

July 21, 2015

From: "London, Sarah" <Sarah.London@state.vt.us>

To: "Paul Heintz" <paul@sevendaysvt.com>

Subject: Your request

Hi Paul, attached please find records in response to your public records act request dated July 7, 2015. We have redacted personal contact information pursuant to 1 VSA 317(c)(7) and commercially sensitive information pursuant to 1 VSA 317(c)(9). The same records withheld from the WatchDog production were withheld in response to this request as executive privileged communications pursuant to 1 VSA 317(c)(1) and (c)(4) – specifically, the withheld records are substantive communications regarding a draft press release amounting to approximately 30 pages.

If you feel any information has been withheld in error, you may appeal to the Governor's Chief of Staff, Darren Springer, pursuant to 1 VSA 318.

I understand you are making additional public record act requests of this office, including requests for EB-5 related communications and SEC related communications. Now that we have completed this request, we will start to process your additional requests and will be in touch.

Thank you,

Sarah

Coriell, Scott

From: Getler, Al <agetler@burlingt.gannett.com>
Sent: Tuesday, May 12, 2015 9:37 AM
To: Becky Cassidy; Ron Redmond; Kelly Devine; Thomas Torti
Cc: Shannon, Tammy; Townsend, Mike; Coriell, Scott
Subject: Red Nose Day - Proclamation Event

Hi Folks!

Need your help and assistance.

Tomorrow at 9:30 AM, Mayor Weinberger will proclaim May 21 Red Nose Day. See www.rednoseday.org for more information.

Essentially, we need a crowd for the proclamation. The video of the proclamation is being submitted to NBC Universal for programming consideration. This will obviously be a positive for Burlington. Please urge your members and tenants to attend along with you and your staff. The whole thing will take about 20 minutes.

The Red Nose Day event will take at Burlington Town Center ALL DAY on May 21. WPTZ will broadcast from the mall throughout the day and Free Press Media will cover the event. This is a fund raising event with national attention.

Finally, to give you an idea of the potential success of this first annual day, Walgreens made and SOLD OUT of 5 million noses for the event nationwide. NBC will put on a two hour star-studded special on May 21.

Thanks,
Al

Al Getler
FreePressMedia
www.freepressmedia.com
Office - 802-660-1800
Mobile - 802-999-8771
@algetler

Coriell, Scott

From: Getler, Al <agetler@burlingt.gannett.com>
Sent: Tuesday, May 12, 2015 10:51 AM
To: Becky Cassidy; Ron Redmond; Kelly Devine; Thomas Torti
Cc: Shannon, Tammy; Townsend, Mike; Coriell, Scott
Subject: RE: Red Nose Day - Proclamation Event

Sorry, my bad. Proclamation reading is in front of City Hall.

-----Original Message-----

From: Getler, Al
Sent: Tuesday, May 12, 2015 9:37 AM
To: Becky Cassidy; Ron Redmond; Kelly Devine; Thomas Torti
Cc: Shannon, Tammy; Townsend, Mike; Scott Coriell
Subject: Red Nose Day - Proclamation Event

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Thanks,
Al

Al Getler
FreePressMedia
www.freepressmedia.com
Office - 802-660-1800
Mobile - 802-999-8771
@algetler

Coriell, Scott

From: Bourgeois, Kiersten
Sent: Monday, May 18, 2015 7:17 AM
To: Coriell, Scott; Torti, Tom; Miller, Elizabeth
Cc: Kunin, Lisa
Subject: Canadian Press Event 5-20

Hi Scott – FYI, our event on the 20th will be at the Hilton, not the Sheraton. Our guests will arrive around 1PM.

Not sure how you envision this – do you want the Gov to make the announcement prior to their arrival? Or do you want them to actually be a part of it? If so, we need to let the reps from Montreal Ouest, et. al. know. Also, will this include Tom's VT/Canada initiative, too?

Thanks,
Kiersten

Kiersten Bourgeois | Senior Project Manager
Vermont Agency of Commerce & Community Development
1 National Life Dr, Davis Bldg, 6th Floor | Montpelier, VT 05620-0501
802-793-4899 | 802-828-3383 fax
accd.vermont.gov

Coriell, Scott

From: Bourgeois, Kiersten
Sent: Tuesday, May 19, 2015 9:59 AM
To: Miller, Elizabeth; Kunin, Lisa
Cc: Coriell, Scott; Torti, Tom; Moulton, Pat
Subject: RE: QC-VT draft KB.docx
Attachments: Mission Attendees.xlsx

Good morning,

We just had our last prep call with the team that is coordinating this on the Quebec side, Ms. Lourdes Fretes, Senior Export Counselor for CIQMO (Commerce International Quebec Monteregie Ouest) and Mr. Armando Padilla-Zarco, Development Director & International Trade Counselor for CIQMO. Their colleague, Mr. Joseph Tuccinardi, handles the large industrial sector projects. And finally, Mr. Eric Souillac represents Canada Economic Development (fed employee) and serves as the Economic Development Director for the Greater Montreal area. For those of you who like org charts, this will help understand who Eric is: <http://www.dec-ced.gc.ca/eng/agency/chart/organizational.html>

We will be hosting about 20 guests, the majority of whom represent private sector businesses. I have attached the list. We have a good variety of participants, including food-related business owners, metal fab business reps and lighting designers/mfrs. Disregard the cells highlighted in red -- that was something that the Quebec team did. We confirmed this AM that this entire list of folks are planning to attend.

They won't be arriving much before 1:15-1:30 -- they confirmed that they will leave Champlain around 12 or 12:30.

Our team is prepped and ready to roll for tomorrow.

I will get you TPs for the Gov (for the event itself) in just a sec.

Thanks,
Kiersten

Company	Contact	Product/Service	Title
Agrocentre Belcan	Catherine Verdonck	Soybeans/corn products	Grain procurement and service advisor
AllerAir	Sam Teitelbaum	Manufacturer of air purification equipment for residential, commercial and industrial applications.	Président
Axsera inc.	Frank Head	Telecom services and products	Logistics Manager
BioSpeciMan	Jacques Brideau	Biopharm storage	Directeur de l'exploitation
Collège de Valleyfield	Patrick Fortin	CEGEP/Public Uni	Conseiller aux entreprises
DEC	Éric Souillac	Eco dev	Conseiller
Développement Économique Lasalle	Marianne Wurm	Eco dev	Economic Development Commissioner
Entreprise Bazz inc.	Jocelyne Brosseau	Lighting design and production	Controlleuse
Groupe Premiere Moisson inc.	Alexandre Sabourin	Artisan breads, pastries	Coordonateur Logistique
Industrie Billette	Jocelyn Billette	Custom steel fab	Représentant
Les constructions de Mausolées Carrier inc.	Vincent Crozet	Mausoleum mfr	Directeur d'usine
Les constructions de Mausolées Carrier inc.	Éric Jean	Mausoleum mfr	V-P division columbarium
L'Hermine SENC	Chantal Ouhmet	Maple Syrup	Co-Propriétaire
Liquid Capital Finnovation inc.	Clarence Rebeiro	Alternative Financing	Président
Melan Inc.	Garo Nazarian	Printing	
Robert Mosher Transport	Kevin Mosher	Bonded Trucking Company	Président
Robert Mosher Transport	Nancy Caron	Bonded Trucking Company	Commodity Manager
EXMO	Joseph Tuccinardi	Eco dev	Directeur grandes entreprises
CIQMO	Armando Padilla	Eco dev	Commissaire à l'international
CIQMO	Lourdes Fretes	Eco dev	Senior international counselor

Coriell, Scott

From: Miller, Elizabeth
Sent: Wednesday, May 20, 2015 8:03 AM
To: Torti, Tom; Coriell, Scott
Subject: Fwd: Today's press release

See below

Sent from my iPhone

Begin forwarded message:

From: "Moulton, Pat" <Pat.Moulton@state.vt.us>
Date: May 20, 2015 at 8:01:57 AM EDT
To: "Miller, Elizabeth" <Elizabeth.Miller@state.vt.us>, "Bourgeois, Kiersten" <Kiersten.Bourgeois@state.vt.us>, "Kunin, Lisa" <Lisa.Kunin@state.vt.us>
Subject: **Today's press release**

I shared the press release with Betsy last night. She would like to have the reference to VAAA taken out. She's okay that the press release references building on other efforts underway.

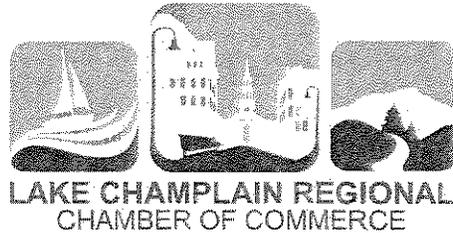
Pat

Patricia Moulton, Secretary
Agency of Commerce & Community Development
One National Life Drive
Dean C. Davis building, 6th Floor
Montpelier, Vermont 05620-0501
802-451-9578
Sent from my iPhone

Coriell, Scott

From: Tom Torti <tom@vermont.org>
Sent: Wednesday, May 20, 2015 8:53 AM
To: Coriell, Scott
Subject: FINAL: VQEI Press Release
Attachments: VQEI Press Release.docx

This should make everyone happy



Lake Champlain Regional Chamber of Commerce and Greater Burlington Industrial Corporation Host Montreal Ouest Trade Group and Quebec Business Leaders

Governor Shumlin and Legislative Leaders Attend Meeting and Expand Commitment to Strengthening Quebec Trade Opportunities

Governor Peter Shumlin, President Pro Tem John Campbell, Speaker of the House Shap Smith, and Tom Torti, President of the Lake Champlain Chamber of Commerce, today announced expanded commitments to Vermont-Quebec economic development, during a prospect visit by companies interested in learning more about doing business in Vermont. The event, hosted by the Lake Champlain Regional Chamber of Commerce, is part of their Vermont-Quebec Enterprise Initiative; an effort to position Vermont as the location of choice for Quebec companies looking to locate operations in the United States.

“I am very pleased to join LCRCC, Commerce International Quebec Monteregie Ouest, and Vermont and Quebec business leaders to strengthen our collective economic ties and highlight our efforts to place an even higher priority on working with our partners in Quebec and beyond”, said Gov. Shumlin. “Vermont and Quebec share more than just a border. We have a strong history of economic ties and business opportunities to build upon.”

Since 2003, a Vermont-Quebec cooperation agreement has been in place on issues critical to both governments. Issues in the agreement include economic development, energy, the environment, security, tourism, transportation, and agriculture. A recent visit by Quebec Premier Couillard to Burlington reaffirmed both governments’ commitment to strengthening this partnership.

The LCRCC has increased its longstanding Vermont-Canadian trade work in the past several months to ensure that Vermont is not only viewed as a premier vacation destination but also a desirable location for Quebec and other Canada-based businesses to base U.S. operations and supply chain partners. In March, LCRCC hosted a meeting between the Premier and Governor with key Vermont business interests and economic development leaders. During that visit, the Premier and Governor Shumlin agreed to work concretely to further Vermont-Quebec economic and direct business ties through their respective representatives, trade organizations, and private partners.

The Governor and the Vermont Legislature greatly assisted these efforts by providing in this year’s economic development bill funding for not only statewide economic development

marketing but also \$100,000 specifically for targeted marketing and business expansion initiatives to Quebec-based businesses, including conducting business outreach activities, promoting partnerships with Vermont businesses throughout the State, and facilitating site selection opportunities throughout the State.

"The time is right for us to step up our efforts to partner with Quebec business interests here in Vermont," said President Pro Tem John Campbell and Speaker Shap Smith. "The Legislature's support of funding to advance this effort will help strengthen trade opportunities and promote Vermont as a place for new investment from Quebec businesses in need of supply chain and other U.S.-based opportunities."

The Vermont-Quebec Enterprise Initiative is a cooperative effort guided by the Agency of Commerce and Community Development, in conjunction with the Lake Champlain Regional Chamber of Commerce and its collaborative partner the Greater Burlington Industrial Corporation (GBIC). Increased support of recruitment and business expansion activities will assist the Agency and its partners with their efforts to support a thriving private sector economy.

The Agency of Commerce and Community Development will deploy the funding appropriated by the Legislature to the LCRCC to allow the Vermont-Quebec Enterprise Initiative to strengthen its Quebec-Vermont business ties statewide, through creation of direct business-to-business opportunities, promotion of Vermont's assets to site selectors and consultants and other projects to promote investment. From Husky to Revision and Appalachian Flooring, Vermont has a history of success with U.S.-based locations for Canadian companies but it must do more to build upon these past successes.

Tom Torti, President of the Lake Champlain Chamber of Commerce, stressed the importance of enhancing Vermont's position as home to a thriving business ecosystem. "I look forward to working with the Governor and his team further this vision," Torti said. "We have a great story to tell and many strong assets that we will capitalize upon, including our excellent workforce training programs, robust telecommunications infrastructure, world class academic and medical institutions, and accessible governmental partners, all supported by employees known for their unrivaled work ethic."

Coriell, Scott

From: Bourgeois, Kiersten
Sent: Tuesday, May 26, 2015 7:38 AM
To: Miller, Elizabeth; Springer, Darren; Coriell, Scott; Torti, Tom
Cc: Moulton, Pat; Kunin, Lisa
Subject: St. A Messenger Editorial Re: Quebec Announcement
Attachments: St. Albans Messenger Editorial 23May15.pdf

FYI. Keenan gave me a heads up on this late Friday afternoon.

Tom and I will be meeting with Tim Smith sometime this week, as well as w/ the two other RDCs to clarify things, solicit their input, etc.

Kiersten Bourgeois | Senior Project Manager
Vermont Agency of Commerce & Community Development
1 National Life Dr, Davis Bldg, 6th Floor | Montpelier, VT 05620-0501
802-793-4899 | 802-828-3383 fax
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A \$100,000 discussion that needs resetting

In Burlington earlier this week Gov. Peter Shumlin, House Speaker L. Shap Smith and various leaders announced a \$100,000 economic development effort with Lake Champlain Regional Chamber of Commerce to lure business in Quebec to Vermont.

As Mr. Smith noted, "It's a market that's 90 miles away -- I guess depending on how fast you drive and how far away, or easy it is to get across the border -- but it's one that is probably not tapped as much as we can."

Actually it's 70 miles, not 90 miles.

It's 90 miles to Burlington, 70 miles to St. Albans, and 61 miles from Montreal to Swanton.

Why would the state appropriate \$100,000 to the Lake Champlain Regional Chamber of Commerce to draw Quebec businesses to Chittenden County bypassing Franklin County?

Or is that that a misinterpretation of legislative intent?

According to the wording in S. 133, the legislation including the appropriation, it reads: "(2) \$100,000.00 to the Agency of Commerce and Community Development to implement a targeted marketing and business expansion initiative for Quebec-based businesses, including conducting business outreach activities, promoting partnerships with Vermont businesses throughout the State, and facilitating site selection and collocation at sites throughout the State."

Nowhere in the legislation do we read Lake Champlain Regional Chamber of Commerce.

The money itself comes from the Vermont Enterprise Fund, which was initially set aside by the governor to help IBM. According to reports, the Lake Champlain Regional Chamber of Commerce had been working with the governor's office for several weeks before adjournment to secure the money.

Tom Torti, president of the chamber, was reported as saying most of the money would be spent hiring a new staffer.

If, according to the legislation, the money is something to be used "throughout the state", then why would it be centered in Burlington?

This is what happens when last second negotiations take place in conference committees seconds before adjournment. There is little to no communication and what one group hears, another does not.

The state's regional development corporations [save perhaps GRIC] knew nothing about the Quebec initiative.

That's particularly galling to groups like Franklin County Industrial Development Corporation, which has an extensive history with Quebec businesses. FCIDC has spent \$30,000 of its own money in the last several years pursuing the same initiatives.

Perhaps it should be reimbursed?

What's bothersome about this kerfuffle is that economic development in Vermont is next to impossible even when the communication is good. When the communication is poor, and when the effort ends up creating tensions internally, then it becomes even more difficult to get something done.

Thus, the reset button needs to be hit on this venture.

The money needs to be sent directly to the Agency of Commerce and Community Development. It is the agency's responsibility to spend the money in a manner that is most effective and most inclusive.

It stands to reason that it makes no sense to coax Quebec businesses into Chittenden County bypassing Franklin and Grand Isle counties. This is a shared feeling by the folks in Lamoille, and Orleans, and Essex counties.

It is probably a bit confusing to the folks in Quebec as well. Why would we be shoveling them toward Burlington as a sole destination? Something wrong with the rest of us that they need to know?

The agency, under the direction of Pat Moulton, is best equipped to bring the conversation back to a politically neutral position. She's the one who understands the need for the regional development directors to be in the loop and to be part of the discussion as to how Vermont's economic development efforts can best be coordinated to maximize the investment in approaching Quebec businesses.

It's a good conversation to have. It's a good direction. No region offers more immediate potential than the province of Quebec. But how we proceed is a conversation that needs to be more inclusive than what this week's news conference in Burlington showed. This is the problem with last second negotiations in conference committees with no time for discussion.

by Emerson Lynn

From: Tom Torti <tom@vermont.org>
Date: June 1, 2015 at 3:59:22 PM EDT
To: "Springer, Darren" <Darren.Springer@state.vt.us>
Subject: RE: Meeting to Discuss VT-Quebec-Canada Trade

Absolutely. I spoke to Lisa earlier and asked her to join us.

We are making good progress in terms of setting up the advisory group and reaching out to the RDC's. Both St. J and Lamoille County are absolutely OK with the VQEI and happy to collaborate. We are meeting with Franklin County on Wednesday. Also, on Wednesday, we are having a follow up meeting to the 5/20 event at 9 at my office. Please attend if you have the time. We'll be discussing specific outreach efforts with the 3-4 live prospects that we have.

T.

From: Springer, Darren [<mailto:Darren.Springer@state.vt.us>]
Sent: Monday, June 1, 2015 3:50 PM
To: Torti, Tom
Subject: RE: Meeting to Discuss VT-Quebec-Canada Trade

Hi Tom,

Ok if Lisa Kunin joins this lunch? She is doing some regional work for us with Quebec and will be in Burlington with me for the mtg later that day at 2pm.

Thanks,
Darren

-----Original Appointment-----

From: tom@vermont.org [<mailto:tom@vermont.org>]
Sent: Tuesday, May 26, 2015 2:39 PM
To: Torti, Tom; 'Matthiesen, Birgit'; Bourgeois, Kiersten; Springer, Darren; Miller-EXE, Elizabeth
Subject: Meeting to Discuss VT-Quebec-Canada Trade
When: Friday, June 12, 2015 12:00 PM-1:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Ice House -- Battery St. Burlington

When: Friday, June 12, 2015 12:00 PM-1:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Ice House -- Battery St. Burlington

Note: The GMT offset above does not reflect daylight saving time adjustments.

~~*~*~*~*~*~*~*~*

From: Tom Torti <tom@vermont.org>
Date: May 27, 2015 at 11:19:44 AM EDT
To: "Miller, Elizabeth" <Elizabeth.Miller@state.vt.us>
Cc: "Springer, Darren" <Darren.Springer@state.vt.us>
Subject: RE: Advisory Board: Granquist -- Gov's Office position

Thanks

-----Original Message-----

From: Miller, Elizabeth [<mailto:Elizabeth.Miller@state.vt.us>]
Sent: Wednesday, May 27, 2015 11:14 AM
To: Torti, Tom
Cc: Springer, Darren
Subject: Re: Advisory Board: Granquist -- Gov's Office position

On first yes

Oliver Olsen thought he'd be willing and it would align with other appointment I mentioned. Governor thinks it is great idea. Needs to be executed but I expect he'd be willing given intersection of SVt Econ initiative in bill.

On two not yet by me; have had a few convos but haven't advanced yet. Do have it on my list.

Sent from my iPhone

On May 27, 2015, at 11:11 AM, Tom Torti
<tom@vermont.org<<mailto:tom@vermont.org>>> wrote:

Hi:

Two questions: Did you get anywhere with the idea that Wayne Granquist could serve on the advisory committee and any further conversation on transferring the position..that would make getting this done a lot simpler

T

From: "Moulton, Pat" <Pat.Moulton@state.vt.us>
Date: June 4, 2015 at 4:35:33 PM EDT
To: "Kunin, Lisa" <Lisa.Kunin@state.vt.us>
Cc: "Bourgeois, Kiersten" <Kiersten.Bourgeois@state.vt.us>, "Torti, Tom" <Tom@vermont.org>, "Springer, Darren" <Darren.Springer@state.vt.us>, "Trombley, Shana" <Shana.Trombley@state.vt.us>
Subject: Re: US Consulate in Montreal

Excellent! Thanks!

Patricia Moulton, Secretary
Agency of Commerce & Community Development
One National Life Drive
Dean C. Davis building, 6th Floor
Montpelier, Vermont 05620-0501
802-451-9578
Sent from my iPhone

On Jun 4, 2015, at 4:14 PM, "Kunin, Lisa" <Lisa.Kunin@state.vt.us> wrote:

Just a quick update. I had a call today with Jesse Potter, Political and Economic Affairs Officer at the U.S. Consulate in Montreal. It was a very good conversation – he had done his research and asked about the Vermont-Quebec Enterprise Initiative. He also relayed that the Consulate and its commerce folks are very excited about helping us plan a trade mission this fall.

Jesse is going to speak with the Consul General on Monday (she's traveling this week), and get back to me about how she would like to proceed in terms of reaching out/connecting with the Quebec Delegate in Boston. He is also researching the Quebec calendar of events to see if there might be upcoming conference that might help us maximize the visit.

Lisa Kunin
Executive Assistant to the Governor
Lisa.Kunin@state.vt.us
802-828-3333

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From: "Richards, Alyson" <Alyson.Richards@state.vt.us>
Date: June 1, 2015 at 11:48:51 AM EDT
To: "Torti, Tom" <Tom@vermont.org>
Cc: "Sand, Robert" <Robert.Sand@state.vt.us>, "Springer, Darren" <Darren.Springer@state.vt.us>
Subject: RE: NGA's Reducing Prescription Drug Abuse Conference in Burlington

Thanks for the prompt reply, Tom. We will definitely let you know if we need any support.

No cross-border folks coming to this one, only US State teams. But will certainly let you know as any events involving our Northern partners come together in the future.

Best,
Aly

-----Original Message-----

From: Tom Torti [<mailto:tom@vermont.org>]
Sent: Monday, June 01, 2015 11:40 AM
To: Richards, Alyson
Cc: Sand, Robert; Springer, Darren
Subject: RE: NGA's Reducing Prescription Drug Abuse Conference in Burlington

Aly:

Thanks for letting me know. If you need anything from the Chamber or Convention Bureau, please let me know. Happy to help in any way we can.

Are there any Canadian-Quebec (federal or provincial) folks coming? If so, maybe we can work some cross-border trade discussions into the mix.

Tom T

-----Original Message-----

From: Richards, Alyson [<mailto:Alyson.Richards@state.vt.us>]
Sent: Monday, June 1, 2015 10:08 AM
To: Torti, Tom

Cc: Sand, Robert; Springer, Darren
Subject: NGA's Reducing Prescription Drug Abuse Conference in Burlington

Dear Tom,

Hope all is well! I wanted to give you a heads up that the National Governor's Association will be coming to town to host the closing meeting of this year's NGA Reducing Prescription Drug Abuse Academy at the Burlington Hilton from Monday, June 8 to Tuesday, June 9 at 2pm.

Governor Shumlin co-hosted this year's Academy with Nevada Governor Brian Sandoval, and will be kicking off this meeting which will consist of state teams from the six participating states, as well as NGA staff and content experts. There will probably be around 50 people involved.

Here is the link with the details for the event:

<http://www.event.com/events/nga-state-policy-academy-on-reducing-prescription-drug-abuse/event-summary-42b36d4a12904d17814bf0de389cad8d.aspx>

Please let me know if you have any further questions or concerns. We just wanted to be sure we were staying in touch as groups like this come into town for events.

Thanks and hope to see you soon.

Best,
Aly

Alyson Richards
Deputy Chief of Staff
and Director of Intergovernmental Affairs Governor's Office

(802) 828-6403 direct
(802) [REDACTED] cell
alyson.richards@state.vt.us<<mailto:alyson.richards@state.vt.us>>

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Website<<http://governor.vermont.gov/>> |
Facebook<<http://www.facebook.com/Governor.Peter.Shumlin>> |
Twitter<<https://twitter.com/#!/GovPeterShumlin>> |
YouTube<<http://www.youtube.com/user/VTGovernor>>

Begin forwarded message:

From: "Bourgeois, Kiersten" <Kiersten.Bourgeois@state.vt.us>
Date: May 28, 2015 at 1:18:05 PM EDT
To: "Kunin, Lisa" <Lisa.Kunin@state.vt.us>, "Moulton, Pat" <Pat.Moulton@state.vt.us>, "Springer, Darren" <Darren.Springer@state.vt.us>, "Torti, Tom" <Tom@vermont.org>
Subject: RE: Vermont-Quebec Efforts - quick update

Thanks, Lisa! This is fantastic.

We are working on specific follow-up packages for each participant from the 5-20 event that was held in Burlington and will be coordinating with the VT team (S. Miller, M. Keller, et.al.) next week to make sure that we collaborate. We are also doing some one-on-one outreach with certain folks to talk about how the VQEI will work to assure that this will be a statewide effort.

Finally, we have followed up with Claudine Carpentier of the FCCQ to see when we might be able to go to Mtl and review specific ideas for the MOU with the VQEI. I'll try to schedule that and perhaps a visit to the Montreal Ouest team on the same day. We are trying to confirm a date before summer holidays commence.

From: Kunin, Lisa
Sent: Thursday, May 28, 2015 1:10 PM
To: Moulton, Pat; Bourgeois, Kiersten; Springer, Darren; Torti, Tom
Subject: Vermont-Quebec Efforts - quick update

Just a quick update:

1. Quebec Trip: I have reached out to Marie-Claude Francoeur, Quebec Delegate to New England, to inform her that the Governor would like to follow up on his conversation with the Premier about a fall visit to Quebec for economic development/trade meetings. The Premier's Chief of Staff, Jean-Louis Dufresne, participated in this conversation, so in the interest of ensuring the Premier's office and the Quebec Boston office are both aware of upcoming plans, I have asked Marie-Claude if we might schedule a conference with the two of them and our office.
2. U.S. Consulate Montreal: The Governor is supportive of having the U.S. Consulate in Montreal assist with the planning of a fall trade mission. He had a brief conversation with Consul General Nina Fite about this at the March 23rd dinner with the Premier. I will reach out to C.G.'s office once I have connected with the Premier's office.

3. Meeting with Marie-Claude Francoeur: I have suggested to Marie-Claude that if she plans to be in Vermont, we think it would helpful to have her meet with Darren, Justin Johnson and members of the Governor's team working on trade and economic development issues. She travels to New Hampshire most weekends, so I am hopeful that we might be arrange a meeting in the coming month.
4. I do not have any changes to the Vermont-Quebec Enterprise Initiative circulated by Tom yesterday;
5. The Governor's letters to the Quebec businesses (as well as the condolence to Armando Padilla) were mailed Wednesday morning. I have attached a scanned copy.

Lisa Kunin
Executive Assistant to the Governor
Lisa.Kunin@state.vt.us
802-828-3333

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From: "Kunin, Lisa" <Lisa.Kunin@state.vt.us>
Date: May 26, 2015 at 12:43:29 PM EDT
To: "Bourgeois, Kiersten" <Kiersten.Bourgeois@state.vt.us>
Cc: "Miller, Elizabeth" <Elizabeth.Miller@state.vt.us>, "Springer, Darren" <Darren.Springer@state.vt.us>, "Torti, Tom" <Tom@vermont.org>
Subject: RE: Debrief - Montreal Ouest/Monteregie Meeting

Hi Kiersten,
I would be happy to participate in the follow-up meeting. Just let me know the date and time.

Thanks,
Lisa

From: Bourgeois, Kiersten
Sent: Tuesday, May 26, 2015 11:42 AM
To: Kunin, Lisa
Cc: Miller, Elizabeth; Springer, Darren; Torti, Tom
Subject: Debrief - Montreal Ouest/Monteregie Meeting

Hi Lisa – we have scheduled a meeting with the participants of the 5-20 event (S. Miller, D. Baker, G. Maguire, M. Keller, A. Simenon, R. Casey and I. Sutherland) to talk about follow-up, coordination and next steps.

We want to extend this invitation to you as well in the event you are able/want to participate.

Thanks!

Kiersten Bourgeois | Senior Project Manager
Vermont Agency of Commerce & Community Development
1 National Life Dr, Davis Bldg, 6th Floor | Montpelier, VT 05620-0501
802-793-4899 | 802-828-3383 fax
acd.vermont.gov

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Monday, March 09, 2015 10:47 AM
To: Torti, Tom
Subject: Re: Bank

Great
Thx

Sent from my iPhone

On Mar 9, 2015, at 10:06 AM, Tom Torti <tom@vermont.org> wrote:

Got email from Mike. Different tonal quality than what I think LM heard from him. Not supportive.....

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Sunday, March 15, 2015 4:44 PM
To: Torti, Tom
Subject: HAC draft re: labor savings fyi
Attachments: W~House Committee on Appropriations~FY2016 Draft Labor Savings Approaches~3-13-2015.pdf; ATT00001.txt

<http://legislature.vermont.gov/assets/Documents/2016/WorkGroups/House%20Appropriations/FY2016%20State%20Budget/W~House%20Committee%20on%20Appropriations~FY2016%20Draft%20Labor%20Savings%20Approaches~3-13-2015.pdf>

DRAFT Discussion only 3/13/2015
Suggestions Received on Labor Component of Budget

1. Recommendations that the Governor consider in making the cuts necessary to meet the proposed \$10.8 million reduction in labor and personnel expenses

- Elimination of positions – RIFs should be proportional across exempt, management, supervisory and line positions
- No increases or limited increases for exempts
- Reduce travel and use telephone and video conferencing where possible
- Reductions in allowed overtime
- Cut bottled water allowance and increase use of bottle filling water fountains
- Review the use of outsourcing too much? Too little?

2. Bumpers on bargaining for the next go round. This could be one of two things:

A. Specific changes to the subjects for bargaining in relation to the State employees' contract that will limit the growth of the State's payroll. The Committee will provide more specific direction on this item in the next few days.

- Automatic reopener if Cadillac tax still in place in 12 months

B. Recommendations for provisions that the Governor should attempt to have incorporated into the next State employees' contract to reduce the growth of the State's payroll.

- Mileage cannot exceed fleet amounts
- Limits on wages and benefits
- No overtime in excess of Fair Labor Standards Act
- Sliding scale on health care payments
- Flat pay increase rather than percent to avoid escalation at top
- Other?

3. Specific proposals from the Executive, for which the Executive will be providing proposed language during the coming week, that the Committee may choose to incorporate. These proposals may include:

- Review changes to the use of overtime in the calculation of pensions; and
- A provision permitting State employees whose salary is set by statute to voluntarily forego a raise or temporarily reduce their salary during a budget crisis.

4. Potential studies provisions related to:

A. Classification reform to a new modern system that

- Is easier and more flexible to administer
- Better reflects the work performed by state employees
- Provide a common platform for organizing, assigning, and managing jobs
- Identify career paths
- Ensure compensation is competitive, equitable, and fiscally sound

B. Review Alternative negotiation strategies to ensure no bias

C. Alternative health care provision through exchange with flat state assistance

D. Administration shall develop strategies to reduce top level positions

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Sunday, March 15, 2015 4:45 PM
To: Torti, Tom
Subject: 4239_001.pdf HAC document re labor savings
Attachments: 4239_001.pdf; ATT00001.txt

DRAFT Discussion only 3/13/2015
Suggestions Received on Labor Component of Budget

1. Recommendations that the Governor consider in making the cuts necessary to meet the proposed \$10.8 million reduction in labor and personnel expenses

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- Identify career paths
- Ensure compensation is competitive, equitable, and fiscally sound

B. Review Alternative negotiation strategies to ensure no bias

C. Alternative health care provision through exchange with flat state assistance

D. Administration shall develop strategies to reduce top level positions

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Monday, March 16, 2015 5:40 PM
To: Torti, Tom
Cc: Kunin, Lisa
Subject: Re: Quebec Premier's Visit

Agreed. I received good briefing material for this today; will send it over with a proposed agenda and we can chat! thanks again for the help on this - really appreciated.

Elizabeth H. Miller
802-522-3090, cell
elizabeth.miller@state.vt.us

On Mar 16, 2015, at 4:56 PM, Work <tom@vermont.org> wrote:

Hi Lisa and Liz:

They are very serious about rolling up their sleeves and using this as a working meeting. So, we should have a tight agenda.

T

Sent from my iPhone

Begin forwarded message:

From: "Catherine Z. Davis" <cathy@vermont.org>
Date: March 16, 2015 at 3:18:37 PM EDT
To: Tom Torti <tom@vermont.org>, Lisa Quinlan <quinlan@vermont.org>
Subject: Quebec Premier's Visit

Tom-

Here is a list of what they would like- let me know how you'd like to handle. I put names next to each item.

-We should clear the side parking lot for them that afternoon (Amanda email on Monday morning and reminder at 2:30)

-They would like us to reserve the garage spot closest to the building for the Premier's car (Amanda- place cone first thing Monday morning?)

-I let them know that he could use your office if he needs to make a phone call etc(they asked for one with a lock on the door)

- We need a Quebec flag - NOT a Canadian flag. If we don't have one, we can let them know and they can provide one. (Tom?)

-They would like table tents for each participant on the table (Tom to provide Amanda list)

--They would like coffee, tea, water and cookies served. (Amanda brew/place coffee, Lauren procure bottled water, tea & cookies)

-The Premier should sit at the center of the table with the Governor to his left. You should sit across from them. You will be responsible for cutting people off who drone on too long off and for adjourning on time.

-There may be some Quebec news photographers present at the very beginning and also a possible group shot on the front steps at the conclusion of the meeting. Vermont press are not being invited.

.....
Catherine Z. Davis

Vice President for Strategy & Public Affairs
Lake Champlain Regional Chamber of Commerce & GBIC
60 Main Street, Suite 100, Burlington VT, 05401
802.863.3489 x 206 | cathy@vermont.org | www.vermont.org

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Wednesday, March 18, 2015 4:21 PM
To: Torti, Tom
Subject: Re: Efficiency Study

Aware of public works
They bid on an RFP related to this and Jeb and Reardon did not go forward with it
Can fill you in

Sent from my iPhone

On Mar 18, 2015, at 4:04 PM, Tom Torti <tom@vermont.org> wrote:

Liz:

I let the Board know that the Chamber's focus this summer will be on government efficiency, structure and civil service rules/regulations. They are thrilled – really.

There is a company called Public Works that consults with states to conduct full scale efficiency reviews. It is staffed by former top level state executives and subject matter experts (www.public-works.org). If the state were to use an outside group to look at many of the issues we are, there could be a good synergy at the end that the admin and legislature could use.

Just a thought.

T

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Thursday, March 19, 2015 9:30 PM
To: Torti, Tom
Cc: Kunin, Lisa; Moulton, Pat; Bourgeois, Kiersten
Subject: 'ACCD Briefing for Lake Champlain Regional Chamber of Commerce Meeting.docx'
Attachments: ACCD Briefing for Lake Champlain Regional Chamber of Commerce Meeting.docx.docx;
ATT00001.txt

Hi All: Tom and I talked today and I edited the briefing material to reflect our discussion and Tom's suggested questions etc. Take a look. Tom, if you feel this is adequate I am fine with you sending it to the Vermont-side participants you have arranged to attend. I can send to Mayor, Gov, and the rest of the state government participants once you tell me you think it is good to go. Copying Lisa Pat and Kiersten so that they have the spruced up copy. If anyone has changes they want to make, feel free but otherwise we can consider this final. Lisa I don't think we should supply this directly to QC in this format but if you learn they want more briefing please let me know and we can modify this accordingly. Liz

Lake Champlain Regional Chamber of Commerce Meeting with Governor Shumlin and Premier Couillard

Background and Briefing Information

Vermont and Quebec Business Partnerships and Companies

There are many companies in Vermont that have a Quebec-based corporate parent or other relationship.

- **VELAN Valve** –VELAN is headquartered in Montreal and designs/manufactures valves of all sizes. They recently appointed a new CEO, Mr. Yves Leduc. VELAN also has three other facilities in Montreal and one in Granby. Their only US plant is in Williston (Avenue C) and employs approximately 150. They have 2,000 employees worldwide.
- **Revision** – With a presence in Essex and Newport, Revision makes protective eyewear and helmet systems. Their operational headquarters are in Vermont, but there is still a significant presence that remains in Montreal. Several years ago, Revision acquired an Ontario-based lithium ion battery company.
- **Kaycan** – Kaycan is a manufacturer of vinyl siding with a production facility in Richford. Its corporate headquarters are in Montreal.
- **Appalachian Flooring** – Appalachian Flooring is headquartered in Cowansville, Quebec with a Vermont operation in North Troy. The company makes engineered flooring.
- **Green Mountain Power/Vermont Gas** – Owned by Gaz Metro. Presence in Vermont may offer opportunity for introduction and partnership to Quebec-based renewable energy and energy technology companies, to complement Vermont's growing green energy tech firm sector.
- **Louis Garneau** – Manufacturers of premium cycling accessories. Louis Garneau completed a new building last summer in Derby where they employ approximately 100 people.
- **Peerless Clothing** – Peerless is the largest supplier of Canadian made and imported menswear to the US. They make products for companies including Ralph Lauren and DKNY. Peerless employs approximately 300 and has several hundred thousand square feet in St. Albans.
- **IBM** – IBM Vermont enjoys a strong relationship with their Bromont sister corporation (established there in 1972 and has about 2500 employees). The Bromont site is not within the scope of the pending GlobalFoundries acquisition of the Essex site.
- **GE-Aviation** – GE Aviation has a strong relationship with the GE-Aviation Bromont facility.
- **Callebaut** – headquartered in Switzerland, Callebaut chocolatier has production facilities in St. Albans, Vermont and St. Hyacinth, Quebec. The two operations work closely together.

Business and Commerce Partnerships

There is no Vermont-affiliated trade office in Quebec, although both the State and various economic development organizations in Vermont work with counterparts in Quebec, including:

- **Federation of Quebec Chambers of commerce (FCCQ)** – The State of Vermont has begun working more closely with this organization to promote FCCQ's efforts to establish a trade corridor. Additionally, the Agency of Commerce and Community Development has engaged in conversations about entering into a MOU to formalize relationships
- **Vermont Aerospace and Aviation (VAAA) and AeroMontreal** – under an MOU, these two association groups share industry information, collaborate in organizing seminars and training, etc.

Export/Import Snapshots

Quebec is Vermont's largest trading partner. 2014 import/export numbers dipped from 2013, in part due to lower natural gas pricing.

- In 2014, Vermont imported \$3,081,332,084 worth of goods from Quebec. This was a decrease of 5.43% from 2013.
 - The top import from Quebec is electricity and natural gas, and the second is industrial machinery. Together, the two account for about 2/3 of our total imports from Quebec.
- In 2014, our exports to Quebec totaled \$1.25 billion.
 - The two largest sectors are electrical machinery, television equipment, etc. (\$922 million) and industrial machinery/computers (\$68 million). This represents a 4% decrease overall from 2013.

Supply Chain Opportunities

There are several opportunities for Quebec-based companies to sell to Vermont (and the US)

Definitions and background:

Buy America Provisions – apply to federal transportation projects and the inputs for such projects

Buy American Act – enacted in the 1930s, and is more relevant to this conversation

Canadian Companies Selling to US Government

Buy American provisions provide some incentive for foreign firms to diversify supply chain to include a portion of American-made inputs into final product, or to open U.S. based manufacturing facilities. At this time, Buy American applies to goods and services purchased by the federal government. The Quebec government does a good job summing up the situation:

“Applications can be made to waive Buy American provisions for certain foreign made products, regardless of the product, procuring entity or source of funding. Waivers can be used to exempt a product from *1933 Buy American Act*, *1982 Buy America Act* and for procurement opportunities outside of the seven programs specified in the recent ARRA. Exceptions to the Buy American rules can be made by the heads of federal departments or agencies and may receive a waiver when the use of a domestic product is:

- Inconsistent with the public interest.
- Insufficient or reasonably unavailable quantities of the domestic product or its quality are unsatisfactory.
- Likely to increase the **overall total cost** of the **project** by 25%.”

Although the U.S. government reached an agreement with Canada to exempt Canadian firms from certain Buy American provisions, the issue arises occasionally as Congress looks to enact new provisions to protect U.S. based manufacturing. It would be worthwhile to keep an eye on whether or not additional Buy American provisions are enacted because such provisions can drive sector investments in U.S.-based operations.

B2B Supply Chain Opportunities – The Importance of Triple Bottom Line

Today, many companies publish sustainability reports, actively work to limit their carbon footprint, and integrate an environmental ethos into their processes, their people and their suppliers. Vermont is known for its ability to balance a growing economy while maintaining a high level of environmental stewardship, fair labor laws, and product quality. As companies in Quebec and elsewhere increasingly incorporate the value of these qualities into their financial and shareholder reporting, Vermont should consider increasing its efforts to market itself as a preferred location for U.S.-based supply chain partners and manufacturing operations. Just as Vermont is considered a premium brand known for high quality in the tourism, food, skiing, and similar sectors, so too could Vermont market itself as a premium brand in advanced manufacturing, renewable energy technology, or emerging IT or other data-driven technology.

This could be pursued by:

- Growing the existing Quebec/VT business partnerships in the aviation/aerospace sector or the composites sector.
- Taking this model and applying it to other sectors -- advanced manufacturing; value added food production; and renewable energy, for example. Build a network of Quebec-based businesses to partner with VT businesses to share ideas, supply chain and customer opportunities. The B2B event on Day 2 of Power of the North Conference provides a starting point.
- Further developing Foreign Trade Zones closer to the border and near interstate access – the benefits could help suppliers/vendors on both sides of the border.

- Marketing Vermont companies as those which adhere to green/sustainable practices – as a potential supply chain partner for certain sectors; as a vendor for outside companies, etc.

Areas of common interest to build upon

- Clean water. Vermont and Quebec share Lake Champlain and Lake Memphremagog.
- Vermont has two interstate highways that connect with Quebec: I-89 and I-91. The recently opened segment of A35 has shortened travel time between Vermont and Quebec. In addition I-91 offers an alternative to the Highgate and Champlain crossings.
- Vermont and Quebec are working together to building an electric vehicle corridor from Montreal to Boston.

Recruiting Quebec Companies to Vermont

We have long been able to recruit Quebec companies to Vermont – and some of our early industrial parks were developed this way. Vermont is currently competing for at least two Quebec-based expansions and continues to recruit companies, though the environment with New York State remains competitive.

Our strengths:

- Workforce
- Available and good space – though the adequacy of the supply and requirements remain challenging
- Responsive state/local government
- Incentive offerings (VEDA, VEGI, VTP, foreign trade zones in certain areas like Newport, Burlington, Brattleboro, Bennington)
- Transportation, including Burlington International Airport (BTV) and border crossings with easy interstate travel within hours to major metropolitan areas in U.S.

Questions for the Premier and his team:

- Are there real or perceived barriers that prevent Quebec companies from considering Vermont as the 'first choice' when thinking about locating in the United States?
- The Plattsburg area of NY has been successful over the past decade in creating a pro-Quebec business environment; it enjoys easy access to Montreal and a robust border crossing. What are the other economic, workforce, infrastructure strengths and attributes that have contributed to their success?
- What is it that Vermont can do to differentiate ourselves and become more competitive:
 - Physical infrastructure (roads, airports, power, water/waste water)
 - Permitting ease and timeliness
 - Access to governmental and economic development leaders
 - Availability of space
 - Education and Workforce training
 - Others

- Are there specific business sectors that we should be focusing on and others to shy away from?
- Are there companies that come readily to mind that are looking for supply chain opportunities?
- How could we work with the Quebec Economic Development team to identify companies seeking to expand into the U.S.?
- How can we best further introduce Vermont to the Quebec business community and to the individual businesses that might find Vermont attractive:
 - Association to Association meetings in Quebec
 - Establishment of a Vermont Trade Office in Montreal
 - Governor's/Mayor's representative meetings with Quebec/Montreal counterparts
 - Initiative to connect Vermont developers and commercial/industrial property owners with QC economic development leaders and QC companies to highlight available inventory and work to offer infrastructure that would meet the needs of companies interested in expanding to U.S.

Goals for the Meeting:

- Connection to and awareness of senior QC leadership regarding current VT/QC business relationships and Vermont opportunities for QC business expansion – establishing new relationships with new Premier and his team.
- Commitment by QC economic development leadership to conduct follow up meetings or visits to help develop a plan of action to increase awareness of VT opportunities and VT operations of QC-based businesses through one or more of the suggestions listed above
- Commitment to work with us over a period of time to develop prospects/inventory of sectors/companies that VT may gain introduction to through QC economic development leadership/Premier's office.

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Friday, March 20, 2015 9:56 AM
To: Bourgeois, Kiersten
Cc: Kunin, Lisa; Torti, Tom; Moulton, Pat
Subject: Re: 'ACCD Briefing for Lake Champlain Regional Chamber of Commerce Meeting.docx'

Cool. You send to your folks Tom and I will make sure others have it here Appreciate it

Elizabeth H. Miller
802-522-3090, cell
elizabeth.miller@state.vt.us

> On Mar 20, 2015, at 9:49 AM, Bourgeois, Kiersten <Kiersten.Bourgeois@state.vt.us> wrote:

>

> No edits from me!

>

> -----Original Message-----

> From: Kunin, Lisa

> Sent: Friday, March 20, 2015 9:46 AM

> To: Torti, Tom

> Cc: Miller, Elizabeth; Moulton, Pat; Bourgeois, Kiersten

> Subject: Re: 'ACCD Briefing for Lake Champlain Regional Chamber of Commerce Meeting.docx'

>

> I also think this is excellent, and did not have any suggested changes. No one has any changes, correct?

>

> Lisa

>

> Sent from my iPhone

>

>> On Mar 20, 2015, at 9:36 AM, "Tom Torti" <tom@vermont.org> wrote:

>>

>> The background material is very helpful to understand what we

>> actually have going on. I don't see the need for any changes but will

>> leave it to the rest of you to decide. Once you approve, I will send

>> to Frank, Stephanie, Ernie and Dan Smith

>>

>> T

>>

>> -----Original Message-----

>> From: Miller, Elizabeth [<mailto:Elizabeth.Miller@state.vt.us>]

>> Sent: Thursday, March 19, 2015 9:30 PM

>> To: Torti, Tom

>> Cc: Kunin, Lisa; Moulton, Pat; Bourgeois, Kiersten

>> Subject: 'ACCD Briefing for Lake Champlain Regional Chamber of

>> Commerce Meeting.docx'

>>

>> Hi All: Tom and I talked today and I edited the briefing material to

>> reflect our discussion and Tom's suggested questions etc. Take a look.

>> Tom, if you feel this is adequate I am fine with you sending it to
>> the Vermont-side participants you have arranged to attend. I can
>> send to Mayor, Gov, and the rest of the state government participants
>> once you tell me you think it is good to go. Copying Lisa Pat and
>> Kiersten so that they have the spruced up copy. If anyone has
>> changes they want to make, feel free but otherwise we can consider
>> this final. Lisa I don't think we should supply this directly to QC
>> in this format but if you learn they want more briefing please let me know and we can modify this accordingly.
>> Liz

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Friday, March 20, 2015 11:42 AM
To: Kunin, Lisa
Cc: Torti, Tom
Subject: Re: Quebec attendee cancellation

bummer

Elizabeth H. Miller
802-522-3090, cell
elizabeth.miller@state.vt.us

> On Mar 20, 2015, at 11:36 AM, Kunin, Lisa <Lisa.Kunin@state.vt.us> wrote:

>

> We just heard that Alexis Landreville, Economic Advisor to the Premier, will not be able to attend on Monday.

>

>

> Sent from my iPad

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Friday, March 20, 2015 2:44 PM
To: Kunin, Lisa
Cc: Torti, Tom
Subject: Re: Mayor

.... Per Quebec agreement/desire. They may have one photog w them but it is closed press
We will get some press on it thru gov convo post event

Sent from my iPhone

On Mar 20, 2015, at 2:42 PM, Kunin, Lisa <Lisa.Kunin@state.vt.us> wrote:

Yes, he and Mike are attending. We are not listing this on our public events schedule, and I suspect he is doing the same.

Sent from my iPad

On Mar 20, 2015, at 2:41 PM, "Tom Torti" <tom@vermont.org> wrote:

I just looked at the Mayor's schedule for Monday and he is not listing the meeting at the Chamber. Was he invited? We have reserved space for him and Mike Kanarick

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Wednesday, April 01, 2015 11:04 AM
To: Torti, Tom
Subject: How Strong is Shumlin's Stand Against Indiana's New Law? | Off Message | Seven Days | Vermont's Independent Voice

m.sevendaysvt.com/OffMessage/archives/2015/04/01/how-strong-is-shumlins-stand-against-indianas-new-law?section=2125919

Download the official Twitter app [here](#)

Sent from my iPhone

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Thursday, April 02, 2015 2:02 PM
To: Bourgeois, Kiersten
Cc: Torti, Tom
Subject: Re: Hello from Vermont

Cool

I'd love to have gov come by and say hi during lcrcc part if ok with Tom...

Sent from my iPhone

On Apr 2, 2015, at 10:58 AM, Bourgeois, Kiersten <Kiersten.Bourgeois@state.vt.us> wrote:

Here's the scoop on the Canadian biz visit in May.

From: Alberto Gonzalez [alberto.gonzalez@destl.ca]
Sent: Wednesday, April 01, 2015 6:44 PM
To: Bourgeois, Kiersten
Cc: Torti, Tom; A.Padilla@cigmo.ca; L.Fretes@cigmo.ca; Ana Jimena Reategui Reveggino
Subject: RE: Hello from Vermont

Chère Kiersten,

It was a great pleasure to meet you and Mr. Kenny. Yes, Tom and I spoke very much the same as we did earlier in the Old Port of Montreal. The agreed plan is the following:

Export Montréal Ouest (ExMO) and Commerce International Québec Montérégie-Ouest (CIQMO) will invite companies from their respective territories (see attached map) to a visit to the Champlain border and the Lake Champlain Regional Chamber of Commerce (LCRCC) on Wednesday, May 20, 2015. The aim of the visit is to increase the knowledge of Quebec exporters of the functioning of the border services as well as to familiarize them with future business partners in Vermont who would facilitate the distribution of Quebec products throughout the North East of the US.

The visit to the border facilities shall end by 11 AM and the bus shall then take the group to the LCRCC on 60, Main Street, Burlington, to have lunch and meet its president and members. According to Google Maps, we shall be arriving by half past noon. The group shall stay until about 3 PM when it shall return back to Montréal.

Everybody shall be seated in a big circle to encourage interaction and participation. Everyone should be encouraged to present himself or herself briefly. Members of the chamber shall lead discussions on the advantages of partnering with Vermont for distributing Quebec products in the North East of the US.

As we shall be starting our invitation campaign on April 7, we propose that we have a short teleconference on Wednesday, April 15 at 10 AM to discuss:

- 1) Advances on our recruiting efforts

- 2) Sponsorship of the group lunch
- 3) Any other relevant points

We thank you for such a fast, efficient and warm welcome to do business in Vermont.

Yours sincerely,

Alberto González

Commissaire à l'international

Export Trade Commissioner

<image005.png>

710, rue Saint-Germain, Saint-Laurent (Québec) H4L 3R5

T 514 855-6000 x 4825 F 514 855-5739

<image003.gif> <image004.gif>

AVIS : Le présent courriel et les documents qui sont annexés sont confidentiels. Si vous avez reçu cette communication par erreur, veuillez nous en informer immédiatement par courriel ou par téléphone

NOTICE: The information contained in this electronic mail transmission may contain information that is privileged or otherwise confidential. If you have received this transmission in error, notify the sender or the error by reply e-mail or by telephone.

De : Bourgeois, Kiersten [<mailto:Kiersten.Bourgeois@state.vt.us>]

Envoyé : 1 avril 2015 08:15

À : Alberto Gonzalez

Cc : Torti, Tom

Objet : Hello from Vermont

Dear Alberto –

It was a pleasure to meet you yesterday.

I understand from Tom that you spoke following our visit yesterday. Please let me know how we can be of assistance in planning the 20 May 2015 event.

Kindest regards,

Kiersten Bourgeois

Kiersten Bourgeois | Senior Project Manager

Vermont Agency of Commerce & Community Development

1 National Life Dr, Davis Bldg, 6th Floor | Montpelier, VT 05620-0501

802-793-4899 | 802-828-3383 fax

accd.vermont.gov

<Quebec_Territories.pdf>

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Wednesday, April 15, 2015 11:13 AM
To: 'Tom Torti'; Bourgeois, Kiersten
Subject: RE: Small Canadian Mission to VT - 5/20

Agree. I'll get it on his schedule because I think he makes the cut...

-----Original Message-----

From: Tom Torti [<mailto:tom@vermont.org>]
Sent: Wednesday, April 15, 2015 10:26 AM
To: Bourgeois, Kiersten; Miller, Elizabeth
Subject: RE: Small Canadian Mission to VT - 5/20

I think you covered it. I would only add that this is an opportunity to establish relationships that we can build upon going forward. We really need to make sure the "A" team is there.

-----Original Message-----

From: Bourgeois, Kiersten [<mailto:Kiersten.Bourgeois@state.vt.us>]
Sent: Wednesday, April 15, 2015 10:21 AM
To: Miller, Elizabeth
Cc: Torti, Tom
Subject: Small Canadian Mission to VT - 5/20

Liz - Tom and I just spoke with our contacts from Export Montreal West (<http://cldlachine.com/en/actualites-arrondissement/alberto-gonzalez-nomin-e-commissaire-a-linternational-export-montreal-oust>), Alberto Gonzalez - not to be confused with the former AG.

Alberto's team will be bringing about 20 Quebec companies - expected to be mostly manufacturers - to Burlington on 5-20 from about 12:30-3PM. We are organizing an agenda now and will shoot it to you once finalized. They want this to be a roundtable discussion w/ attorneys, real estate leaders (Bobby), et al. Prior to this visit, they will be meeting with CBP at Champlain. We tried to get them to go to Highgate for the briefing, but they had already set up the NY meeting.

The Gov, if available, is welcome to swing through at any point.

Tom, anything to add?

Kiersten

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Wednesday, April 15, 2015 11:34 AM
To: 'Tom Torti'; Bourgeois, Kiersten
Subject: RE: Small Canadian Mission to VT - 5/20

Ha. And I didn't know that "ruinous" was a part of your vocab. :)

Gov is blocked 1 - 3 on the 20th for this event, though we may decide we only want him at the beginning I imagine.

Kiersten let's get an in person meeting on schedule to discuss this and related next week? I want to set out the timeline for next steps more thoughtfully than our convos on the fly. Thanks to you both...liz

-----Original Message-----

From: Tom Torti [<mailto:tom@vermont.org>]
Sent: Wednesday, April 15, 2015 11:31 AM
To: Miller, Elizabeth; Bourgeois, Kiersten
Subject: RE: Small Canadian Mission to VT - 5/20

After yesterday...I'm not so sure :)

-----Original Message-----

From: Miller, Elizabeth [<mailto:Elizabeth.Miller@state.vt.us>]
Sent: Wednesday, April 15, 2015 11:13 AM
To: Torti, Tom; Bourgeois, Kiersten
Subject: RE: Small Canadian Mission to VT - 5/20

Agree. I'll get it on his schedule because I think he makes the cut...

-----Original Message-----

From: Tom Torti [<mailto:tom@vermont.org>]
Sent: Wednesday, April 15, 2015 10:26 AM
To: Bourgeois, Kiersten; Miller, Elizabeth
Subject: RE: Small Canadian Mission to VT - 5/20

I think you covered it. I would only add that this is an opportunity to establish relationships that we can build upon going forward. We really need to make sure the "A" team is there.

-----Original Message-----

From: Bourgeois, Kiersten [<mailto:Kiersten.Bourgeois@state.vt.us>]
Sent: Wednesday, April 15, 2015 10:21 AM
To: Miller, Elizabeth
Cc: Torti, Tom
Subject: Small Canadian Mission to VT - 5/20

Liz - Tom and I just spoke with our contacts from Export Montreal West (<http://cldlachine.com/en/actualites-arrondissement/alberto-gonzalez-nomin>)

e-commissaire-a-l'international-export-montreal-oust), Alberto Gonzalez - not to be confused with the former AG.

Alberto's team will be bringing about 20 Quebec companies - expected to be mostly manufacturers - to Burlington on 5-20 from about 12:30-3PM. We are organizing an agenda now and will shoot it to you once finalized. They want this to be a roundtable discussion w/ attorneys, real estate leaders (Bobby), et al. Prior to this visit, they will be meeting with CBP at Champlain. We tried to get them to go to Highgate for the briefing, but they had already set up the NY meeting.

The Gov, if available, is welcome to swing through at any point.

Tom, anything to add?

Kiersten

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Wednesday, April 15, 2015 12:49 PM
To: Bourgeois, Kiersten
Cc: Torti, Tom
Subject: Re: Small Canadian Mission to VT - 5/20

Haven't spoken with him myself but understand the same thing you do; [REDACTED]

Elizabeth H. Miller
802-522-3090, cell
elizabeth.miller@state.vt.us

> On Apr 15, 2015, at 12:42 PM, Bourgeois, Kiersten <Kiersten.Bourgeois@state.vt.us> wrote:

>

> Sounds good. I have a list of Quebec related stuff that we should actually talk about, including Resolute Forest Products resurrection.

>

> Have either of you talked to [REDACTED]

>

>

>

> From: Tom Torti [tom@vermont.org]
> Sent: Wednesday, April 15, 2015 11:35 AM
> To: Miller, Elizabeth; Bourgeois, Kiersten
> Subject: RE: Small Canadian Mission to VT - 5/20

>

> Right up there with Feckless and Outrageous.

>

> -----Original Message-----

> From: Miller, Elizabeth [<mailto:Elizabeth.Miller@state.vt.us>]
> Sent: Wednesday, April 15, 2015 11:34 AM
> To: Torti, Tom; Bourgeois, Kiersten
> Subject: RE: Small Canadian Mission to VT - 5/20

>

> Ha. And I didn't know that "ruinous" was a part of your vocab. :)

>

> Gov is blocked 1 - 3 on the 20th for this event, though we may decide
> we only want him at the beginning I imagine.

>

> Kiersten let's get an in person meeting on schedule to discuss this
> and related next week? I want to set out the timeline for next steps
> more thoughtfully than our convos on the fly. Thanks to you
> both...liz

>

> -----Original Message-----

> From: Tom Torti [<mailto:tom@vermont.org>]
> Sent: Wednesday, April 15, 2015 11:31 AM
> To: Miller, Elizabeth; Bourgeois, Kiersten
> Subject: RE: Small Canadian Mission to VT - 5/20

>

> After yesterday...I'm not so sure :)

>

> -----Original Message-----

> From: Miller, Elizabeth [<mailto:Elizabeth.Miller@state.vt.us>]
> Sent: Wednesday, April 15, 2015 11:13 AM
> To: Torti, Tom; Bourgeois, Kiersten
> Subject: RE: Small Canadian Mission to VT - 5/20

>

> Agree. I'll get it on his schedule because I think he makes the cut...

>

> -----Original Message-----

> From: Tom Torti [<mailto:tom@vermont.org>]
> Sent: Wednesday, April 15, 2015 10:26 AM
> To: Bourgeois, Kiersten; Miller, Elizabeth
> Subject: RE: Small Canadian Mission to VT - 5/20

>

> I think you covered it. I would only add that this is an opportunity
> to establish relationships that we can build upon going forward. We
> really need to make sure the "A" team is there.

>

> -----Original Message-----

> From: Bourgeois, Kiersten [<mailto:Kiersten.Bourgeois@state.vt.us>]
> Sent: Wednesday, April 15, 2015 10:21 AM
> To: Miller, Elizabeth
> Cc: Torti, Tom
> Subject: Small Canadian Mission to VT - 5/20

>

>

>

> Liz - Tom and I just spoke with our contacts from Export Montreal West
> (<http://cldiachine.com/en/actualites-arrondissement/alberto-gonzalez-nomin-e-commissaire-a-linternational-export-montreal-oust>), Alberto
> Gonzalez - not to be confused with the former AG.

>

>

>

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> to be mostly manufacturers - to Burlington on 5-20 from about
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> once finalized. They want this to be a roundtable discussion w/
> attorneys, real estate leaders (Bobby), et al. Prior to this visit,
> they will be meeting with CBP at Champlain. We tried to get them to
> go to Highgate for the briefing, but they had already set up the NY meeting.

>

>

>

> The Gov, if available, is welcome to swing through at any point.

>

>

>

> Tom, anything to add?

>

>

>

> Kiersten

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Monday, April 27, 2015 8:12 PM
To: Torti, Tom
Cc: Johnson, Justin
Subject: Re: 2015 APRIL 22 H 492 proposed language

I thought Justin was already working on a project; I think question is whether the legislative language hinders or helps. Did Justin connect with you? If not I'll do it tomorrow...Liz

Elizabeth H. Miller
802-522-3090, cell
elizabeth.miller@state.vt.us

On Apr 27, 2015, at 4:09 PM, Tom Torti <tom@vermont.org> wrote:

Hi Liz/Justin:

Is there any way that we can get this in the Capital Bill. It would be really good if we could do a state government & small business pilot project. There are huge savings to be had if we move both to electronic invoicing and use the money recouped to fund discretionary projects.

T

<2015 APRIL 22 H 492 proposed language.docx>

Additional language in Sec. 3 (b), H.492

As part of the ERP expansion project (Phase II), the Secretary of Administration shall conduct a pilot project using electronic invoicing, supported by invoice line item, detail-based analytics, to process state payables, for the purpose of identifying potential cost savings and the economic benefit to small businesses of gaining access to business operating capital through private sector sponsored early payment programs.

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Monday, April 27, 2015 8:46 PM
To: Johnson, Justin
Cc: Torti, Tom
Subject: Re: 2015 APRIL 22 H 492 proposed language

good...

Elizabeth H. Miller
802-522-3090, cell
elizabeth.miller@state.vt.us

On Apr 27, 2015, at 8:22 PM, Johnson, Justin <Justin.Johnson@state.vt.us> wrote:

This is basically the language I proposed a week ago. I will check on where it is at.

Justin

Justin Johnson
Secretary of Administration
State of Vermont

Pavilion Building
109 State St,
Montpelier, VT 05609

Ph. 802 828 3322
Email. Justin.Johnson@state.vt.us

On Apr 27, 2015, at 8:11 PM, Miller, Elizabeth <Elizabeth.Miller@state.vt.us> wrote:

I thought Justin was already working on a project; I think question is whether the legislative language hinders or helps. Did Justin connect with you? If not I'll do it tomorrow...Liz

Elizabeth H. Miller
802-522-3090, cell
elizabeth.miller@state.vt.us

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T

<2015 APRIL 22 H 492 proposed language.docx>

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Monday, May 04, 2015 10:28 AM
To: 'Tom Torti'
Subject: RE: Trade Office

I'm having people pull the history of the office (state-not state-state...and how). If you have any of that already at hand let me know. Working on it.

From: Tom Torti [<mailto:tom@vermont.org>]
Sent: Monday, May 04, 2015 8:19 AM
To: Miller, Elizabeth
Subject: Trade Office

Hi Liz:

If it is at all possible, it would be great if the Governor could roll out the Trade Office move (assuming it will happen) on May 20th when he greets the Canadian companies. It would send a strong signal that we are focused on their business. I could be in Montpelier to meet with him/you Tuesday morning or Thursday if it would help move things along.

As you can see, I am very serious about this. If you'd like, I'll prepare a cost savings proposal so that any contract meets the state test.

T

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Tuesday, May 19, 2015 4:23 PM
To: Kunin, Lisa
Cc: Torti, Tom; Bourgeois, Kiersten; Moulton, Pat
Subject: Re: Time for Presser

yes. good. thank you!

Elizabeth H. Miller
802-522-3090, cell
elizabeth.miller@state.vt.us

On May 19, 2015, at 4:21 PM, Kunin, Lisa <Lisa.Kunin@state.vt.us> wrote:

12:45 PM at the Hilton.

I will ask Scott to call you.

From: Tom Torti [<mailto:tom@vermont.org>]
Sent: Tuesday, May 19, 2015 4:15 PM
To: Kunin, Lisa; Bourgeois, Kiersten; Miller, Elizabeth
Cc: Moulton, Pat
Subject: Time for Presser

Hi there.

What time did we settle on for the press event at the Hilton tomorrow? I have a call into Scott and asked him to call me back. Should we put it in the Media Advisory?

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Friday, May 22, 2015 11:11 AM
To: Torti, Tom
Subject: Fwd: S.138 Quebec language
Attachments: image002.jpg

Can't you get Frank to help explain this? Given the source...

Sent from my iPhone

Begin forwarded message:

From: "Moulton, Pat" <Pat.Moulton@state.vt.us>
Date: May 22, 2015 at 10:14:24 AM EDT
To: "Springer, Darren" <Darren.Springer@state.vt.us>, "Miller, Elizabeth" <Elizabeth.Miller@state.vt.us>
Subject: Fwd: S.138 Quebec language

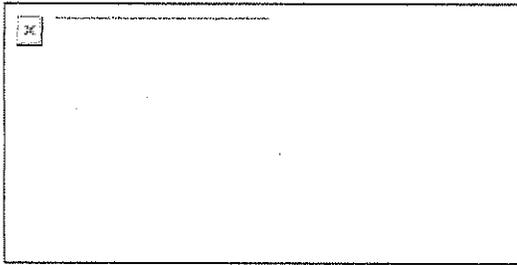
More color.

Patricia Moulton, Secretary
Agency of Commerce & Community Development
One National Life Drive
Dean C. Davis building, 6th Floor
Montpelier, Vermont 05620-0501
802-451-9578
Sent from my iPhone

Begin forwarded message:

From: Timothy Smith <Tim@fcidc.com>
Date: May 22, 2015 at 9:08:47 AM EDT
To: Kathleen Keenan <kkeen0507@gmail.com>
Cc: Catherine Dimitruk <CDimitruk@nrpcvt.com>, "Moulton, Pat" <Pat.Moulton@state.vt.us>
Subject: RE: S.138 Quebec language

Thanks Kathy, I see no mention of the Lake Champlain Chamber in the legislation. I would think that there should have been a RFP for that amount of money. The rumor is Tom Torti will be creating a position for that initiative. I am really having a hard time understanding how this will be a statewide initiative as some state officials have shared. I also want to clarify that Catherine was present when a few of the RDCs were discussing this and she found the legislation for us. I think she is curious about the process but she did not initiate the conversation. I started the conversation as I was upset by the process of which no other partners were a part of. I would be glad to speak by phone if you have a moment today. Thanks Tim



Timothy J. Smith
Executive Director
Franklin County Industrial Development Corporation
2 North Main Street, 4th Floor
P.O. Box 1099
St. Albans, VT 05478
Work: (802) 524-2194
Fax: (802) 524-6793
Tim@FCIDC.com
www.FCIDC.com

From: Kathleen Keenan [<mailto:kkeenan0507@gmail.com>]
Sent: Friday, May 22, 2015 1:55 AM
To: Timothy Smith; Catherine Dimitruk
Subject: Fwd: S.138 Quebec language

Fyi

----- Forwarded message -----

From: **Bill Botzow** <botzow@sover.net>
Date: Thursday, May 21, 2015
Subject: S.138 Quebec language
To: Kathleen Keenan <kkeenan0507@gmail.com>

Sec. G.10. VERMONT ENTERPRISE FUND; FUNDS TRANSFER

(a) Transfers. The amount of \$425,000.00 is transferred from the Vermont

Enterprise Fund created in 2014 Acts and Resolves No. 179, Sec.

E.100.5 as

follows:

(2) \$100,000.00 to the Agency of Commerce and Community

Development to implement a targeted marketing and business expansion

initiative for Quebec-based businesses, including conducting business outreach

activities, promoting partnerships with Vermont businesses throughout the

State, and facilitating site selection and collocation at sites throughout the

State.

(b) Reports.

(2) On or before September 30, 2015 and on or before March 31, 2016,

the Agency of Commerce and Community Development shall deliver a status

report to the House Committee on Commerce and Economic Development and

to the Senate Committee on Economic Development, Housing and General

Affairs on the marketing and business expansion initiative for Quebec-based

businesses funded in subdivision (a)(2) of this section.

Mishaan, Jessica

From: Miller, Elizabeth
Sent: Friday, May 22, 2015 1:31 PM
To: Torti, Tom
Subject: Re: S.138 Quebec language

Got it
We of course think of you as a team...

Sent from my iPhone

> On May 22, 2015, at 1:28 PM, Tom Torti <tom@vermont.org> wrote:

>
> Between you and I, he may feel a bit hurt that he wasn't given the
> money.... same issues as the others

>
> -----Original Message-----

> From: Miller, Elizabeth [<mailto:Elizabeth.Miller@state.vt.us>]
> Sent: Friday, May 22, 2015 11:11 AM
> To: Torti, Tom
> Subject: Fwd: S.138 Quebec language

>
> Can't you get Frank to help explain this? Given the source.

>
> Sent from my iPhone

>
> Begin forwarded message:

>
> From: "Moulton, Pat"
> <Pat.Moulton@state.vt.us<<mailto:Pat.Moulton@state.vt.us>>>
> Date: May 22, 2015 at 10:14:24 AM EDT
> To: "Springer, Darren"
> <Darren.Springer@state.vt.us<<mailto:Darren.Springer@state.vt.us>>>,
> "Miller, Elizabeth"
> <Elizabeth.Miller@state.vt.us<<mailto:Elizabeth.Miller@state.vt.us>>>
> Subject: Fwd: S.138 Quebec language

>
> More color.

>
> Patricia Moulton, Secretary
> Agency of Commerce & Community Development One National Life Drive Dean C.
> Davis building, 6th Floor Montpelier, Vermont 05620-0501
> 802-451-9578

> Sent from my iPhone

>
> Begin forwarded message:

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> From: Timothy Smith <Tim@fcidc.com<<mailto:Tim@fcidc.com>>>
> Date: May 22, 2015 at 9:08:47 AM EDT

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> <kkeenan0507@gmail.com<mailto:kkeenan0507@gmail.com>>
> Cc: Catherine Dimitruk
> <CDimitruk@nrpcvt.com<mailto:CDimitruk@nrpcvt.com>>, "Moulton, Pat"
> <Pat.Moulton@state.vt.us<mailto:Pat.Moulton@state.vt.us>>
> Subject: RE: S.138 Quebec language

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> also want to clarify that Catherine was present when a few of the RDCs
> were discussing this and she found the legislation for us. I think she
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> partners were a part of. I would be glad to speak by phone if you have a
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>
> [FCIDC Logo]
> Timothy J. Smith
> Executive Director
> Franklin County Industrial Development Corporation
> 2 North Main Street, 4th Floor
> P.O. Box 1099
> St. Albans, VT 05478
> Work: (802) 524-2194
> Fax: (802) 524-6793
> Tim@FCIDC.com<mailto:Tim@FCIDC.com>
> www.FCIDC.com<http://www.FCIDC.com>

>
> From: Kathleen Keenan [<mailto:kkeenan0507@gmail.com>]
> Sent: Friday, May 22, 2015 1:55 AM
> To: Timothy Smith; Catherine Dimitruk
> Subject: Fwd: S.138 Quebec language

> Fyi

> ----- Forwarded message -----
> From: Bill Botzow <botzow@sover.net<mailto:botzow@sover.net>>
> Date: Thursday, May 21, 2015
> Subject: S.138 Quebec language
> To: Kathleen Keenan
> <kkeenan0507@gmail.com<mailto:kkeenan0507@gmail.com>>

>
> Sec. G.10. VERMONT ENTERPRISE FUND; FUNDS TRANSFER
> (a) Transfers. The amount of \$425,000.00 is transferred from the
> Vermont Enterprise Fund created in 2014 Acts and Resolves No. 179, Sec.
> E.100.5 as
> follows:
>
> (2) \$100,000.00 to the Agency of Commerce and Community Development to

- > implement a targeted marketing and business expansion initiative for
- > Quebec-based businesses, including conducting business outreach
- > activities, promoting partnerships with Vermont businesses throughout
- > the State, and facilitating site selection and collocation at sites
- > throughout the State.
- >
- > (b) Reports.
- >
- > (2) On or before September 30, 2015 and on or before March 31, 2016,
- > the Agency of Commerce and Community Development shall deliver a
- > status report to the House Committee on Commerce and Economic
- > Development and to the Senate Committee on Economic Development,
- > Housing and General Affairs on the marketing and business expansion
- > initiative for Quebec-based businesses funded in subdivision (a)(2) of this section.
- >
- >
- > [cid:0BC0CDA3-2367-4E45-8FA0-39ABD2D4AF78]

Miller, Lawrence

From: Work <tom@vermont.org>
Sent: Wednesday, June 10, 2015 10:04 AM
To: Miller, Lawrence
Subject: Re: around today?

Yup. Can we make it 1.45? I have a 1 that I should make

Sent from my iPhone

On Jun 10, 2015, at 8:56 AM, Miller, Lawrence <Lawrence.Miller@state.vt.us> wrote:

Do you have time for me to swing and see you briefly sometime between 1 and 2?

--
Lawrence Miller
Senior Advisor, Chief of Health Care Reform
Office of the Governor, State of Vermont
Mobile: (802) 989-0569
lawrence.miller@state.vt.us

Miller, Lawrence

From: Tom Torti <tom@vermont.org>
Sent: Monday, June 01, 2015 4:33 PM
To: Miller, Lawrence
Subject: RE: Navigator Grant: Young Professionals

I need the alive and healthy to pay for my old age infirmity

From: Miller, Lawrence [mailto:Lawrence.Miller@state.vt.us]
Sent: Monday, June 1, 2015 4:20 PM
To: Torti, Tom
Subject: RE: Navigator Grant: Young Professionals

Thanks. Nice angle on the young invincibles.

--

Lawrence Miller
Senior Advisor, Chief of Health Care Reform
Office of the Governor, State of Vermont
Mobile: (802) 989-0569
lawrence.miller@state.vt.us

From: Tom Torti [mailto:tom@vermont.org]
Sent: Monday, June 01, 2015 4:19 PM
To: Miller, Lawrence
Subject: Navigator Grant: Young Professionals

Hey There:

Hope all is well. We applied for the grant and added a new piece which is statewide outreach to 18-34 year olds through the Young Professional network that we've been putting together.

Just wanted you to know. When you are in BTV sometime after work, let's catch up.

T