

Kester, Thomas

From: Pallotta, Howard
Sent: Thursday, September 08, 2016 10:13 AM
To: Kester, Thomas
Subject: FW: BCBS Reconciliation

From: Boyd, Tom
Sent: Wednesday, August 24, 2016 10:05 PM
To: Pallotta, Howard <Howard.Pallotta@vermont.gov>
Subject: Fwd: BCBS Reconciliation

Per our discussion. FYI

Sent from my iPad

Begin forwarded message:

From: "Miller, Lawrence" <Lawrence.Miller@vermont.gov>
Date: August 24, 2016 at 8:40:59 AM EDT
To: "Boyd, Tom" <Tom.Boyd@vermont.gov>, "Hathaway, Carrie" <Carrie.Hathaway@vermont.gov>
Cc: "Clark, Sarah" <Sarah.Clark@vermont.gov>, "Byrne, Emily" <Emily.Byrne@vermont.gov>, "Costantino, Steven" <Steven.Costantino@vermont.gov>, "Collins, Lori" <Lori.Collins@vermont.gov>
Subject: RE: BCBS Reconciliation

1 V.S.A. sec. 317(c)



Lawrence Miller
Senior Advisor, Chief of Health Care Reform
Office of the Governor, State of Vermont
Mobile: (802) 989-0569
lawrence.miller@vermont.gov

From: Boyd, Tom
Sent: Tuesday, August 23, 2016 7:32 AM
To: Hathaway, Carrie <Carrie.Hathaway@vermont.gov>
Cc: Miller, Lawrence <Lawrence.Miller@vermont.gov>; Clark, Sarah <Sarah.Clark@vermont.gov>; Byrne,

Emily <Emily.Byrne@vermont.gov>; Costantino, Steven <Steven.Costantino@vermont.gov>; Collins, Lori <Lori.Collins@vermont.gov>

Subject: Re: BCBS Reconciliation

Good question but I don't know the answer

Sent from my iPhone

On Aug 23, 2016, at 7:30 AM, Hathaway, Carrie <Carrie.Hathaway@vermont.gov> wrote:

1 V.S.A. sec. 317(c)(15)

From: Boyd, Tom

Sent: Tuesday, August 09, 2016 9:08 AM

To: Miller, Lawrence <Lawrence.Miller@vermont.gov>; Clark, Sarah <Sarah.Clark@vermont.gov>; Hathaway, Carrie <Carrie.Hathaway@vermont.gov>;

Byrne, Emily <Emily.Byrne@vermont.gov>; Costantino, Steven

<Steven.Costantino@vermont.gov>; Collins, Lori <Lori.Collins@vermont.gov>

Subject: Re: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495
802.578.4359
tom.boyd@vermont.gov

From: Miller, Lawrence

Sent: Tuesday, August 9, 2016 8:43 AM

To: Klein, Stephen

Cc: Clark, Sarah; Boyd, Tom; Hathaway, Carrie; Byrne, Emily; Benham, Catherine

Subject: Re: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)

Lawrence Miller
Senior Advisor; Chief of Health Care Reform
Office of the Governor; State of Vermont
Mobile: (802) 989-0569
lawrence.miller@vermont.gov

From: Stephen Klein <SKLEIN@leg.state.vt.us>
Sent: Tuesday, August 9, 2016 8:38:37 AM
To: Miller, Lawrence
Cc: Clark, Sarah; Boyd, Tom; Hathaway, Carrie; Byrne, Emily; Benham, Catherine
Subject: RE: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)



Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: "Miller, Lawrence" <Lawrence.Miller@vermont.gov>
Date: 08/09/2016 08:21 (GMT-05:00)
To: Stephen Klein <SKLEIN@leg.state.vt.us>
Cc: "Clark, Sarah" <Sarah.Clark@vermont.gov>, "Boyd, Tom" <Tom.Boyd@vermont.gov>, "Hathaway, Carrie" <Carrie.Hathaway@vermont.gov>, "Byrne, Emily" <Emily.Byrne@vermont.gov>
Subject: BCBS Reconciliation

Hi Stephen,

1 V.S.A. sec. 317(c)(15)



Lawrence Miller
Senior Advisor; Chief of Health Care Reform
Office of the Governor; State of Vermont
Mobile: (802) 989-0569
lawrence.miller@vermont.gov

Kester, Thomas

From: Pallotta, Howard
Sent: Thursday, September 08, 2016 10:10 AM
To: Kester, Thomas
Subject: FW: BCBSVT

-----Original Message-----

From: Boyd, Tom
Sent: Tuesday, March 15, 2016 9:12 AM
To: Poirier, Luann <Luann.Poirier@vermont.gov>
Cc: Pallotta, Howard <Howard.Pallotta@vermont.gov>; Gekas, Cassandra <Cassandra.Gekas@vermont.gov>
Subject: RE: BCBSVT

Luann - could you please set up 30 minutes for the three of us to discuss BCBSVT

Thank you

Tom Boyd

Deputy Commissioner for Health Reform

Department of Vermont Health Access

312 Hurricane Lane, Suite 201

Williston, VT 05495

802.578.4359

tom.boyd@vermont.gov

From: Pallotta, Howard
Sent: Tuesday, March 15, 2016 8:50 AM
To: Gekas, Cassandra; Boyd, Tom
Subject: RE: BCBSVT

Cass
Can you provide some short examples?
Howard

-----Original Message-----

From: Gekas, Cassandra
Sent: Tuesday, March 15, 2016 6:28 AM
To: Boyd, Tom; Pallotta, Howard

Subject: RE: BCBSVT

1 V.S.A. sec. 317(c)(15)

I have not had a chance to do that yet. Tom, any chance your admin could set up a meeting for the three of us?

-----Original Message-----

From: Boyd, Tom

Sent: Monday, March 14, 2016 7:57 PM

To: Gekas, Cassandra; Pallotta, Howard

Subject: BCBSVT

1 V.S.A. sec. 317(c)(15)

Sent from my iPad

Kester, Thomas

From: Pallotta, Howard
Sent: Thursday, September 08, 2016 10:10 AM
To: Kester, Thomas
Subject: FW: BCBSVT

-----Original Message-----

From: Boyd, Tom
Sent: Monday, March 14, 2016 7:57 PM
To: Gekas, Cassandra <Cassandra.Gekas@vermont.gov>; Pallotta, Howard <Howard.Pallotta@vermont.gov>
Subject: BCBSVT

[U.S.A. sec. 317(c)(15)]

Sent from my iPad

Kester, Thomas

From: Pallotta, Howard
Sent: Thursday, September 08, 2016 10:11 AM
To: Kester, Thomas
Subject: FW: Letter - Retroactive Termination Process
Attachments: S. Costantino 03.15.16 ltr.pdf

From: Boyd, Tom
Sent: Tuesday, March 15, 2016 9:10 PM
To: Gekas, Cassandra <Cassandra.Gekas@vermont.gov>; Pallotta, Howard <Howard.Pallotta@vermont.gov>
Subject: FW: Letter - Retroactive Termination Process

FYI

Tom Boyd

Deputy Commissioner for Health Reform

Department of Vermont Health Access

312 Hurricane Lane, Suite 201

Williston, VT 05495

802.578.4359

tom.boyd@vermont.gov

From: Suzan Bailey [V.S.A. sec. 317(c)(25)] on behalf of Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Tuesday, March 15, 2016 10:45 AM
To: Costantino, Steven
Cc: Ruth Greene; Don George; Dawn Schneiderman; Collins, Lori; Miller, Lawrence; Boyd, Tom
Subject: Letter - Retroactive Termination Process

Good Morning,

On behalf of Ruth Greene, attached you will find an electronic copy of a letter, with printed copy to be received via regular mail.

Thank you and have a wonderful day - Suzan B.

RUTH GREENE | VP, TREASURER & CFO
BLUE CROSS AND BLUE SHIELD OF VERMONT | P.O. Box 186 | MONTPELIER, VT 05601
[V.S.A. sec. 317(c)(25)]



**BlueCross BlueShield
of Vermont**

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**BlueCross BlueShield
of Vermont**

An Independent Licensee of the Blue Cross and Blue Shield Association

March 15, 2016

Dear Steven:

1 V.S.A. sec. 317(c)(15)



Sincerely,

1 V.S.A. sec. 317(c)(25)



Ruth Greene
Vice President and CFO

Cc: Lawrence Miller
Senior Advisor, Chief of Health Care Reform, Officer of the Governor

Tom Boyd, Deputy Commissioner of Payment Reform
Department of Vermont Health Access

Lori Collins, Deputy Commissioner, Policy, Fiscal & Support Services Division
Department of Vermont Health Access

Don George, President and CEO
BCBSVT

Dawn Schneiderman, Directory Audit & Risk Management
BCBSVT

Kester, Thomas

From: Pallotta, Howard
Sent: Thursday, September 08, 2016 10:11 AM
To: Kester, Thomas
Subject: FW: Updated rules

From: Boyd, Tom
Sent: Friday, March 25, 2016 1:20 PM
To: Pallotta, Howard <Howard.Pallotta@vermont.gov>; Hathaway, Carrie <Carrie.Hathaway@vermont.gov>
Subject: FW: Updated rules

From: Miller, Lawrence
Sent: Friday, March 25, 2016 11:57 AM
To: Gekas, Cassandra; Boyd, Tom
Subject: Updated rules

1 V.S.A. sec. 317(c)(15)



--
Lawrence Miller
Senior Advisor, Chief of Health Care Reform
Office of the Governor, State of Vermont
Mobile: (802) 989-0569
lawrence.miller@vermont.gov

Kester, Thomas

From: Pallotta, Howard
Sent: Thursday, September 08, 2016 10:11 AM
To: Kester, Thomas
Subject: FW: VHC / BCBSVT OPS Face-to-Face Meeting
Attachments: Transaction Examples for VHC 3.25.16 v2.docx

From: Boyd, Tom
Sent: Friday, March 25, 2016 9:16 PM
To: Pallotta, Howard <Howard.Pallotta@vermont.gov>
Subject: FW: VHC / BCBSVT OPS Face-to-Face Meeting

[V.S.A. sec. 317(c)(15)]

Tom Boyd

Deputy Commissioner for Health Reform

Department of Vermont Health Access

312 Hurricane Lane, Suite 201

Williston, VT 05495

802.578.4359

tom.boyd@vermont.gov

From: Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Friday, March 25, 2016 4:45 PM
To: Boyd, Tom
Subject: FW: VHC / BCBSVT OPS Face-to-Face Meeting

[V.S.A. sec. 317(c)(15)]

Have a great weekend.

Ruth

From: Pamela Getsie
Sent: Friday, March 25, 2016 4:36 PM
To: Suzan Bailey [V.S.A. sec. 317(c)(25)]; Ruth Greene [V.S.A. sec. 317(c)(25)]; Dawn Schneiderman [V.S.A. sec. 317(c)(25)]; Max Tardie <[V.S.A. sec. 317(c)(25)]>; Seth Abbene [V.S.A. sec. 317(c)(25)]; Cassandra Gekas <Cassandra.gekas@state.vt.us> <Cassandra.gekas@state.vt.us>; Cynthia Olson <Cynthia.olson@state.vt.us>

<Cynthia.olson@state.vt.us>; Boyd, Tom <Tom.Boyd@state.vt.us>; Carrie.Hathaway@vermont.gov

Subject: RE: VHC / BCBSVT OPS Face-to-Face Meeting

Hi Everyone,

V.S.A. sec. 317(c)(15)

Thanks,
Pam

Pamela Getsie
Director, Enrollment Services
Blue Cross and Blue Shield of Vermont
P.O. Box 186 • Montpelier, VT 05601-0186

V.S.A. sec. 317(c)(25)



-----Original Appointment-----

From: Suzan Bailey

Sent: Thursday, March 24, 2016 9:51 AM

To: Suzan Bailey; Ruth Greene; Dawn Schneiderman; Pamela Getsie; Max Tardie; Seth Abbene; Cassandra Gekas (Cassandra.gekas@state.vt.us); Cynthia Olson (Cynthia.olson@state.vt.us); Boyd, Tom; Carrie.Hathaway@vermont.gov

Subject: VHC / BCBSVT OPS Face-to-Face Meeting

When: Friday, April 08, 2016 3:30 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Mtg Rm 130S

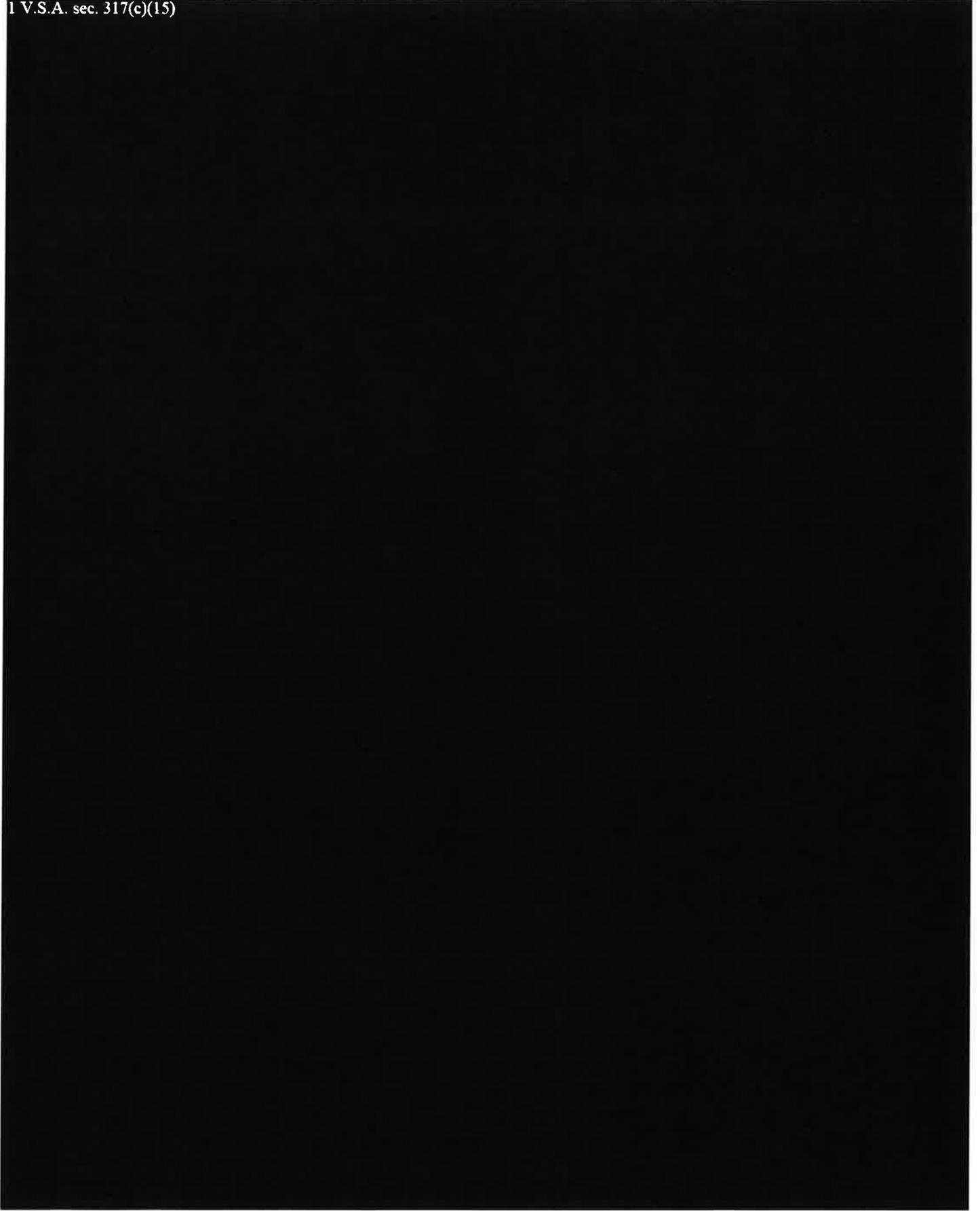
BCBSVT Offices

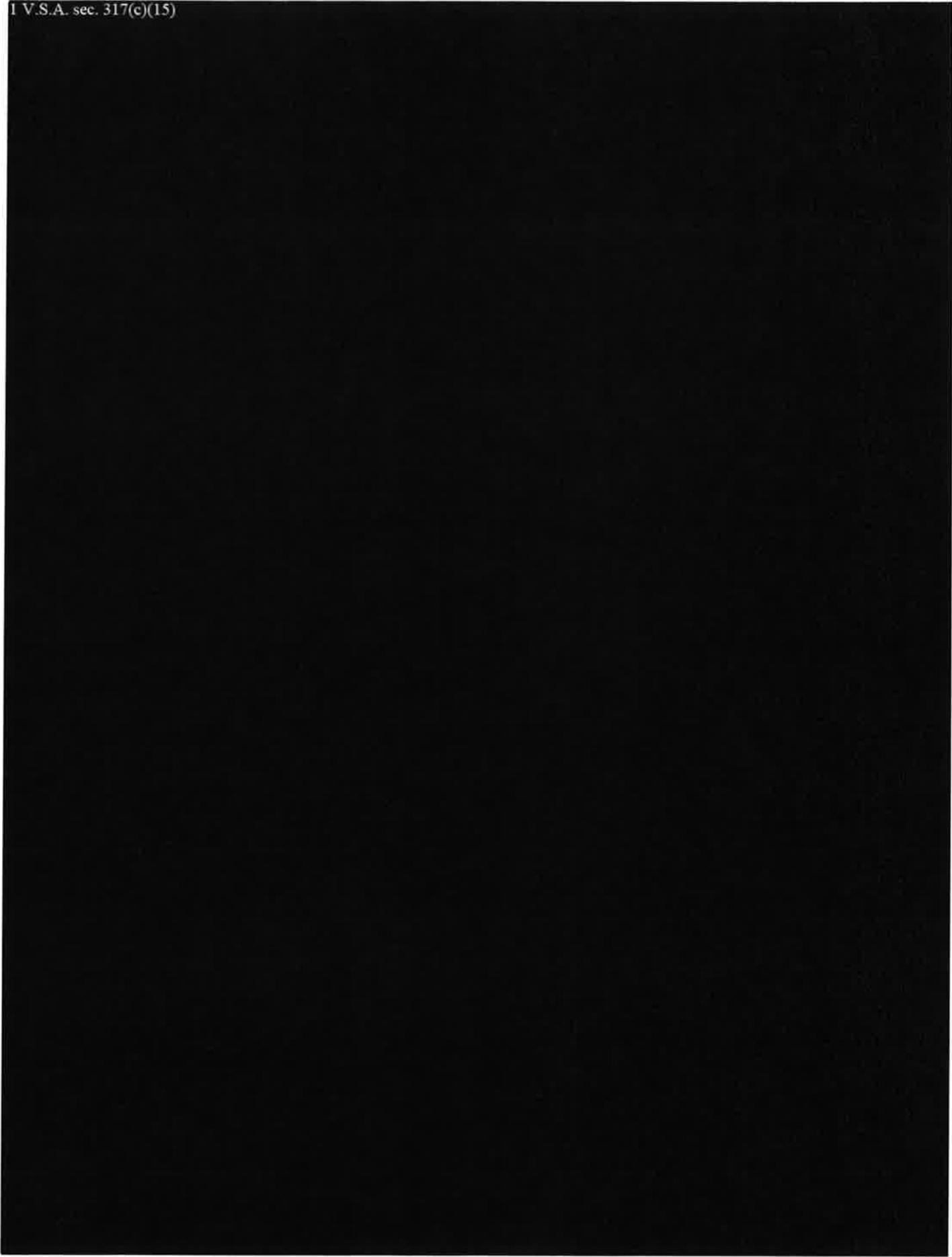
445 Industrial Lane

Berlin, VT

Upon arrival please ask for Suzan Bailey at the front desk

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Kester, Thomas

From: Boyd, Tom
Sent: Monday, August 29, 2016 8:47 AM
To: Strumolo, Adaline; Collins, Lori; Totaro, Athanasia; Sheehan, Sean; Schilling, Lisa
Subject: RE: BD/BS Recon

Talking with Ruth at 12:30

From: Strumolo, Adaline
Sent: Monday, August 29, 2016 8:43 AM
To: Collins, Lori <Lori.Collins@vermont.gov>; Totaro, Athanasia <Athanasia.Totaro@vermont.gov>; Sheehan, Sean <Sean.Sheehan@vermont.gov>; Schilling, Lisa <Lisa.Schilling@vermont.gov>; Boyd, Tom <Tom.Boyd@vermont.gov>
Subject: RE: BD/BS Recon
Importance: High

Hi Tom, Just checking back on this so we can have the team look at the figures. Have you gotten the file from Ruth? Thanks, Addie

From: Strumolo, Adaline
Sent: Wednesday, August 24, 2016 4:27 PM
To: Collins, Lori <Lori.Collins@vermont.gov>; Totaro, Athanasia <Athanasia.Totaro@vermont.gov>; Sheehan, Sean <Sean.Sheehan@vermont.gov>; Schilling, Lisa <Lisa.Schilling@vermont.gov>; Boyd, Tom <Tom.Boyd@vermont.gov>
Subject: RE: BD/BS Recon

Hi Tom,

Let us know when you hear back from Ruth on the list so we can line up the right staff to look at this.

Thanks,
Addie

-----Original Appointment-----

From: Collins, Lori
Sent: Thursday, August 18, 2016 1:15 PM
To: Collins, Lori; Totaro, Athanasia; Sheehan, Sean; Schilling, Lisa; Boyd, Tom; Strumolo, Adaline
Subject: BD/BS Recon
When: Monday, August 22, 2016 3:30 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Lori's office/1 V.S.A. sec. 317(c)(25) Lori to host

Kester, Thomas

From: Boyd, Tom
Sent: Wednesday, August 31, 2016 8:41 AM
To: Collins, Lori; Strumolo, Adaline
Subject: RE: BC/BS

1 V.S.A. sec. 317(c)(15)

From: Collins, Lori
Sent: Wednesday, August 31, 2016 7:51 AM
To: Strumolo, Adaline <Adaline.Strumolo@vermont.gov>
Cc: Boyd, Tom <Tom.Boyd@vermont.gov>
Subject: Re: BC/BS

1 V.S.A. sec. 317(c)(15)

Sent from my iPhone

On Aug 31, 2016, at 6:49 AM, Strumolo, Adaline <Adaline.Strumolo@vermont.gov> wrote:

1 V.S.A. sec. 317(c)(15)

From: Boyd, Tom
Sent: Tuesday, August 30, 2016 1:48 PM
To: Collins, Lori <Lori.Collins@vermont.gov>
Cc: Strumolo, Adaline <Adaline.Strumolo@vermont.gov>
Subject: RE: BC/BS

Lori,

1 V.S.A. sec. 317(c)(15)

Sound right?

From: Collins, Lori
Sent: Tuesday, August 30, 2016 1:07 PM
To: Boyd, Tom <Tom.Boyd@vermont.gov>

Cc: Strumolo, Adaline <Adaline.Strumolo@vermont.gov>

Subject: BC/BS

1 V.S.A. sec. 317(c)(15)

Lori

Lori Collins
Deputy Commissioner
Department of Vermont Health Access
WSOC

Waterbury, VT 05676

Tel: 802-241-0246

Email: *Please Note My Email Change as of July 27,*

2015: Lori.Collins@Vermont.gov

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Kester, Thomas

From: Boyd, Tom
Sent: Wednesday, August 31, 2016 8:44 AM
To: Collins, Lori; Strumolo, Adaline
Subject: Reconciliation email

See my email to Ruth regarding next steps

From: Boyd, Tom
Sent: Tuesday, August 30, 2016 9:39 PM
To: Ruth Greene <greener@bcbsvt.com>
Subject: Re:

1 V.S.A. sec. 317(c)(15)



I can have someone find some times that work with our team and you give me a contact on your end as to who to work with in setting the meeting up.

Thanks Ruth

Tom

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495
802.578.4359
tom.boyd@vermont.gov

From: Ruth Greene 1 V.S.A. sec. 317(c)(25)
Sent: Tuesday, August 30, 2016 2:39:16 PM
To: Boyd, Tom
Subject:

Hi Tom,

Can you give me an idea what needs to happen on your end to move things forward and what your expected timelines would be?

Thanks, Ruth

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Kester, Thomas

From: Boyd, Tom
Sent: Thursday, September 01, 2016 8:17 AM
To: Collins, Lori
Cc: Strumolo, Adaline
Subject: Re: RE:

Ok by me

Sent from my iPhone

On Aug 31, 2016, at 8:15 PM, Collins, Lori <Lori.Collins@vermont.gov> wrote:

I V.S.A. sec. 317(c)(15)



Sent from my iPhone

On Aug 31, 2016, at 5:15 PM, Strumolo, Adaline <Adaline.Strumolo@vermont.gov> wrote:

I V.S.A. sec. 317(c)(15)



From: Boyd, Tom
Sent: Wednesday, August 31, 2016 1:30 PM
To: Strumolo, Adaline <Adaline.Strumolo@vermont.gov>
Cc: Collins, Lori <Lori.Collins@vermont.gov>
Subject: FW:

I V.S.A. sec. 317(c)(15)



Happy to discuss details of meeting etc etc or if I can provide you with anything happy to discuss.

Tom

From: Ruth Greene [<mailto:greener@bcbsvt.com>]
Sent: Wednesday, August 31, 2016 1:01 PM
To: Boyd, Tom <Tom.Boyd@vermont.gov>

Cc: Pauline Carrier [V.S.A. sec. 317(c)(25)]

Subject: FW:

Hi Tom,

Please work with Pauline Carrier here at BCBSVT who can assist with dates and times once you have some identified. I have copied her on this note so you have her details. [V.S.A. sec. 317(c)(15)]

Thanks, Ruth

From: Boyd, Tom [<mailto:Tom.Boyd@vermont.gov>]

Sent: Tuesday, August 30, 2016 9:39 PM

To: Ruth Greene [V.S.A. sec. 317(c)(25)]

Subject: Re:

[V.S.A. sec. 317(c)(15)]



I can have someone find some times that work with our team and you give me a contact on your end as to who to work with in setting the meeting up.

Thanks Ruth

Tom

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495
802.578.4359
tom.boyd@vermont.gov

From: Ruth Greene [V.S.A. sec. 317(c)(25)]

Sent: Tuesday, August 30, 2016 2:39:16 PM

To: Boyd, Tom

Subject:

Hi Tom,

Can you give me an idea what needs to happen on your end to move things forward and what your expected timelines would be?

Thanks, Ruth

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Kester, Thomas

From: Boyd, Tom
Sent: Tuesday, September 06, 2016 3:36 PM
To: Strumolo, Adaline; Collins, Lori
Subject: FW: Meeting with Ruth Greene

1 V.S.A. sec. 317(c)(15)

Happy to discuss.....

Tom

From: Pauline Carrier 1 V.S.A. sec. 317(c)(25)
Sent: Friday, September 02, 2016 9:56 AM
To: Boyd, Tom <Tom.Boyd@vermont.gov>
Subject: RE: Meeting with Ruth Greene

Good Morning Tom,

I am following up on your conversation with Ruth earlier this week. I was wondering if you have had a chance to put together a list of dates and times that will work for you. I would be glad to assist in scheduling a meeting. Let me know if there is anything you need.

Thank you,

Pauline Carrier

Executive Assistant
Blue Cross and Blue Shield of Vermont
P.O. Box 186 • Montpelier, VT 05601-0186



From: Ruth Greene
Sent: Wednesday, August 31, 2016 1:01 PM
To: Boyd, Tom <Tom.Boyd@vermont.gov>
Cc: Pauline Carrier 1 V.S.A. sec. 317(c)(25)
Subject: FW:

Hi Tom,

Please work with Pauline Carrier here at BCBSVT who can assist with dates and times once you have some identified. I have copied her on this note so you have her details. 1 V.S.A. sec. 317(c)(15)

Thanks, Ruth

From: Boyd, Tom [<mailto:Tom.Boyd@vermont.gov>]
Sent: Tuesday, August 30, 2016 9:39 PM
To: Ruth Greene [V.S.A. sec. 317(c)(25)]
Subject: Re:

V.S.A. sec. 317(c)(15)



I can have someone find some times that work with our team and you give me a contact on your end as to who to work with in setting the meeting up.

Thanks Ruth

Tom

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495
802.578.4359
tom.boyd@vermont.gov

From: Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Tuesday, August 30, 2016 2:39:16 PM
To: Boyd, Tom
Subject:

Hi Tom,

V.S.A. sec. 317(c)(15)



Can you give me an idea what needs to happen on your end to move things forward and what your expected timelines would be?

Thanks, Ruth

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Kester, Thomas

From: Strumolo, Adaline
Sent: Friday, September 02, 2016 4:02 PM
To: Collins, Lori
Cc: Boyd, Tom
Subject: RE: RE:

Just wanted to confirm that [REDACTED] (Apologies if I missed it on my calendar.) Let me know if you need anything. Thanks!

From: Strumolo, Adaline
Sent: Thursday, September 01, 2016 7:56 AM
To: Collins, Lori <Lori.Collins@vermont.gov>
Cc: Boyd, Tom <Tom.Boyd@vermont.gov>
Subject: Re: RE:

That sounds right to me.
Thank you!

On Aug 31, 2016, at 8:15 PM, Collins, Lori <Lori.Collins@vermont.gov> wrote:

[REDACTED]
[REDACTED]

Sent from my iPhone

On Aug 31, 2016, at 5:15 PM, Strumolo, Adaline <Adaline.Strumolo@vermont.gov> wrote:

[REDACTED]
[REDACTED]

From: Boyd, Tom
Sent: Wednesday, August 31, 2016 1:30 PM
To: Strumolo, Adaline <Adaline.Strumolo@vermont.gov>
Cc: Collins, Lori <Lori.Collins@vermont.gov>
Subject: FW:

[REDACTED]
[REDACTED]

Happy to discuss details of meeting etc etc or if I can provide you with anything happy to discuss.

Tom

From: Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Wednesday, August 31, 2016 1:01 PM
To: Boyd, Tom <Tom.Boyd@vermont.gov>
Cc: Pauline Carrier [V.S.A. sec. 317(c)(25)]
Subject: FW:

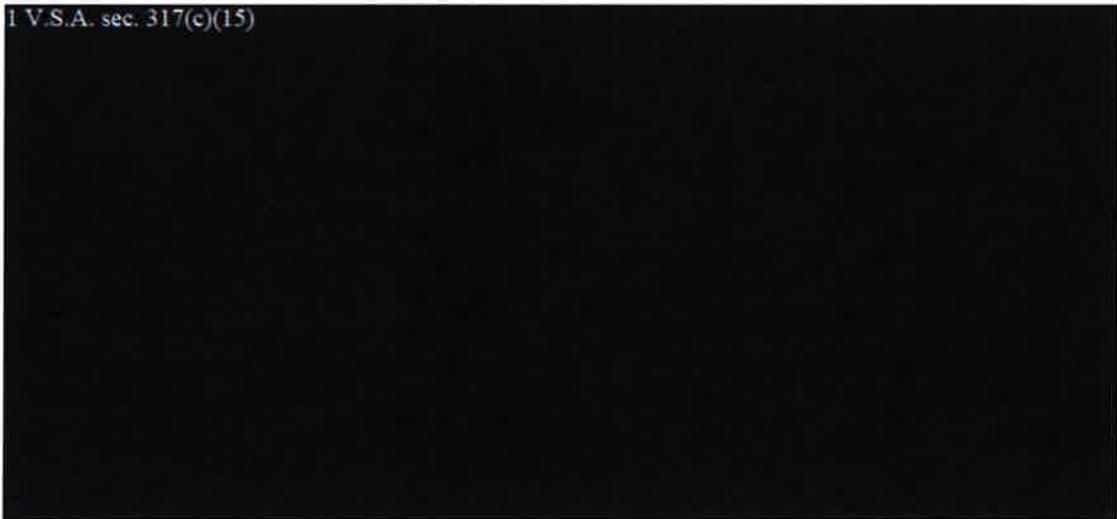
Hi Tom,

Please work with Pauline Carrier here at BCBSVT who can assist with dates and times once you have some identified. I have copied her on this note so you have her details. [V.S.A. sec. 317(c)(15)]

Thanks, Ruth

From: Boyd, Tom [<mailto:Tom.Boyd@vermont.gov>]
Sent: Tuesday, August 30, 2016 9:39 PM
To: Ruth Greene [V.S.A. sec. 317(c)(25)]
Subject: Re:

[V.S.A. sec. 317(c)(15)]



I can have someone find some times that work with our team and you give me a contact on your end as to who to work with in setting the meeting up.

Thanks Ruth

Tom

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495

802.578.4359
tom.boyd@vermont.gov

From: Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Tuesday, August 30, 2016 2:39:16 PM
To: Boyd, Tom
Subject:

Hi Tom,

[V.S.A. sec. 317(c)(15)]

Can you give me an idea what needs to happen on your end to move things forward and what your expected timelines would be?

Thanks, Ruth

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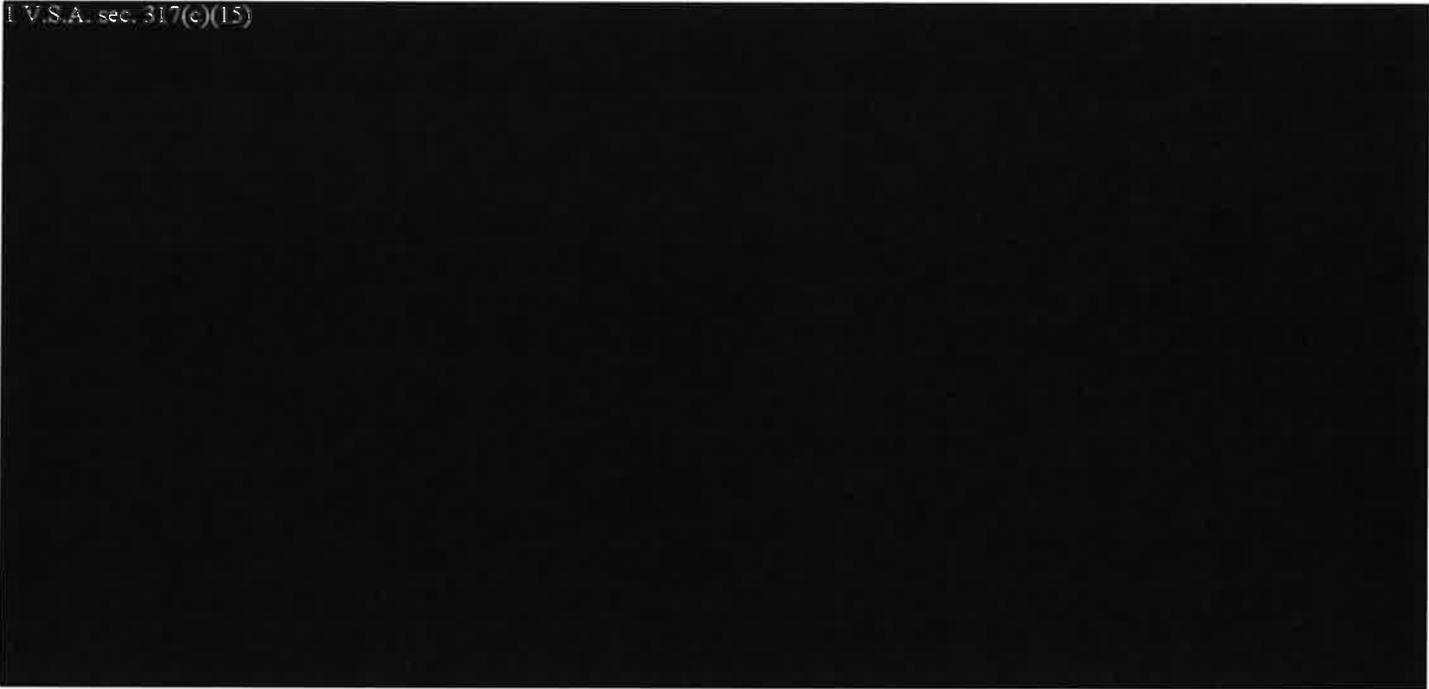
Kester, Thomas

From: Dawn Schneiderman [V.S.A. sec. 317(c)(25)]
Sent: Friday, August 26, 2016 8:42 AM
To: Ruth Greene; Olson, Cynthia; Max Tardie; Hathaway, Carrie; Schilling, Lisa; Walker, David; Strumolo, Adaline
Cc: Seth Abbene; Melanie Slocum
Subject: RE: VHC / BCBSVT OPS Meeting

Hi all –

Here are topics we'd like to discuss:

[V.S.A. sec. 317(c)(15)]



- Other

-----Original Appointment-----

From: Pauline Carrier
Sent: Wednesday, August 10, 2016 3:18 PM
To: Pauline Carrier; Dawn Schneiderman; Pamela Getsie; Ruth Greene; Cassandra Gekas (Cassandra.gekas@state.vt.us); Cynthia Olson (Cynthia.olson@state.vt.us); Max Tardie; Hathaway, Carrie; Schilling, Lisa; Walker, David; Adaline.Strumolo@vermont.gov; Gekas, Cassandra
Cc: Seth Abbene; Melanie Slocum
Subject: VHC / BCBSVT OPS Meeting
When: Friday, August 26, 2016 1:00 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: BCBSVT Executive Conference Room & Via Telephone

BCBSVT Executive Conference Room will host this call Conference Number:

V.S.A. sec. 317(c)(9)



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Kester, Thomas

From: Strumolo, Adaline
Sent: Tuesday, August 23, 2016 7:51 PM
To: Olson, Cynthia
Subject: financial recon
Attachments: 2268_001.pdf

Here is the BCBSVT letter. Let me know what you think and I'll also find out what Tom hears from Ruth. Then we can regroup with [REDACTED] Thanks!

Adaline R. Strumolo
Department of Vermont Health Access
(802) 503-7482



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**BlueCross BlueShield
of Vermont**

an Independent Licensee of the Blue Cross and Blue Shield Association

August 10, 2016

Steven Costantino, Commissioner
Department of Vermont Health Access
280 State Drive, NOB 1 South
Waterbury, VT 05671-1010

V.S.A. sec. 317(c)(15)



1 V.S.A. sec. 317(c)(15)



Sincerely,

1 V.S.A. sec. 317(c)(25)



Ruth Greene

V.P. Treasurer & Chief Financial Officer

Cc: Lawrence Miller, Senior Advisor, Chief of Health Care Reform, Officer of the Governor
109 State Street, 5th Floor
Montpellier, Vermont 05609

Lori Collins, Deputy Commissioner, Policy, Fiscal & Support Services Division
Department of Vermont Health Access
280 State Drive, NOB 1 South
Waterbury, VT 05671-1010

Tom Boyd, Deputy Commissioner of Payment Reform
Department of Vermont Health Access
280 State Drive, NOB 1 South
Waterbury, Vermont 05671-1010

Don George, BCBSVT, President and CEO

Dawn Schneiderman, BCBSVT Director, Audit & Risk Management

Kester, Thomas

From: Miller, Lawrence
Sent: Tuesday, August 09, 2016 8:44 AM
To: Klein, Stephen
Cc: Clark, Sarah; Boyd, Tom; Hathaway, Carrie; Byrne, Emily; Benham, Catherine
Subject: Re: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)

--
Lawrence Miller
Senior Advisor; Chief of Health Care Reform
Office of the Governor; State of Vermont
Mobile: (802) 989-0569
lawrence.miller@vermont.gov

From: Stephen Klein <SKLEIN@leg.state.vt.us>
Sent: Tuesday, August 9, 2016 8:38:37 AM
To: Miller, Lawrence
Cc: Clark, Sarah; Boyd, Tom; Hathaway, Carrie; Byrne, Emily; Benham, Catherine
Subject: RE: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: "Miller, Lawrence" <Lawrence.Miller@vermont.gov>
Date: 08/09/2016 08:21 (GMT-05:00)
To: Stephen Klein <SKLEIN@leg.state.vt.us>
Cc: "Clark, Sarah" <Sarah.Clark@vermont.gov>, "Boyd, Tom" <Tom.Boyd@vermont.gov>, "Hathaway, Carrie" <Carrie.Hathaway@vermont.gov>, "Byrne, Emily" <Emily.Byrne@vermont.gov>
Subject: BCBS Reconciliation

Hi Stephen,

1 V.S.A. sec. 317(c)(15)

Lawrence Miller
Senior Advisor; Chief of Health Care Reform
Office of the Governor; State of Vermont
Mobile: (802) 989-0569
lawrence.miller@vermont.gov

Kester, Thomas

From: Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Friday, July 29, 2016 4:38 PM
To: Boyd, Tom
Subject: RE: Following up

Thanks Tom. Makes sense.

Outside Scope of Request

Have a great week off.

From: Boyd, Tom [mailto:Tom.Boyd@vermont.gov]
Sent: Friday, July 29, 2016 4:33 PM
To: Ruth Greene [V.S.A. sec. 317(c)(25)]
Subject: Following up

V.S.A. sec. 317(c)(15)

Have a great weekend

Outside Scope of Request

Tom

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495
802.578.4359
tom.boyd@vermont.gov

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sender immediately by return e-mail and delete the original message and any copy of it from your computer system. Thank you.

Kester, Thomas

From: Boyd, Tom
Sent: Friday, July 29, 2016 4:33 PM
To: Ruth Greene
Subject: Following up

1 V.S.A. sec. 317(c)(15)



Have a great weekend

Outside Scope of Request



Tom

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495
802.578.4359
tom.boyd@vermont.gov

Kester, Thomas

From: Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Wednesday, July 27, 2016 6:10 PM
To: Boyd, Tom
Subject: update

Hi Tom,

I left you a vmail, but I know it's late and I have to run out. I wanted to get you an update and talk about meeting soon.

[V.S.A. sec. 317(c)(15)]

I could meet tomorrow or Friday afternoon at 4 or after. Or we could meet early next week. What are good times for you?

Thanks, Ruth

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Kester, Thomas

From: Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Wednesday, August 10, 2016 4:34 PM
To: Boyd, Tom
Subject: 2015 VHC Financial Reconciliation
Attachments: Steven Costantino Dept of Health Access.pdf; 2015 VHC reconciliation summary 8-10-16 dist.docx

Hi Tom,

This letter is on its way.

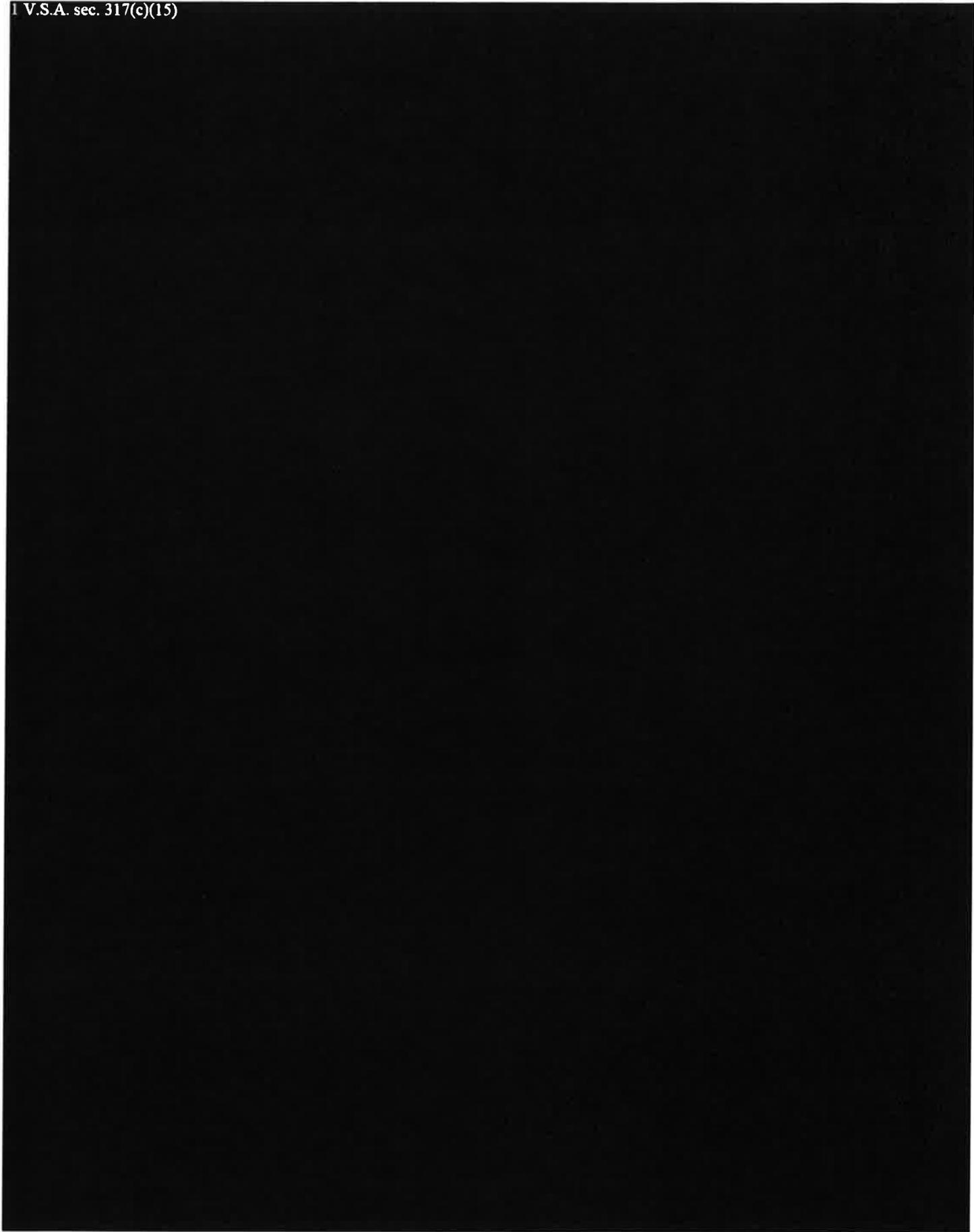
I attach the reconciliation analysis again as well for your benefit.

[V.S.A. sec. 317(c)(15)]

[V.S.A. sec. 317(c)(15)]

Thanks,
Ruth

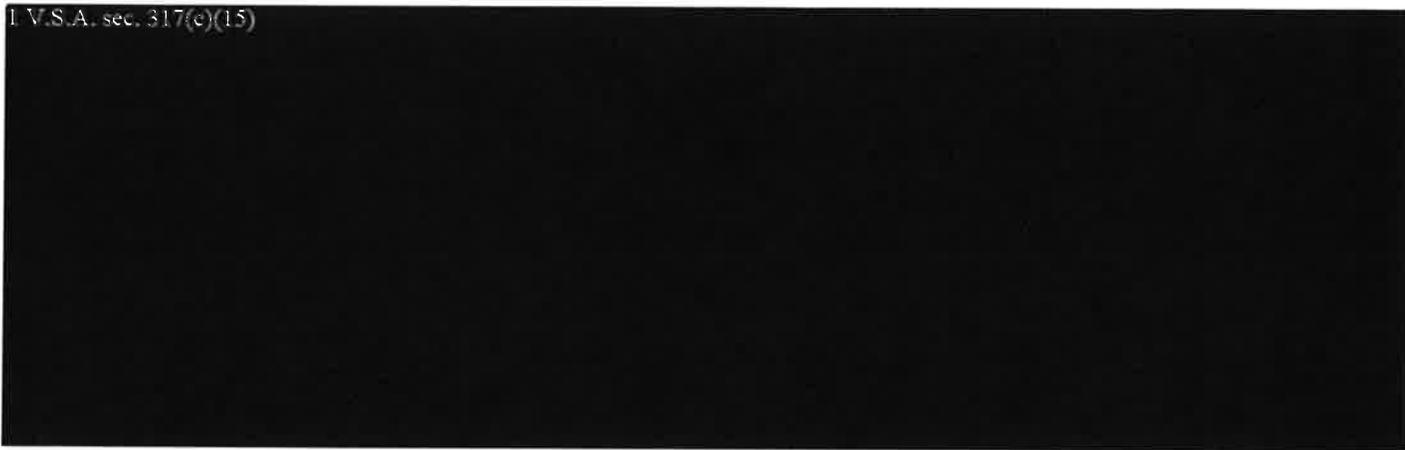
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Kester, Thomas

From: Boyd, Tom
Sent: Tuesday, August 30, 2016 9:39 PM
To: Ruth Greene
Subject: Re:

1 V.S.A. sec. 317(c)(15)



I can have someone find some times that work with our team and you give me a contact on your end as to who to work with in setting the meeting up.

Thanks Ruth

Tom

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495
802.578.4359
tom.boyd@vermont.gov

From: Ruth Greene 1 V.S.A. sec. 317(c)(25)
Sent: Tuesday, August 30, 2016 2:39:16 PM
To: Boyd, Tom
Subject:

Hi Tom,

1 V.S.A. sec. 317(c)(15)



Thanks, Ruth

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Kester, Thomas

From: Miller, Lawrence
Sent: Wednesday, August 24, 2016 8:41 AM
To: Boyd, Tom; Hathaway, Carrie
Cc: Clark, Sarah; Byrne, Emily; Costantino, Steven; Collins, Lori
Subject: RE: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)

--
Lawrence Miller
Senior Advisor, Chief of Health Care Reform
Office of the Governor, State of Vermont
Mobile: (802) 989-0569
lawrence.miller@vermont.gov

From: Boyd, Tom
Sent: Tuesday, August 23, 2016 7:32 AM
To: Hathaway, Carrie <Carrie.Hathaway@vermont.gov>
Cc: Miller, Lawrence <Lawrence.Miller@vermont.gov>; Clark, Sarah <Sarah.Clark@vermont.gov>; Byrne, Emily <Emily.Byrne@vermont.gov>; Costantino, Steven <Steven.Costantino@vermont.gov>; Collins, Lori <Lori.Collins@vermont.gov>
Subject: Re: BCBS Reconciliation

Good question but I don't know the answer

Sent from my iPhone

On Aug 23, 2016, at 7:30 AM, Hathaway, Carrie <Carrie.Hathaway@vermont.gov> wrote:

1 V.S.A. sec. 317(c)(15)

From: Boyd, Tom
Sent: Tuesday, August 09, 2016 9:08 AM
To: Miller, Lawrence <Lawrence.Miller@vermont.gov>; Clark, Sarah <Sarah.Clark@vermont.gov>; Hathaway, Carrie <Carrie.Hathaway@vermont.gov>; Byrne, Emily <Emily.Byrne@vermont.gov>; Costantino, Steven <Steven.Costantino@vermont.gov>; Collins, Lori <Lori.Collins@vermont.gov>
Subject: Re: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)

1 V.S.A. sec. 317(c)(15)

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495
802.578.4359
tom.boyd@vermont.gov

From: Miller, Lawrence
Sent: Tuesday, August 9, 2016 8:43 AM
To: Klein, Stephen
Cc: Clark, Sarah; Boyd, Tom; Hathaway, Carrie; Byrne, Emily; Benham, Catherine
Subject: Re: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)

--
Lawrence Miller
Senior Advisor; Chief of Health Care Reform
Office of the Governor; State of Vermont
Mobile: (802) 989-0569
lawrence.miller@vermont.gov

From: Stephen Klein <SKLEIN@leg.state.vt.us>
Sent: Tuesday, August 9, 2016 8:38:37 AM
To: Miller, Lawrence
Cc: Clark, Sarah; Boyd, Tom; Hathaway, Carrie; Byrne, Emily; Benham, Catherine
Subject: RE: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: "Miller, Lawrence" <Lawrence.Miller@vermont.gov>
Date: 08/09/2016 08:21 (GMT-05:00)
To: Stephen Klein <SKLEIN@leg.state.vt.us>
Cc: "Clark, Sarah" <Sarah.Clark@vermont.gov>, "Boyd, Tom" <Tom.Boyd@vermont.gov>, "Hathaway, Carrie" <Carrie.Hathaway@vermont.gov>, "Byrne, Emily" <Emily.Byrne@vermont.gov>
Subject: BCBS Reconciliation

Hi Stephen,

V.S.A. sec. 317(c)(15)

A large black rectangular redaction box covers the majority of the page's content, starting below the header and ending above the signature block.

--
Lawrence Miller
Senior Advisor; Chief of Health Care Reform
Office of the Governor; State of Vermont
Mobile: (802) 989-0569
lawrence.miller@vermont.gov

Kester, Thomas

From: Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Wednesday, August 10, 2016 4:39 PM
To: Costantino, Steven
Cc: Miller, Lawrence; Collins, Lori; Boyd, Tom; Don George; Dawn Schneiderman
Subject: BCBSVT 2015 VHC Financial Reconciliation
Attachments: Steven Costantino Dept of Health Access.pdf

Please see letter attached.

Ruth K. Greene
VP, Treasurer and CFO
Blue Cross and Blue Shield of Vermont
P.O. Box 186 • Montpelier, VT 05601-0186
[V.S.A. sec. 317(c)(25)]



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**BlueCross BlueShield
of Vermont**

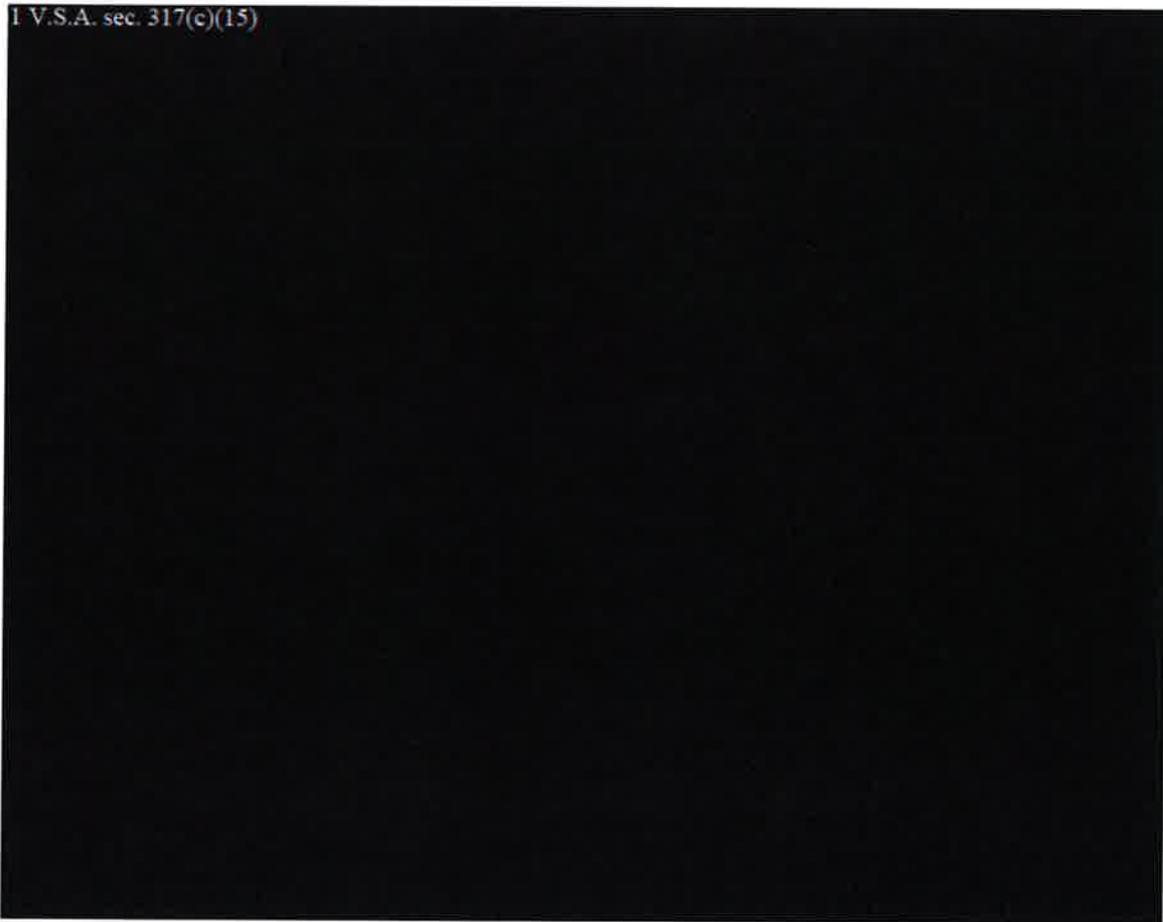
An Independent Licensee of the Blue Cross and Blue Shield Association

August 10, 2016

Steven Costantino, Commissioner
Department of Vermont Health Access
280 State Drive, NOB 1 South
Waterbury, VT 05671-1010

To Steven Costantino,

1 V.S.A. sec. 317(c)(15)



1 V.S.A. sec. 317(c)(15)

Sincerely,

1 V.S.A. sec. 317(c)(25)

Ruth Greene

V.P. Treasurer & Chief Financial Officer

Cc: Lawrence Miller, Senior Advisor, Chief of Health Care Reform, Officer of the Governor
109 State Street, 5th Floor
Montpellier, Vermont 05609

Lori Collins, Deputy Commissioner, Policy, Fiscal & Support Services Division
Department of Vermont Health Access
280 State Drive, NOB 1 South
Waterbury, VT 05671-1010

Tom Boyd, Deputy Commissioner of Payment Reform
Department of Vermont Health Access
280 State Drive, NOB 1 South
Waterbury, Vermont 05671-1010

Don George, BCBSVT, President and CEO

Dawn Schneiderman, BCBSVT Director, Audit & Risk Management

Kester, Thomas

From: Boyd, Tom
Sent: Monday, August 29, 2016 8:47 AM
To: Strumolo, Adaline; Collins, Lori; Totaro, Athanasia; Sheehan, Sean; Schilling, Lisa
Subject: RE: BD/BS Recon

Talking with Ruth at 12:30

From: Strumolo, Adaline
Sent: Monday, August 29, 2016 8:43 AM
To: Collins, Lori <Lori.Collins@vermont.gov>; Totaro, Athanasia <Athanasia.Totaro@vermont.gov>; Sheehan, Sean <Sean.Sheehan@vermont.gov>; Schilling, Lisa <Lisa.Schilling@vermont.gov>; Boyd, Tom <Tom.Boyd@vermont.gov>
Subject: RE: BD/BS Recon
Importance: High

Hi Tom, Just checking back on this so we can have the team look at the figures. Have you gotten the file from Ruth? Thanks, Addie

From: Strumolo, Adaline
Sent: Wednesday, August 24, 2016 4:27 PM
To: Collins, Lori <Lori.Collins@vermont.gov>; Totaro, Athanasia <Athanasia.Totaro@vermont.gov>; Sheehan, Sean <Sean.Sheehan@vermont.gov>; Schilling, Lisa <Lisa.Schilling@vermont.gov>; Boyd, Tom <Tom.Boyd@vermont.gov>
Subject: RE: BD/BS Recon

Hi Tom,

Let us know when you hear back from Ruth on the list so we can line up the right staff to look at this.

Thanks,
Addie

-----Original Appointment-----

From: Collins, Lori
Sent: Thursday, August 18, 2016 1:15 PM
To: Collins, Lori; Totaro, Athanasia; Sheehan, Sean; Schilling, Lisa; Boyd, Tom; Strumolo, Adaline
Subject: BD/BS Recon
When: Monday, August 22, 2016 3:30 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Lori's office/1 V.S.A. sec. 317(c)(25) Lori to host

Kester, Thomas

From: Boyd, Tom
Sent: Wednesday, August 31, 2016 8:41 AM
To: Collins, Lori; Strumolo, Adaline
Subject: RE: BC/BS

1 V.S.A. sec. 317(c)(15)

From: Collins, Lori
Sent: Wednesday, August 31, 2016 7:51 AM
To: Strumolo, Adaline <Adaline.Strumolo@vermont.gov>
Cc: Boyd, Tom <Tom.Boyd@vermont.gov>
Subject: Re: BC/BS

1 V.S.A. sec. 317(c)(15)

Sent from my iPhone

On Aug 31, 2016, at 6:49 AM, Strumolo, Adaline <Adaline.Strumolo@vermont.gov> wrote:

1 V.S.A. sec. 317(c)(15)

From: Boyd, Tom
Sent: Tuesday, August 30, 2016 1:48 PM
To: Collins, Lori <Lori.Collins@vermont.gov>
Cc: Strumolo, Adaline <Adaline.Strumolo@vermont.gov>
Subject: RE: BC/BS

Lori,

1 V.S.A. sec. 317(c)(15)

Sound right?

From: Collins, Lori
Sent: Tuesday, August 30, 2016 1:07 PM
To: Boyd, Tom <Tom.Boyd@vermont.gov>

Cc: Strumolo, Adaline <Adaline.Strumolo@vermont.gov>

Subject: BC/BS

1 V.S.A. sec. 317(c)(15)



Lori

Lori Collins

Deputy Commissioner

Department of Vermont Health Access

WSOC

Waterbury, VT 05676

Tel: 802-241-0246

Email: *Please Note My Email Change as of July 27,*

2015: Lori.Collins@Vermont.gov

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Kester, Thomas

From: Boyd, Tom
Sent: Wednesday, August 31, 2016 8:44 AM
To: Collins, Lori; Strumolo, Adaline
Subject: Reconciliation email

See my email to Ruth regarding next steps

From: Boyd, Tom
Sent: Tuesday, August 30, 2016 9:39 PM
To: Ruth Greene <greener@bcbsvt.com>
Subject: Re:

1 V.S.A. sec. 317(c)(15)



I can have someone find some times that work with our team and you give me a contact on your end as to who to work with in setting the meeting up.

Thanks Ruth

Tom

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495
802.578.4359
tom.boyd@vermont.gov

From: Ruth Greene 1 V.S.A. sec. 317(c)(25)
Sent: Tuesday, August 30, 2016 2:39:16 PM
To: Boyd, Tom
Subject:

Hi Tom,

Can you give me an idea what needs to happen on your end to move things forward and what your expected timelines would be?

Thanks, Ruth

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Kester, Thomas

From: Boyd, Tom
Sent: Thursday, September 01, 2016 8:17 AM
To: Collins, Lori
Cc: Strumolo, Adaline
Subject: Re: RE:

Ok by me

Sent from my iPhone

On Aug 31, 2016, at 8:15 PM, Collins, Lori <Lori.Collins@vermont.gov> wrote:

1 V.S.A. sec. 317(c)(15)



Sent from my iPhone

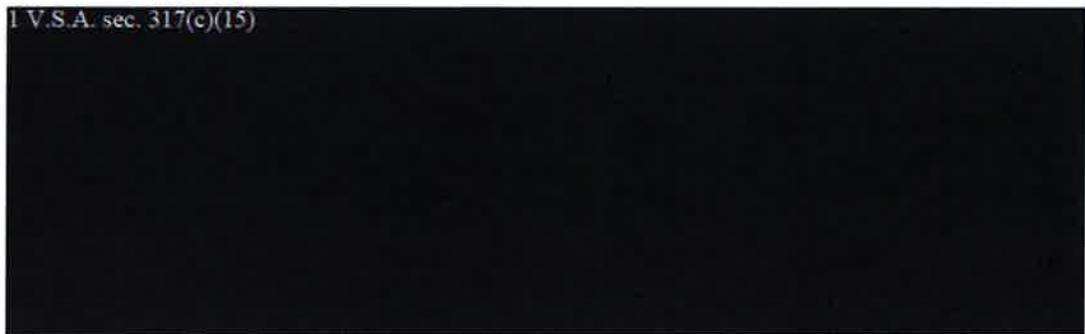
On Aug 31, 2016, at 5:15 PM, Strumolo, Adaline <Adaline.Strumolo@vermont.gov> wrote:

1 V.S.A. sec. 317(c)(15)



From: Boyd, Tom
Sent: Wednesday, August 31, 2016 1:30 PM
To: Strumolo, Adaline <Adaline.Strumolo@vermont.gov>
Cc: Collins, Lori <Lori.Collins@vermont.gov>
Subject: FW:

1 V.S.A. sec. 317(c)(15)



Happy to discuss details of meeting etc etc or if I can provide you with anything happy to discuss.

Tom

From: Ruth Greene [<mailto:greener@bcbsvt.com>]
Sent: Wednesday, August 31, 2016 1:01 PM
To: Boyd, Tom <Tom.Boyd@vermont.gov>

Cc: Pauline Carrier [V.S.A. sec. 317(c)(25)]
Subject: FW:

Hi Tom,

Please work with Pauline Carrier here at BCBSVT who can assist with dates and times once you have some identified. I have copied her on this note so you have her details. [V.S.A. sec. 317(c)(15)]

Thanks, Ruth

From: Boyd, Tom [<mailto:Tom.Boyd@vermont.gov>]
Sent: Tuesday, August 30, 2016 9:39 PM
To: Ruth Greene [V.S.A. sec. 317(c)(25)]
Subject: Re:

[V.S.A. sec. 317(c)(15)]



I can have someone find some times that work with our team and you give me a contact on your end as to who to work with in setting the meeting up.

Thanks Ruth

Tom

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495
802.578.4359
tom.boyd@vermont.gov

From: Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Tuesday, August 30, 2016 2:39:16 PM
To: Boyd, Tom
Subject:

Hi Tom,



Can you give me an idea what needs to happen on your end to move things forward and what your expected timelines would be?

Thanks, Ruth

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Kester, Thomas

From: Boyd, Tom
Sent: Tuesday, September 06, 2016 3:36 PM
To: Strumolo, Adaline; Collins, Lori
Subject: FW: Meeting with Ruth Greene

V.S.A. sec. 317(c)(15)

Happy to discuss.....

Tom

From: Pauline Carrier V.S.A. sec. 317(c)(25)
Sent: Friday, September 02, 2016 9:56 AM
To: Boyd, Tom <Tom.Boyd@vermont.gov>
Subject: RE: Meeting with Ruth Greene

Good Morning Tom,

I am following up on your conversation with Ruth earlier this week. I was wondering if you have had a chance to put together a list of dates and times that will work for you. I would be glad to assist in scheduling a meeting. Let me know if there is anything you need.

Thank you,

Pauline Carrier

Executive Assistant
Blue Cross and Blue Shield of Vermont
P.O. Box 186 • Montpelier, VT 05601-0186



From: Ruth Greene
Sent: Wednesday, August 31, 2016 1:01 PM
To: Boyd, Tom <Tom.Boyd@vermont.gov>
Cc: Pauline Carrier V.S.A. sec. 317(c)(25)
Subject: FW:

Hi Tom,

Please work with Pauline Carrier here at BCBSVT who can assist with dates and times once you have some identified. I have copied her on this note so you have her details. V.S.A. sec. 317(c)(15)

Thanks, Ruth

From: Boyd, Tom [<mailto:Tom.Boyd@vermont.gov>]
Sent: Tuesday, August 30, 2016 9:39 PM
To: Ruth Greene [V.S.A. sec. 317(c)(25)]
Subject: Re:

[V.S.A. sec. 317(c)(15)]



I can have someone find some times that work with our team and you give me a contact on your end as to who to work with in setting the meeting up.

Thanks Ruth

Tom

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495
802.578.4359
tom.boyd@vermont.gov

From: Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Tuesday, August 30, 2016 2:39:16 PM
To: Boyd, Tom
Subject:

Hi Tom,

[V.S.A. sec. 317(c)(15)]



Can you give me an idea what needs to happen on your end to move things forward and what your expected timelines would be?

Thanks, Ruth

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Happy to discuss details of meeting etc etc or if I can provide you with anything happy to discuss.

Tom

From: Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Wednesday, August 31, 2016 1:01 PM
To: Boyd, Tom <Tom.Boyd@vermont.gov>
Cc: Pauline Carrier [V.S.A. sec. 317(c)(25)]
Subject: FW:

Hi Tom,

Please work with Pauline Carrier here at BCBSVT who can assist with dates and times once you have some identified. I have copied her on this note so you have her details. [V.S.A. sec. 317(c)(15)]

Thanks, Ruth

From: Boyd, Tom [<mailto:Tom.Boyd@vermont.gov>]
Sent: Tuesday, August 30, 2016 9:39 PM
To: Ruth Greene [V.S.A. sec. 317(c)(25)]
Subject: Re:

[V.S.A. sec. 317(c)(15)]



I can have someone find some times that work with our team and you give me a contact on your end as to who to work with in setting the meeting up.

Thanks Ruth

Tom

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495

802.578.4359
tom.boyd@vermont.gov

From: Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Tuesday, August 30, 2016 2:39:16 PM
To: Boyd, Tom
Subject:

Hi Tom,

[V.S.A. sec. 317(c)(15)]

Can you give me an idea what needs to happen on your end to move things forward and what your expected timelines would be?

Thanks, Ruth

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Kester, Thomas

From: Dawn Schneiderman [V.S.A. sec. 317(c)(25)]
Sent: Friday, August 26, 2016 8:42 AM
To: Ruth Greene; Olson, Cynthia; Max Tardie; Hathaway, Carrie; Schilling, Lisa; Walker, David; Strumolo, Adaline
Cc: Seth Abbene; Melanie Slocum
Subject: RE: VHC / BCBSVT OPS Meeting

Hi all –

Here are topics we'd like to discuss:

[V.S.A. sec. 317(c)(15)]



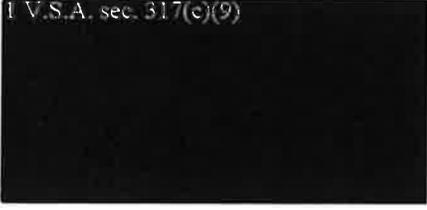
- Other

-----Original Appointment-----

From: Pauline Carrier
Sent: Wednesday, August 10, 2016 3:18 PM
To: Pauline Carrier; Dawn Schneiderman; Pamela Getsie; Ruth Greene; Cassandra Gekas (Cassandra.gekas@state.vt.us); Cynthia Olson (Cynthia.olson@state.vt.us); Max Tardie; Hathaway, Carrie; Schilling, Lisa; Walker, David; Adaline.Strumolo@vermont.gov; Gekas, Cassandra
Cc: Seth Abbene; Melanie Slocum
Subject: VHC / BCBSVT OPS Meeting
When: Friday, August 26, 2016 1:00 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: BCBSVT Executive Conference Room & Via Telephone

BCBSVT Executive Conference Room will host this call Conference Number:

1 V.S.A. sec. 317(c)(9)



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Kester, Thomas

From: Strumolo, Adaline
Sent: Tuesday, August 23, 2016 7:51 PM
To: Olson, Cynthia
Subject: financial recon
Attachments: 2268_001.pdf

Here is the BCBSVT letter. Let me know what you think and I'll also find out what Tom hears from Ruth. Then we can regroup with [REDACTED] V.S.A. sec. 317(c) Thanks!

Adaline R. Strumolo
Department of Vermont Health Access
(802) 503-7482



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**BlueCross BlueShield
of Vermont**

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August 10, 2016

Steven Costantino, Commissioner
Department of Vermont Health Access
280 State Drive, NOB 1 South
Waterbury, VT 05671-1010

1 V.S.A. sec. 317(c)(15)

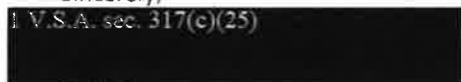


1 V.S.A. sec. 317(c)(15)



Sincerely,

1 V.S.A. sec. 317(c)(25)



Ruth Greene

V.P. Treasurer & Chief Financial Officer

Cc: Lawrence Miller, Senior Advisor, Chief of Health Care Reform, Officer of the Governor
109 State Street, 5th Floor
Montpellier, Vermont 05609

Lori Collins, Deputy Commissioner, Policy, Fiscal & Support Services Division
Department of Vermont Health Access
280 State Drive, NOB 1 South
Waterbury, VT 05671-1010

Tom Boyd, Deputy Commissioner of Payment Reform
Department of Vermont Health Access
280 State Drive, NOB 1 South
Waterbury, Vermont 05671-1010

Don George, BCBSVT, President and CEO

Dawn Schneiderman, BCBSVT Director, Audit & Risk Management

Kester, Thomas

From: Hathaway, Carrie
Sent: Friday, September 02, 2016 2:18 PM
To: Kester, Thomas
Subject: 1 V.S.A. sec. 317(c)(15)
Attachments: RE: Attorney / Client Privilege - VHC Independent Assessment

#16

From: Strumolo, Adaline
Sent: Wednesday, August 24, 2016 7:49 AM
To: Costantino, Steven <Steven.Costantino@vermont.gov>; Collins, Lori <Lori.Collins@vermont.gov>; Pallotta, Howard <Howard.Pallotta@vermont.gov>; Boyd, Tom <Tom.Boyd@vermont.gov>; Hathaway, Carrie <Carrie.Hathaway@vermont.gov>
Cc: McPherson, Darcy <Darcy.McPherson@vermont.gov>
Subject: 1 V.S.A. sec. 317(c)(15)

1 V.S.A. sec. 317(c)(15)



Thanks,
Addie

From: McPherson, Darcy
Sent: Tuesday, August 23, 2016 8:14 AM
To: Strumolo, Adaline <Adaline.Strumolo@vermont.gov>
Cc: Collins, Lori <Lori.Collins@vermont.gov>; French, Aaron <Aaron.French@vermont.gov>; Pallotta, Howard <Howard.Pallotta@vermont.gov>
Subject: RE: SMT Meeting

Ive added your items to the agenda.

From: Strumolo, Adaline
Sent: Monday, August 22, 2016 3:37 PM
To: McPherson, Darcy <Darcy.McPherson@vermont.gov>
Cc: Collins, Lori <Lori.Collins@vermont.gov>; French, Aaron <Aaron.French@vermont.gov>; Pallotta, Howard <Howard.Pallotta@vermont.gov>
Subject: RE: SMT Meeting

-----Original Appointment-----

From: McPherson, Darcy

Sent: Thursday, July 07, 2016 9:29 AM

To: McPherson, Darcy; Strumolo, Adaline; AHS - DVHA Senior Management; Gekas, Cassandra

Cc: Hathaway, Carrie; Boyd, Tom; Collins, Lori; French, Aaron; Jones, Craig; Simpatico, Tom; Pallotta, Howard

Subject: SMT Meeting

When: Monday, August 22, 2016 9:00 AM-10:00 AM (UTC-05:00) Eastern Time (US & Canada).

Where: AHS - DVHA WSOC Commissioner 10

Please delete the invite series from Sarah.

Kester, Thomas

From: Collins, Lori
Sent: Tuesday, August 09, 2016 2:04 PM
To: Stern, John
Cc: Strumolo, Adaline; Sheehan, Sean; Thomas, Cynthia
Subject: RE: Attorney / Client Privilege - VHC Independent Assessment

Answers in red below.

Lori

Lori Collins
Deputy Commissioner
Department of Vermont Health Access
WSOC
Waterbury, VT 05676
Tel: 802-241-0246

Email: Please Note My Email Change as of July 27, 2015: Lori.Collins@Vermont.gov

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From: Strumolo, Adaline
Sent: Tuesday, August 09, 2016 1:40 PM
To: Sheehan, Sean <Sean.Sheehan@vermont.gov>; Collins, Lori <Lori.Collins@vermont.gov>
Subject: RE: Attorney / Client Privilege - VHC Independent Assessment

1 V.S.A. sec. 317(c)(15)



From: Sheehan, Sean
Sent: Monday, August 08, 2016 10:52 PM
To: Strumolo, Adaline <Adaline.Strumolo@vermont.gov>; Collins, Lori <Lori.Collins@vermont.gov>
Subject: Re: Attorney / Client Privilege - VHC Independent Assessment

1 V.S.A. sec. 317(c)(15)



From: Collins, Lori <lori.collins@vermont.gov>
Sent: Monday, August 8, 2016 7:14 PM
Subject: Fwd: Attorney / Client Privilege - VHC Independent Assessment
To: Strumolo, Adaline <adaline.strumolo@vermont.gov>, Sheehan, Sean <sean.sheehan@vermont.gov>

Thoughts?
Sent from my iPhone

Begin forwarded message:

From: "Stern, John" <John.Stern@vermont.gov>
Date: August 8, 2016 at 6:29:37 PM EDT
To: "Collins, Lori" <Lori.Collins@vermont.gov>
Cc: "Costantino, Steven" <Steven.Costantino@vermont.gov>, "Miller, Lawrence" <Lawrence.Miller@vermont.gov>, "Cohen, Hal" <Hal.Cohen@vermont.gov>, "Clark, Sarah" <Sarah.Clark@vermont.gov>, "Henry, Dixie" <dixie.henry@vermont.gov>, "Prail, Darin" <darin.prail@vermont.gov>
Subject: Attorney / Client Privilege - VHC Independent Assessment

Hello Lori,

Thank you,
John

John Stern
State of Vermont
Agency of Human Services - HSE Portfolio Director, Deputy CIO
289 Hurricane Lane
Williston, VT
(802) 585-5390
John.Stern@Vermont.gov



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Kester, Thomas

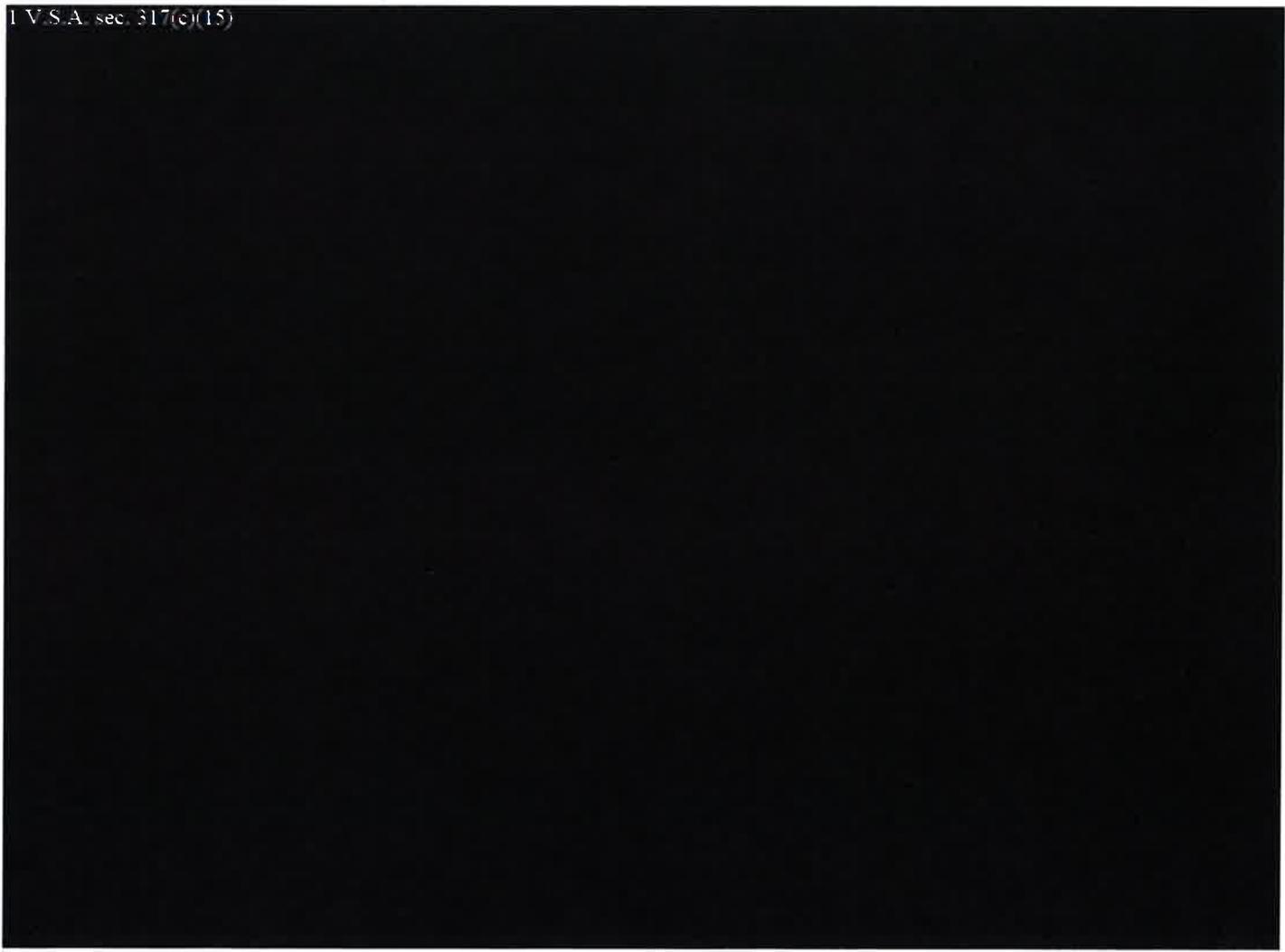
From: Hathaway, Carrie
Sent: Friday, September 02, 2016 2:02 PM
To: Kester, Thomas
Subject: 1 V.S.A. sec. 317(c)(15)

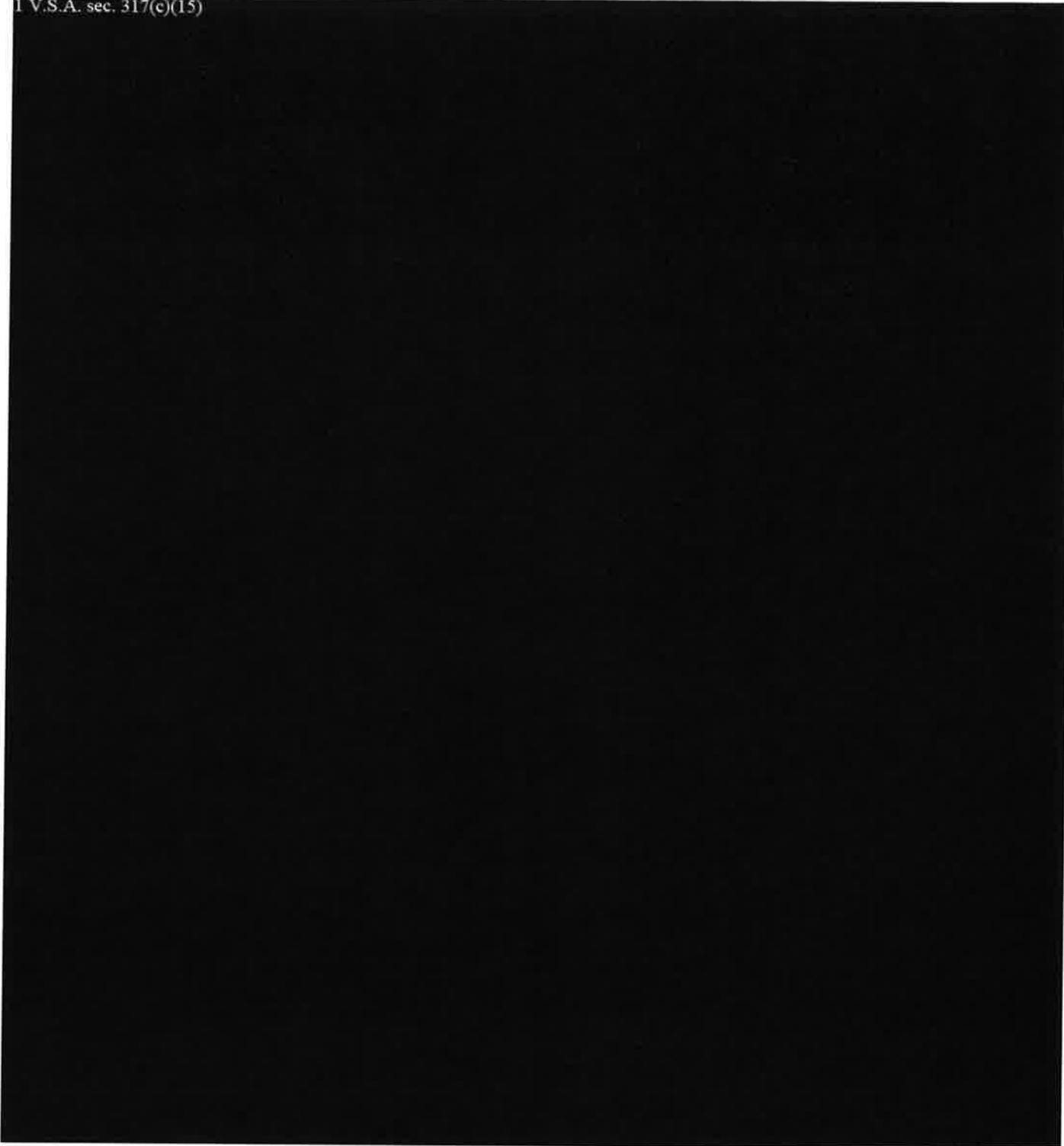
Here is the first of many more e-mails you are about to receive ...

From: Hathaway, Carrie
Sent: Monday, August 01, 2016 8:01 AM
To: Gekas, Cassandra <Cassandra.Gekas@vermont.gov>
Subject: 1 V.S.A. sec. 317(c)(15)

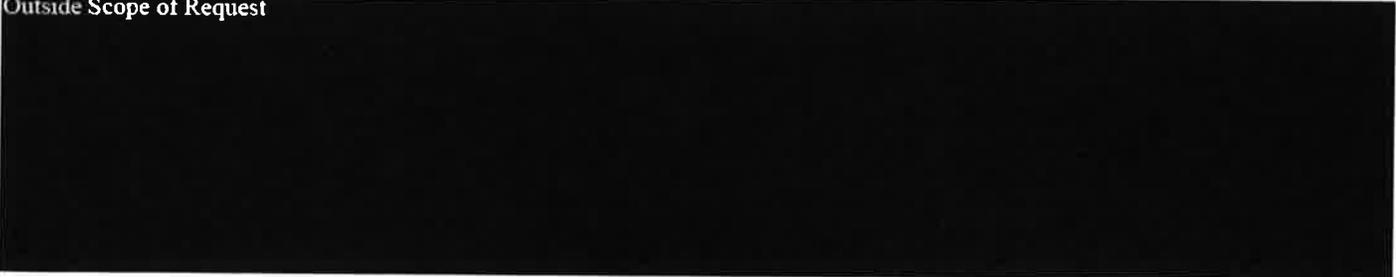
From: Gekas, Cassandra
Sent: Monday, August 01, 2016 7:53 AM
To: Hathaway, Carrie <Carrie.Hathaway@vermont.gov>
Subject: 1 V.S.A. sec. 317(c)(15)

1 V.S.A. sec. 317(c)(15)





Outside Scope of Request





Kester, Thomas

From: Hathaway, Carrie
Sent: Friday, September 02, 2016 2:03 PM
To: Kester, Thomas
Subject: FW: VHC / BCBSVT

#3

From: Boyd, Tom
Sent: Tuesday, May 03, 2016 12:04 PM
To: Miller, Lawrence <Lawrence.Miller@vermont.gov>; Costantino, Steven <Steven.Costantino@vermont.gov>
Cc: Hathaway, Carrie <Carrie.Hathaway@vermont.gov>
Subject: VHC / BCBSVT

Lawrence –

1 V.S.A. sec. 317(c)(15)



Thanks Lawrence

Tom

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
802.578.4359

PLEASE NOTE: EFFECTIVE 7/27/15 MY NEW EMAIL ADDRESS IS tom.boyd@vermont.gov

Kester, Thomas

From: Hathaway, Carrie
Sent: Friday, September 02, 2016 2:16 PM
To: Kester, Thomas
Subject: FW: VHC / BCBSVT OPS Meeting

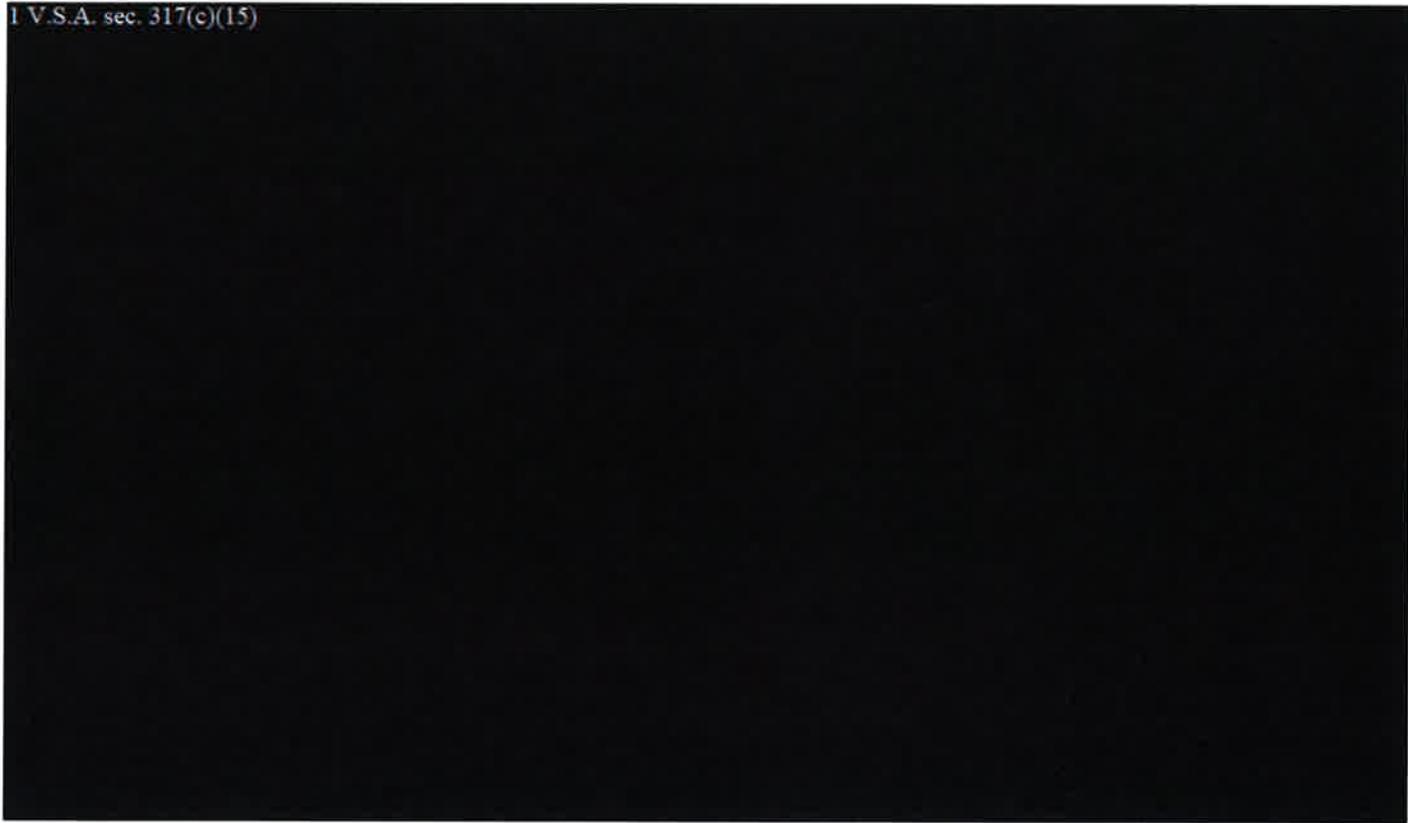
#15

From: Dawn Schneiderman [V.S.A. sec. 317(c)(25)]
Sent: Friday, August 26, 2016 8:42 AM
To: Ruth Greene [V.S.A. sec. 317(c)(25)]; Olson, Cynthia <Cynthia.Olson@vermont.gov>; Max Tardie <[V.S.A. sec. 317(c)(25)]>; Hathaway, Carrie <Carrie.Hathaway@vermont.gov>; Schilling, Lisa <Lisa.Schilling@vermont.gov>; Walker, David <David.Walker@vermont.gov>; Strumolo, Adaline <Adaline.Strumolo@vermont.gov>
Cc: Seth Abbene [V.S.A. sec. 317(c)(25)]; Melanie Slocum [V.S.A. sec. 317(c)(25)]
Subject: RE: VHC / BCBSVT OPS Meeting

Hi all –

Here are topics we'd like to discuss:

[V.S.A. sec. 317(c)(15)]



-----Original Appointment-----

From: Pauline Carrier
Sent: Wednesday, August 10, 2016 3:18 PM

To: Pauline Carrier; Dawn Schneiderman; Pamela Getsie; Ruth Greene; Cassandra Gekas (Cassandra.gekas@state.vt.us);
Cynthia Olson (Cynthia.olson@state.vt.us); Max Tardie; Hathaway, Carrie; Schilling, Lisa; Walker, David;
Adaline.Strumolo@vermont.gov; Gekas, Cassandra
Cc: Seth Abbene; Melanie Slocum
Subject: VHC / BCBSVT OPS Meeting
When: Friday, August 26, 2016 1:00 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: BCBSVT Executive Conference Room & Via Telephone

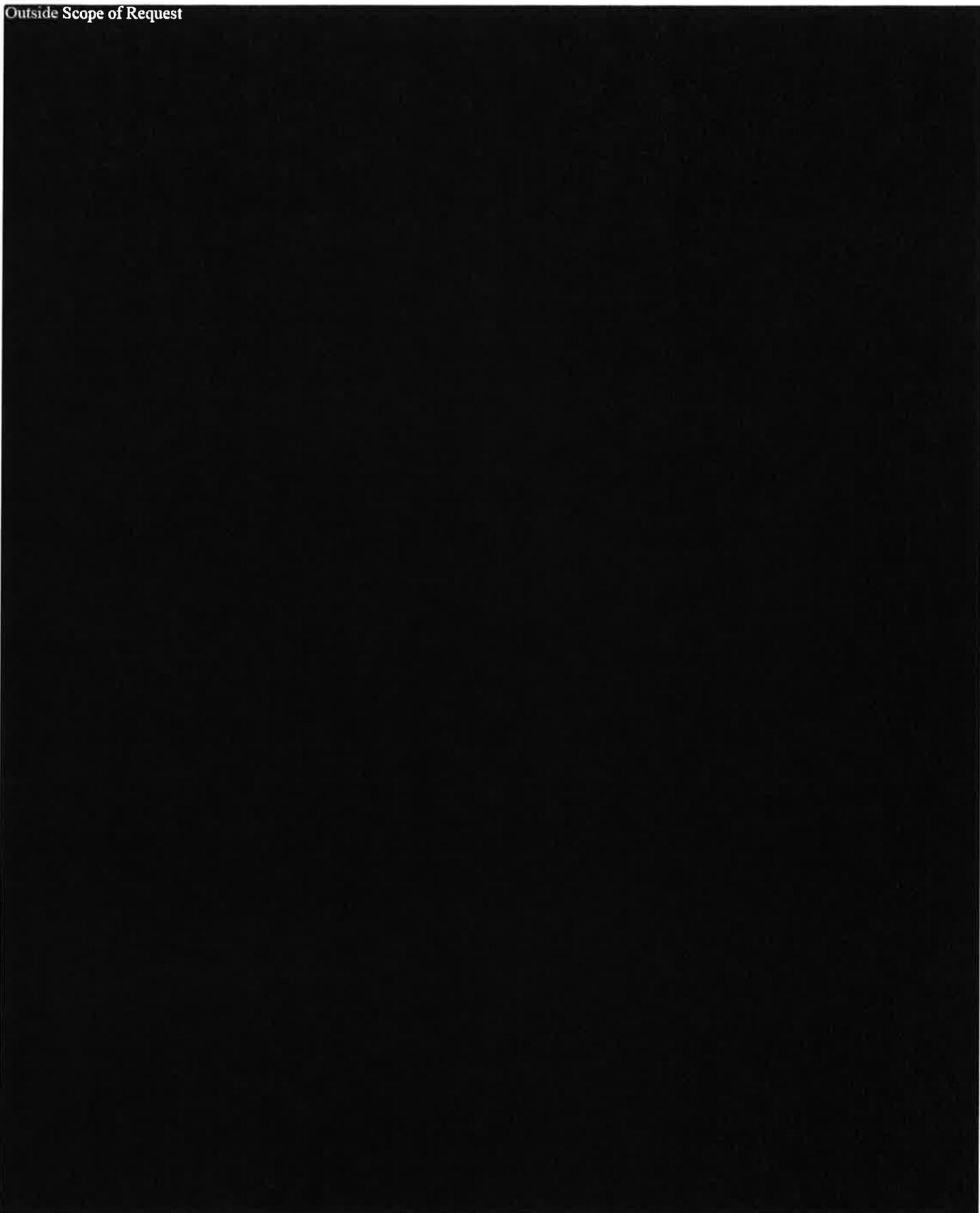
BCBSVT Executive Conference Room will host this call Conference Number:

1 V.S.A. sec. 317(c)(9)



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Outside Scope of Request



Outside Scope of Request



From: Hathaway, Carrie
Sent: Tuesday, February 16, 2016 7:50 AM
To: Rancourt, Melissa
Cc: Gekas, Cassandra
Subject: RE: reconciliation

1 V.S.A. sec. 317(c)(15)



From: Rancourt, Melissa
Sent: Friday, February 12, 2016 4:21 PM
To: Hathaway, Carrie
Cc: Gekas, Cassandra
Subject: RE: reconciliation

Hi Carrie,

1 V.S.A. sec. 317(c)(15)



Regards,
Melissa Rancourt, PMP

Project Manager
Vermont Health Connect
(802) 585-6430

Note – new email address

Melissa.Rancourt@partner.vermont.gov

From: Gekas, Cassandra
Sent: Friday, February 12, 2016 3:37 PM
To: Hathaway, Carrie
Cc: Rancourt, Melissa
Subject: RE: reconciliation

1 V.S.A. sec. 317(c)(15)

From: Hathaway, Carrie
Sent: Friday, February 12, 2016 3:26 PM
To: Gekas, Cassandra
Subject: reconciliation

Hey there,

1 V.S.A. sec. 317(c)(15)

Carrie T. Hathaway
Financial Director
Department of Vermont Health Access
(802) 241-0391
carrie.hathaway@vermont.gov

PLEASE NOTE: EFFECTIVE 7/27/15 MY NEW EMAIL ADDRESS IS carrie.hathaway@vermont.gov

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Kester, Thomas

From: Hathaway, Carrie
Sent: Friday, September 02, 2016 2:11 PM
To: Kester, Thomas
Subject: FW: [V.S.A. sec. 317(c)(15)]
Attachments: [V.S.A. sec. 317(c)(15)]

#12

From: Boyd, Tom
Sent: Thursday, March 17, 2016 9:19 PM
To: Hathaway, Carrie <Carrie.Hathaway@vermont.gov>
Subject: FW: [V.S.A. sec. 317(c)(15)]

haven't looked at it

Tom Boyd

Deputy Commissioner for Health Reform

Department of Vermont Health Access

312 Hurricane Lane, Suite 201

Williston, VT 05495

802.578.4359

tom.boyd@vermont.gov

From: Ruth Greene [V.S.A. sec. 317(c)(25)]
Sent: Thursday, March 17, 2016 8:48 AM
To: Gekas, Cassandra; Boyd, Tom
Cc: Dawn Schneiderman; Pamela Getsie; Suzan Bailey
Subject: [V.S.A. sec. 317(c)(15)]

Cass, Tom,

[V.S.A. sec. 317(c)(15)]

Please confirm to Suzan that you are available to attend the meeting next Friday at 1 pm.

Thanks,
Ruth

-----Original Appointment-----

From: Suzan Bailey

Sent: Thursday, March 17, 2016 8:40 AM

To: Dawn Schneiderman; Pamela Getsie; Ruth Greene; Cassandra Gekas (Cassandra.gekas@state.vt.us); Boyd, Tom; Cynthia Olson (Cynthia.olson@state.vt.us); Josh.Kreiger@partner.vermont.gov; Max Tardie

Cc: Seth Abbene; Olson, Cynthia

Subject: Canceled: VHC / BCBSVT OPS Meeting

When: Friday, March 18, 2016 1:00 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: BCBSVT Executive Conference Room & Via Telephone

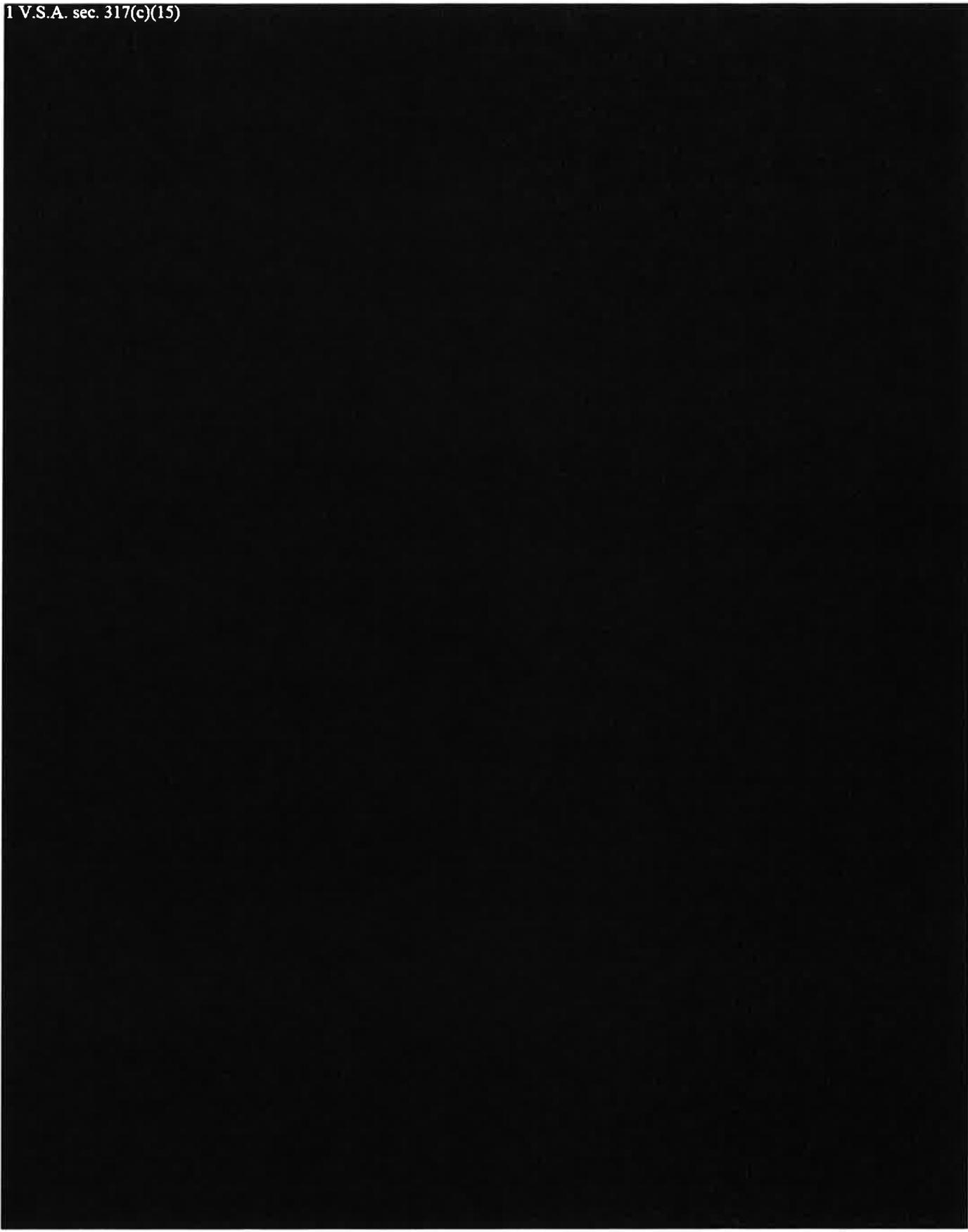
Importance: High

Good Morning All –

We have just received word that Tom will not be available for this meeting, therefore Ruth has asked that I cancel it for this week.

Thank you – Suzan B.

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Kester, Thomas

From: Hathaway, Carrie
Sent: Friday, September 02, 2016 2:10 PM
To: Kester, Thomas
Subject: FW: [V.S.A. sec. 317(c)(15)]

#11

From: Schilling, Lisa
Sent: Monday, April 25, 2016 2:29 PM
To: Gekas, Cassandra <Cassandra.Gekas@vermont.gov>
Cc: Gibson-Grandfield, Stacy <Stacy.Gibson-Grandfi@vermont.gov>; Hathaway, Carrie <Carrie.Hathaway@vermont.gov>; Collins, Lori <Lori.Collins@vermont.gov>
Subject: [V.S.A. sec. 317(c)(15)]

Cass,

[V.S.A. sec. 317(c)(15)]

Lisa J. Schilling
Financial Director III
Department of Vermont Health Access
280 State Drive - NOB 1 South
Waterbury, VT 05671-1010
Phone: (802)-241-0401
M:(802) 556-1127

lisa.schilling@vermont.gov

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From: Schilling, Lisa
Sent: Friday, April 22, 2016 10:45 AM
To: Gekas, Cassandra <Cassandra.Gekas@vermont.gov>
Cc: Gibson-Grandfield, Stacy <Stacy.Gibson-Grandfi@vermont.gov>; Hathaway, Carrie <Carrie.Hathaway@vermont.gov>
Subject: [V.S.A. sec. 317(c)(15)]

Cass,

[V.S.A. sec. 317(c)(15)]

Thanks in advance,
Lisa

Lisa J. Schilling
Financial Director III
Department of Vermont Health Access
280 State Drive - NOB 1 South
Waterbury, VT 05671-1010
Phone: (802)-241-0401
M:(802) 556-1127

lisa.schilling@vermont.gov

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Kester, Thomas

From: Hathaway, Carrie
Sent: Friday, September 02, 2016 2:16 PM
To: Kester, Thomas
Subject: FW: VHC / BCBSVT OPS Face-to-Face Meeting
Attachments: 1 V.S.A. sec. 317(c)(15)

3-15-16.pdf; Transaction Examples for VHC 3.25.16 v2.docx

#14

From: Ruth Greene 1 V.S.A. sec. 317(c)(25)
Sent: Thursday, April 07, 2016 5:53 PM
To: Dawn Schneiderman 1 V.S.A. sec. 317(c)(25); Pamela Getsie 1 V.S.A. sec. 317(c)(25); Max Tardie 1 V.S.A. sec. 317(c)(25); Seth Abbene 1 V.S.A. sec. 317(c)(25); Gekas, Cassandra <Cassandra.Gekas@vermont.gov>; Olson, Cynthia <Cynthia.Olson@vermont.gov>; Boyd, Tom <Tom.Boyd@vermont.gov>; Hathaway, Carrie <Carrie.Hathaway@vermont.gov>
Cc: Suzan Bailey <baileys@bcbsvt.com>
Subject: RE: VHC / BCBSVT OPS Face-to-Face Meeting

Hi Everyone,

The agenda and reference materials for tomorrow's meeting are outlined below. You will recall we all felt it would be a good idea to meet in person to continue our discussion about the best approach to 1 V.S.A. sec. 317(c)(15) 1 V.S.A. sec. 317(c) For ease of reference, I've attached the documents you have seen previously. I'll also have paper copies available at the meeting.

See you tomorrow.
Thanks! Ruth

Agenda

1 V.S.A. sec. 317(c)(15)

- Other topics

1 V.S.A. sec. 317(c)(15)

-----Original Appointment-----

From: Suzan Bailey

Sent: Thursday, March 24, 2016 9:51 AM

To: Suzan Bailey; Ruth Greene; Dawn Schneiderman; Pamela Getsie; Max Tardie; Seth Abbene; Cassandra Gekas (Cassandra.gekas@state.vt.us); Cynthia Olson (Cynthia.olson@state.vt.us); Boyd, Tom; Carrie.Hathaway@vermont.gov

Subject: VHC / BCBSVT OPS Face-to-Face Meeting

When: Friday, April 08, 2016 3:30 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Mtg Rm 130S

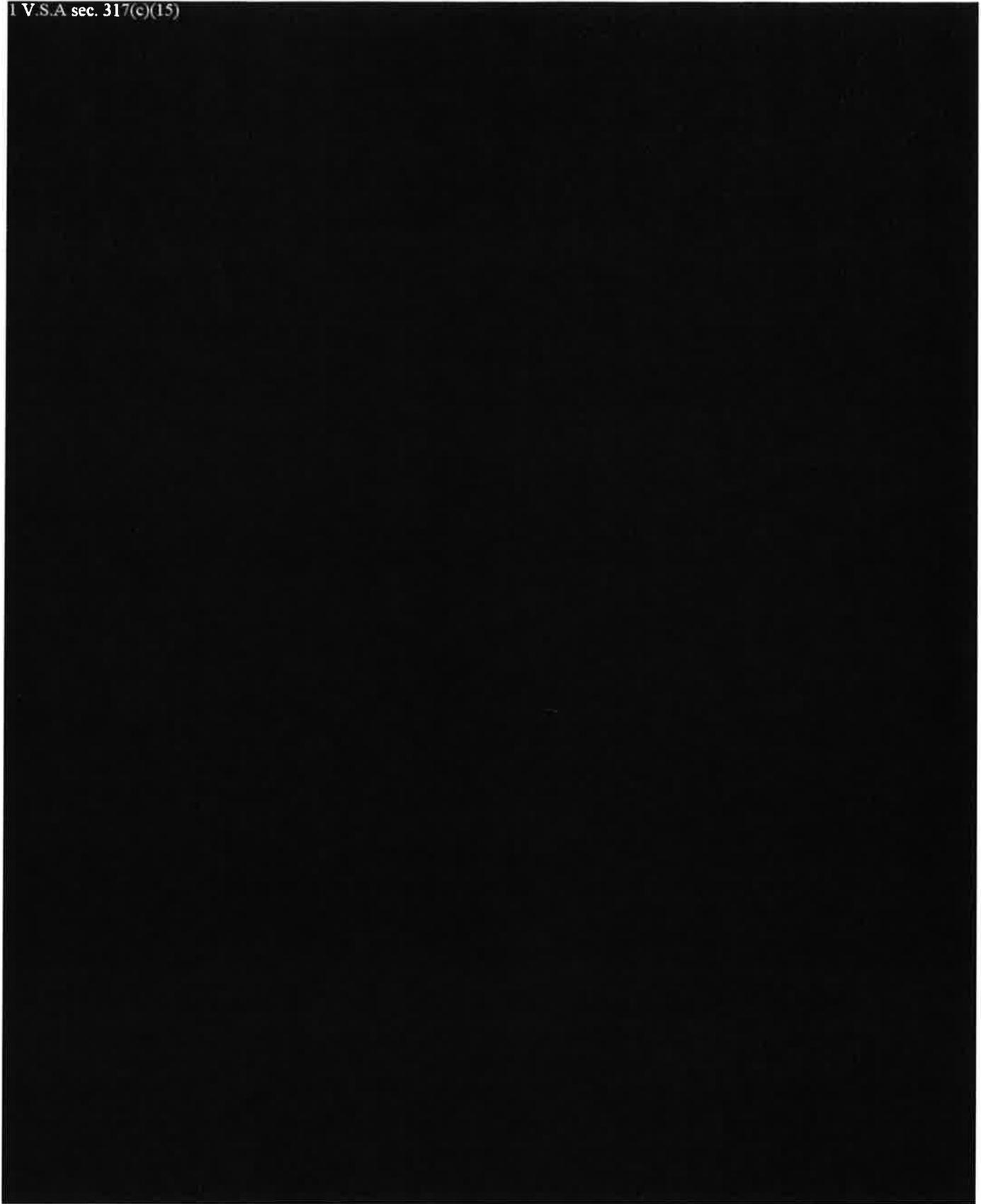
BCBSVT Offices

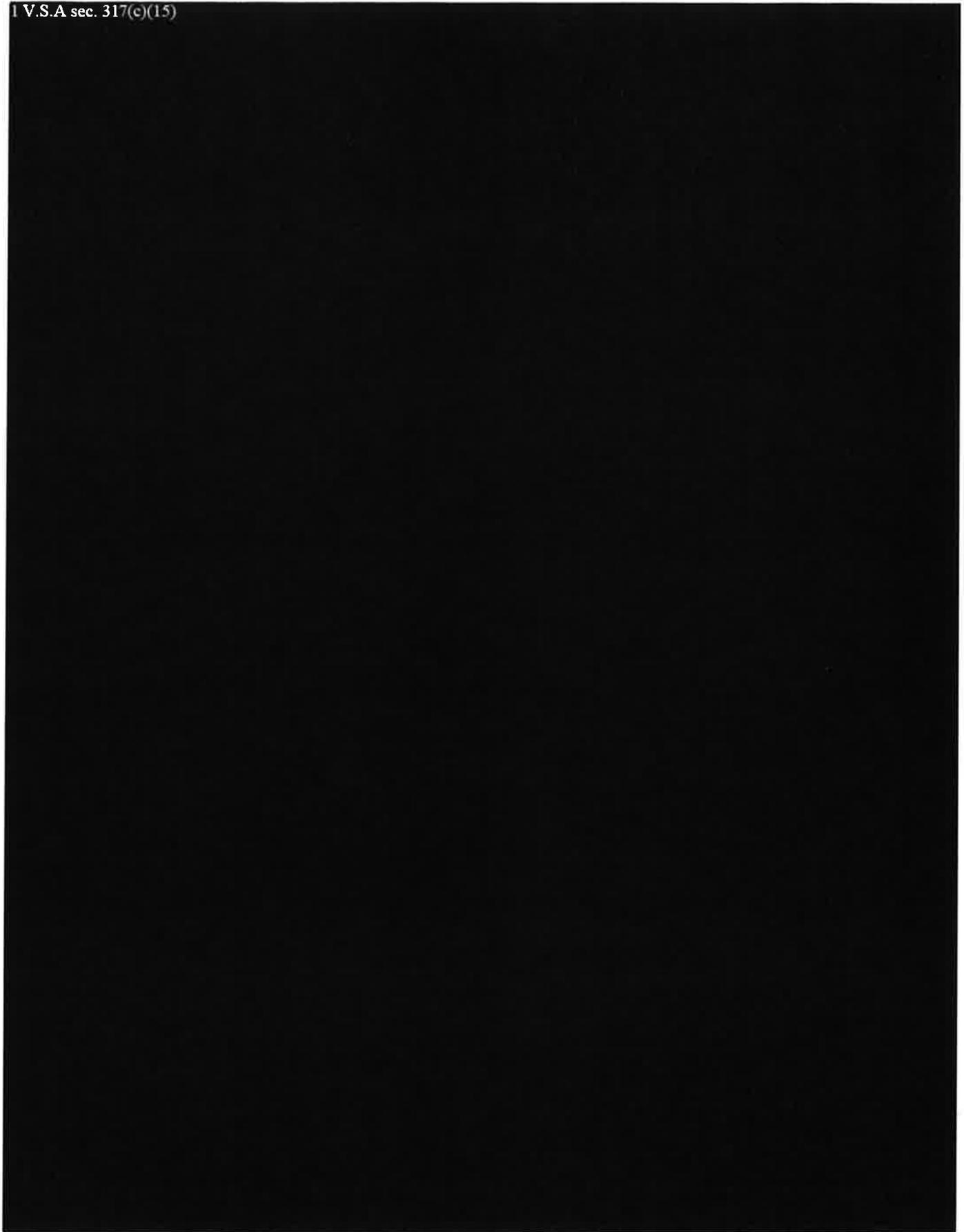
445 Industrial Lane

Berlin, VT

Upon arrival please ask for Suzan Bailey at the front desk

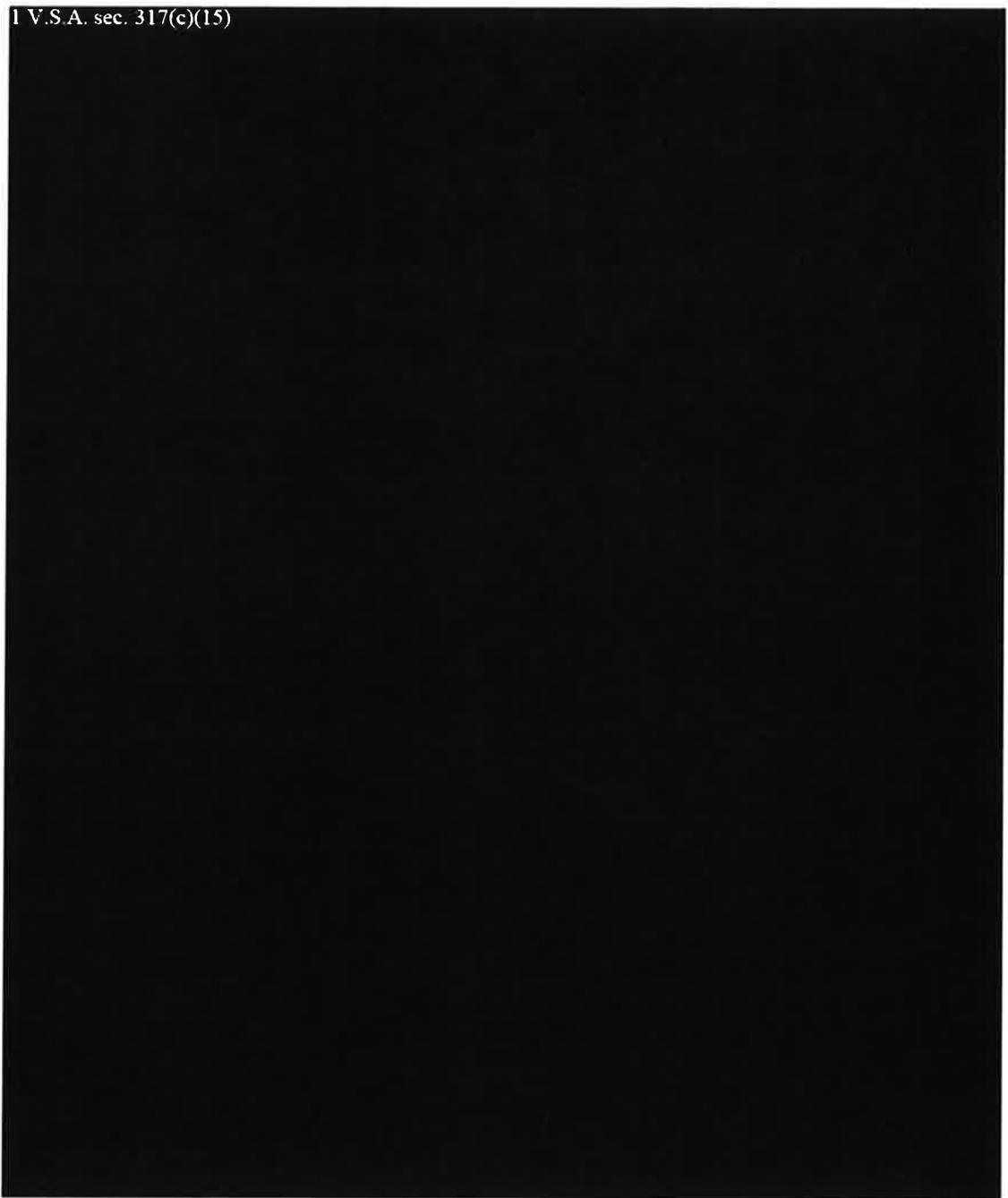
CONFIDENTIALITY NOTICE: The information contained in this e-mail and any attachments may be confidential, is intended only for the use of the recipient(s) named above, and may be legally privileged. If you are not the intended recipient, you are hereby notified that any dissemination, distribution, or copying of this e-mail, or any of its contents, is strictly prohibited. If you have received this e-mail in error, please notify the sender immediately by return e-mail and delete the original message and any copy of it from your computer system. Thank you.







1 V.S.A. sec. 317(c)(15)



Kester, Thomas

From: Hathaway, Carrie
Sent: Friday, September 02, 2016 2:03 PM
To: Kester, Thomas
Subject: FW: BCBS Reconciliation

#2

From: Boyd, Tom
Sent: Tuesday, August 23, 2016 11:41 AM
To: Hathaway, Carrie <Carrie.Hathaway@vermont.gov>; Miller, Lawrence <Lawrence.Miller@vermont.gov>; Clark, Sarah <Sarah.Clark@vermont.gov>; Byrne, Emily <Emily.Byrne@vermont.gov>; Costantino, Steven <Steven.Costantino@vermont.gov>; Collins, Lori <Lori.Collins@vermont.gov>
Subject: RE: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)

From: Hathaway, Carrie
Sent: Tuesday, August 23, 2016 7:30 AM
To: Boyd, Tom <Tom.Boyd@vermont.gov>; Miller, Lawrence <Lawrence.Miller@vermont.gov>; Clark, Sarah <Sarah.Clark@vermont.gov>; Byrne, Emily <Emily.Byrne@vermont.gov>; Costantino, Steven <Steven.Costantino@vermont.gov>; Collins, Lori <Lori.Collins@vermont.gov>
Subject: RE: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)

From: Boyd, Tom
Sent: Tuesday, August 09, 2016 9:08 AM
To: Miller, Lawrence <Lawrence.Miller@vermont.gov>; Clark, Sarah <Sarah.Clark@vermont.gov>; Hathaway, Carrie <Carrie.Hathaway@vermont.gov>; Byrne, Emily <Emily.Byrne@vermont.gov>; Costantino, Steven <Steven.Costantino@vermont.gov>; Collins, Lori <Lori.Collins@vermont.gov>
Subject: Re: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)

Tom Boyd
Deputy Commissioner for Health Reform
Department of Vermont Health Access
312 Hurricane Lane, Suite 201
Williston, VT 05495
802.578.4359

tom.boyd@vermont.gov

From: Miller, Lawrence
Sent: Tuesday, August 9, 2016 8:43 AM
To: Klein, Stephen
Cc: Clark, Sarah; Boyd, Tom; Hathaway, Carrie; Byrne, Emily; Benham, Catherine
Subject: Re: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)

Lawrence Miller
Senior Advisor; Chief of Health Care Reform
Office of the Governor; State of Vermont
Mobile: (802) 989-0569
lawrence.miller@vermont.gov

From: Stephen Klein <SKLEIN@leg.state.vt.us>
Sent: Tuesday, August 9, 2016 8:38:37 AM
To: Miller, Lawrence
Cc: Clark, Sarah; Boyd, Tom; Hathaway, Carrie; Byrne, Emily; Benham, Catherine
Subject: RE: BCBS Reconciliation

1 V.S.A. sec. 317(c)(15)

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: "Miller, Lawrence" <Lawrence.Miller@vermont.gov>
Date: 08/09/2016 08:21 (GMT-05:00)
To: Stephen Klein <SKLEIN@leg.state.vt.us>
Cc: "Clark, Sarah" <Sarah.Clark@vermont.gov>, "Boyd, Tom" <Tom.Boyd@vermont.gov>, "Hathaway, Carrie" <Carrie.Hathaway@vermont.gov>, "Byrne, Emily" <Emily.Byrne@vermont.gov>
Subject: BCBS Reconciliation

Hi Stephen,

1 V.S.A. sec. 317(c)(15)

Lawrence Miller
Senior Advisor; Chief of Health Care Reform
Office of the Governor; State of Vermont
Mobile: (802) 989-0569
lawrence.miller@vermont.gov

Kester, Thomas

From: Hathaway, Carrie
Sent: Friday, September 02, 2016 2:08 PM
To: Kester, Thomas
Subject: FW: BCBSVT recon

#8

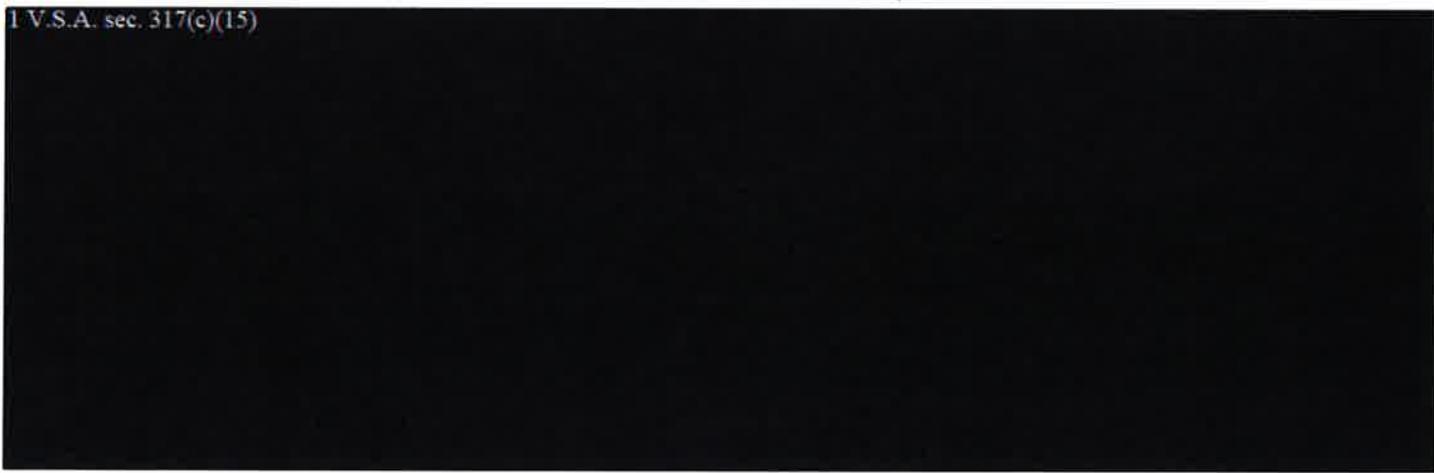
From: Hathaway, Carrie
Sent: Friday, March 11, 2016 7:04 AM
To: Boyd, Tom <Tom.Boyd@vermont.gov>
Cc: Schilling, Lisa <Lisa.Schilling@vermont.gov>
Subject: FW: BCBSVT recon

Here is a recap. Lisa, you and I didn't get the chance to debrief after your reconciliation meeting with Cindy yesterday. How did it go?

From: Hathaway, Carrie
Sent: Tuesday, March 08, 2016 12:17 PM
To: Boyd, Tom
Cc: Olson, Cynthia; Gekas, Cassandra; Collins, Lori; Schilling, Lisa
Subject: BCBSVT recon

Sorry you had to miss the meeting. I think I got the highlights here but am cc'ing others to weigh in.

1 V.S.A. sec. 317(c)(15)



Please let me know if you'd like to discuss. Thanks.

Carrie T. Hathaway
Financial Director
Department of Vermont Health Access
(802) 241-0391
carrie.hathaway@vermont.gov

****PLEASE NOTE: EFFECTIVE 7/27/15 MY NEW EMAIL ADDRESS IS carrie.hathaway@vermont.gov****

Kester, Thomas

From: Hathaway, Carrie
Sent: Friday, September 02, 2016 2:10 PM
To: Kester, Thomas
Subject: FW: I V.S.A. sec. 317(c)(15)

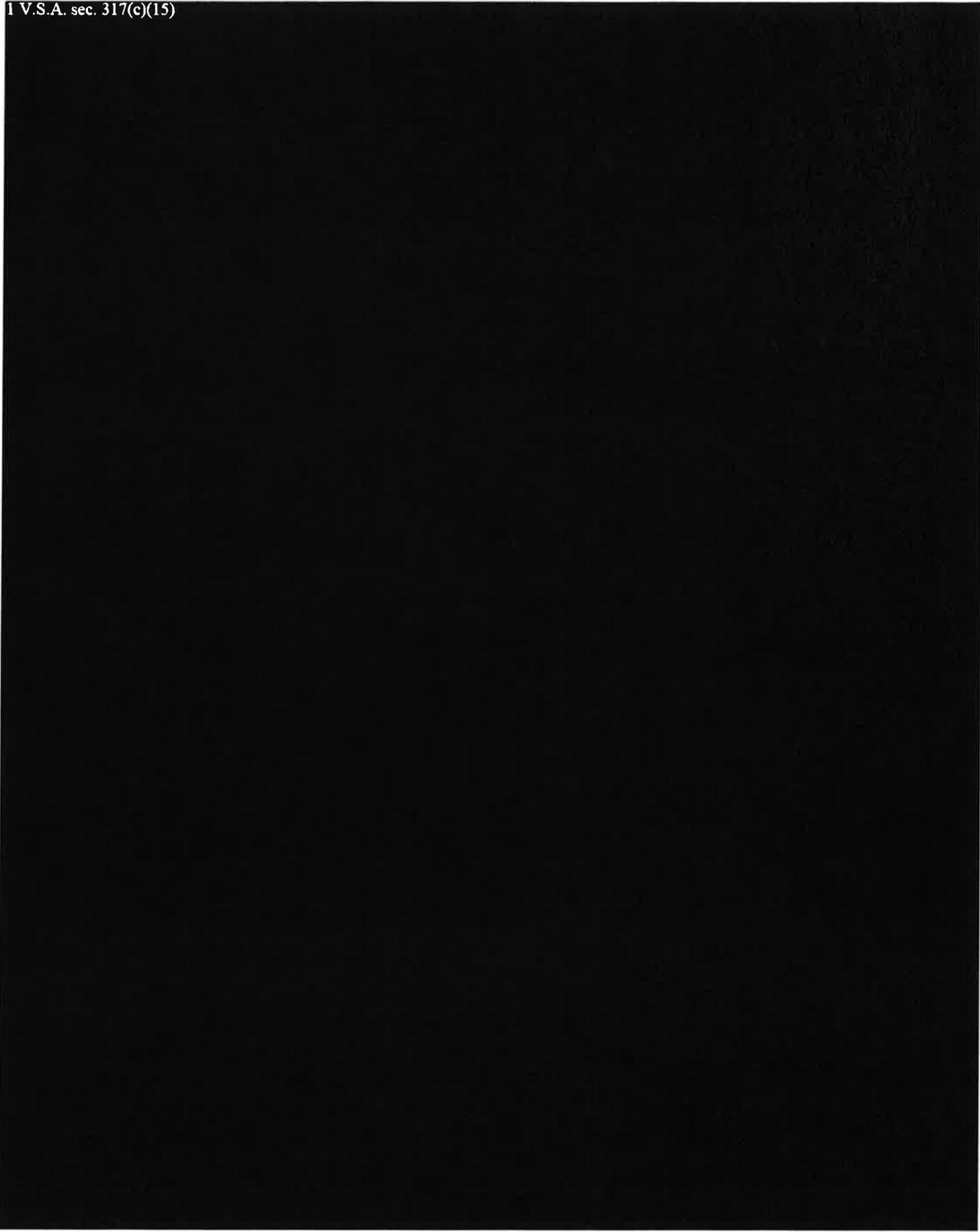
#9

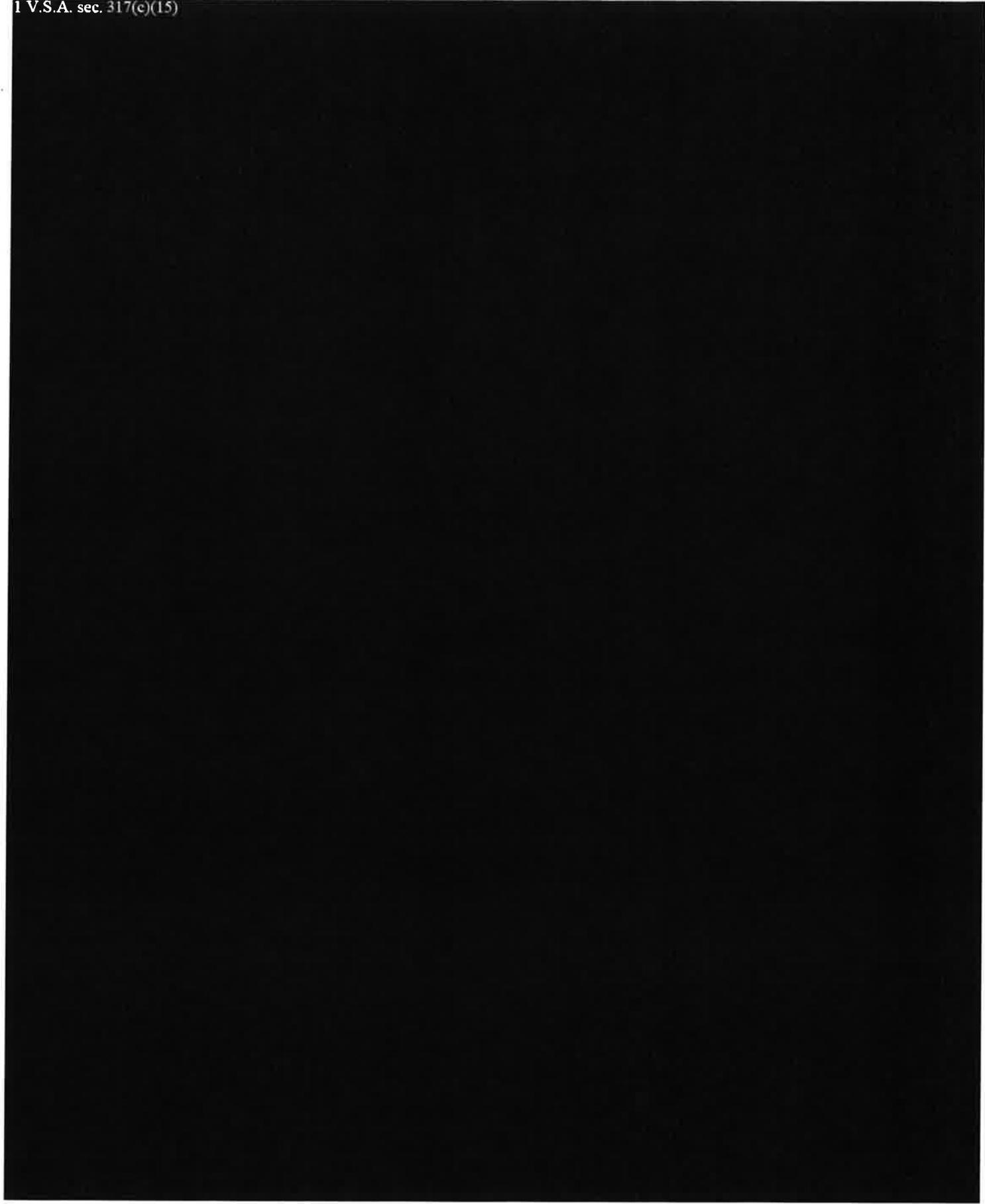
From: Gibson-Grandfield, Stacy
Sent: Thursday, February 25, 2016 5:02 PM
To: Collins, Lori <Lori.Collins@vermont.gov>; Gekas, Cassandra <Cassandra.Gekas@vermont.gov>; Hathaway, Carrie <Carrie.Hathaway@vermont.gov>
Cc: Tease, Justin <Justin.Tease@vermont.gov>; Kreiger, Josh <Josh.Kreiger@partner.vermont.gov>; Tease, Justin <Justin.Tease@vermont.gov>
Subject: I V.S.A. sec. 317(c)(15)

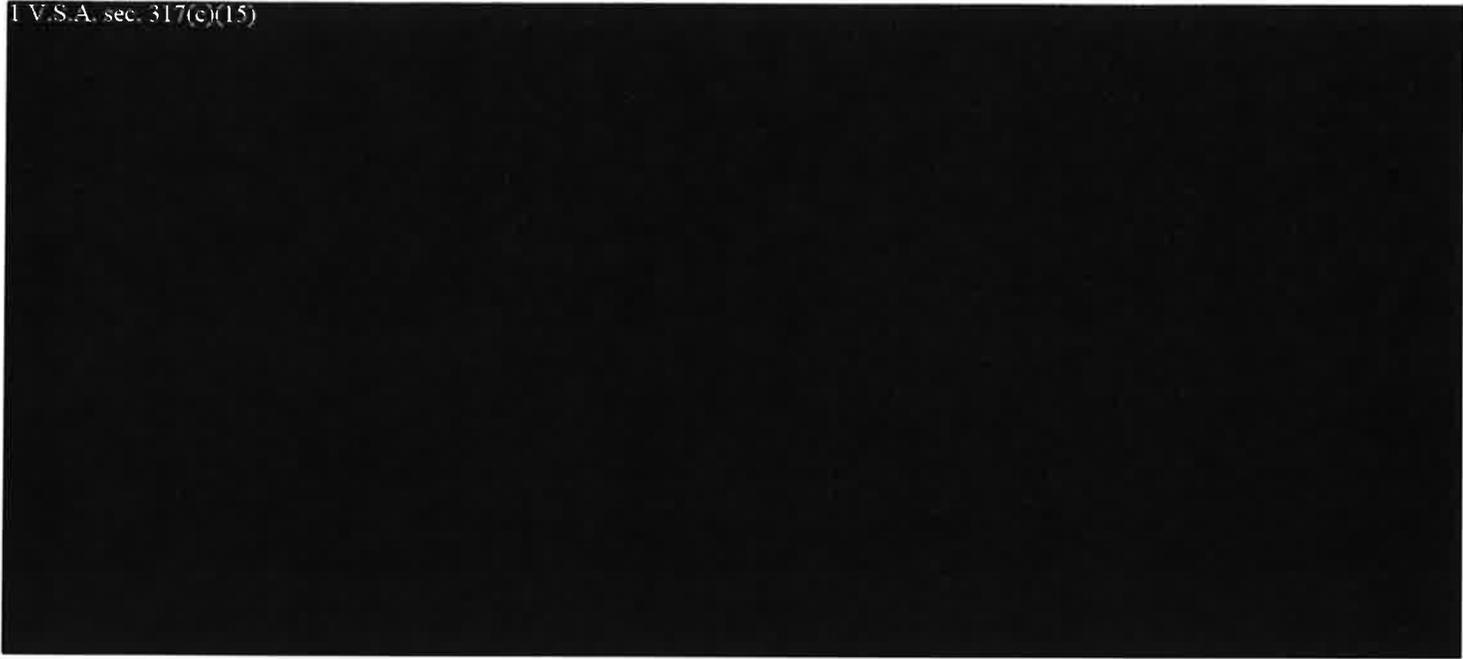
Good afternoon,

I V.S.A. sec. 317(c)(15)

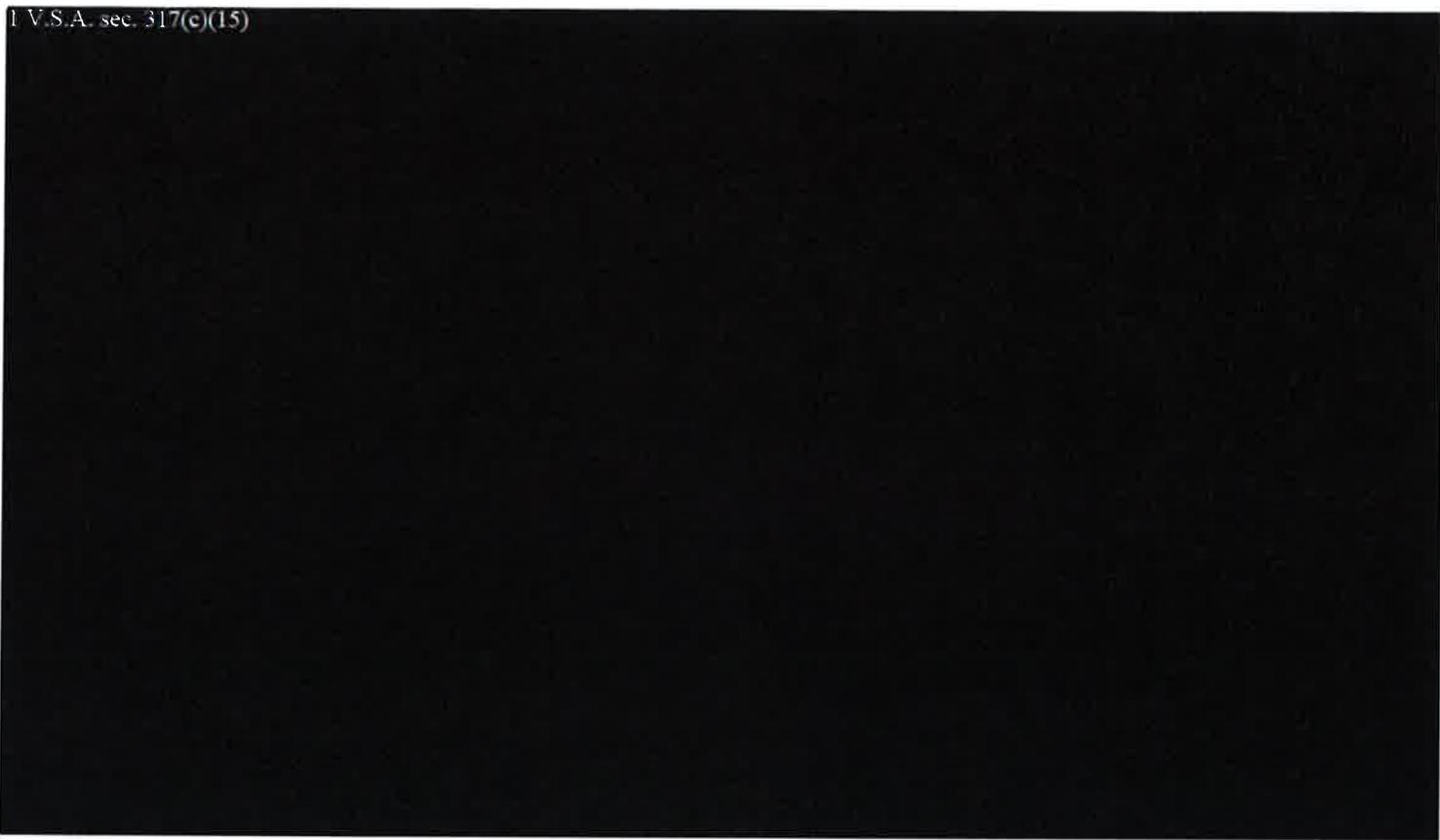








1 V.S.A. sec. 317(c)(15)

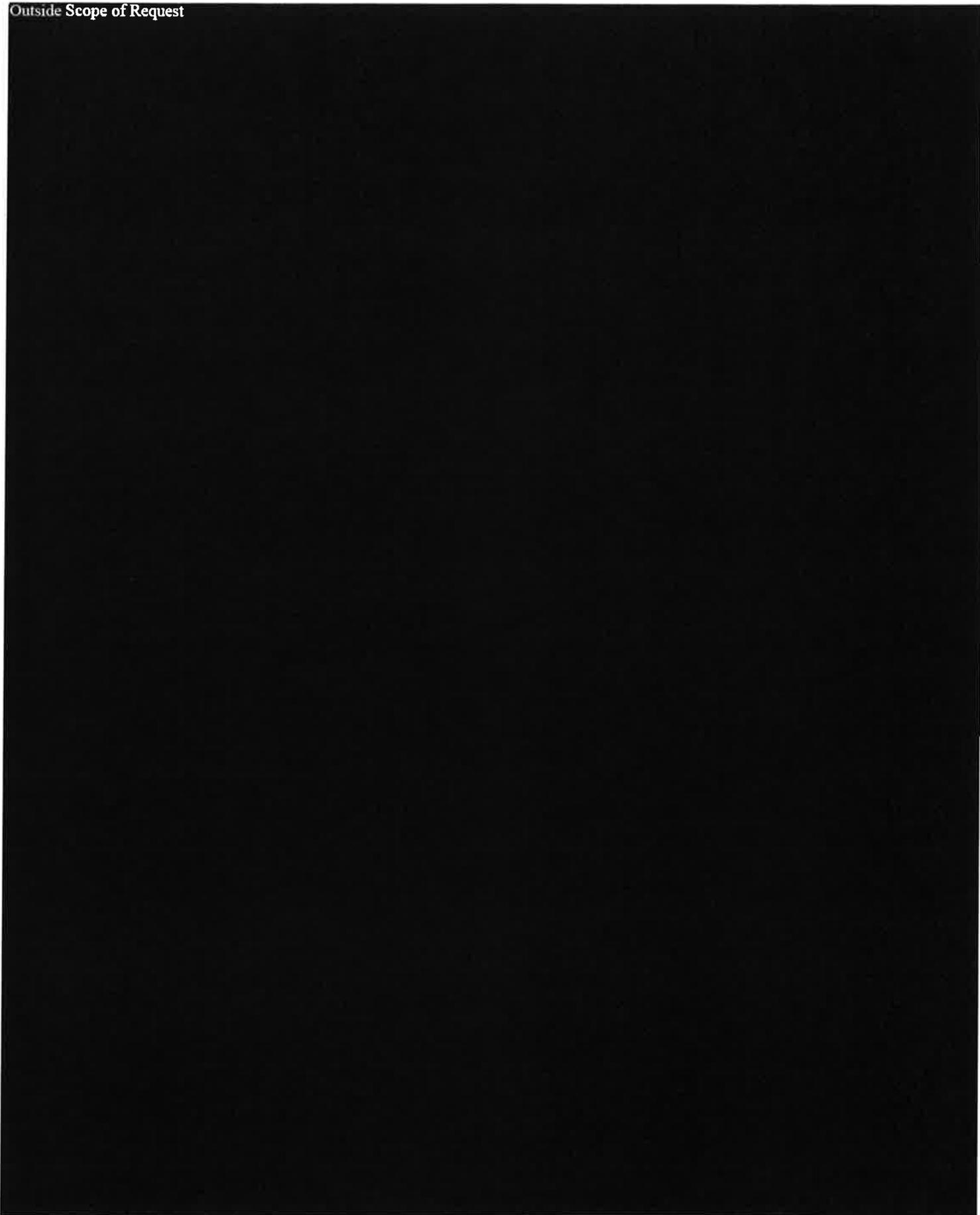


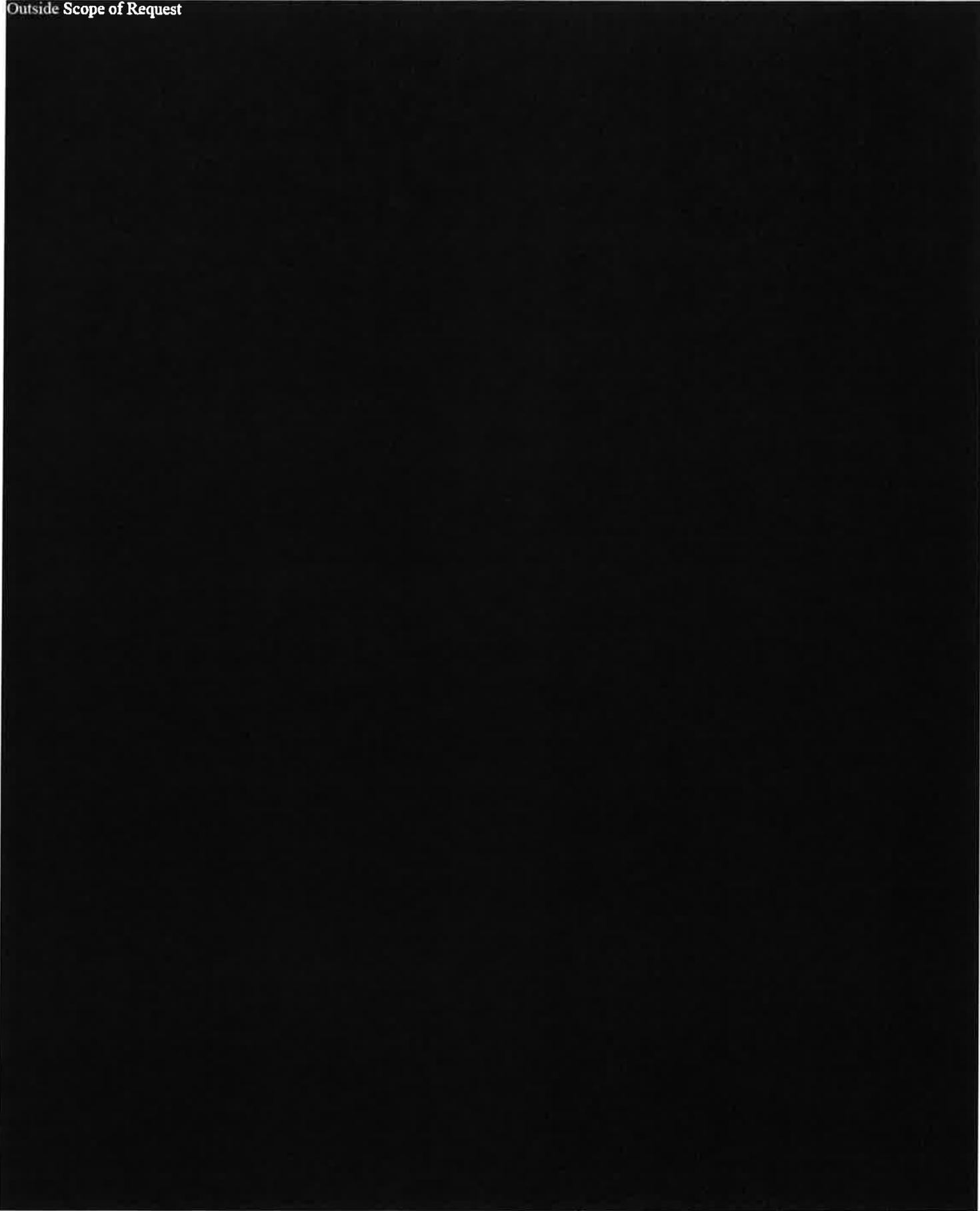
Thank you!

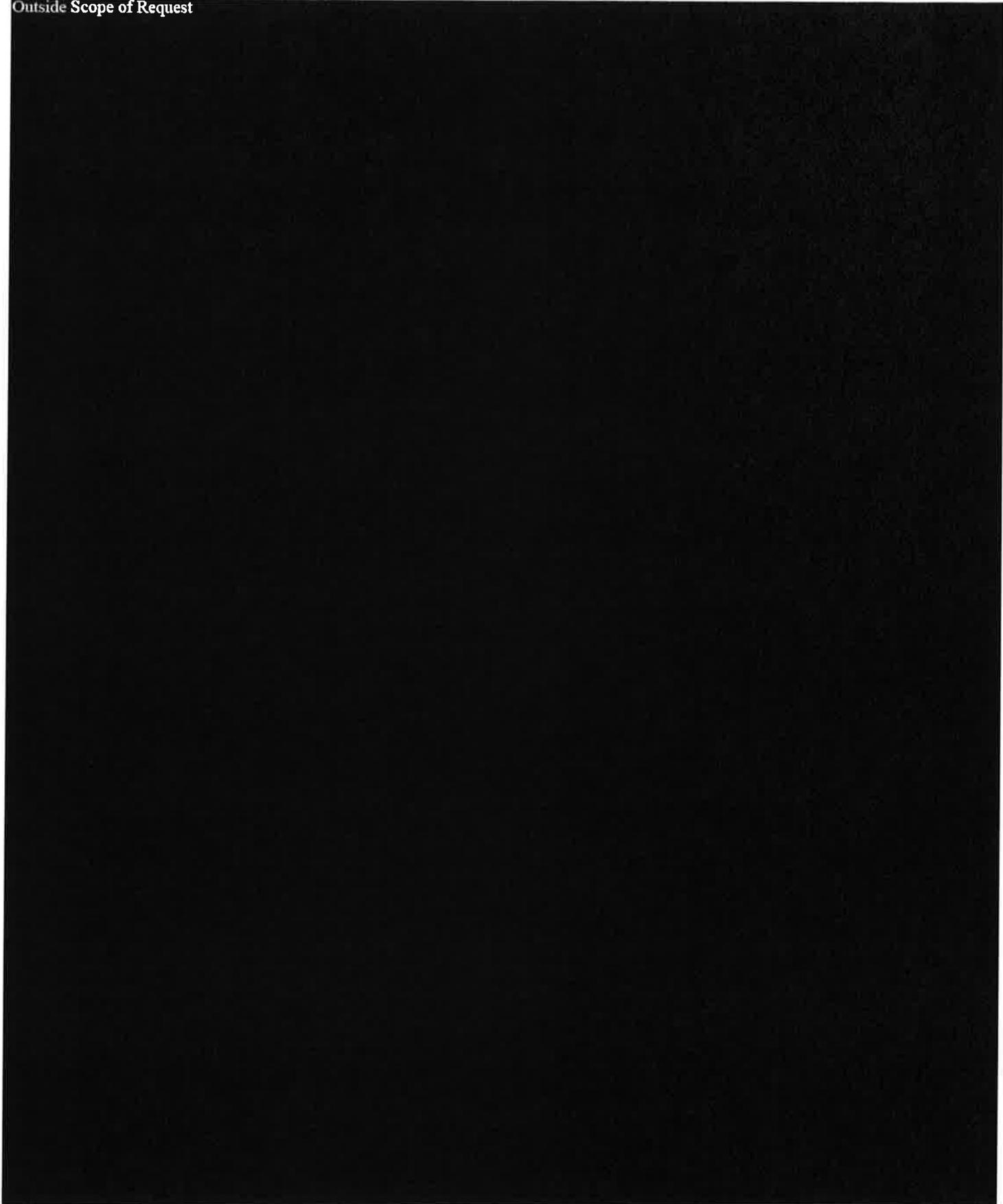
Stacy Gibson-Grandfield, PMP

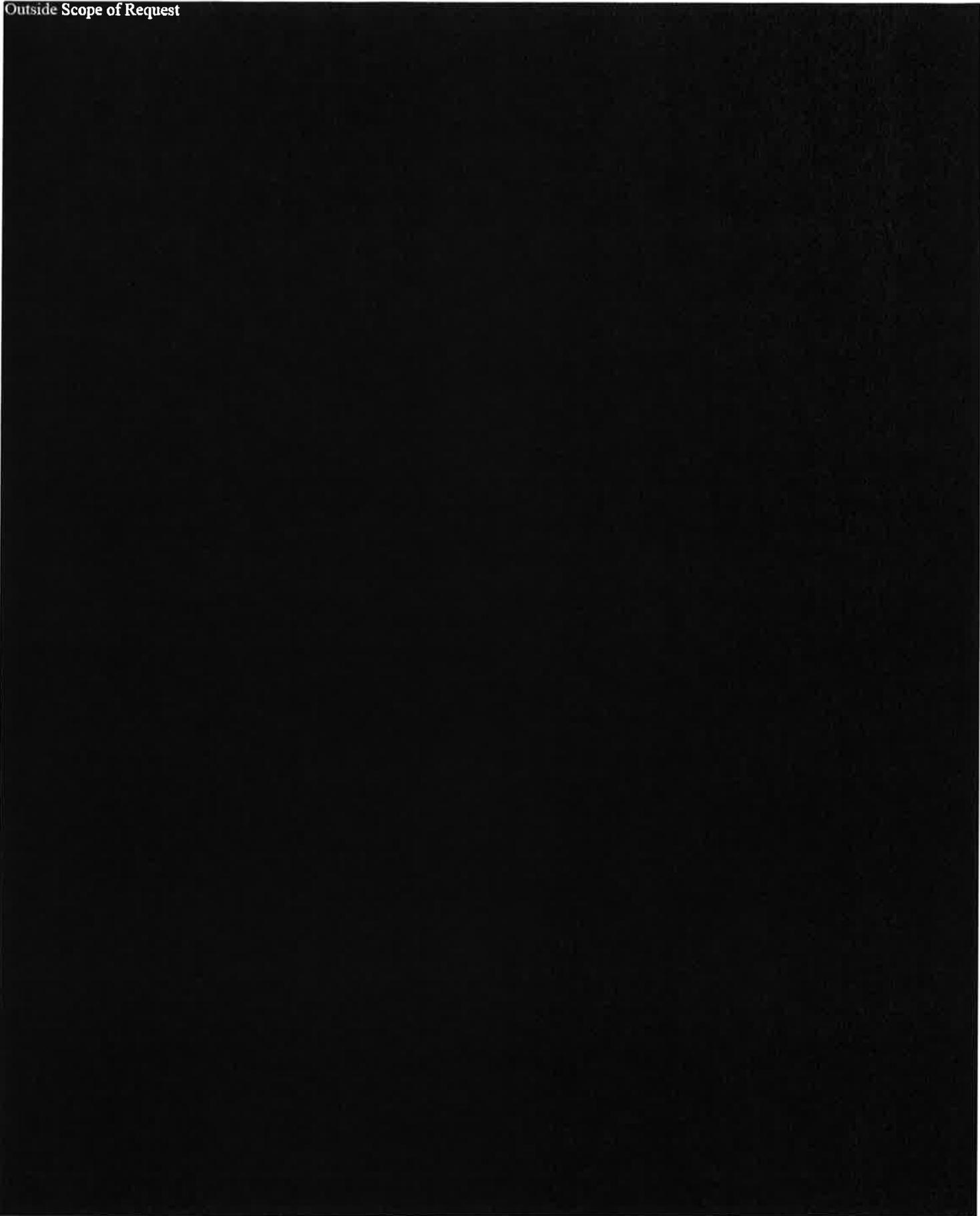
Program Manager
Vermont Health Connect
M: (802)598-1968

Please Note change in Email Address: stacy.gibson-grandfi@vermont.gov









Kester, Thomas

From: Hathaway, Carrie
Sent: Friday, September 02, 2016 2:07 PM
To: Kester, Thomas
Subject: FW: ATTORNEY CLIENT PRIVILEGED INFORMATION--DO NOT DISCLOSE
Attachments: 1 V.S.A. sec. 317(c)(15)

#7

From: Pallotta, Howard
Sent: Sunday, March 27, 2016 9:36 AM
To: Gekas, Cassandra <Cassandra.Gekas@vermont.gov>
Cc: Costantino, Steven <Steven.Costantino@vermont.gov>; Collins, Lori <Lori.Collins@vermont.gov>; Boyd, Tom <Tom.Boyd@vermont.gov>; Hathaway, Carrie <Carrie.Hathaway@vermont.gov>
Subject: ATTORNEY CLIENT PRIVILEGED INFORMATION--DO NOT DISCLOSE

Cass

1 V.S.A. sec. 317(c)(3)



I V.S.A. sec. 317(c)(3)

Thanks
Howard

From: Pallotta, Howard
Sent: Tuesday, March 22, 2016 4:30 PM
To: Hathaway, Carrie; Boyd, Tom; Gekas, Cassandra
Subject: FW: Attached Image

[Carrie, Tom and Cass](#)

I V.S.A. sec. 317(c)(3)

Thanks
Howard

From: I V.S.A. sec. 317(c)(25)
Sent: Tuesday, March 22, 2016 8:51 AM
To: Pallotta, Howard
Subject: Attached Image

Kester, Thomas

From: Hathaway, Carrie
Sent: Friday, September 02, 2016 2:04 PM
To: Kester, Thomas
Subject: FW: 15' reconciliation question

#4

-----Original Message-----

From: Hathaway, Carrie
Sent: Thursday, March 17, 2016 6:53 AM
To: Boyd, Tom <Tom.Boyd@vermont.gov>; Gekas, Cassandra <Cassandra.Gekas@vermont.gov>
Subject: RE: 15' reconciliation question

V.S.A. sec. 317(c)(15)

-----Original Message-----

From: Boyd, Tom
Sent: Wednesday, March 16, 2016 10:18 PM
To: Gekas, Cassandra; Hathaway, Carrie
Subject: RE: 15' reconciliation question

V.S.A. sec. 317(c)(15)

Tom Boyd

Deputy Commissioner for Health Reform

Department of Vermont Health Access

312 Hurricane Lane, Suite 201

Williston, VT 05495

802.578.4359

tom.boyd@vermont.gov

From: Gekas, Cassandra
Sent: Wednesday, March 16, 2016 10:05 PM
To: Boyd, Tom; Hathaway, Carrie

Subject: RE: 15' reconciliation question

Tom,

1 V.S.A. sec. 317(c)(15)



Cass

From: Boyd, Tom
Sent: Wednesday, March 16, 2016 9:49 PM
To: Gekas, Cassandra; Hathaway, Carrie
Subject: 15' reconciliation question

Cass -

1 V.S.A. sec. 317(c)(15)



Carrie - thoughts?

Tom Boyd

Deputy Commissioner for Health Reform

Department of Vermont Health Access

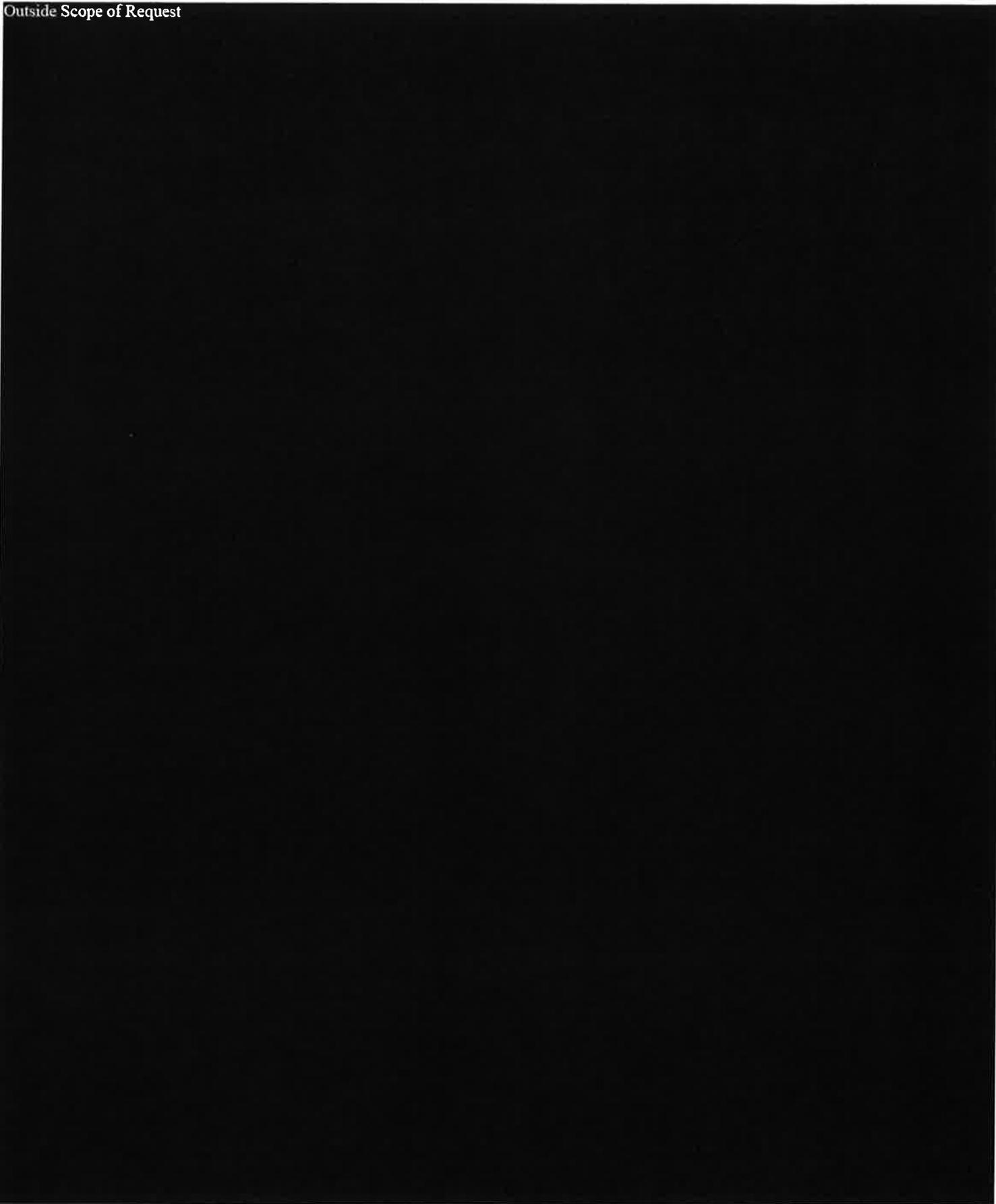
312 Hurricane Lane, Suite 201

Williston, VT 05495

802.578.4359

tom.boyd@vermont.gov

Outside Scope of Request



Steve

From: Hathaway, Carrie [<mailto:Carrie.Hathaway@vermont.gov>]

Sent: Thursday, February 25, 2016 9:01 AM

To: Cudly, Steve [1 V.S.A. sec. 317(c)(25)]; Boyd, Tom <Tom.Boyd@vermont.gov>

Cc: Schilling, Lisa <Lisa.Schilling@vermont.gov>; Svehla, Ron [1 V.S.A. sec. 317(c)(25)]; Green, Shannon [1 V.S.A. sec. 317(c)(25)]

Subject: RE: 3 analyses

[1 V.S.A. sec. 317(c)(15)]



Outside Scope of Request



Outside Scope of Request



From: Boyd, Tom [<mailto:Tom.Boyd@vermont.gov>]

Sent: Wednesday, February 24, 2016 6:53 AM

To: Hathaway, Carrie <Carrie.Hathaway@vermont.gov>

Cc: Cudly, Steve [V.S.A. sec. 317(c)(25)]; Schilling, Lisa <Lisa.Schilling@vermont.gov>; Svehia, Ron [V.S.A. sec. 317(c)(25)]; Green, Shannon [V.S.A. sec. 317(c)(25)]

Subject: Re: 3 analyses

[V.S.A. sec. 317(c)(15)]



Sent from my iPhone

Outside Scope of Request



