (In-service/no classes for students)	Third Quarter Ends: Oct.26 (42 days)
Jan.22	In-service day (no classes for students)	Year Ends: If no snow days Jan.11 (43 days)
Feb.18-22	Winter Recess (school closed)	Mar.29 (47 days)
Mar.21	Early Dismissal for students	First Trimester ends: Jun.6 (43 days)
Mar.22	No classes students/Elem. Parent Conferences	Second Trimester ends:
Apr. 15-19	Spring Recess (school closed)	Third Trimester ends: Nov.16 (55 days)
May 27	Memorial Day (school closed)	June 6 Last student day if no snow Mar. 8 (63 days)
June 6	Last student day if no snow days	June 7 Last teacher day if no snow Jun.6 (57 days)
June 7	In-service day OR 1 st snow make-up day	June 20 Last student day if 10 snow days
Jun.7-21	Snow-day make-up days (up to 10)	June 21 Last teacher day if 10 snow days
June 7	Graduation	

Student days must equal 175 and teacher days must equal 186



What is... Proficiency & Personalization?

PROFICIENCY

Why?



To prepare students for success in college, career and the 21st century, we need to ensure they master not only the basics, but relevant skills such as critical thinking, problem solving, and collaboration.



Achievement gaps continue to persist.

We need to provide relevant and rigorous learning opportunities to all students.



Scientific research has given us new insights into how the brain functions and how we best learn.

What?



There are clear expectations for learning.

Students advance when they demonstrate proficiency. The focus is on learning, not on time spent in the classroom.



Students collect evidence to demonstrate proficiency in the transferable skills and the content areas.

Assessment offers feedback on learning outcomes and transferable skills.



Academic achievement is reported separately from work habits.

Students receive multiple opportunities to meet learning expectations.

PERSONALIZATION



Different students learn in different ways.

Learning can take place anytime, anywhere.



Learning is integrated, not disconnected.

We need to motivate students to take greater responsibility for their education and for considering learning opportunities they might not consider.



Interest and passion play a role in learning.



Students have voice and choice in how they demonstrate learning expectations.

Instruction incorporates student's interests, strengths and needs.



Students plan a goal oriented pathway towards developing proficiency in the transferable skills and content learning outcomes.

Learning can take place beyond the classroom and school walls.



Instead of limited pathways to graduation, there are many potential pathways more customized to individual student needs.

We welcome feedback on this report.
If you have any comments or suggestions,
please email Noel Bryant, Assistant Superintendent at:
bryantn@hartfordschools.net



TOWN OF HARTFORD

Minutes of Town and School Meetings March 3, 2018

RESULTS OF AUSTRALIAN BALLOT FOR THE TOWN ON MARCH 6, 2018

1. *To elect the following Town officers:*

Town Moderator (1 yr.):	Kevin Stuart (9)
Two Select Board Members (2 yrs.):	Jameson Christopher Davis (708)
	Sandra Mariotti (498)
	Mike Morris (580)
	Kim Souza (970)
One Select Board Member (3 yrs.):	Simon Dennis (1078)
Town of Hartford Library Trustee (5 yrs.):	(0) Position Not Filled
2. Shall the Town authorize total fund expenditures for operating expenses of \$15,531,745.10 (plus any appropriations voted below), of which \$2,542,727 shall be raised by non-tax revenues.
In Favor: 1137 Opposed: 321
3. Shall the Town appropriate a sum of Seventy-Seven Thousand Fifty (\$77,050) Dollars to be paid to **Advance Transit** for public transportation services.
In Favor: 1232 Opposed: 263
4. Shall the Town appropriate a sum of Five Thousand (\$5,000) Dollars to be paid to **COVER Home Repair, Inc.** for qualified home repairs.
In Favor: 1213 Opposed: 272
5. Shall the Town appropriate a sum of Nine Thousand Five Hundred (\$9,500) Dollars to be paid to **The Family Place** for programs for families with young children.
In Favor: 1240 Opposed: 244
6. Shall the Town appropriate a sum of Four Thousand Five Hundred Fifty (\$4,550) Dollars to be paid to **Good Beginnings of the Upper Valley** for organization of volunteers to assist families with new babies.
In Favor: 1186 Opposed: 295
7. Shall the Town appropriate a sum of Seven Thousand Five Hundred (\$7,500) Dollars to be paid to **Good Neighbor Health Clinic and The Red Logan Dental Clinic** for medical and dental care.
In Favor: 1278 Opposed: 204
8. Shall the Town appropriate a sum of Eight Hundred (\$800) Dollars to be paid to **Green Mountain Retired Senior Volunteer Program (RSVP)** in support of senior volunteer programs.
In Favor: 1281 Opposed: 201
9. Shall the Town appropriate a sum of Three Hundred (\$300) Dollars to be paid to **Green Up Vermont** to support the purchase of Green Up bags, promotion, education and services.
In Favor: 1288 Opposed: 195
10. Shall the Town appropriate a sum of Ten Thousand (\$10,000) Dollars to be paid to **Hartford Historical Society** for collecting, conserving and displaying the Town's History.
In Favor: 1025 Opposed: 449
11. Shall the Town appropriate a sum of Seven Thousand (\$7,000) Dollars to be paid to **Headrest** for information, referral and crisis intervention services.
In Favor: 1162 Opposed: 311

12. Shall the Town appropriate a sum of Nine Thousand Nine Hundred Ninety-Five (\$9,995) Dollars to be paid to **Health Care & Rehabilitation Services of Southeastern VT, Inc.** for outpatient, mental health and substance abuse services.
In Favor: 1182 Opposed: 290
13. Shall the Town appropriate a sum of Nine Thousand (\$9,000) Dollars to be paid to **Southeastern Vermont Community Action (SEVCA)** for reducing the hardships of poverty.
In Favor: 1145 Opposed: 319
14. Shall the Town appropriate a sum of Six Thousand Eight Hundred (\$6,800) Dollars to be paid to **Stagecoach Transportation Services** for transportation services.
In Favor: 1050 Opposed: 406
15. Shall the Town appropriate a sum of Nine Hundred Ninety-Nine (\$999) Dollars to be paid to **Vermont Adult Learning** in support of adult education.
In Favor: 1161 Opposed: 307
16. Shall the Town appropriate a sum of Nine Hundred Seventy-Five (\$975) Dollars to be paid to **Vermont Association of the Blind and Visually Impaired (VABVI)** in support of blind and visually impaired Vermonters.
In Favor: 1294 Opposed: 177
17. Shall the Town appropriate a sum of Eight Hundred Forty-Five (\$845) Dollars to be paid to **Vermont Center for Independent Living** in support of Vermonters with disabilities.
In Favor: 1279 Opposed: 189
18. Shall the Town appropriate a sum of Forty-One Thousand Eight Hundred Eighty-Two (\$41,882) Dollars to be paid to **Visiting Nurse and Hospice of Vermont and New Hampshire, Inc.** for home health care and hospice care.
In Favor: 1262 Opposed: 217
19. Shall the Town appropriate a sum of Three Thousand Five Hundred (\$3,500) Dollars to be paid to **Windsor County Partners** for youth mentoring partnerships.
In Favor: 1122 Opposed: 340
20. Shall the Town appropriate a sum of Two Thousand (\$2000) Dollars to be paid to **Women's Information Service (WISE), Inc.** for ending gender-based violence.
In Favor: 1196 Opposed: 280

Dated at Hartford, Vermont this 7th day of March, 2018. ATTEST: Mary E. Hill, Town Clerk

RESULTS OF AUSTRALIAN BALLOT FOR THE SCHOOL DISTRICT ON MARCH 6, 2018

1. To elect the following School Officers:

School District Moderator (1 yr.):	Kevin Stuart (6)
School Director (3 yrs.):	Russell North (1221)
School Director (2 yrs.):	Nancy Russell (1201)
	Peggy George (24)
2. Shall the voters of the School District approve the School Board to expend \$38,157,440 which is the amount the School Board has determined to be necessary for the ensuing fiscal year? It is estimated that this proposed budget, if approved, will result in education spending of \$16,151.89 per equalized pupil. This projected spending per equalized pupil is 1.8% higher than spending for the current year.

In Favor: 901 Opposed: 451

Dated at Hartford, Vermont this 7th day of March, 2018 Attest: Mary E. Hill, Town Clerk

RESULTS of PRIMARY ELECTION (August 14, 2018)
(Districts 4-1 & 4-2 COMBINED, Except for State Representative)

US Senator:

Democratic: Folasade Adeluola (27); Bernie Sanders (871).
Progressive: No Candidate Listed (3 write-ins).
Republican: Roque "Rocky" De La Fuente (7); H. Brooke Paige (556); Jasdeep Pannu (43); Lawrence Zupan (89).

US Congress:

Democratic: Dan Freilich (158); Benjamin Mitchell (21); Peter Welch (709).
Progressive: No Candidate Listed (3 write-ins).
Republican: H. Brooke Paige (110); Anya Tynio (87).

Governor:

Democratic: James Ehlers (127); Christine Hallquist (357); Brenda Siegel (234); Ethan Sonneborn (49).
Progressive: No Candidate Listed (3 write-ins)
Republican: Phil Scott (218); Keith Stern (102).

Lt. Governor:

Democratic: David Zuckerman (803).
Progressive: No Candidate Listed (4 write-ins).
Republican: Don Turner Jr (223).

Treasurer:

Democratic: Beth Pearce (780).
Progressive: No Candidate Listed (3 write-ins).
Republican: H. Brooke Paige (171).

Sec. of State:

Democratic: Jim Condos (778).
Progressive: No Candidate Listed (2 write-ins).
Republican: H. Brooke Paige (159).

Auditor:

Democratic: Doug Hoffer (747).
Progressive: No Candidate Listed (3 write-ins).
Republican: H. Brooke Paige (145).

Atty. General:

Democratic: T.J. Donovan (770).
Progressive: No Candidate Listed (1 write-in).
Republican: H. Brooke Paige (136).

State Senator (three positions):

Democratic: Alison H. Clarkson (711); Richard J. "Dick" McCormack (672); Alice W. Nitka (626).
Progressive: No Candidate Listed (6 write-ins).
Republican: Randy A. Gray (160); Wayne D. Townsend (172); Jack Williams (138).

Probate Judge:

Democratic: Frederick M. Glover (722).
Progressive: No Candidate Listed (2 write-ins).
Republican: No Candidate Listed.

Asst. Judge:

Democratic: Jack Anderson (596); Ellen Terie (684).
Progressive: No Candidate Listed (2 write-ins).
Republican: No Candidate Listed (3 write-ins).

State's Atty.:

Democratic: David Cahill (753).
Progressive: No Candidates Listed (2 write-ins).
Republican: No Candidate Listed.

Sheriff:

Democratic: No Candidate Listed (15 write-ins).

Progressive: No Candidate Listed (1 write-in).

Republican: Michael Chamberlain (207).

High Bailiff:

Democratic: Michael E. Manley 721).

Progressive: No Candidate Listed (1 write-in).

Republican: No Candidate Listed (2 write-ins).

State Representative (*District 4-1; one position*):

Democratic: Randall Szott (147).

Progressive: No Candidate Listed.

Republican: No Candidate Listed (9 write-ins).

State Representative (*District 4-2; two positions*):

Democratic: Kevin "Coach" Christie (532); Rebecca White (566).

Progressive: No Candidates Listed (4 write-ins).

Republican: No Candidates Listed (18 write-ins).

District 4-1: TOTAL NUMBER OF VOTERS: 283 (includes 39 Absentee voters)

Democratic Ballots Counted: 188

Progressive Ballots Counted: 0

Republican Ballots Counted: 95

District 4-2: TOTAL NUMBER OF VOTERS: 972 (includes 88 Absentee voters)

Democratic Ballots Counted: 735

Progressive Ballots Counted: 4

Republican Ballots Counted: 233

Attest: Lisa M. O'Neil, Town Clerk

RESULTS of GENERAL ELECTION (November 6, 2018)
(Districts 4-1 & 4-2 COMBINED, Except for State Representative)

US Senator: Folasade Adeluola (32); Russell Best (33); Bruce Busa (13); Edward S. Gilbert Jr (23); Reid Kane (99); Brad J. Peacock (44); Bernie Sanders (3141); Jon Svitasky (12); Lawrence Zupan (678).

US Congress: Cris Ericson (130); Laura S. Potter: (57); Anya Tynio (882); Peter Welch (3240).

Governor: Trevor Barlow (46); Cris Ericson (44); Christine Hallquist (2006); Charles Laramie (31); Stephen Marx (49); Emily "Em" Peyton (25); Phil Scott (2133).

Lt. Governor: Murray Ngoima (128); Don Turner Jr (1334); David Zuckerman (2824).

Treasurer: Richard Morton (1121); Beth Pearce (3084).

Sec. of State: Jim Condos (3001); Mary Alice Hebert (148); H. Brooke Paige (1069).

Auditor: Marina Brown (180); Doug Hoffer (2728); Richard Kenyon (1192).

Atty. General: T.J. Donovan (3070); Rosemarie Jackowski (149); Janssen Willhoit (978).

State Senator: Alison H. Clarkson (2775); Randy A. Gray (1008); Richard "Dick" McCormack (2468); **(3 positions)** Alice W. Nitka (2424); Wayne D. Townsend (990); Mason Wade (343); Jack Williams (868).

Probate Judge: Frederick M. Glover (3524).

Asst. Judge: Jack Anderson (2702); Ellen Terie (3009).

State's Atty.: David Cahill (3653).

Sheriff: Michael Chamberlain (3537).

High Bailiff: Michael E. Manley (3570).

State Representative (District 4-1; one position): Randall Szott (809).

State Representative (District 4-2; two positions): Kevin "Coach" Christie (2309); Rebecca White (2315).

Justice of Peace (15 positions):
Ken Baldwin (1880); Dick Ballou (2065); Roy Black (2581); Susan Buckholz (2731); Pat Cook (2074); F.X. Flinn (2503); Don Foster (2435); Dan Fraser (2149); Nancy Howe (2596); Gabrielle Lucke (2602); Gayle Ottmann (1974); Kevin Raleigh (1938); Barb Reed (2486); Joe Trottier (1899); Write-ins-Mike Morris (119); William Brett Mayfield (36); and, 120 other write-in votes cast (each name received five or fewer votes).

Question 1: Shall the Town of Hartford advise the Selectboard to proclaim the second Monday in October as Indigenous People's Day, in place of Columbus Day?
In Favor: 2198 Opposed: 1780

Question 2: Shall the Town of Hartford advise the Selectboard to forward the attached resolution on Renewable Energy to the State of Vermont? WHEREAS climate change is one of the most urgent problems facing our state, nation, and the world, and WHEREAS, the vast majority of the scientific community recognizes fossil fuel and the expansion of fossil fuel infrastructure to be a major cause of climate change and WHEREAS, climate scientists predict New England will experience an increase in the frequency and intensity of severe weather events and flooding, such as Tropical Storm Irene in 2011, and WHEREAS, the State of Vermont has a goal in the Comprehensive Energy Plan to meet 90% of its remaining energy needs from renewable sources and to reduce greenhouse gas emissions by 80-95% below 1990 levels by 2050, yet has so far seen a moderate increase in emissions and at this rate will not meet its renewable energy goals. Now, therefore, be it resolved: That the Town urges the State of Vermont to: a. Halt any new or expansion of significant fossil fuel infrastructure, including but not limited to pipelines; and b. Firmly commit to 90% renewable energy for all people in Vermont; and c. Ensure that the transition to renewable energy is fair and equitable for all residents.
In Favor: 3283 Opposed: 839

Attest: Lisa M. O'Neil, Town Clerk

HARTFORD TOWN CLERK'S OFFICE
This 7th day of March 2018
at 1:30 AM **2018 ANNUAL TOWN MEETING MINUTES**
Recorded in Bk 39 Pg 795-796 HARTFORD HIGH SCHOOL
Mary E. Kelly Town Clerk 37 HIGHLAND AVENUE
WRJ, VT 05001
MARCH 3, 2018

Present: Town Moderator, Quinn Colgan; Selectboard Chair, Richard Grassi; Selectboard Vice-Chair, Dennis Brown; Selectboard Clerk, Sandra Mariotti; Selectboard Member, Simon Dennis; Selectboard Member, Rebecca White; Selectboard Member, Alan Johnson; Selectboard Member, Mike Morris; Town Manager, Leo Pullar; School Board of Directors Chair, Kevin Christie; School Board of Directors Vice Chair, Lori Dickerson; School Board of Directors Member, Peter Merrill; School Board of Directors Member, Michelle Boleski; Hartford School District Superintendent, Tom DeBalsi; Hartford School District Assistant Superintendent, Noel Bryant; Town Clerk, Beth Hill; Future Town Clerk, Lisa O'Neill; Executive Assistant, Eliza LeBrun; Administrative Assistant, Lana Livingston; Director of Parks & Recreation, Scott Hausler; Dawn Pullar; F. CATV; Charlie Merlo and company, representatives of the Hartford Historical Society, Hartford Community Coalition, Hartford Energy Commission, Hartford Conservation Commission, Hartford Tree Board, and members of the general public.

Absent: School Board of Directors Clerk, Nancy Russell

The citizens of Hartford who are legal voters are hereby warned to meet at the Hartford High School (Hanley Gym) in said Town on Saturday, March 3, 2018, at 10:00 a.m. for the purpose of transacting Town business not involving voting by Australian ballot.

Town Moderator, Quinn Colgan opened the Annual Town and School Meeting at 10:05am and led the pledge of allegiance. Mr. Colgan shared the rules and procedures that all attendees need to follow.

The Selectboard meeting was immediately recessed.

Immediately following the School Board meeting, Selectboard Chair, Richard Grassi; called the Annual Town Meeting to order at 11:00am.

1. Selectboard Chair, Richard Grassi asked to receive the reports of the town officers and agencies receiving appropriations.
 - a. Advance Transit – page 105 of Town Report, presented by Van Chestnut. F. X. Flinn asked Mr. Chestnut to explain why Advance Transit does not extend to the Upper Valley Aquatic Center or the Maxfield Playing Fields. Mr. Chestnut explained that A.T. depends on federal funding to expand their routes and there has been no increase to federal funding yet, but Advance Transit is making plans for if and when that happens.
 - b. Cover Home Repair – page 107 of Town Report, presented by Denise Johnson.
 - c. The Family Place – page 107, presented by Posie Taylor.
 - d. Good Beginnings of the Upper Valley – page 109, presented by Karen Morton.
 - e. Hartford Historical Society – page 94, presented by Roy Black.
 - f. Headrest – page 111, presented by Cameron Ford.
 - g. Health Care & Rehabilitation Center – page 111, presented by Whitney Hussong.
 - h. VNA/VNH – page 114, presented by Hillary Davis.
 - i. Windsor County Partners – page 115, presented by Amanda Culp.

Selectboard Chair, Richard Grassi thanked the agencies for their service and time.

2. **Selectboard Vice Chair, Dennis Brown; made a motion to vote to collect Town General and Highway Tax and the Town School District's Tax on real estate in two installments, the first being on or before August 10, 2018, and the second installment being on or before February 8, 2019 through the Treasurer. Selectboard Clerk, Sandra Mariotti; seconded the motion.**

The motion was called to question by the Town Moderator. The majority voice vote was aye. The motion carried.

3. Selectboard Clerk, Sandra Mariotti made a motion to vote what compensation the Town will pay its Town officers from the General Fund, effective July 1, 2018 pursuant to 24 V.S.A., Section 932. Moderator \$100 per annum; Board of Civil Authority \$50 per diem; Lister's \$20.00 per hour; Treasurer \$14,000 per annum; Selectboard \$75 per meeting, with the Chair receiving \$300 additional per annum and the Vice-Chair receiving \$150 additional per annum; such officials will receive mileage reimbursement in the amount equivalent to the rate authorized by the IRS when a town vehicle is not available to them. Selectboard Member, Simon Dennis seconded the motion.

The motion was called to question by the Town Moderator. The majority voice vote was aye. The motion carried.

4. Selectboard Chair, Richard Grassi asked the Selectboard and public if there was any other necessary and proper non-binding business to conduct.

Selectboard Clerk, Sandra Mariotti read a proclamation for Town Clerk Beth Hill into the minutes of the meeting as follows:

WHEREAS, upon the occasion of her retirement from the Town of Hartford on March 6, 2018 the Town of Hartford Selectboard wishes to express its sincere appreciation to Mary "Beth" Hill for her loyal and dedicated service to the citizens and Town of Hartford; and

WHEREAS, Mrs. Hill has served the residents of the Town of Hartford since 1992; and

WHEREAS, during her tenure as Town Clerk, Mrs. Hill has devoted countless hours to the residents and Town of Hartford and has provided sound experience and judgment while serving the community, and

WHEREAS, Mrs. Hill has served with professionalism, a positive attitude and grace under pressure; and

WHEREAS, Mrs. Hill has devoted her time, energy and talents to the Town of Hartford, serving with unfailing integrity, dignity, and thoughtful reflection and her career serves as a positive example to all who serve the public; and

WHEREAS, the Town of Hartford Selectboard and the citizens of Hartford, are most grateful for the many contributions Mrs. Hill has made during her long career in public service.

NOW THEREFORE, BE IT RESOLVED that the Town of Hartford Selectboard extends to Mrs. Hill best wishes for many years of good health and happiness during her retirement and all future endeavors.

Dated this 3rd day of March, 2018 in the Town of Hartford, Vermont.

Selectboard Chair, Richard Grassi presented Ms. Hill with a plaque in her honor.

Mrs. Hill thanked everyone for their support.

Selectboard Chair, Richard Grassi; also noted that Mr. Colgan would not be seeking re-election as the Town Moderator. Mr. Grassi thanked Mr. Colgan for his service to the Town of Hartford.

5. Selectboard member, Rebecca White made a motion to close the Annual Town Meeting at 11:50 am. Selectboard Member, Alan Johnson; seconded the motion. All were in favor and the motion carried.

Dated at Hartford, Vermont this 3rd day of March, 2018.

ATTEST: Mary E. Hill, Town Clerk

Mary E. Hill

Hartford Board of School Directors
Annual Floor/Town Meeting Agenda
March 3, 2018 @ 10:00 AM
Hartford High School Gymnasium

Present: Town Moderator, Quinn Colgan; Selectboard Chair, Richard Grassi; Selectboard Vice-Chair, Dennis Brown; Selectboard Clerk, Sandra Marfotti; Selectboard Member, Simon Dennis; Selectboard Member, Rebecca White; Selectboard Member, Alan Johnson; Selectboard Member, Mike Morris; Town Manager, Leo Pullar; School Board of Directors Chair, Kevin Christie; School Board of Directors Vice Chair, Lori Dickerson; School Board of Directors Member, Peter Merrill; School Board of Directors Member, Michelle Boleski; Hartford School District Superintendent, Tom DeBalsi; Town Clerk, Beth Hill; Future Town Clerk, Lisa O'Neil; Executive Assistant, Eliza LeBrun; Administrative Assistant, Lana Livingston; Director of Parks & Recreation, Scot Hausler; Dawn Pullar; F. CATV; Charlie Merlo and company, representatives of the Hartford Historical Society, Hartford Community Coalition, Hartford Energy Commission, Hartford Conservation Commission and Hartford Tree Board.

Missing: School Board of Director, Nancy Russell

The citizens of Hartford who are legal voters are hereby warned to meet at the Hartford High School (Hanley Gym) in said Town on Saturday, March 3, 2018, at 10:00 a.m. for the purpose of transacting Town business not involving voting by Australian ballot.

1. Town Moderator, Quinn Colgan opened the Annual Town and School Meeting at 10:05am and led the pledge of allegiance. Mr. Colgan shared the rules and procedures that all attendees need to follow.

The Selectboard meeting was immediately recessed.

2. To receive the reports of the Board of School Directors.
School Board of Directors Chair, Kevin Christie introduced Assistant School Superintendent, Noel Bryant to review the reports of the School District in the 2018 Town Report. Ms. Bryant reviewed each section of the report and explained the relevance. Ms. Bryant noted that Mr. Jim Vezina, Hartford School District Finance Director; was also present to answer any questions related to the financials in the School Report, or about the proposed budget.

School Board of Directors Member, Peter Merrill; made a motion to accept the reports of the School Board of Directors. The motion was seconded by School Board of Directors Member, Michelle Boleski.

The motion was called to question by the Town Moderator. The majority voice vote was aye. The motion carried.

3. Public Comment on Reports
Assistant School Superintendent, Noel Bryant noted that the Hartford School District Finance Director, Mr. Joseph Vezina; was present for any questions regarding finances and the proposed budget. There were no public comments.
4. To see what compensation the School District will vote to pay the School Board of Directors from School District funds pursuant to 16 V.S.A. 562.

School Board of Directors Member, Peter Merrill; made a motion to pay the School Board of Directors \$75.00 per meeting, to pay a stipend of \$150.00 to the Chair and a stipend of \$75.00 to the Clerk, effective March 14, 2018. The motion was seconded by School Board of Directors Member, Michelle Boleski.

HARTFORD TOWN CLERK'S OFFICE
This 19th day of March, 2018
at 10:30 AM/PM
Recorded in Bk. 29 Pg. 806-807
Lisa M. O'Neil Town Clerk

The motion was called to question by the Town Moderator. The majority voice vote was aye.
The motion carried.

4. To do any other necessary and proper non-binding business.
School Board of Directors Member, Peter Merrill; noted that long time School Board of Director Member, Lori Dickerson was not running again this year for a seat on the School Board. Mr. Merrill announced the School Boards intent to place a bench in Mrs. Dickerson's honor in the future green space designated during the paving of the new parking lot at the Hartford High School this summer.

School Board of Directors Chair, Kevin Christie; presented the following proclamation to Lori Dickerson:

WHEREAS, Lori Dickerson has served on the Hartford Board of School Directors, both as a Director and as Chair of the Board, and;

WHEREAS, her confidence, integrity and passion has enabled her to serve on and lead the Hartford School District with vision and effectiveness, and;

WHEREAS, her work on behalf of the School District, having gone far beyond that which might be expected, has shown extraordinary insight, sensitivity, patience and innovation;

NOW THEREFORE BE IT RESOLVED, by the Citizens of the Town of Hartford, that Lori Dickerson be given a vote of sincere appreciation for her 7 years of service as a Director including 2 years of service as the Chair of the Hartford Board of School Directors, and furthermore, that this resolution be recorded in the Town Records, dated this 3rd day of March, 2018.

School Board of Directors Member, Lori Dickerson; thanked the School Board of Directors and shared the reason that she ran for the School Board originally. Mrs. Dickerson ended with a challenge to the public to step up and offer their support, not just at Town Meeting, but at the monthly School Board meetings as well.

5. Adjournment.
School Board of Directors Member, Peter Merrill; made a motion to adjourn the Annual School Board Meeting at 10:45am. School Board of Directors Member, Michelle Boleski; seconded the motion.

The motion was called to question by the Town Moderator. The majority voice vote was aye.
The motion carried.

School Board of Directors Clerk

HARTFORD VERMONT TOWN MEETING CYCLE 2019



Budget Discussion and Candidates Night

Monday, February 25, 2019 at 7PM

Hartford High School Auditorium
37 Highland Avenue
White River Junction, VT

Town & School District Meeting Day

Saturday, March 2, 2019 at 10AM

Hartford High School Gymnasium
37 Highland Avenue
White River Junction, VT

Australian Ballot Voting Day

Tuesday, March 5, 2019 at 7AM – 7PM

Hartford High School Gymnasium
37 Highland Avenue
White River Junction, VT