

From: London, Sarah
Sent: Thursday, September 17, 2015 6:16 PM
To: Morgan True
Subject: Your OneCare request

Morgan, here's what we have on your OneCare PRA request. We redacted some non-public contact info and conf call info pursuant to 1 VSA 317(c)(7).

If you feel any info has been wrongfully withheld you can appeal to Darren Springer.

Thanks,
Sarah

Mishaan, Jessica

From: Lunge, Robin
Sent: Wednesday, April 08, 2015 3:14 PM
To: 'John Evans'; A.Dinneen@nvrh.org; Adam Buckley (adam.buckley@uvmhealth.org); Putnam, Amy; 'Bea Grause (Bea@vahhs.org)'; Bruce Bullock MD (bruce.bullock@mvhealthworks.com); Don George (Georged@bcbsvt.com); Paul Harrington (pharrington@vtmd.org); Ron Keen (rkeenvt@gmail.com); Todd Moore (todd.moore@onecarevt.org); Tristan Toleno
Subject: RE: HIT Fund

\ I'm continuing to work on getting, at minimum, an extension in the sunset. Tristan and I discussed and I know he is also talking with his colleagues.

Robin J. Lunge
Director of Health Care Reform,
Agency of Administration
(802) 505 0626

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From: John Evans [<mailto:jevans@vitl.net>]
Sent: Wednesday, April 08, 2015 12:57 PM
To: A.Dinneen@nvrh.org; Adam Buckley (adam.buckley@uvmhealth.org); Putnam, Amy; 'Bea Grause (Bea@vahhs.org)'; Bruce Bullock MD (bruce.bullock@mvhealthworks.com); Don George (Georged@bcbsvt.com); John Evans; Lunge, Robin; Paul Harrington (pharrington@vtmd.org); Ron Keen (rkeenvt@gmail.com); Todd Moore (todd.moore@onecarevt.org); Tristan Toleno
Subject: HIT Fund

The discussions regarding the HIT Fund in the legislature have shifted into the media as of late, so I want the board to be informed regarding why I'm taking issue with postponing this until next legislative session.

Attached is a timeline that identifies the issue:

- FY17 planning and budgeting will be performed by DVHA in the October – December 2015 timeframe – the potential loss of the HIT Fund could impact their allocation of any remaining balance of those funds as well as the use of the last year of funds
- The nature of HIT requires long-term planning for projects that usually encompass more than one fiscal year – committing to projects and lining up resources is compromised when the visibility for funding is shorter than the project
- Key stakeholders want to be sure that VITL can deliver before making a commitment:
 - Clients want to be sure that investing resources to on-board their staff to an HIT service (such as VITLAccess) is worthwhile and that other services are sustainable (VITLDirect and VITLNotify)
 - Contractors want to be sure that VITL as a counterparty to a multiyear contract is likely to be viable. Our dependence on SOV funding means this decision focuses on the legislature's actions re the HIT Fund (we all know it is not a guarantee, but it is an indication)
 - Other funders such as banks and grantors (Federal and non-governmental) also want to have some visibility on viability and funding
- Making major capital technology investments will be stalled as it would be irresponsible to do so in the absence of funding availability

- We have worked very hard to hire and retain a high quality staff – if VITL's financial viability is in question, we may begin to lose them

Should the legislature choose not to address the HIT Fund this session (representing more than 50% of our current revenue), then management and the board will need to engage on developing a 'Plan B' for generating revenue in the event this source of funds were to end in mid-2017.

Please let me know if you have additional questions on the HIT Fund issue.

Thanks,

John



John K. Evans, MHA, FACHE

President & CEO

Vermont Information Technology Leaders, Inc.

1 Mill St., Suite 249, Burlington VT 05401

W: 802-839-1935 | C: [REDACTED]

jevans@vitl.net | www.vitl.net



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Mishaan, Jessica

From: Moore, Todd B. <Todd.Moore@uvmhealth.org>
Sent: Wednesday, December 17, 2014 9:22 AM
To: 'Anya Wallack'; Melamed, Marisa; Lunge, Robin; Miller, Elizabeth; Miller, Lawrence
Cc: Nease, Floyd; Hall, Janie L.
Subject: RE: OneCare business plan briefing with Gov staff

That is currently scheduled as a call but I can be in Montpelier for that hour quite easily if others are available for an in person.

Todd

-----Original Message-----

From: Anya Wallack [<mailto:anya@arrowheadha.com>]
Sent: Wednesday, December 17, 2014 9:18 AM
To: Melamed, Marisa; Lunge, Robin; Moore, Todd B.; Miller, Elizabeth; Miller, Lawrence
Cc: Nease, Floyd; Hall, Janie L.
Subject: Re: OneCare business plan briefing with Gov staff

I can make it work

Anya Rader Wallack, Ph.D.
President
Arrowhead Health Analytics
Fall River, MA 02720
(617) 694-0424
anya@arrowheadha.com

On 12/17/14, 9:13 AM, "Melamed, Marisa" <Marisa.Melamed@state.vt.us> wrote:

>We had Todd scheduled to meet with Lawrence tomorrow anyway, 11:30-12:30.

>Might that work for everyone else?

>

>Marisa Melamed

>o: 802.828.2316

>c: [REDACTED]

>

>
>
>-----Original Message-----
>From: Lunge, Robin
>Sent: Tuesday, December 16, 2014 6:16 PM
>To: 'Moore, Todd B.'
>Cc: anya@arrowheadha.com; Nease, Floyd; Melamed, Marisa
>Subject: RE: OneCare business plan briefing with Gov staff
>
>Thanks for your understanding!
>
>Robin J. Lunge
>Director of Health Care Reform,
>Agency of Administration
>(802) 505 0626
>
>Visit Governor Shumlin's Online Resources:
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>
>
>-----Original Message-----
>From: Moore, Todd B. [<mailto:Todd.Moore@uvmhealth.org>]
>Sent: Tuesday, December 16, 2014 6:10 PM
>To: Lunge, Robin
>Cc: anya@arrowheadha.com; Nease, Floyd; Moore, Todd B.; Melamed, Marisa
>Subject: Re: OneCare business plan briefing with Gov staff
>
>Got it - will look forward to seeing you all on a rescheduled date.
>
>Thanks,
>
>Todd
>
>Sent from my iPhone
>
>On Dec 16, 2014, at 5:38 PM, "Lunge, Robin"
><Robin.Lunge@state.vt.us<<mailto:Robin.Lunge@state.vt.us>>> wrote:
>
>My apologies but Lawrence and Liz need to reschedule because of a
>meeting with the governor. Marisa will reach out in am to find a new
>time for us to connect.
>
>
>OneCare business plan briefing with Gov staff
>Scheduled: Wednesday, Dec 17, 2014 from 10:00 AM to 11:30 AM
>Location: Pavilion, 5th floor, 109 State St, Montpelier; ADM - HCR Conf
>Table
>Invitees: Anya Rader Wallack
>(anya@arrowheadha.com<<mailto:anya@arrowheadha.com>>), Nease, Floyd,
>'Todd.Moore@vtmednet.org'<<mailto:Todd.Moore@vtmednet.org>>', Melamed,
>Marisa, Miller, Lawrence, Miller, Elizabeth
>

>

>Sent from my iPhone

>

>

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Subject: Re: OneCare business plan briefing with Gov staff

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Thanks,

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Sent from my iPhone

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Sent from my iPhone

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Location: Pavilion, 5th floor, 109 State St, Montpelier; ADM - HCR Conf Table

Invitees: Anya Rader Wallack (anya@arrowheadha.com), Nease, Floyd, 'Todd.Moore@vtmednet.org', Melamed, Marisa, Miller, Lawrence, Miller, Elizabeth

Sent from my iPhone

Mishaan, Jessica

From: Lunge, Robin
Sent: Monday, November 24, 2014 4:12 PM
To: 'Moore, Todd B.'
Cc: 'Bracey, Sharon'; 'O'Donnell, Meg'; 'Hindes, Churchill'; Nease, Floyd; Melamed, Marisa; 'Hall, Janie L.'
Subject: RE: OneCare/State of VT - Follow-up regarding Medicare

Great! I actually have time Wednesday morning, but I suspect that is because I am the only one who won't be driving somewhere for the holiday.... Are you all in or will you be off?

I can also ask Harriet to be in touch to find a time next week.

Robin J. Lunge
Director of Health Care Reform,
Agency of Administration
(802) 505 0626

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-----Original Message-----

From: Moore, Todd B. [<mailto:Todd.Moore@uvmhealth.org>]
Sent: Monday, November 24, 2014 3:44 PM
To: Lunge, Robin
Cc: Bracey, Sharon; O'Donnell, Meg; Hindes, Churchill; Nease, Floyd; Melamed, Marisa; Moore, Todd B.; Hall, Janie L.
Subject: Re: OneCare/State of VT - Follow-up regarding Medicare

I would support a reschedule as a conference call.

Sent from my iPhone

On Nov 24, 2014, at 2:09 PM, "Lunge, Robin" <Robin.Lunge@state.vt.us<<mailto:Robin.Lunge@state.vt.us>>> wrote:

Hi all – I just got pulled into a meeting with the Governor at 10:45am to 11:45am tomorrow in Montpelier, so I can't make it up to see you at 11am. Should we try to do a phone call? I'd prefer in person, but since we've had to reschedule twice, I'm concerned that it's taking so long to get together.... What is your preference?

Robin J. Lunge
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Twitter<<https://twitter.com/>> | YouTube<<http://www.youtube.com/user/VTGovernor>>

-----Original Appointment-----

From: Bracey, Sharon [<mailto:Sharon.Bracey@vtmednet.org>]

Sent: Tuesday, November 04, 2014 11:05 AM

To: Bracey, Sharon; O'Donnell, Meg; Moore, Todd B.; Hindes, Churchill; Lunge, Robin; Nease, Floyd; Melamed, Marisa

Subject: OneCare/State of VT - Follow-up regarding Medicare

When: Tuesday, November 25, 2014 11:00 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: OneCare Offices, 356 Mountain View Drive, Suite 301, Colchester - "Mountainside" conference room.

From Montpelier area: Take I-89 North to exit 16. Get off on exit 16 and stay in the middle lane. At the light take a right, but veer left as you will be making a left turn at the next light. (You'll see Hampton Inn on your right) At that next light take a left and go up the hill, Shaw's Supermarket will be on your right. Come up the hill and go around the bend. We're the second driveway on the right. After you make that right, our building is on the left. (You'll see a sign that says 356 Mountain View Drive) KPMG and USDA are in big letters on the top of the building. Come up the elevator to the third floor. The Mountainside conference room is straight ahead right off the elevator.

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Mishaan, Jessica

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Sent: Monday, November 24, 2014 3:44 PM
To: Lunge, Robin
Cc: Bracey, Sharon; O'Donnell, Meg; Hindes, Churchill; Nease, Floyd; Melamed, Marisa; Moore, Todd B.; Hall, Janie L.
Subject: Re: OneCare/State of VT - Follow-up regarding Medicare

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Twitter<<https://twitter.com/>> | YouTube<<http://www.youtube.com/user/VTGovernor>>

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From: Bracey, Sharon [<mailto:Sharon.Bracey@vtmednet.org>]
Sent: Tuesday, November 04, 2014 11:05 AM
To: Bracey, Sharon; O'Donnell, Meg; Moore, Todd B.; Hindes, Churchill; Lunge, Robin; Nease, Floyd; Melamed, Marisa
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Mishaan, Jessica

From: Lunge, Robin
Sent: Monday, November 24, 2014 2:09 PM
To: 'Bracey, Sharon'; 'Meg O'Donnell'; 'Hindes, Churchill (Churchill.Hindes@vtmednet.org)'; Lunge, Robin; Nease, Floyd; Melamed, Marisa
Cc: 'todd.moore@vtmednet.org'
Subject: RE: OneCare/State of VT - Follow-up regarding Medicare

Hi all -- I just got pulled into a meeting with the Governor at 10:45am to 11:45am tomorrow in Montpelier, so I can't make it up to see you at 11am. Should we try to do a phone call? I'd prefer in person, but since we've had to reschedule twice, I'm concerned that it's taking so long to get together.... What is your preference?

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To: Bracey, Sharon; O'Donnell, Meg; Moore, Todd B.; Hindes, Churchill; Lunge, Robin; Nease, Floyd; Melamed, Marisa
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Mishaan, Jessica

From: Hall, Janie L. <Janie.Hall@onecarevt.org>
Sent: Tuesday, July 15, 2014 9:01 AM
To: 'Amber.M.Bissonnette@hitchcock.org'; Wallack, Anya; 'anya@arrowheadha.com'; Berman, Abraham J.; Cook, Randy; 'Frank.G.McDougall@hitchcock.org'; Suter, Kara; 'katharine.london@umassmed.edu'; Poirier, Luann; 'Lynn.M.Guillette@hitchcock.org'; Melamed, Marisa; Larson, Mark; 'Martha@vahhs.org'; 'MauroJ@bcbsvt.com'; Costa, Michael; 'Michael.Grenier@umassmed.edu'; 'michael@vahhs.org'; Moore, Todd B.; O'Donnell, Meg; Riley-Hayes, Laurie J.; Lunge, Robin; Safer, Tawnya; Gregorek, Sarah; 'sjkappel@gmail.com'; 'sjkappel@policyintegrity.com'; 'vahha@comcast.net'; Vincent, Rick J.
Subject: *TODAY'S MEETING IS CANCELLED - Work Group 1: Provider Reimbursement/BIR Costs Baseline - Meeting #7

Please Note – Today's Work Group 1: Provider Reimbursement/BIR Costs Baseline - Meeting #7 is cancelled. The next meeting is scheduled on August 5th.

Thank you,



Janie Hall

Corporate Assistant to Todd Moore,
Sr.V.P, Accountable Care and Revenue Strategy, Fletcher Allen Health Care
CEO, OneCare Vermont

Dr. Norman Ward
Executive Medical Director, Accountable Care, Fletcher Allen Health Care and OneCare Vermont

Fletcher Allen Health Care / OneCare Vermont
356 Mountain View Drive, Suite 301
Colchester, VT 05446
Phone: (802) 847-8205
Fax: (802) 847-6214

Mishaan, Jessica

From: Hall, Janie L. <Janie.Hall@onecarevt.org>
Sent: Monday, June 16, 2014 5:27 PM
To: 'Amber.M.Bissonnette@hitchcock.org'; Wallack, Anya; 'anya@arrowheadha.com'; Berman, Abraham J.; Cook, Randy; 'Frank.G.McDougall@hitchcock.org'; Suter, Kara; 'katharine.london@umassmed.edu'; Poirier, Luann; 'Lynn.M.Guillette@hitchcock.org'; Melamed, Marisa; Larson, Mark; 'Martha@vahhs.org'; 'MauroJ@bcbsvt.com'; Costa, Michael; 'Michael.Grenier@umassmed.edu'; 'michael@vahhs.org'; Moore, Todd B.; O'Donnell, Meg; Riley-Hayes, Laurie J.; Lunge, Robin; Safer, Tawnya; Gregorek, Sarah; 'sjkappel@gmail.com'; 'sjkappel@policyintegrity.com'; 'vahha@comcast.net'; Vincent, Rick J.
Subject: CANCELLED - Work Group 1: Provider Reimbursement/BIR Costs Baseline - Meeting #7 - June 17th - 10:30 a.m. - 12:00 noon

* Please Note - We are cancelling tomorrow's meeting, and will be rescheduling that meeting and the one currently scheduled for July 1st due to some individual conflicts. We would like to have one in mid-July and one early August. As these meetings will be very difficult to schedule because of vacations, etc., could you please let me know what times you (or your leader) could be made available with the dates below. I appreciate your flexibility.

P.S. If you're not able to attend in-person, there will be a conference line available. - Janie

1st Meeting –

July 10th –

July 14th –

July 15th –

July 17th –

July 18th –

2nd Meeting –

August 1st –

August 4th – 8 – 9:30 a.m.

August 5th –

August 6th – 8-9:30 a.m.

August 7th –



Janie Hall

Corporate Assistant to Todd Moore,
Sr.V.P, Accountable Care and Revenue Strategy, Fletcher Allen Health Care
CEO, OneCare Vermont

Dr. Norman Ward

Executive Medical Director, Accountable Care, Fletcher Allen Health Care and OneCare Vermont

Fletcher Allen Health Care / OneCare Vermont

356 Mountain View Drive, Suite 301

Colchester, VT 05446

Phone: (802) 847-8205

Fax: (802) 847-6214

Mishaan, Jessica

From: Moore, Todd B. <Todd.Moore@vtmednet.org>
Sent: Friday, May 16, 2014 8:48 AM
To: 'Amber.M.Bissonnette@hitchcock.org'; Wallack, Anya; 'anya@arrowheadha.com'; Berman, Abraham J.; Cook, Randy; 'Frank.G.McDougall@hitchcock.org'; Hall, Janie L.; Suter, Kara; 'katharine.london@umassmed.edu'; Poirier, Luann; 'Lynn.M.Guillette@hitchcock.org'; Melamed, Marisa; Larson, Mark; 'Martha@vahhs.org'; 'MauroJ@bcbsvt.com'; Costa, Michael; 'Michael.Grenier@umassmed.edu'; 'michael@vahhs.org'; O'Donnell, Meg; Riley-Hayes, Laurie J.; Safer, Tawnya; Gregorek, Sarah; 'sjkappel@gmail.com'; 'sjkappel@policyintegrity.com'; 'vahha@comcast.net'; Vincent, Rick J.; Lunge, Robin; Gobeille, Al
Subject: RE: Work Group 1: Provider Reimbursement/BIR Costs Baseline - Meeting #5
Attachments: Vermont-VPHCR WG1 MTG5 051614.doc

Hello all – Please see the attached agenda for our meeting this morning at 11:00.

Thanks,

Todd

-----Original Appointment-----

From: Hall, Janie L. **On Behalf Of** Moore, Todd B.

Sent: Tuesday, May 06, 2014 4:36 PM

To: Moore, Todd B.; 'Amber.M.Bissonnette@hitchcock.org'; 'anya.wallack@state.vt.us'; 'anya@arrowheadha.com'; Berman, Abraham J.; Cook, Randy; 'Frank.G.McDougall@hitchcock.org'; Hall, Janie L.; 'kara.suter@state.vt.us'; 'katharine.london@umassmed.edu'; 'luann.poirier@state.vt.us'; 'Lynn.M.Guillette@hitchcock.org'; 'marisa.melamed@state.vt.us'; 'Mark.Larson@state.vt.us'; 'Martha@vahhs.org'; 'MauroJ@bcbsvt.com'; 'Michael.Costa@state.vt.us'; 'Michael.Grenier@umassmed.edu'; 'michael@vahhs.org'; O'Donnell, Meg; Riley-Hayes, Laurie J.; Safer, Tawnya; 'Sarah.Gregorek@state.vt.us'; 'sjkappel@gmail.com'; 'sjkappel@policyintegrity.com'; 'vahha@comcast.net'; Vincent, Rick J.

Cc: Gobeille, Al

Subject: Work Group 1: Provider Reimbursement/BIR Costs Baseline - Meeting #5

When: Friday, May 16, 2014 11:00 AM-12:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: 356 Mountainside View Drive, Suite 301, Colchester - Mountainside Conference Room - (Directions Below)

*PLEASE NOTE- If you are not able to attend in person, see conference call in number below.

Dial-in# [REDACTED]

(HOST # - [REDACTED] - Mike Del Trecco will be the Host)

Directions to our office:

- I-89 N, Exit 16.
- Get off exit 16 and stay in the middle lane. At the light take a right, but veer left as you will be making a left turn at the next light. (You'll see Hampton Inn on your right) At that next light take a left and go up the hill, Shaw's will be on your right. Go up and around the bend.
- Take second driveway on the right. After you make that right, 356 Mountain View Drive is on the left (KPMG and USDA are in big letters on the top of the building).
- Enter front door, take elevator to 3rd floor.
- Mountainside conference room will be straight ahead off the elevator.

State-VPHCR Collaborative Work Effort

Work Group 1: Meeting 5

May 16, 2014

Agenda

- 1) Review Role of this Work Group /Meeting (10 Minutes)
- 2) Update or Follow-Up (if any) on Ongoing Discussion Topics (20 Minutes)
 - a. Baseline 2012 Provider Reimbursement/Expenditures
 - b. Self-Pay and Out-of-Pocket Issues
 - c. Provider Billing and Insurance Related (BIR) Administrative Costs and Savings
 - d. Provider Reimbursement Metrics and Assumptions Comparing 2012 and 2017
- 3) Feature Discussion of the Day: Trend Rates (50 Minutes)
 - a. Trending Baseline Provider Expenditures from 2012 to 2017
 - b. Trending GMC Provider Expenditures 2017+
- 4) Wrap-Up and Next Steps (10 Minutes)