

From: Pepper, James [James.Pepper@vermont.gov]
Sent: Friday, December 16, 2016 3:54 PM
To: Cole, Chris; Coriell, Scott
Subject: FW: Request For Infrastructure Projects From President-elect Trump's Transition Team
Attachments: ENS Priority Projects DRAFT 121316.xlsx

Hi Chris and Scott –

Not sure how real this is but Darren suggest I share it with you. If you want to reply with some specific projects, please let me know.

Thanks!

Pepper

From: Shackelford, Tiffany [mailto:tshackelford@NGA.ORG]
Sent: Friday, December 16, 2016 10:34 AM
To: Reps <reps@talk.nga.org>
Subject: Request For Infrastructure Projects From President-elect Trump's Transition Team

Dear Washington Reps:

We are writing today with a very important ask, and a very quick deadline.

Members of the transition team for President-elect Trump have asked NGA to reach out to governors with a very quick-turn request. They seek examples of priority infrastructure projects that might be incorporated into a future infrastructure investment program.

Specifically, the transition team is looking for 3 to 5 project suggestions from each state that they would vet for inclusion in a new program. The vetting will be done by a BRAC-like bipartisan infrastructure commission overseeing investments. The initial spend on these projects for 2017 is expected to be \$150 Billion, and the transition team hopes that this type of project will be continued over the next 2 years.

There are several critical pieces that would need to come together for this to move forward, including the funding and the authority to expedite efforts, so there is not an absolute timeline but an interest in moving as quickly as possible.

It is also important to note that your contributions are in no way binding—this is just an initial information-gathering request. Once the new Administration officially takes office, there will be a more formal process for states to submit information. Projects will be chosen through a more formal process as well.

Based on the Administration's interest in expediency, initial ideas are requested by Wednesday, December 28, 2016.

In order to be considered "priority infrastructure projects," they must align with the following criteria:

- A national security or public safety "emergency"
- Be on the path to "shovel-ready" - with at least 30 percent of initial design and engineering work already completed – such that they could be initiated in 2017
- Direct job creator
- Project with the potential for increased U.S. manufacturing

A list of project ideas already being vetted is attached. Please use it as a model for submissions.

Please send a brief description of any infrastructure project ideas you would like us to include on the list to Tiffany Shackelford, by December 28. Projects can include roads, bridges, inland waterways, water and wastewater, public buildings, electricity transmission and broadband.

Please feel free to follow up with questions for us, and we will do our best to answer or find needed information. Again, this is a great opportunity to submit projects for consideration, but there is no requirement to do so.

Cheers,

Scott, Anna and Tiffany

The information contained in this electronic transmission, including any attachments, is for the exclusive use of the intended recipient(s) and may contain information that is privileged, proprietary, and/or confidential. If the reader of this transmission is not an intended recipient, or a person responsible for delivering it to the intended recipient, you are hereby notified that any review, dissemination, distribution, or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify the sender and delete this message.

Working Draft 12.13.2016

	Project	Sector	State
1	Gateway Program	Mass Transit/Rail	NY/NJ
2	The Brent Spence Bridge	Highways and Bridges	OH, KY
3	National Research Lab for Infrastructure	National Initiative	OH
4	Locks and Dams 52 and 53 on the Ohio River	Inland Waterways	IL
5	I-95 Critical Highway Repairs	Highways and Bridges	NC
6	15 Bridges on I-95, Philadelphia	Highways and Bridges	PA
7	Mississippi River Shipping Channel Dredging	Ports	LA
8	NextGen Air Traffic Control System	National Initiative	National
9	Plains and Eastern Electric Transmission Lines	Electricity and Transmission	OK
10	Project Clean Lake, Cleveland	Water	OH
11	South Carolina Dams Accelerated Repairs	Water/Inland Waterways	SC
12	Hydroelectric Plants operated by USACE	Inland Waterways/Electricity	National
13	Alaska Pipeline & LNG Project	Oil and Gas	AK
14	Cotton Belt Line Rail Project	Mass Transit	TX
15	Cadiz Water Conveyance Project	Water	CA
16	TransWest Express Transmission	Electricity and Transmission	CA, NV, AZ
17	Chokecherry and Sierra Madre Wind Energy	Electricity and Transmission	WY
18	Second Avenue Subway - Phases 2 & 3	Mass Transit	NY
19	Savannah Harbor Expansion Acceleration	Ports	GA
20	Atlantic Coast Pipeline	Oil and Gas	VA, NC
21	Champlain Hudson Power Express	Electricity and Transmission	NY
22	DC Union Station Expansion and Rehab	Rail	DC
23	Maryland Purple Line	Mass Transit	MD
24	M-1 Rail, Detroit	Mass Transit	MI
25	Gordie Howe International Bridge	Highways and Bridges	MI
26	Kansas City Airport	Airports	MO
27	The Peace Bridge	Highways and Bridges	NY
28	MBTA Green Line Extension, Boston	Mass Transit	MA
29	Augustin Plains Ranch	Water	NM
30	I-93 Rebuild	Highways and Bridges	NH
31	Lake Ponchartrain Bridge	Highways and Bridges	LA
32	Port Newark Container Terminal Improvements	Ports	NJ
33	Fort Mojave Solar Project	Electricity and Transmission	AZ
34	Red and Purple Line Modernization, Chicago	Mass Transit	IL
35	I-95/I-395 Reconstruction	Highways and Bridges	FL
36	Chicago Union Station Redevelopment	Rail	IL
37	Upper Mississippi Locks 20-25	Inland Waterways	MO
38	Illinois River Locks	Inland Waterways	IL
39	Colorado I-70 Mountain Corridor	Highways and Bridges	CO
40	Colorado I-25 Improvements	Highways and Bridges	CO

41	INHC Lock Replacement, New Orleans	Inland Waterways	LA
42	Chickamauga Lock	Inland Waterways	TN
43	Soo Locks Modernization Project	Inland Waterways	MI
44	Huntington Beach Desalination Plant	Water	CA
45	Upper Ohio Navigation Improvements	Inland Waterways	OH
46	Monongahela River Locks and Dams	Inland Waterways	PA
47	Seattle Airport Expansion	Airports	WA
48	Arlington Memorial Bridge	Highways and Bridges	VA
49	Energy Storage and Grid Modernization	Electricity and Transmission	National
50	St. Louis Airport	Airports	MO

Revenue Stream
No
No
No
Yes
No
No
Yes
No
Yes
Yes
No
Yes
Yes
Yes
Yes
Yes
Yes
Yes
Yes (Partial)
Yes
Yes
Yes
No
Yes
Yes
Yes
Yes
Yes
No
Yes (Partial)
Yes
No
Yes
Yes
Yes
Yes (Partial)
No
No
Yes
Yes
No
No

Yes
Yes
Yes
Yes
Yes
Yes
Yes
No
Yes
Yes

Emergency and National Security Projects 1-25 DRAFT

	Project	Sector	State	Revenue Stream
1	Gateway Program	Mass Transit/Rail	NY/NJ	No
2	The Brent Spence Bridge	Highways and Bridges	OH, KY	No
3	National Research Lab for Infrastructure	National Initiative	OH	No
4	Locks and Dams 52 and 53 on the Ohio River	Inland Waterways	IL	Yes
5	I-95 Critical Highway Repairs	Highways and Bridges	NC	No
6	15 Bridges on I-95, Philadelphia	Highways and Bridges	PA	No
7	Mississippi River Shipping Channel Dredging	Ports	LA	Yes
8	NextGen Air Traffic Control System	National Initiative	National	No
9	Plains and Eastern Electric Transmission Lines	Electricity and Transmission	OK	Yes
10	Project Clean Lake, Cleveland	Water	OH	Yes
11	South Carolina Dams Accelerated Repairs	Water/Inland Waterways	SC	No
12	Hydroelectric Plants operated by USACE	Inland Waterways/Electricity	National	Yes
13	Alaska Pipeline & LNG Project	Oil and Gas	AK	Yes
14	Cotton Belt Line Rail Project	Mass Transit	TX	Yes
15	Cadiz Water Conveyance Project	Water	CA	Yes
16	TransWest Express Transmission	Electricity and Transmission	CA, NV, AZ	Yes
17	Chokecherry and Sierra Madre Wind Energy	Electricity and Transmission	WY	Yes
18	Second Avenue Subway - Phases 2 & 3	Mass Transit	NY	Yes (Partial)
19	Savannah Harbor Expansion Acceleration	Ports	GA	Yes
20	Atlantic Coast Pipeline	Oil and Gas	VA, NC	Yes
21	Champlain Hudson Power Express	Electricity and Transmission	NY	Yes
22	DC Union Station Expansion and Rehab	Rail	DC	No
23	Maryland Purple Line	Mass Transit	MD	Yes
24	M-1 Rail, Detroit	Mass Transit	MI	Yes
25	Gordie Howe International Bridge	Highways and Bridges	MI	Yes

Emergency and National Security Projects 26-50 DRAFT

	Project	Sector	State	Revenue Stream
26	Kansas City Airport	Airports	MO	Yes
27	The Peace Bridge	Highways and Bridges	NY	No
28	MBTA Green Line Extension, Boston	Mass Transit	MA	Yes (Partial)
29	Augustin Plains Ranch	Water	NM	Yes
30	I-93 Rebuild	Highways and Bridges	NH	No
31	Lake Ponchartrain Bridge	Highways and Bridges	LA	Yes
32	Port Newark Container Terminal Improvements	Ports	NJ	Yes
33	Fort Mojave Solar Project	Electricity and Transmission	AZ	Yes
34	Red and Purple Line Modernization, Chicago	Mass Transit	IL	Yes (Partial)
35	I-95/I-395 Reconstruction	Highways and Bridges	FL	No
36	Chicago Union Station Redevelopment	Rail	IL	No
37	Upper Mississippi Locks 20-25	Inland Waterways	MO	Yes
38	Illinois River Locks	Inland Waterways	IL	Yes
39	Colorado I-70 Mountain Corridor	Highways and Bridges	CO	No
40	Colorado I-25 Improvements	Highways and Bridges	CO	No
41	INHC Lock Replacement, New Orleans	Inland Waterways	LA	Yes
42	Chickamauga Lock	Inland Waterways	TN	Yes
43	Soo Locks Modernization Project	Inland Waterways	MI	Yes
44	Huntington Beach Desalination Plant	Water	CA	Yes
45	Upper Ohio Navigation Improvements	Inland Waterways	OH	Yes
46	Monongahela River Locks and Dams	Inland Waterways	PA	Yes
47	Seattle Airport Expansion	Airports	WA	Yes
48	Arlington Memorial Bridge	Highways and Bridges	VA	No
49	Energy Storage and Grid Modernization	Electricity and Transmission	National	Yes
50	St. Louis Airport	Airports	MO	Yes

Count of Projects by Sector	
Row Labels	Total
Airports	3
Electricity and Transmission	6
Highways and Bridges	11
Inland Waterways	8
Inland Waterways/Electricity	1
Mass Transit	7
National Initiative	2
Oil and Gas	2
Ports	3
Rail	2
Water	4
Water/Inland Waterways	1
Grand Total	50