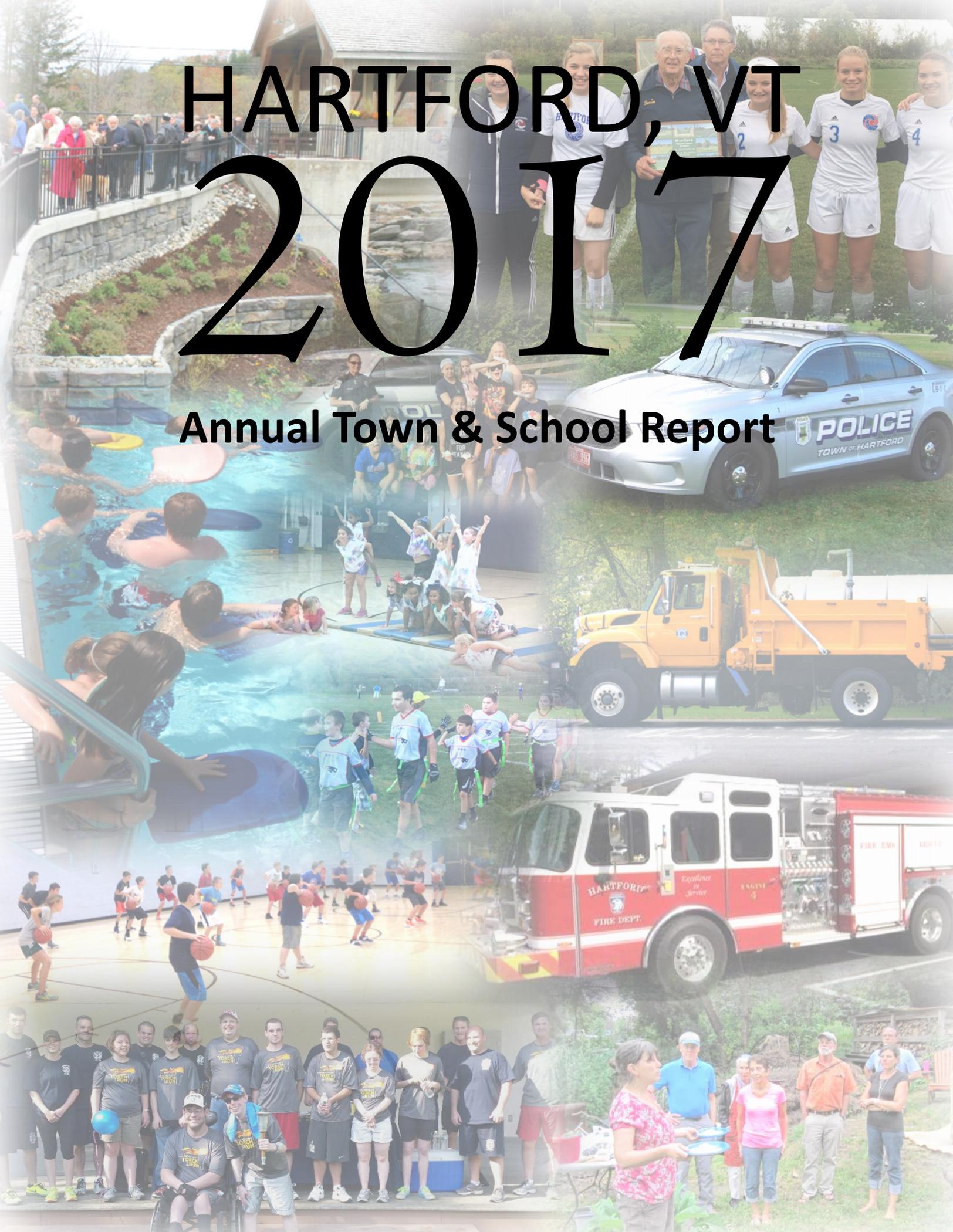


HARTFORD, VT 2017

Annual Town & School Report



HARTFORD VERMONT TOWN MEETING CYCLE 2018



Budget Discussion Candidates Night

Monday, February 26, 2018 at 7pm

Hartford High School Auditorium
37 Highland Avenue
White River Junction, VT

Town & School Meeting Day

Saturday, March 3, 2018 at 10am

Hartford High School Gymnasium
37 Highland Avenue
White River Junction, VT

Australian Ballot Voting Day

Tuesday, March 6, 2018 at 7am - 7pm

Hartford High School Gymnasium
37 Highland Avenue
White River Junction, VT

***Warning for
Annual Community Day
& Town Meeting***

***March 3, 2018
&
March 6, 2018***

**WARNING
FOR
ANNUAL TOWN & SCHOOL DISTRICT MEETING
2018**

The citizens of Hartford who are legal voters are hereby warned to meet at the Hartford High School (Hanley Gym) in said Town on **Saturday, March 3, 2018**, at **10:00 a.m.** for the purpose of transacting Town business not involving voting by Australian ballot.

The purpose of the Town business meeting being to decide by voice vote and/or discuss the following:

1. To receive the reports of the Town Officers.
2. To vote to collect Town General and Highway Tax and the Town School District's Tax on real estate in two installments, the first being on or before August 10, 2018, and the second installment being on or before February 8, 2019 through the Treasurer.
3. To vote what compensation the Town will pay its Town officers from the General Fund, effective July 1, 2018 pursuant to 24 V.S.A., Section 932: Moderator \$100 per annum; Board of Civil Authority \$50 per diem; Lister's \$20.00 per hour; Treasurer \$14,000 per annum; Selectboard \$75 per meeting, with the Chair receiving \$300 additional per annum and the Vice-Chair receiving \$150 additional per annum; such officials will receive mileage reimbursement in the amount equivalent to the rate authorized by the IRS when a town vehicle is not available to them.
4. To do any other necessary and proper non-binding business.

***NOTE:** The Annual Town and School District Community Day Meetings will both convene at 10:00AM. EST on Saturday, March 3, 2018. The School Meeting will immediately recess and be held following the conclusion of the Town meeting.

Dated at Hartford, Vermont this 30th day of January, 2018.

SELECTBOARD MEMBERS OF THE TOWN OF HARTFORD

Richard Grassi, Selectboard Chair

Dennis Brown, Selectboard Vice-Chair

Sandra Mariotti, Selectboard Clerk

Simon Dennis, Selectboard Member

Rebecca White, Selectboard Member

Alan Johnson, Selectboard Member

Mike Morris, Selectboard Member

**WARNING
FOR
ANNUAL TOWN MEETING
2018**

Voting by Australian ballot is to be held on **March 6, 2018** at the Hartford High School (Gymnasium). Budget Discussion/Candidates Night is to be held on **Monday, February 26, 2018 at 7:00 p.m.** at the Hartford High School (Auditorium).

The legal voters of the Town of Hartford are further notified that voter qualification, registration and absentee voting relative to said Annual Town Meeting shall be as provided in the Town Charter and chapters 43, 51, and 55 of title 17, Vermont Statutes Annotated.

THE FOLLOWING ARTICLES WILL BE VOTED BY AUSTRALIAN BALLOT ON TUESDAY, MARCH 6, 2018. POLLS OPEN AT 7:00 A.M. EST AND CLOSE AT 7:00 P.M. EST.

1. To elect the following Town Officers for the ensuing year: Town Moderator for one year; Selectboard Member for two years; Selectboard Member for two years; Selectboard Member for three years; Library Trustee for five years. **(By Australian ballot)**
2. Shall the Town authorize total fund expenditures for operating expenses of \$15,531,745.10 (plus any appropriations voted below), of which \$2,542,727 shall be raised by non-tax revenues. **(By Australian ballot)**
3. Shall the Town appropriate a sum of Seventy-Seven Thousand Fifty (\$77,050) Dollars to be paid to **Advance Transit** for public transportation services. **(By Australian ballot)**
4. Shall the Town appropriate the sum of Five Thousand (\$5,000) Dollars to be paid to **COVER Home Repair, Inc.** for qualified home repairs. **(By Australian ballot)**
5. Shall the Town appropriate the sum of Nine Thousand Five Hundred (\$9,500) Dollars to be paid to **The Family Place**, for programs for families with young children. **(By Australian ballot)**
6. Shall the Town appropriate the sum of Four Thousand Five Hundred Fifty (\$4,550) Dollars to be paid to **Good Beginnings of the Upper Valley**, for organization of volunteers to assist families with new babies. **(By Australian ballot)**
7. Shall the Town appropriate the sum of Seven Thousand Five Hundred (\$7,500) Dollars to be paid to **Good Neighbor Health Clinic and The Red Logan Dental Clinic** for medical and dental care. **(By Australian ballot)**
8. Shall the Town appropriate the sum of Eight Hundred (\$800) Dollars to be paid to **Green Mountain Retired Senior Volunteer Program (RSVP)** in support of senior volunteer programs.
9. Shall the Town appropriate the sum of Three Hundred (\$300) Dollars to be paid to **Green Up Vermont** to support the purchase of Green Up bags, promotion, education and services. **(By Australian ballot)**
10. Shall the Town appropriate the sum of Ten Thousand (\$10,000) Dollars to be paid to **Hartford Historical Society** for collecting, conserving and displaying the Town's history. **(By Australian ballot)**
11. Shall the Town appropriate the sum of Seven Thousand (\$7,000) Dollars to be paid to **Headrest** for information, referral and crisis intervention services. **(By Australian ballot)**
12. Shall the Town appropriate the sum of Nine Thousand Nine Hundred Ninety-Five (\$9,995) Dollars to be paid to **Health Care & Rehabilitation Services of Southeastern VT, Inc.** for outpatient, mental health and substance abuse services. **(By Australian ballot)**

13. Shall the Town appropriate the sum of Nine Thousand (\$9,000) Dollars to be paid to **Southeastern Vermont Community Action (SEVCA), Inc** for reducing the hardships of poverty. **(By Australian ballot)**
14. Shall the Town appropriate the sum of Six Thousand Eight Hundred (\$6,800) Dollars to be paid to **Stagecoach Transportation Services** for transportation services. **(By Australian ballot)**
15. Shall the Town appropriate the sum of Nine Hundred Ninety Nine (\$999) Dollars to be paid to **Vermont Adult Learning** in support of adult education. **(By Australian ballot)**
16. Shall the Town appropriate the sum of Nine Hundred Seventy Five (\$975) Dollars to be paid to **Vermont Association for the Blind and Visually Impaired (VABVI)** in support of blind and visually impaired Vermonters. **(By Australian ballot)**
17. Shall the Town appropriate the sum of Eight Hundred Forty Five (\$845) Dollars to be paid to **Vermont Center for Independent Living** in support of Vermonters with disabilities. **(By Australian ballot)**
18. Shall the Town appropriate the sum of Forty-One Thousand Eight Hundred Eighty Two (\$41,882) Dollars to be paid to **Visiting Nurse and Hospice of Vermont and New Hampshire, Inc.** for home health care and hospice care. **(By Australian ballot)**
19. Shall the Town appropriate the sum of Three Thousand Five Hundred (\$3,500) Dollars to be paid to **Windsor County Partners** for youth mentoring partnerships. **(By Australian ballot)**
20. Shall the Town appropriate the sum of Two Thousand (\$2,000) Dollars to be paid to **Women's Information Service (WISE), Inc** for ending gender-based violence. **(By Australian ballot)**

Dated at Hartford, Vermont this 30th day of January, 2018.

SELECTBOARD MEMBERS OF THE TOWN OF HARTFORD

Richard Grassi, Selectboard Chair

Dennis Brown, Selectboard Vice-Chair

Sandra Mariotti, Selectboard Clerk

Simon Dennis, Selectboard Member

Rebecca White, Selectboard Member

Alan Johnson, Selectboard Member

Mike Morris, Selectboard Member

TOWN OF HARTFORD



2017 Annual Report

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Selectboard Report



Fellow Citizens,

Like every year, 2017 was not without its challenges and triumphs. If we were to capture the year in a phrase, perhaps it would be “stability in the face of transition.” In this letter, we have done our best to report on the many transitions that we as a town have undergone. Such transitions include changes to Town staff and leadership, new fiscal processes and emergent events that have called upon our innate community resilience. We have also reported below on aspects of stability, such as fiscal conservancy, a careful approach to new initiatives and a pervading commitment to civility and collaboration, with which we as a Selectboard have sought to respond.

A Spirit of Collaboration

The Town’s current spirit of collaboration goes beyond the internal workings of the Selectboard. It has been present between the Selectboard and School Board, as we have worked to synchronize our plans for future capital improvements. It has been present in the new partnerships that have arisen between the High School Facilities and Parks and Recreation, between the Police Department and Hartford High, between the Fire Department and many community initiatives. And it has been ultimately present in little ways, between all of the departments, boards and commissions that comprise our municipal government. Building this culture is the work of everyone involved in Hartford Town Governance. It is something for which we can all be proud.

New Leadership

We are pleased to report that 2017 was a year of establishing and solidifying new Town leadership. It was the first full year for the Town Manager, Leo Pullar, and the second full year for Hartford Police Chief, Phil Kasten. We would like to spend more time discussing the leadership qualities of these two, but for now, suffice it to say that we are looking forward to seeing their personal commitments to leading by example, to civility, and to honest dialogue telegraphed throughout the town in the years to come. Another important arrival over the past year is Gail Ostrout bringing a wealth of fiscal experience and accounting discipline to her new role as Finance Director. Likewise, watching Scott Cooney and Scott Hausler rising up within their departments to assume new roles directing the Fire Department and the Department of Parks and Recreation respectively has bolstered our confidence that the Town is heading in a positive direction. We are looking forward to new capacities and directions emerging from this inspiring batch of new Town leadership.

Staff Transitions

Over the past year, esteemed members of the Town Staff have retired after more than a cumulative century of diligent service to the Town. In particular, we would like to mention five. After a remarkable 42-year career working within the Police Department, Thomas Lyman retired in August of this past year. Pat Stark also retired this past fall to end a 30-year career with the Town Assessor’s office. Shortly thereafter, Rich Menge stepped down to end a 15-year term directing the Department of Public Works. Also departing from Public Works, Allyn Ricker, at the year’s end concluded 29 years of service to the Town. This spring we will also bid farewell to Mary (Beth) Hill who is retiring after 25 years of service as our Town Clerk. Though their work and presence will be long remembered and greatly missed, we wish them well as they transition to the next chapters of their lives.

Downtown Development

Following on the recent development of the American Legion Building, the Barrett Center for the Arts and the major Briggs Block renovation, the Downtown witnessed major ground breakings of The Village Senior Care Facility, in the northeast corner of Town, and a four-story mixed-use building at the intersection of Bridge and North Main. When we add to this, the continued success of the expanded Tuckerbox and new Piecemeal Pie Restaurants, the newly arrived Trailbreak taps + tacos Restaurant, the developing Subaru Outlet on Sykes Mountain Ave. and many other successful businesses, it becomes clear that these years will be remembered as the time when the WRJ Downtown turned a corner on the road back to the bustling WRJ economy of the

1940's. Though there will not be a TIF Bond put forward at the March election, this development suggests we should expect to see one on the 2018 November ballot. Please keep your eye out for that.

Long-Standing Projects

First, we should report on a couple of long-standing projects still in the pending category. After considerable study and deliberation about settling portions of Fairview Terrace, the Selectboard has opted to close the road to traffic for one year before making a final decision about the long-term solution to this problem. The information we can gather through monitoring the impact of the road's closure and any subsequent settling that takes place while the road is not in use will help us make the best decision for the Town. Also experiencing delays is the largely state-funded construction of two rotaries at the top of Sykes Mountain Ave, which will likely not begin until after 2018.

The Town project that has received the most public attention over the past year is the future plans for the Sherman Manning Pool. We know that many members of this Town love that pool. And so it is with particular regret that we acknowledge that the pool will be closed for at least the next two years. At least one year of this hiatus would be necessary to repair the leaks in the pool's lining and gutter system. This break will also allow us to step back and evaluate the Town's needs and desires for swimming facilities. We will be constituting a citizen-led sub-committee to investigate this question soon and potential outcomes will likely come before the voters at an upcoming election.

On a more active note, we are proud to report that in 2017 the Quechee Bridge Park has finally been completed, giving that Village the beautiful gateway it deserves. Additionally, construction of the Sykes Mountain Ave. Sidewalk, over a decade in the planning, has begun. This project will ultimately allow pedestrians to pass safely between WRJ's two economic centers. Finally, after years of legal obstructions, cleanup has begun on the former Hartford Diner site on Route 14, hopefully alleviating its limiting effect on neighborhood real-estate values.

Charging New Committees

In 2017, the Hartford Selectboard again called on the residents of Hartford to populate two new ad-hoc committees. In April, the Selectboard demonstrated regional leadership by constituting the Hartford Committee on Racial Inequality to help the Town learn more about issues pertaining to racial justice and to better support people of color living within the Town. Likewise, in response to the news that our cemeteries may be under-resourced, the Selectboard constituted a Hartford Cemetery Committee to analyze the expenditures and revenue sources needed to keep our cemeteries a fitting memorial to those buried therein. We greatly appreciate the strong responses to both committees and often remember that the time that so many Hartford residents give to all 13 of Hartford's Committees and Commissions is an essential aspect of our town's vitality.

Fire and Rain

Over the past year, the Town has been called to respond to disasters both natural and manmade. On July 1st, a severe rain event left roads, homes, and businesses destroyed. The Department of Public Works has been working to restore roads and will complete the last of these this spring. At the time of this writing, new reports of flooding resulting from the January thaw and rain event further reminds us how vigilant we need to be to prepare for the flooding predicted for our region. Over the past year, the Town also sustained two major fires, one resulted in the total loss of the Johnson Piano Building on Route 5 in White River Junction and the other, at the industrial complex on Harrison Avenue in White River Junction, resulted in five buildings lost or damaged. We are grateful for the courageous efforts of the Hartford Fire Department and crews from the Lebanon, Hanover, Hartland, Norwich, Windsor, Woodstock and Thetford Fire Departments, for their work isolating one or both blazes from the surrounding buildings and neighborhoods. We are equally thankful that there were no casualties from the flood or either fire.

Economic Changes

In accordance with the outcome of the general election of March, 2017, the State of Vermont began to collect the 1% Local Option Tax on rooms and meals sold within the Town of Hartford. The revenue collected from this tax is projected to be approximately \$250,000 annually. Keep your eyes out for options on how to spend this money to appear on your voting ballots beginning in March of 2019 and thereafter. This past year, the Selectboard also voted to stop collecting impact fees on new construction. We believe this move is fair and will encourage development and lead to further growth of the Grand List.

This Year's Budget

The Hartford Selectboard is proud to report that the budget we are presenting for voter approval on March 6th involves less than a 3% increase over the previous year's budget. We achieved this despite a projected 0% growth in the grand list and continued increases in health care costs and bond payments. We are happy to have been able to achieve this without sacrificing staff positions or neglecting the requirement to maintain our equipment or infrastructure. This increase represents a significant decrease from the ten-year average tax increase of 4.5%. We were not, however, able to fund the Town's Capital Improvement Plan or replenish Hartford's depleted Unassigned Fund Balance to the extent we would have liked.

We look forward to seeing you at Budget and Candidates Night, Town & School Meeting Day and Voting Day as we work our way through the 2018 Town Meeting Cycle. Please note that the Annual Floor Meeting, previously scheduled for the first Saturday after the election will not be held in this or future years.

In closing, we would like to thank all of the Hartford citizens and staff for all you do to make this Town a vibrant community within which to work and live. It has been an honor to serve you as a member of the Hartford Selectboard.

Dick Grassi (Chair)

Dennis Brown (Vice-Chair)

Sandra Mariotti (Clerk)

Simon Dennis

Alan Johnson

Mike Morris

Rebecca White



TOWN OF HARTFORD

2018/2019 MUNICIPAL BUDGET

GENERAL FUND EXPENSES

(FUND 10)

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
General Fund (Unassigned)						
10-111-101-0000 SALARIES	18,484.29	20,185.71	20,185.71	23,550.00	38,250.00	38,250.00
10-111-119-0000 PAYROLL ACCRUAL	0.00	0.00	0.00			
10-111-210-0000 TOWN FICA	1,414.12	1,544.30	1,544.30	1,802.00	2,926.00	2,926.00
10-111-290-0000 BENEFITS ACCRUAL	0.00	0.00	0.00			
10-111-311-0000 TRAVEL & MEETINGS	0.00	182.85	182.85	500.00	500.00	500.00
10-111-312-0000 ADVERTISING	5,473.25	8,720.18	8,720.18	5,000.00	5,000.00	5,000.00
10-111-314-0000 BOOKS & PERIODICALS	0.00	0.00	0.00	0.00		
10-111-315-0000 RECRUITMENT & TRAINING	240.00	357.04	357.04	3,250.00	3,250.00	3,250.00
10-111-318-0000 CONTRACT SERVICES	140.77	0.00	0.00	0.00		
10-111-323-0000 MATERIAL & SUPPLIES	3,288.57	857.42	857.42	850.00	1,450.00	1,450.00
10-111-324-0000 TELEPHONE	0.00	0.00	0.00	0.00		
10-111-418-0000 PROPERTY & LIABILITY INSURANCE	16,417.64	16,414.69	16,414.69	0.00	18,565.27	18,565.27
10-115-101-0100 ENERGY COMMISSION	346.60	250.00	250.00	650.00	650.00	650.00
10-115-101-0200 TREE BOARD	160.00	0.00	0.00	200.00	200.00	200.00
10-115-101-0201 TREE WARDEN	0.00	0.00	0.00	5,000.00	5,000.00	5,000.00
10-115-101-0300 HIGH SPEED COMMUNICATIONS	0.00	0.00	0.00	0.00	0.00	
10-115-101-0400 RECREATION COMMISSION	0.00	0.00	0.00	100.00	100.00	100.00
10-115-101-0500 WRJ DESIGN/REVIEW BOARD	0.00	0.00	0.00	0.00	0.00	
10-115-101-0600 TOWN MEETING COMMITTEE	5,675.42	3,176.51	3,176.51	2,500.00	2,540.00	2,540.00
10-115-101-0700 BC - Community Resilience Comm	0.00	70.00	70.00	460.00	1,810.00	1,810.00
10-115-311-0100 TRAVEL & MEETINGS - ENERGY CO	0.00	0.00	0.00	0.00		
10-115-312-0100 ADVERTISING - ENERGY COMMISSI	0.00	0.00	0.00	0.00		
10-115-418-0000 PROPERTY & LIABILITY INSURANCE	203.89	14.89	14.89	0.00	36.36	36.36
10-121-101-0100 MANAGER SALARY	81,080.78	110,359.89	110,359.89	91,000.00	91,000.00	91,000.00
10-121-101-0200 EXECUTIVE ASSISTANT SALARY	58,624.50	62,256.70	62,256.70	63,149.00	63,149.00	65,291.00

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-121-101-0300	25,471.31	23,637.81	23,637.81	27,310.00	27,310.00	28,230.00
ADMINISTRATIVE ASSISTANT SALA						
10-121-101-0400	0.00	0.00	0.00	0.00		
WELLNESS COORDINATOR						
10-121-101-0500	13,086.30	18,013.79	18,013.79	10,234.00	28,678.00	28,678.00
WELCOME CENTER STAFF EXCESS						
10-121-101-0505	0.00	342.50	342.50	17,836.00	20,075.00	20,075.00
Welcome Center - Amtrak Staff						
10-121-101-0600	0.00	0.00	0.00	0.00		
SALARIES(IT EMPLOYEE)						
10-121-119-0000	0.00	0.00	0.00			
PAYROLL ACCRUAL						
10-121-120-0000	5,896.67	1,110.43	1,110.43	0.00	1,000.00	1,000.00
OVERTIME						
10-121-210-0000	14,322.20	17,225.65	17,225.65	15,441.00	17,688.00	17,688.00
TOWN FICA						
10-121-220-0000	0.00	0.00	0.00		22,016.00	22,016.00
BC/BS						
10-121-220-0100	0.00	0.00	0.00		-3,014.00	-3,014.00
HEALTH INS(EMPLOYEE SHARE)						
10-121-225-0000	0.00	0.00	0.00		3,644.00	3,644.00
HRA/CHOICECARE CARD						
10-121-230-0000	0.00	0.00	0.00		2,404.00	2,404.00
DENTAL						
10-121-240-0000	0.00	0.00	0.00		712.00	712.00
LIFE INSURANCE						
10-121-250-0000	0.00	0.00	0.00		1,160.00	1,160.00
WORKERS COMP						
10-121-260-0000	14,196.90	14,367.11	14,333.84	14,517.00	14,597.00	14,597.00
RETIREMENT						
10-121-270-0000	0.00	0.00	0.00		24.00	24.00
AD&D						
10-121-290-0000	0.00	0.00	0.00			
BENEFITS ACCRUAL						
10-121-311-0000	84.69	330.43	330.43	500.00	500.00	500.00
TRAVEL & MEETINGS						
10-121-312-0000	2,008.05	501.12	501.12	2,500.00	2,600.00	2,600.00
ADVERTISING						
10-121-313-0000	13,166.58	12,456.00	12,456.00	13,425.00	14,169.00	14,169.00
MEMBERSHIP DUES						
10-121-314-0000	133.40	230.00	230.00	350.00	300.00	300.00
BOOKS & PERIODICALS						
10-121-315-0000	1,577.34	5,200.47	5,200.47	250.00	150.00	150.00
RECRUITMENT & TRAINING						
10-121-318-0000	70,457.02	3,463.05	3,463.05	0.00		
CONTRACT SERVICES						
10-121-318-0100	11,771.30	0.00	0.00	0.00		
CONTRACT SERVICES - NETWORK/						
10-121-318-0200	0.00	0.00	0.00	0.00		
CONTRACT SERVICES - 250TH COM						
10-121-318-0500	0.00	0.00	0.00	0.00	18,100.00	18,100.00
CONTRACT SERVICES - WRJ WELC/						

2019 - Budget

Town of Hartford

	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Dept Req	2019 Town Manager
	As of June	As of June	As of June			
10-121-318-0510	4,393.70	2,449.49	2,449.49	7,500.00	7,500.00	7,500.00
10-121-318-0600	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00
10-121-318-0610	5,695.65	18,580.43	18,580.43	6,200.00	15,000.00	15,000.00
10-121-319-0000	495.88	239.30	239.30	0.00		
10-121-320-0000	1,896.07	3,252.22	3,252.22	5,200.00	5,980.00	5,980.00
10-121-321-0000	420.00	12.22	12.22	0.00	0.00	
10-121-322-0000	3,875.65	5,746.64	5,746.64	4,500.00	4,500.00	4,500.00
10-121-323-0000	6,920.50	7,370.99	7,370.99	5,000.00	5,000.00	5,000.00
10-121-324-0000	8,147.34	4,338.82	4,338.82	4,100.00	4,100.00	4,100.00
10-121-330-0000	108.44	86.40	86.40	0.00		
10-121-330-0100	0.00	0.00	0.00	0.00		
10-121-331-0000	2,470.22	1,623.60	1,623.60	0.00		
10-121-340-0000	2,820.49	4,675.00	4,675.00	4,425.00	8,350.00	18,350.00
10-121-418-0000	49,093.03	56,538.55	56,538.55	0.00	63,083.00	63,083.00
10-121-418-0100	0.00	0.00	-93.30		33,408.00	33,408.00
10-131-101-0000	5,175.00	13,100.00	13,100.00	8,800.00	15,400.00	15,400.00
10-131-119-0000	0.00	0.00	0.00			
10-131-210-0000	396.11	1,002.51	1,002.51	673.20	1,178.00	1,178.00
10-131-250-0000	0.00	0.00	0.00			
10-131-260-0000	0.00	0.00	0.00	0.00		
10-131-290-0000	0.00	0.00	0.00			
10-131-311-0000	23.38	0.00	0.00	0.00	0.00	
10-131-312-0000	131.78	474.70	474.70	200.00	300.00	300.00
10-131-318-0000	1,707.35	8,148.00	8,148.00	1,250.00	4,000.00	4,000.00
10-131-323-0000	6,088.10	1,363.00	1,315.48	2,700.00	4,000.00	4,000.00
10-131-331-0000	0.00	0.00	0.00	0.00		

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-131-418-0000	79.86	69.00	63.61	0.00	130.68	130.68
PROPERTY & LIABILITY INSURANCE						
10-141-318-0000	70,689.54	69,861.29	69,861.29	50,000.00	50,000.00	50,000.00
CONTRACTED SERVICES						
10-151-101-0000	100,020.45	104,137.23	104,137.23	106,669.00	99,798.00	99,050.00
SALARIES						
10-151-119-0000	0.00	0.00	0.00			
PAYROLL ACCRUAL						
10-151-120-0000	0.00	0.00	0.00	0.00		
OVERTIME						
10-151-210-0000	7,702.83	7,807.89	7,807.89	8,160.00	7,635.00	7,577.00
TOWN FICA						
10-151-220-0000	0.00	0.00	0.00		27,378.00	27,378.00
BC/BS						
10-151-220-0100	0.00	0.00	0.00		-3,507.00	-3,507.00
HEALTH INS(EMPLOYEE SHARE)						
10-151-225-0000	0.00	0.00	0.00		4,125.00	4,125.00
HRA/CHOICECARE CARD						
10-151-230-0000	0.00	0.00	0.00		1,296.00	1,296.00
DENTAL						
10-151-240-0000	0.00	0.00	0.00		606.00	606.00
LIFE INSURANCE						
10-151-250-0000	0.00	0.00	0.00		501.00	497.00
WORKERS COMP						
10-151-260-0000	7,979.20	7,714.76	7,714.76	8,533.00	7,984.00	7,924.00
RETIREMENT						
10-151-270-0000	0.00	0.00	0.00		20.00	20.00
AD&D						
10-151-290-0000	0.00	0.00	0.00			
BENEFITS ACCRUAL						
10-151-311-0000	0.00	0.00	0.00	0.00	280.00	280.00
TRAVEL & MEETINGS						
10-151-312-0000	0.00	0.00	0.00	200.00	300.00	300.00
ADVERTISING						
10-151-313-0000	50.00	70.00	70.00	60.00	70.00	70.00
MEMBERSHIP DUES						
10-151-316-0000	4,215.00	10,845.00	10,845.00	9,500.00	10,000.00	10,000.00
STATE PAYMENT - LICENSES						
10-151-318-0000	5.54	0.00	0.00	0.00	2,180.00	2,180.00
CONTRACTED SERVICES						
10-151-318-0100	0.00	0.00	0.00	0.00	0.00	
CONTRACT SERVICES-MICROFILMII						
10-151-318-0200	9,735.25	0.00	0.00	10,000.00	0.00	0.00
CONTRACT SERVICES-RESTORATIC						
10-151-318-0400	11,736.50	0.00	0.00	10,000.00	0.00	0.00
CONTRACT SERVICES-DIGITAL IMAI						
10-151-320-0000	0.00	0.00	0.00	100.00	331.00	331.00
EQUIP OPERATION/MAINT-OFFICE						
10-151-322-0000	2,466.14	1,751.17	1,751.17	3,000.00	3,000.00	3,000.00
POSTAGE						
10-151-323-0000	6,463.05	4,758.92	4,734.65	6,500.00	6,500.00	6,500.00
MATERIAL & SUPPLIES						

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-151-324-0000	1,518.20	2,231.38	2,231.38	2,000.00	2,000.00	2,000.00
TELEPHONE						
10-151-331-0000	437.59	0.00	0.00	0.00	3,600.00	3,600.00
DEPARTMENT EQUIPMENT						
10-151-418-0000	1,081.05	1,109.96	1,098.94	0.00	1,132.92	1,132.92
PROPERTY & LIABILITY INSURANCE						
10-151-418-0100	0.00	0.00	0.00		3,654.00	3,654.00
Retirees						
10-161-101-0000	0.00	0.00	0.00	0.00		
SALARIES						
10-161-119-0000	0.00	0.00	0.00			
PAYROLL ACCRUAL						
10-161-120-0000	0.00	0.00	0.00	0.00		
OVERTIME						
10-161-210-0000	0.00	0.00	0.00	0.00		
TOWN FICA						
10-161-220-0000	0.00	0.00	0.00			
BC/BS						
10-161-230-0000	0.00	0.00	0.00			
DENTAL						
10-161-240-0000	0.00	0.00	0.00			
LIFE INSURANCE						
10-161-250-0000	0.00	0.00	0.00			
WORKERS COMP						
10-161-260-0000	0.00	0.00	0.00	0.00		
RETIREMENT						
10-161-270-0000	0.00	0.00	0.00			
AD&D						
10-161-290-0000	0.00	0.00	0.00			
BENEFITS ACCRUAL						
10-161-318-0000	35,983.25	40,607.71	40,607.71	34,800.00	34,630.00	34,630.00
CONTRACTED SERVICES						
10-161-321-0000	0.00	2,264.51	2,264.51	1,500.00	1,500.00	1,500.00
REPAIRS & MAINT						
10-161-323-0000	1,733.12	1,954.00	1,954.00	2,500.00	2,000.00	2,000.00
MATERIAL & SUPPLIES						
10-161-327-0000	273.48	82.04	82.04	0.00		
BUILDING HEAT						
10-161-328-0000	1,008.50	953.68	953.68	1,200.00	1,400.00	1,400.00
WATER						
10-161-329-0000	21,406.81	24,400.52	24,400.52	21,000.00	23,000.00	23,000.00
ELECTRICITY						
10-161-331-0000	0.00	0.00	0.00	0.00		
DEPARTMENT EQUIPMENT						
10-161-418-0000	17,030.45	17,189.25	17,189.25	0.00	17,769.85	17,769.85
PROPERTY & LIABILITY INSURANCE						
10-171-101-0000	119,440.80	168,987.42	168,987.42	185,819.00	217,172.00	215,837.00
SALARIES						
10-171-119-0000	0.00	0.00	0.00			
PAYROLL ACCRUAL						
10-171-120-0000	802.97	2,986.30	2,986.30	1,200.00	1,500.00	1,500.00
OVERTIME						

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-171-210-0000	8,928.29	12,607.22	12,607.22	14,250.00	16,728.00	16,512.00
10-171-220-0000	0.00	0.00	0.00		53,954.00	53,954.00
10-171-220-0100	0.00	0.00	0.00		-8,093.00	-8,093.00
10-171-225-0000	0.00	0.00	0.00		7,425.00	7,425.00
10-171-226-0000	0.00	0.00	0.00			
10-171-230-0000	0.00	0.00	0.00		4,104.00	4,104.00
10-171-240-0000	0.00	0.00	0.00		697.00	697.00
10-171-250-0000	0.00	0.00	0.00		1,097.00	1,083.00
10-171-260-0000	6,286.65	11,546.05	11,546.05	12,600.00	14,502.00	14,275.00
10-171-270-0000	0.00	0.00	0.00		27.00	27.00
10-171-290-0000	0.00	0.00	0.00			
10-171-311-0000	0.00	515.79	515.79	2,500.00	1,250.00	1,250.00
10-171-313-0000	555.00	190.00	190.00	700.00	500.00	500.00
10-171-314-0000	39.98	0.00	0.00	200.00	100.00	100.00
10-171-315-0000	3,641.32	836.93	836.93	1,500.00	1,500.00	1,500.00
10-171-318-0000	111,550.89	61,250.00	61,249.89	20,800.00	5,000.00	5,000.00
10-171-318-0100	2,093.07	1,787.83	1,787.83	1,500.00	1,800.00	1,800.00
10-171-320-0000	1,777.37	157.50	157.50	1,900.00	1,000.00	1,000.00
10-171-322-0000	4,760.66	3,090.29	3,090.29	5,000.00	5,000.00	5,000.00
10-171-323-0000	3,852.56	3,915.17	3,915.17	4,400.00	4,100.00	4,100.00
10-171-324-0000	1,277.59	3,004.81	3,004.81	2,000.00	3,100.00	3,100.00
10-171-330-0000	732.91	430.88	430.88	1,000.00	750.00	750.00
10-171-418-0000	1,649.70	1,674.21	1,674.21		1,671.53	1,671.53
10-171-418-0100	0.00	0.00	0.00		32,041.00	32,041.00
10-173-312-0000	0.00	0.00	0.00	0.00		
10-173-318-0000	65,068.81	56,200.00	56,200.00	42,500.00	42,000.00	42,000.00

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-173-322-0000	0.00	0.00	0.00	0.00		
POSTAGE - TOWN REPORTS						
10-173-323-0000	0.00	0.00	0.00	0.00		
MATERIAL & SUPPLIES						
10-173-418-0000	0.00	0.00	0.00	0.00	4.55	0.00
PROPERTY & LIABILITY INSURANCE						
10-174-101-0000	119,397.59	95,419.66	95,419.66	122,487.00	121,500.00	115,606.00
SALARIES						
10-174-119-0000	0.00	0.00	0.00			
PAYROLL ACCRUAL						
10-174-120-0000	0.00	317.00	316.56	0.00	0.00	
OVERTIME						
10-174-210-0000	9,030.04	9,005.00	8,997.55	9,370.00	9,292.00	9,226.00
TOWN FICA						
10-174-220-0000	0.00	0.00	0.00		25,482.00	25,482.00
BC/BS						
10-174-220-0100	0.00	0.00	0.00		-3,260.00	-3,260.00
HEALTH INS(EMPLOYEE SHARE)						
10-174-225-0000	0.00	0.00	0.00		2,750.00	2,750.00
HRA/CHOICECARE CARD						
10-174-230-0000	0.00	0.00	0.00		3,040.00	3,040.00
DENTAL						
10-174-240-0000	0.00	0.00	0.00		606.00	606.00
LIFE INSURANCE						
10-174-250-0000	0.00	0.00	0.00		584.00	580.00
WORKERS COMP						
10-174-260-0000	9,406.01	8,736.57	8,736.57	9,239.00	9,317.00	9,249.00
RETIREMENT						
10-174-270-0000	0.00	0.00	0.00		20.00	20.00
AD&D						
10-174-290-0000	0.00	0.00	0.00			
BENEFITS ACCRUAL						
10-174-311-0000	544.70	895.65	895.65	800.00	2,500.00	2,500.00
TRAVEL & MEETINGS						
10-174-312-0000	92.85	0.00	0.00	100.00	175.00	175.00
ADVERTISING						
10-174-313-0000	278.00	876.75	876.75	675.00	952.00	952.00
MEMBERSHIP DUES						
10-174-314-0000	371.35	0.00	0.00	625.00	0.00	
BOOKS & PERIODICALS						
10-174-315-0000	846.00	1,340.82	1,340.82	1,800.00	1,200.00	1,200.00
RECRUITMENT & TRAINING						
10-174-318-0000	14,569.59	13,415.10	13,415.10	18,500.00	31,080.00	17,520.00
CONTRACTED SERVICES						
10-174-318-0100	0.00	0.00	0.00	0.00		
CONTRACT SVCS/COMPUTER						
10-174-318-0200	0.00	0.00	0.00	0.00		
CONTRACT SERVICES-REAPPRAIS/						
10-174-320-0000	555.96	100.00	98.71	100.00	200.00	200.00
EQUIP OPERATION/MAINT-OFFICE						
10-174-322-0000	751.48	460.77	460.77	800.00	250.00	250.00
POSTAGE						

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-174-323-0000	616.50	332.49	332.49	650.00	350.00	350.00
MATERIAL & SUPPLIES						
10-174-324-0000	1,212.27	2,271.00	2,270.85	1,550.00	2,100.00	2,100.00
TELEPHONE						
10-174-330-0000	1,530.49	32.52	32.52	1,100.00	1,100.00	1,100.00
OFFICE EQUIPMENT						
10-174-418-0000	1,202.06	1,232.61	1,232.61	0.00	1,139.73	1,139.73
PROPERTY & LIABILITY INSURANCE						
10-174-418-0100	0.00	0.00	0.00		8,598.00	8,598.00
RETIREE HEALTH INSURANCE						
10-175-101-0000	13,124.87	12,686.52	12,686.52	14,706.00	15,317.00	15,201.00
SALARIES						
10-175-119-0000	0.00	0.00	0.00			
PAYROLL ACCRUAL						
10-175-120-0000	40.87	0.00	0.00	0.00		
OVERTIME						
10-175-210-0000	1,007.15	950.25	950.25	1,125.00	1,172.00	1,163.00
TOWN FICA						
10-175-220-0000	0.00	0.00	0.00		2,750.00	2,750.00
BC/BS						
10-175-220-0100	0.00	0.00	0.00		-412.00	-412.00
Health Insurance - Employee Share						
10-175-225-0000	0.00	0.00	0.00		481.00	481.00
HRA/CHOICECARE CARD						
10-175-230-0000	0.00	0.00	0.00		161.00	161.00
DENTAL						
10-175-240-0000	0.00	0.00	0.00		106.00	106.00
LIFE INSURANCE						
10-175-250-0000	0.00	0.00	0.00		77.00	76.00
WORKERS COMP						
10-175-260-0000	967.45	915.63	915.63	1,176.00	1,225.00	1,216.00
RETIREMENT						
10-175-270-0000	0.00	0.00	0.00		4.00	4.00
AD&D						
10-175-290-0000	0.00	0.00	0.00			
BENEFITS ACCRUAL						
10-175-311-0000	59.59	0.00	0.00	0.00		
TRAVEL & MEETINGS						
10-175-312-0000	991.89	0.00	0.00	0.00		
ADVERTISING						
10-175-315-0000	475.00	0.00	0.00	0.00		
RECRUITMENT & TRAINING						
10-175-318-0000	6,162.57	1,654.75	1,654.75	0.00		
CONTRACTED SERVICES						
10-175-322-0000	918.13	1,981.64	1,981.64	1,000.00		
POSTAGE						
10-175-323-0000	112.50	387.00	387.00	0.00		
MATERIAL & SUPPLIES						
10-175-324-0000	0.00	0.00	0.00	0.00		
TELEPHONE						
10-175-330-0000	0.00	0.00	0.00	0.00		
OFFICE EQUIPMENT						

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-175-418-0000	162.83	155.81	155.81	0.00	155.68	155.68
PROPERTY & LIABILITY INSURANCE						
10-181-101-0000	80,611.03	87,614.91	87,613.91	88,652.10	88,785.00	56,139.00
SALARIES						
10-181-119-0000	0.00	0.00	0.00	0.00		
PAYROLL ACCRUAL						
10-181-210-0000	6,284.57	6,682.51	6,682.51	6,781.88	6,792.00	4,295.00
TOWN FICA						
10-181-220-0000	0.00	0.00	0.00		7,856.00	7,856.00
BC/BS						
10-181-220-0100	0.00	0.00	0.00		-1,178.40	-1,178.40
Health Ins - Employee Share						
10-181-225-0000	0.00	0.00	0.00		1,375.00	1,375.00
HRA/CHOICECARE CARD						
10-181-230-0000	0.00	0.00	0.00		461.00	461.00
DENTAL						
10-181-240-0000	0.00	0.00	0.00		303.00	303.00
LIFE INSURANCE						
10-181-250-0000	0.00	0.00	0.00		445.00	282.00
WORKERS COMP						
10-181-260-0000	5,163.43	3,532.01	3,532.01	5,164.00	4,754.00	4,491.00
RETIREMENT						
10-181-270-0000	0.00	0.00	0.00		10.00	10.00
AD&D						
10-181-290-0000	0.00	0.00	0.00			
BENEFITS ACCRUAL						
10-181-311-0000	596.29	513.15	513.15	600.00	600.00	600.00
TRAVEL & MEETINGS						
10-181-313-0000	0.00	0.00	0.00	0.00	0.00	
MEMBERSHIP DUES						
10-181-314-0000	0.00	0.00	0.00	0.00	0.00	
BOOKS & PERIODICALS						
10-181-315-0000	0.00	5.23	5.23	0.00	0.00	
RECRUITMENT & TRAINING						
10-181-318-0000	29,713.72	26,745.63	26,745.63	27,650.00	28,765.88	28,765.88
CONTRACTED SERVICES						
10-181-320-0000	0.00	0.00	0.00	0.00	0.00	
EQUIP OPERATION/MAINT-OFFICE						
10-181-322-0000	0.00	0.00	0.00	0.00	0.00	
POSTAGE						
10-181-323-0000	374.16	136.71	136.71	300.00	300.00	300.00
MATERIAL & SUPPLIES						
10-181-324-0000	1,328.87	2,641.15	2,641.15	2,600.00	2,600.00	2,600.00
TELEPHONE						
10-181-330-0000	71.47	146.20	146.20	500.00	500.00	500.00
OFFICE EQUIPMENT						
10-181-331-0000	5,282.44	8,840.04	8,840.04	9,550.00	7,000.00	7,000.00
DEPARTMENT EQUIPMENT						
10-181-418-0000	664.06	767.97	767.97	0.00	807.93	807.93
PROPERTY & LIABILITY INSURANCE						
10-211-101-0000	3,671.36	56.60	56.60	0.00	0.00	
SALARIES-TECHNICIAN						

2019 - Budget

Town of Hartford

	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Dept Req	2019 Town Manager
	As of June	As of June	As of June			
10-211-102-0000	261,871.11	272,150.33	272,150.33	176,447.00	183,133.76	181,782.00
SALARIES - POLICE CHIEF						
10-211-103-0000	0.00	0.00	0.00	0.00	0.00	
SALARIES-CAPTAIN						
10-211-103-0001	0.00	0.00	0.00	73,299.00	76,076.77	75,504.00
SALARIES - LIEUTENANT						
10-211-104-0000	268,624.96	245,810.17	245,810.17	340,000.00	357,294.87	354,661.00
SALARIES-SERGEANT						
10-211-105-0000	96,690.57	125,630.37	125,630.37	0.00	0.00	
DETECTIVE CORP						
10-211-105-0001	0.00	0.00	0.00	300,800.00	305,328.90	303,056.00
SALARIES - CORPORAL						
10-211-107-0000	523,384.74	634,441.34	634,441.34	0.00	0.00	
SALARIES-PATROLMAN						
10-211-107-0001	0.00	0.00	0.00	534,364.00	542,409.24	538,366.00
SALARIES - OFFICER- PFC / SPO						
10-211-109-0000	39,676.53	41,862.04	41,862.04	40,566.00	45,451.63	43,898.00
SALARIES-ADMIN ASST						
10-211-112-0001	0.00	0.00	0.00	22,500.00	24,000.00	24,000.00
SALARIES - EDUCATION INCENTIVE						
10-211-112-0100	14,013.43	10,309.16	10,309.16	0.00	0.00	
SALARIES-COMMUNITY SERVICE/AI						
10-211-115-0000	0.00	0.00	0.00	0.00	0.00	
SALARIES-MAINTENANCE						
10-211-116-0000	58,087.53	61,716.90	61,716.90	95,416.00	98,279.00	97,542.00
SALARIES-HOLIDAY PAY						
10-211-119-0000	0.00	0.00	0.00		0.00	
PAYROLL ACCRUAL						
10-211-120-0000	169,100.32	166,811.90	166,811.90	125,000.00	140,000.00	140,000.00
OVERTIME						
10-211-121-0000	857.15	0.00	10,238.56	0.00	0.00	
OVERTIME-GRANTS						
10-211-210-0000	110,954.16	116,632.10	116,632.10	116,809.00	133,777.11	132,713.00
TOWN FICA						
10-211-220-0000	0.00	0.00	0.00		298,841.00	333,221.00
BC/BS						
10-211-220-0100	0.00	0.00	0.00		-43,137.00	-48,546.00
HEALTH INS(EMPLOYEE SHARE)						
10-211-225-0000	0.00	0.00	0.00		42,075.00	43,950.00
HRA/CHOICECARE CARD						
10-211-230-0000	0.00	0.00	0.00		21,856.00	23,033.00
DENTAL						
10-211-240-0000	0.00	0.00	0.00		8,360.00	7,211.40
LIFE INSURANCE						
10-211-250-0000	0.00	0.00	0.00		161,111.00	163,491.00
WORKERS COMP						
10-211-260-0000	108,123.14	113,924.97	113,924.97	108,407.00	141,479.00	127,466.00
RETIREMENT						
10-211-270-0000	0.00	0.00	0.00		238.00	238.00
AD&D						
10-211-290-0000	0.00	0.00	0.00		0.00	
BENEFITS ACCRUAL						

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Town of Hartford

	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Dept Req	2019 Town Manager
	As of June	As of June	As of June			
10-211-311-0000	1,067.53	2,175.27	2,175.27	5,000.00	6,500.00	6,500.00
TRAVEL & MEETINGS						
10-211-312-0000	95.84	3,000.00	0.00	200.00	200.00	200.00
ADVERTISING						
10-211-313-0000	965.00	935.00	935.00	855.00	880.00	880.00
MEMBERSHIP DUES						
10-211-314-0000	737.16	530.05	530.35	1,789.00	6,500.00	6,500.00
BOOKS & PERIODICALS						
10-211-315-0000	19,622.52	18,550.00	15,974.32	37,500.00	37,500.00	37,500.00
RECRUITMENT & TRAINING						
10-211-317-0000	0.00	76.00	76.00	0.00	0.00	
PERMITS AND LICENSES						
10-211-318-0000	28,839.52	33,573.16	33,021.50	33,173.00	26,657.00	26,657.00
CONTRACTED SERVICES						
10-211-319-0000	35,423.93	36,147.54	36,147.54	46,670.00	49,700.00	49,700.00
EQUIPMENT OPERATION-GAS						
10-211-320-0000	641.98	1,344.97	1,344.97	2,000.00	1,990.00	1,990.00
EQUIP OPERATION/MAINT-OFFICE						
10-211-320-0100	37,971.61	51,249.38	51,249.38	58,431.00	14,042.00	14,042.00
EQUIP OPERATION/COMMUNICATIC						
10-211-320-0200	0.00	0.00	0.00	0.00	0.00	
EQUIPMENT OPERATION JOURNAL						
10-211-321-0000	26,966.09	22,091.61	22,091.61	27,000.00	25,000.00	25,000.00
REPAIRS & MAINT-VEHICLES						
10-211-321-0100	13,820.01	68,232.48	60,167.48	11,500.00	6,300.00	6,300.00
REPAIRS & MAINT-BUILDING						
10-211-322-0000	1,129.24	1,630.44	1,630.44	1,300.00	1,600.00	1,600.00
POSTAGE						
10-211-323-0000	17,361.55	12,928.41	11,899.87	18,500.00	11,900.00	11,900.00
MATERIAL & SUPPLIES						
10-211-324-0000	9,794.45	13,865.00	13,862.07	10,840.00	13,568.00	13,568.00
TELEPHONE						
10-211-326-0000	19,681.86	31,185.51	31,080.84	35,150.00	39,000.00	39,000.00
PURCHASE UNIFORMS & CLEANING						
10-211-327-0000	7,151.32	8,250.00	7,844.11	8,250.00	8,250.00	8,250.00
BUILDING HEAT						
10-211-328-0000	1,166.16	2,100.00	1,603.73	2,100.00	1,800.00	1,800.00
WATER						
10-211-329-0000	11,174.96	11,799.21	11,799.21	11,700.00	11,830.00	11,830.00
ELECTRICITY						
10-211-330-0000	17,128.95	19,829.08	19,829.08	25,798.00	18,028.00	18,028.00
OFFICE EQUIPMENT						
10-211-330-2121	0.00	0.00	0.00	0.00	0.00	
EQUIPMENT - POLICE HLS 10						
10-211-331-0000	83,788.46	83,782.85	57,634.85	82,875.00	108,450.00	57,200.00
DEPARTMENT EQUIPMENT						
10-211-331-0100	0.00	0.00	0.00	45,690.80	132,000.00	81,000.00
DEPT EQUIP-CAPITAL RESERVE						
10-211-331-0200	0.00	0.00	0.00	0.00	3,700.00	3,700.00
DEPARTMENT EQUIPMENT - GRANT						
10-211-331-0300	0.00	0.00	0.00	0.00		
DEPT EQUIP-POL ASS FORFEITURE						

2019 - Budget

Town of Hartford

	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Dept Req	2019 Town Manager
	As of June	As of June	As of June			
10-211-418-0000	93,159.17	99,192.02	99,192.02	0.00	101,073.79	101,073.79
10-211-418-0100	0.00	0.00	-437.88		97,264.00	97,264.00
10-211-418-0503	0.00	0.00	0.00			
10-212-101-0000	11,999.68	13,382.16	13,382.16	14,000.00		
10-212-119-0000	0.00	0.00	0.00			
10-212-210-0000	920.02	1,023.69	1,023.69	1,071.00		
10-212-250-0000	0.00	0.00	0.00			
10-212-260-0000	799.12	1,033.15	1,033.15	980.00		
10-212-290-0000	0.00	0.00	0.00			
10-216-101-0000	0.00	0.00	0.00			
10-216-116-0000	0.00	0.00	0.00			
10-216-119-0000	0.00	0.00	0.00			
10-216-120-0000	0.00	0.00	0.00			
10-216-210-0000	0.00	0.00	0.00			
10-216-220-0000	0.00	0.00	0.00			
10-216-220-0100	0.00	0.00	0.00			
10-216-225-0000	0.00	0.00	0.00			
10-216-230-0000	0.00	0.00	0.00			
10-216-240-0000	0.00	0.00	0.00			
10-216-250-0000	0.00	0.00	0.00			
10-216-260-0000	0.00	0.00	0.00			
10-216-270-0000	0.00	0.00	0.00			
10-216-290-0000	0.00	0.00	0.00			
10-216-311-0000	0.00	0.00	0.00			
10-216-315-0000	0.00	0.00	0.00			
10-216-323-0000	0.00	0.00	0.00			
PROPERTY & LIABILITY INSURANCE						
RETIREE HEALTH INSURANCE						
Insurance Related Expense - REIMB						
SALARIES						
PAYROLL ACCRUAL						
TOWN FICA						
WORKERS COMP						
RETIREMENT						
BENEFITS ACCRUAL						
SALARIES						
SALARIES-HOLIDAY PAY						
PAYROLL ACCRUAL						
OVERTIME						
TOWN FICA						
BC/BS						
HEALTH INS(EMPLOYEE SHARE)						
HRA/CHOICECARE CARD						
DENTAL						
LIFE INSURANCE						
WORKERS COMP						
RETIREMENT						
AD&D						
BENEFITS ACCRUAL						
TRAVEL & MEETINGS						
RECRUITMENT & TRAINING						
MATERIALS & SUPPLIES						

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-216-326-0000	0.00	0.00	0.00	0.00		
PURCHASE/RENTAL UNIFORMS						
10-216-331-0000	0.00	0.00	0.00	0.00		
DEPARTMENT EQUIPMENT						
10-216-418-0000	0.00	0.00	0.00	0.00		
PROPERTY & LIABILITY INSURANCE						
10-217-101-0000	14,406.84	788.00	788.00	788.00		
SALARIES						
10-217-119-0000	0.00	0.00	0.00	0.00		
PAYROLL ACCRUAL						
10-217-120-0000	0.00	118.20	118.20	118.20		
OVERTIME						
10-217-210-0000	999.80	65.46	65.46	65.46		
TOWN FICA						
10-217-220-0000	0.00	0.00	0.00	0.00		
BC/BS						
10-217-220-0100	0.00	0.00	0.00	0.00		
HEALTH INS(EMPLOYEE SHARE)						
10-217-225-0000	0.00	-7.50	-7.50	-7.50		
HRA/CHOICECARE CARD						
10-217-230-0000	0.00	0.00	0.00	0.00		
DENTAL						
10-217-240-0000	0.00	0.00	0.00	0.00		
LIFE INSURANCE						
10-217-250-0000	0.00	0.00	0.00	0.00		
WORKERS COMP						
10-217-260-0000	1,093.15	63.04	63.04	63.04		
RETIREMENT						
10-217-270-0000	0.00	0.00	0.00	0.00		
AD&D						
10-217-290-0000	0.00	0.00	0.00	0.00		
BENEFITS ACCRUAL						
10-217-311-0000	0.00	0.00	0.00	0.00		
TRAVEL & MEETINGS						
10-217-313-0000	0.00	0.00	0.00	0.00		
MEMBERSHIP DUES						
10-217-315-0000	0.00	0.00	0.00	0.00		
RECRUITMENT & TRAINING						
10-217-318-0000	3,000.00	0.00	0.00	0.00		
CONTRACT SERVICES						
10-217-321-0000	0.00	0.00	0.00	0.00		
REPAIRS & MAINT-VEHICLES						
10-217-323-0000	0.00	0.00	0.00	0.00		
MATERIALS & SUPPLIES						
10-217-326-0000	525.50	0.00	0.00	0.00		
UNIFORMS						
10-217-331-0000	0.00	0.00	0.00	0.00		
DEPARTMENT EQUIPMENT						
10-217-418-0000	61.78	0.00	0.00	0.00		
PROPERTY & LIABILITY INSURANCE						
10-221-101-0000	24,654.13	33,028.22	33,028.22	42,441.42	45,714.00	41,714.00
SALARIES - CALL FIRE						

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	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Dept Req	2019 Town Manager
	As of June	As of June	As of June			
10-221-101-0100	0.00	0.00	0.00	0.00		
2 IN 2 OUT COVERAGE						
10-221-102-0000	59,481.19	101,049.42	101,049.42	102,963.74	107,266.00	106,454.00
SALARY-FIRE CHIEF						
10-221-103-0000	235,745.75	250,687.15	250,687.15	281,259.17	298,968.00	297,373.00
SALARIES-CAPTAIN						
10-221-106-0000	183,974.75	225,820.76	221,673.64	237,563.15	240,327.00	238,536.00
SALARIES - LIEUTENANTS						
10-221-107-0000	237,771.49	449,900.04	449,900.04	443,769.56	502,691.00	456,107.00
SALARIES-FIREFIGHTER						
10-221-108-0000	82,499.17	83,587.06	83,587.06	81,050.47	122,246.00	119,821.00
SALARY-FIRE PREVENTION						
10-221-109-0000	3,487.00	48,684.32	48,684.32	46,939.98	52,288.60	51,906.00
Salary - Administrative Assistant						
10-221-110-0000	0.00	59,643.25	59,643.25	94,432.00	96,221.00	95,514.00
SALARIES-ASSISTANT CHIEF						
10-221-116-0000	54,204.32	60,000.00	58,634.41	80,335.00	98,280.00	98,280.00
SALARIES-HOLIDAY PAY						
10-221-119-0000	0.00	0.00	0.00			
PAYROLL ACCRUAL						
10-221-120-0000	154,029.33	246,134.82	246,134.82	245,000.00	256,350.00	256,350.00
OVERTIME						
10-221-121-0000	-334.06	0.00	423.24	0.00		
SALARIES - OVERTIME - REIMBURS,						
10-221-210-0000	86,964.06	116,793.00	115,414.72	100,494.57	139,257.00	134,797.00
TOWN FICA						
10-221-220-0000	0.00	0.00	0.00		307,498.00	285,766.00
BC/BS						
10-221-220-0100	0.00	0.00	0.00		-45,900.00	-39,640.00
HEALTH INS(EMPLOYEE SHARE)						
10-221-225-0000	0.00	0.00	0.00		38,500.00	35,750.00
HRA/CHOICECARE CARD						
10-221-230-0000	0.00	0.00	0.00		25,716.00	24,196.00
DENTAL						
10-221-240-0000	0.00	0.00	0.00		7,272.00	5,418.00
LIFE INSURANCE						
10-221-250-0000	0.00	0.00	0.00		330,736.00	308,784.00
WORKERS COMP						
10-221-260-0000	82,614.08	114,071.53	114,071.53	102,494.56	126,951.00	123,131.00
RETIREMENT						
10-221-270-0000	0.00	0.00	0.00		220.00	210.00
AD&D						
10-221-290-0000	0.00	0.00	0.00			
BENEFITS ACCRUAL						
10-221-311-0000	4,520.41	7,000.00	5,871.06	7,000.00	7,000.00	7,000.00
TRAVEL & MEETINGS						
10-221-312-0000	117.34	250.00	98.84	250.00	250.00	250.00
ADVERTISING						
10-221-313-0000	1,080.00	1,300.00	903.00	1,325.00	1,500.00	1,500.00
MEMBERSHIP DUES						
10-221-314-0000	306.76	550.00	66.53	550.00	550.00	550.00
BOOKS & PERIODICALS						

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Town of Hartford

	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Dept Req	2019 Town Manager
	As of June	As of June	As of June			
10-221-315-0000	14,791.67	36,000.00	35,624.64	18,000.00	19,000.00	19,000.00
10-221-315-0100	0.00	0.00	0.00	0.00		
10-221-316-0000	2,624.42	3,975.68	3,975.68	3,500.00	3,500.00	3,500.00
10-221-317-0000	60.00	100.00	0.00	100.00	100.00	100.00
10-221-318-0000	19,792.57	50,150.00	44,276.66	52,150.00	63,100.00	63,100.00
10-221-318-0100	0.00	0.00	0.00	0.00		
10-221-319-0000	7,999.63	18,015.31	16,217.52	27,900.00	27,900.00	27,900.00
10-221-320-0000	15,179.04	17,300.00	16,095.52	12,300.00	11,800.00	11,800.00
10-221-320-0100	10,504.35	19,444.59	19,444.59	22,700.00	22,700.00	22,700.00
10-221-320-0200	0.00	0.00	0.00	0.00		
10-221-320-0300	0.00	0.00	0.00			
10-221-321-0000	29,743.57	27,400.00	27,190.02	27,400.00	28,900.00	28,900.00
10-221-321-0100	27,471.07	41,500.00	41,486.15	34,500.00	58,000.00	18,000.00
10-221-321-0200	0.00	7,372.94	7,372.94	11,000.00	11,000.00	11,000.00
10-221-322-0000	526.50	1,812.95	1,812.95	1,700.00	1,800.00	1,800.00
10-221-323-0000	4,766.54	8,200.00	7,187.78	8,200.00	8,200.00	8,200.00
10-221-323-0110	0.00	0.00	0.00			
10-221-324-0000	5,040.98	18,250.00	17,589.66	15,250.00	16,300.00	16,300.00
10-221-325-0000	200.00	5,443.62	5,443.62	3,000.00	3,000.00	3,000.00
10-221-326-0000	10,890.15	24,000.00	23,219.14	24,000.00	24,000.00	24,000.00
10-221-327-0000	8,407.06	7,632.57	7,632.57	10,500.00	10,500.00	10,500.00
10-221-328-0000	2,961.34	3,500.00	3,116.30	3,500.00	3,500.00	3,500.00
10-221-328-0100	111,780.00	113,160.00	113,160.00	114,540.00		
10-221-328-0200	-673.26	240.00	240.00	2,500.00	2,500.00	2,500.00
10-221-329-0000	6,379.76	12,500.00	12,218.16	12,500.00	12,500.00	12,500.00
10-221-330-0000	16,090.52	17,700.00	13,750.78	13,700.00	13,700.00	13,700.00

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-221-331-0000	19,858.87	20,884.69	11,484.69	7,500.00	5,000.00	5,000.00
DEPARTMENT EQUIPMENT						
10-221-331-0100	48,081.42	58,300.00	23,348.75	58,300.00	30,200.00	30,200.00
FIRE SUPPRESSION EQUIPMENT						
10-221-331-0200	10,025.38	21,000.00	15,651.11	14,500.00	7,250.00	7,250.00
TECHNICAL/WATER EQUIPMENT						
10-221-331-0300	3,107.91	4,455.91	3,426.12	6,950.00	6,950.00	6,950.00
HAZMAT EQUIPMENT						
10-221-331-0400	1,246.90	6,417.39	6,417.39	4,550.00	10,750.00	10,750.00
ALARM SYSTEM/EXTINGUISHER MA						
10-221-331-0500	0.00	34,201.04	34,201.04	35,800.00	49,700.00	39,700.00
MEDICAL EQUIPMENT & SUPPLIES						
10-221-331-0600	0.00	19,000.00	35,137.28	0.00		
DEPT EQUIPMENT - IMPACT FEES						
10-221-331-0700	0.00	0.00	0.00	0.00		
DEPT EQUIP - CAPITAL RESERVE						
10-221-331-0800	0.00	0.00	0.00	0.00		
DEPT EQUIPMENT - GRANTS						
10-221-415-0000	0.00	0.00	0.00	0.00		
PERMITS AND LICENSING						
10-221-415-0100	0.00	0.00	0.00		1,000.00	1,000.00
Ambulance Taxes						
10-221-418-0000	30,174.27	37,600.00	35,852.29	0.00	37,600.00	37,600.00
PROPERTY & LIABILITY INSURANCE						
10-221-418-0100	0.00	0.00	0.00		87,420.00	87,420.00
RETIREE HEALTH INSURANCE						
10-221-418-0503	0.00	0.00	0.00			
Insurance Related Expenses REIMB						
10-231-210-0000	23,288.11	0.00	0.00	0.00		
TOWN FICA						
10-231-220-0000	0.00	0.00	0.00	0.00		
BC/BS						
10-231-220-0100	0.00	0.00	0.00	0.00		
HEALTH INS(EMPLOYEE SHARE)						
10-231-225-0000	0.00	0.00	0.00	0.00		
HRA/CHOICECARE CARD						
10-231-230-0000	0.00	0.00	0.00			
DENTAL						
10-231-240-0000	0.00	0.00	0.00	0.00		
LIFE INSURANCE						
10-231-250-0000	0.00	0.00	0.00			
WORKERS COMP						
10-231-260-0000	21,769.73	0.00	0.00	0.00		
RETIREMENT						
10-231-270-0000	0.00	0.00	0.00			
AD&D						
10-231-290-0000	0.00	0.00	0.00			
BENEFITS ACCRUAL						
10-231-319-0000	0.00	0.00	0.00			
EQUIPMENT OPERATION-GAS						
10-231-324-0000	0.00	0.00	0.00			
TELEPHONE						

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-231-325-0000	13,996.82	0.00	0.00	0.00		
10-231-326-0000	10,766.24	0.00	0.00	0.00		
10-231-328-0000	688.12	0.00	0.00	0.00		
10-231-329-0000	5,280.60	0.00	0.00	0.00		
10-231-330-0000	5,526.90	0.00	0.00	0.00		
10-231-331-0000	185,000.00	0.00	0.00	0.00		
10-231-331-0100	33,197.88	0.00	0.00	0.00		
10-231-331-0200	6,515.74	0.00	0.00	0.00		
10-231-331-0300	0.00	0.00	0.00	0.00		
10-231-331-0800	0.00	0.00	0.00	0.00		
10-231-340-0000	0.00	0.00	0.00	95,600.00		
10-261-101-0000	-19.23	-606.99	-606.99			
10-261-119-0000	0.00	0.00	0.00			
10-261-120-0000	0.00	0.00	0.00			
10-261-210-0000	-3.03	13.07	13.07			
10-261-220-0000	0.00	0.00	0.00			
10-261-220-0100	0.00	0.00	0.00			
10-261-225-0000	0.00	0.00	0.00			
10-261-230-0000	0.00	0.00	0.00			
10-261-240-0000	0.00	0.00	0.00			
10-261-250-0000	0.00	0.00	0.00			
10-261-260-0000	12.33	63.04	63.04			
10-261-270-0000	0.00	0.00	0.00			
10-261-290-0000	0.00	0.00	0.00			
10-261-311-0000	0.00	0.00	0.00			
10-261-312-0000	0.00	0.00	0.00			

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
MEMBERSHIP DUES	0.00	0.00	0.00			
RECRUITMENT & TRAINING	0.00	0.00	0.00			
CONTRACTED SERVICES	0.00	0.00	0.00			
REPAIR & MAINT - VEHICLES	0.00	0.00	0.00			
MATERIAL & SUPPLIES	0.00	0.00	0.00			
UNIFORMS	0.00	0.00	0.00			
DEPARTMENT EQUIPMENT	0.00	0.00	0.00			
PROPERTY & LIABILITY INSURANCE	0.00	0.00	0.00			
SALARIES	375,576.46	412,078.84	412,078.84	429,954.00	498,435.46	450,871.00
TEMPORARY PERSONNEL	48,824.77	25,000.00	24,895.81	25,000.00	75,000.00	25,000.00
Salaries - Education Incentive	0.00	0.00	0.00		2,250.00	2,250.00
HOLIDAY PAY	19,024.13	18,093.30	18,093.30	31,151.40	32,085.94	32,085.94
PAYROLL ACCRUAL	0.00	0.00	0.00		0.00	
OVERTIME	66,615.22	53,358.09	53,358.09	28,000.00	42,000.00	42,000.00
TOWN FICA	38,095.34	37,776.70	37,776.70	36,163.00	47,827.00	45,366.00
BC/BS	0.00	0.00	0.00		107,022.00	93,052.00
HEALTH INS(EMPLOYEE SHARE)	0.00	0.00	0.00		-14,928.00	-12,833.00
HRA/CHOICECARE CARD	0.00	0.00	0.00		15,400.00	12,925.00
DENTAL	0.00	0.00	0.00		8,836.00	8,459.00
LIFE INSURANCE	0.00	0.00	0.00		2,757.00	2,485.00
WORKERS COMP	0.00	0.00	0.00		3,125.00	2,933.00
RETIREMENT	32,834.13	34,860.00	34,859.86	32,420.00	44,015.00	39,678.00
AD&D	0.00	0.00	0.00		92.00	92.00
BENEFITS ACCRUAL	0.00	0.00	0.00			
TRAVEL & MEETINGS	470.33	1,500.00	1,477.96	1,500.00	1,900.00	1,900.00
MEMBERSHIP DUES	331.00	431.00	281.00	331.00	331.00	331.00

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-271-315-0000	3,078.77	1,694.98	1,564.38	4,220.00	4,904.00	4,904.00
10-271-318-0000	8,410.07	10,305.00	9,863.58	7,245.00	9,761.00	9,761.00
10-271-318-0100	-600.00	0.00	0.00	0.00	22,575.00	22,575.00
10-271-320-0000	0.00	8,135.42	192.38	800.00	6,717.00	6,717.00
10-271-320-0100	0.00	1,000.00	922.93	800.00	8,862.00	8,862.00
10-271-320-0200	9,172.00	16,618.42	16,618.42	25,233.00	31,756.00	31,756.00
10-271-323-0000	1,721.45	3,848.36	3,783.76	4,000.00	2,700.00	2,700.00
10-271-324-0000	4,582.82	8,951.64	8,951.64	8,200.00	7,203.00	7,203.00
10-271-326-0000	0.00	75.00	74.85	1,200.00	1,500.00	1,500.00
10-271-329-0000	2,349.37	2,414.58	2,298.13	2,500.00	5,131.00	5,131.00
10-271-331-0000	6,894.18	2,880.58	2,880.58	7,248.00	3,750.00	3,750.00
10-271-331-0100	0.00	0.00	0.00	0.00		
10-271-331-0200	0.00	0.00	0.00	0.00		
10-271-418-0000	4,305.95	4,911.00	4,527.56	0.00	4,578.25	4,578.25
10-271-418-0100	0.00	0.00	0.00		4,090.00	4,090.00
10-311-101-0000	242,198.32	263,518.30	263,518.30	281,061.00	299,790.00	277,329.00
10-311-119-0000	0.00	0.00	0.00		0.00	
10-311-120-0000	6,276.15	6,422.51	6,422.51	7,500.00	7,500.00	7,500.00
10-311-210-0000	18,339.33	20,369.07	20,369.07	22,075.00	23,508.00	21,789.00
10-311-220-0000	0.00	0.00	0.00		51,508.00	51,508.00
10-311-220-0100	0.00	0.00	0.00		-7,370.00	-7,370.00
10-311-225-0000	0.00	0.00	0.00		7,563.00	7,563.00
10-311-230-0000	0.00	0.00	0.00		3,771.00	3,771.00
10-311-240-0000	0.00	0.00	0.00		1,515.00	1,515.00
10-311-250-0000	0.00	0.00	0.00		35,171.00	32,600.00
10-311-260-0000	18,910.75	18,357.75	18,357.75	21,945.00	23,983.00	22,786.00

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-311-270-0000	0.00	0.00	0.00		50.00	50.00
10-311-290-0000	0.00	0.00	0.00			
10-311-318-0000	677,650.08	688,816.12	657,168.94	765,000.00	858,065.00	758,065.00
10-311-318-0100	313.00	0.00	0.00	0.00	0.00	
10-311-320-0200	50,803.00	67,000.00	0.00	67,000.00	0.00	0.00
10-311-323-0000	42,188.36	64,278.38	49,278.38	93,000.00	89,500.00	89,500.00
10-311-323-0100	0.00	0.00	0.00			
10-311-418-0000	0.00	0.00	0.00			
10-312-101-0000	236,741.21	246,312.55	246,312.55	281,061.00	299,790.00	277,326.00
10-312-119-0000	0.00	0.00	0.00			
10-312-120-0000	22,014.78	56,098.97	56,098.97	50,000.00	50,000.00	50,000.00
10-312-210-0000	19,302.99	22,218.05	22,218.05	25,326.00	26,759.00	25,040.00
10-312-220-0000	0.00	0.00	0.00		51,508.00	51,508.00
10-312-220-0100	0.00	0.00	0.00		-7,367.00	-7,367.00
10-312-225-0000	0.00	0.00	0.00		7,562.50	7,562.50
10-312-230-0000	0.00	0.00	0.00		3,771.00	3,771.00
10-312-240-0000	0.00	0.00	0.00		1,515.00	1,515.00
10-312-250-0000	0.00	0.00	0.00		34,751.00	37,464.00
10-312-260-0000	18,943.04	19,240.61	19,240.61	22,990.00	23,983.00	26,186.00
10-312-270-0000	0.00	0.00	0.00		50.00	50.00
10-312-290-0000	0.00	0.00	0.00			
10-312-318-0000	14,400.00	26,270.00	26,270.00	25,000.00	46,000.00	28,000.00
10-312-320-0200	18,717.50	120,000.00	0.00	120,000.00	0.00	0.00
10-312-323-0000	291,955.52	298,007.69	298,007.69	350,600.00	322,500.00	292,750.00
10-313-318-0000	152,120.46	10,000.00	0.00	0.00	126,800.00	3,000.00
10-313-318-0100	45,397.76	0.00	0.00	0.00		

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-313-320-0200	0.00	0.00	0.00	0.00		
EQUIP OPERATION/MAINT JOURNAL						
10-313-323-0000	0.00	500.00	240.72	500.00	500.00	500.00
MATERIALS & SUPPLIES						
10-313-418-0000	2,927.16	5,897.00	5,436.58	0.00	5,642.99	5,642.99
PROPERTY & LIABILITY INSURANCE						
10-314-318-0000	385.00	3,000.00	1,555.46	3,000.00	3,000.00	3,000.00
CONTRACTED SERVICES						
10-314-323-0000	2,547.80	3,000.00	13.34	3,000.00	3,000.00	3,000.00
MATERIAL & SUPPLIES						
10-314-329-0000	40,736.29	44,000.00	42,840.96	42,000.00	42,000.00	42,000.00
ELECTRICITY						
10-315-318-0000	25,032.10	30,000.00	0.00	30,000.00	35,000.00	35,000.00
CONTRACTED SERVICES						
10-315-323-0000	5,456.27	7,000.00	4,766.29	14,500.00	7,000.00	7,000.00
MATERIAL & SUPPLIES						
10-315-323-0100	0.00	0.00	0.00	0.00		
MAT & SUP - PRIVATE SIGNS						
10-316-318-0000	0.00	40,000.00	0.00	79,000.00	79,000.00	79,000.00
CONTRACTED SERVICES						
10-316-321-0000	3,069.90	5,804.36	92.99	7,000.00	7,000.00	7,000.00
REPAIRS & MAINT						
10-316-323-0000	0.00	1,317.34	1,317.34	1,000.00	1,000.00	1,000.00
MATERIALS AND SUPPLIES						
10-316-331-0000	0.00	0.00	0.00	0.00	0.00	
DEPARTMENT EQUIPMENT						
10-321-101-0000	104,024.30	92,301.02	92,301.02	88,324.00	86,299.00	85,654.00
SALARIES						
10-321-119-0000	0.00	0.00	0.00			
PAYROLL ACCRUAL						
10-321-120-0000	6,366.51	2,984.84	2,600.51	4,500.00	4,500.00	4,500.00
OVERTIME						
10-321-210-0000	8,308.74	7,707.20	7,707.20	6,756.00	6,946.00	6,897.00
TOWN FICA						
10-321-220-0000	0.00	0.00	0.00		36,409.00	36,409.00
BC/BS						
10-321-220-0100	0.00	0.00	0.00		-5,461.00	-5,461.00
HEALTH INS(EMPLOYEE SHARE)						
10-321-225-0000	0.00	0.00	0.00		5,500.00	5,500.00
HRA/CHOICECARE CARD						
10-321-230-0000	0.00	0.00	0.00		3,040.00	3,040.00
DENTAL						
10-321-240-0000	0.00	0.00	0.00		606.00	606.00
LIFE INSURANCE						
10-321-250-0000	0.00	0.00	0.00		10,393.00	10,319.00
WORKERS COMP						
10-321-260-0000	7,860.23	6,652.00	6,277.95	6,811.00	6,356.00	6,311.00
RETIREMENT						
10-321-270-0000	0.00	0.00	0.00		20.00	20.00
AD&D						
10-321-290-0000	0.00	0.00	0.00			
BENEFITS ACCRUAL						

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-321-311-0000	0.00	0.00	0.00	100.00	100.00	100.00
10-321-315-0000	0.00	0.00	0.00	100.00	100.00	100.00
10-321-317-0000	100.00	500.00	100.00	200.00	200.00	200.00
10-321-318-0000	27,614.27	18,100.00	17,536.50	16,600.00	17,000.00	17,000.00
10-321-319-0000	44,840.17	79,770.43	79,105.66	126,850.00	97,300.00	97,300.00
10-321-320-0200	0.00	0.00	0.00	0.00	0.00	
10-321-321-0000	89,139.48	86,465.00	86,464.75	90,000.00	99,500.00	104,500.00
10-321-321-0100	11,991.77	1,404.94	884.98	4,000.00	4,000.00	4,000.00
10-321-323-0000	2,668.45	3,652.00	3,651.83	3,555.00	3,500.00	3,500.00
10-321-324-0000	189.75	500.00	475.25	300.00	300.00	300.00
10-321-327-0000	13,702.73	15,281.00	13,628.35	19,250.00	13,000.00	13,000.00
10-321-328-0000	1,049.30	1,200.00	1,177.88	1,200.00	1,200.00	1,200.00
10-321-329-0000	8,264.28	9,252.00	9,251.40	8,500.00	8,500.00	8,500.00
10-321-331-0000	91,012.26	185,000.00	109,227.17	500.00	417,000.00	171,800.00
10-322-320-0200	-69,594.50	-183,000.00	0.00	-183,000.00		
10-325-101-0000	30,759.58	32,285.30	32,285.30	32,995.00	30,506.00	30,279.00
10-325-119-0000	0.00	0.00	0.00			
10-325-210-0000	2,303.14	2,413.28	2,413.28	2,450.00	2,334.00	2,316.00
10-325-220-0000	0.00	0.00	0.00		5,483.00	5,483.00
10-325-220-0100	0.00	0.00	0.00		-822.00	-822.00
10-325-225-0000	0.00	0.00	0.00		1,870.00	1,870.00
10-325-230-0000	0.00	0.00	0.00		366.00	366.00
10-325-240-0000	0.00	0.00	0.00		115.00	115.00
10-325-250-0000	0.00	0.00	0.00		153.00	152.00
10-325-260-0000	2,389.81	2,657.99	2,657.99	2,563.00	2,440.00	2,422.00
10-325-270-0000	0.00	0.00	0.00		4.00	4.00

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-325-290-0000	0.00	0.00	0.00	0.00		
BENEFITS ACCRUAL						
10-325-311-0000	585.00	60.00	60.00	500.00	500.00	500.00
TRAVEL & MEETINGS						
10-325-312-0000	3,516.26	2,239.60	2,239.60	1,200.00	1,200.00	1,200.00
ADVERTISING						
10-325-313-0000	75.65	0.00	0.00	150.00	150.00	150.00
MEMBERSHIP DUES						
10-325-314-0000	0.00	0.00	0.00	0.00	0.00	
BOOKS & PERIODICALS						
10-325-315-0000	195.33	392.35	392.35	1,000.00	1,000.00	1,000.00
RECRUITMENT & TRAINING						
10-325-317-0000	2,654.00	4,335.80	4,335.80	4,450.00	6,000.00	6,000.00
PERMITS AND LICENSES						
10-325-318-0000	6,328.39	14,597.69	14,597.69	20,500.00	20,900.00	20,900.00
CONTRACT SERVICES						
10-325-318-0200	1,747.50	1,768.50	1,768.50	1,600.00	1,600.00	1,600.00
LEGAL SERVICES						
10-325-320-0000	0.00	200.00	107.30	200.00	200.00	200.00
EQUIPMENT OPER/MAINT - OFFICE						
10-325-322-0000	170.38	73.08	73.08	200.00	200.00	200.00
POSTAGE						
10-325-323-0000	3,100.89	2,636.46	2,463.99	3,200.00	3,200.00	3,200.00
MATERIAL & SUPPLIES						
10-325-324-0000	3,772.90	3,275.00	2,035.06	3,800.00	3,800.00	3,800.00
TELEPHONE						
10-325-326-0000	12,431.28	13,025.00	11,828.17	13,000.00	14,500.00	14,500.00
UNIFORMS						
10-325-330-0000	781.31	1,000.00	606.32	1,500.00	1,500.00	1,500.00
OFFICE EQUIPMENT						
10-325-331-0000	0.00	800.00	772.10	800.00	800.00	800.00
DEPARTMENT EQUIPMENT						
10-325-418-0000	38,129.05	39,830.00	38,127.18		41,728.12	41,728.12
PROPERTY & LIABILITY INSURANCE						
10-325-418-0100	0.00	0.00	-141.00			
RETIREE HEALTH INSURANCE						
10-325-418-0503	0.00	0.00	0.00			
Insurance Related Expenses - REIMB						
10-341-101-0000	0.00	0.00	0.00		0.00	
Salaries						
10-341-120-0000	0.00	0.00	0.00		0.00	0.00
Overtime						
10-341-210-0000	0.00	0.00	0.00			
Town FICA						
10-341-220-0000	0.00	0.00	0.00			
BCBS						
10-341-220-0100	0.00	0.00	0.00			
Health Ins - Employee Share						
10-341-225-0000	0.00	0.00	0.00			
HRA Card						
10-341-230-0000	0.00	0.00	0.00		0.00	
Dental						

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-341-240-0000	0.00	0.00	0.00			
10-341-250-0000	0.00	0.00	0.00			
10-341-270-0000	0.00	0.00	0.00			
10-341-316-0100	600.00	600.00	600.00	600.00	600.00	600.00
10-341-316-0200	7,500.00	7,500.00	7,500.00	7,500.00	46,900.00	7,500.00
10-341-316-0300	3,800.00	3,800.00	3,800.00	3,800.00	3,800.00	3,800.00
10-341-316-0400	2,450.00	2,450.00	2,450.00	3,000.00	3,000.00	3,000.00
10-341-316-0500	900.00	900.00	900.00	900.00	900.00	900.00
10-341-318-0000	1,569.23	1,931.15	1,803.49	2,900.00	3,000.00	3,000.00
10-341-319-0000	0.00	0.00	0.00		0.00	
10-341-331-0000	0.00	0.00	0.00		0.00	
10-351-318-0000	0.00	1,500.00	950.00	1,500.00		
10-361-316-0000	0.00	0.00	0.00	0.00		
10-411-101-0000	1,875.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
10-411-210-0000	143.45	115.00	114.76	115.00	115.00	115.00
10-411-250-0000	0.00	0.00	0.00			
10-411-311-0000	0.00	150.00	0.00	0.00		
10-411-318-0000	0.00	100.00	0.00	0.00		
10-411-323-0000	0.00	100.00	0.00	0.00		
10-411-324-0000	0.00	0.00	0.00	0.00		
10-411-325-0000	0.00	0.00	0.00	0.00		
10-412-316-0100	41,882.00	41,882.00	41,882.00	41,882.00	41,882.00	41,882.00
10-412-316-0200	975.00	975.00	975.00	975.00	975.00	975.00
10-412-316-0300	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00
10-412-316-0400	0.00	999.00	999.00	5,000.00	5,000.00	5,000.00
10-412-316-0500	0.00	4,550.00	4,550.00	4,550.00	4,550.00	4,550.00

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-413-316-0100	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00
APPROP HEADREST						
10-413-316-0200	9,995.00	9,995.00	9,995.00	9,995.00	9,995.00	9,995.00
APPROP MENTAL HEALTH SERVICE						
10-421-101-0000	0.00	0.00	0.00	0.00		
SALARIES						
10-421-119-0000	0.00	0.00	0.00			
PAYROLL ACCRUAL						
10-421-210-0000	0.00	0.00	0.00	0.00		
TOWN FICA						
10-421-250-0000	0.00	0.00	0.00			
WORKERS COMP						
10-421-290-0000	0.00	0.00	0.00			
BENEFITS ACCRUAL						
10-421-312-0000	0.00	0.00	0.00	0.00		
ADVERTISING						
10-421-318-0000	6,648.04	9,916.42	9,739.32	10,000.00	10,000.00	10,000.00
CONTRACTED SERVICES						
10-421-318-0100	76,480.00	76,480.00	76,480.00	76,480.00	76,480.00	76,480.00
CONTRACT SERV WR COUNCIL/AGI						
10-421-318-0200	22,875.50	23,350.00	23,032.77	23,350.00	23,817.00	23,817.00
CONTRACT SERV SENIOR CTR ADM						
10-421-320-0000	0.00	0.00	0.00	0.00		
EQUIP OPERATION/MAINT-OFFICE						
10-421-321-0100	5,900.00	5,000.00	2,603.49	18,000.00	15,900.00	15,900.00
REPAIRS & MAINT-BUILD & GROUN						
10-421-323-0000	1,925.72	1,683.58	1,683.58	1,600.00	1,600.00	1,600.00
MATERIAL & SUPPLIES						
10-421-327-0000	4,336.61	5,653.50	4,308.17	7,000.00	7,000.00	7,000.00
BUILDING HEAT						
10-421-328-0000	1,206.78	1,330.00	1,008.36	1,330.00	1,330.00	1,330.00
WATER						
10-421-329-0000	11,021.35	9,321.50	9,321.50	10,000.00	10,000.00	10,000.00
ELECTRICITY / GAS						
10-421-418-0000	2,885.60	3,153.00	2,906.82	0.00	2,985.13	2,985.13
PROPERTY & LIABILITY INSURANCE						
10-423-316-0100	0.00	0.00	0.00	0.00		
APPROP MARY HITCHCOCK/BARTLE						
10-423-316-0300	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00
APPROP SEVCA						
10-424-316-0100	9,500.00	9,500.00	9,500.00	9,500.00	9,500.00	9,500.00
APPROP FAMILY PLACE						
10-424-316-0130	0.00	0.00	0.00		300.00	300.00
Approp - VT Green Up						
10-424-316-0150	0.00	0.00	0.00	2,500.00		
APPROP SPARK COMMUNITY CENT						
10-424-316-0300	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00
APPROP WINDSOR COUNTY PARTN						
10-424-316-0400	845.00	845.00	845.00	845.00	845.00	845.00
APPROP CTR INDEPEND LIVING						
10-424-316-0500	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
APPROP WISE						

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10-424-316-0600	999.00	999.00	999.00	999.00	999.00	999.00
APPROP ADULT BASIC EDUCATION						
10-424-316-0700	869.00	869.00	869.00	869.00	800.00	800.00
APPROP RSVP-JV-WHITE MTN						
10-424-316-0800	0.00	0.00	0.00	0.00		
APPROP HARTFORD BOYS & GIRLS						
10-425-316-0100	75,540.00	75,540.00	75,540.00	77,050.00	77,050.00	77,050.00
APPROP-ADVANCE TRANSIT						
10-425-316-0150	0.00	0.00	0.00	6,800.00	6,800.00	6,800.00
APPROP - STAGECOACH						
10-425-316-0200	5,000.00	5,000.00	5,000.00	5,000.00	10,000.00	10,000.00
APPROP-HARTFORD HISTORICAL S						
10-511-101-0000	131,726.95	151,342.71	151,342.71	130,977.00	127,004.00	126,048.00
SALARIES						
10-511-119-0000	0.00	0.00	0.00			
PAYROLL ACCRUAL						
10-511-120-0000	0.00	0.00	0.00	0.00		
OVERTIME						
10-511-210-0000	9,943.02	11,287.96	11,287.96	10,020.00	9,716.00	9,643.00
TOWN FICA						
10-511-220-0000	0.00	0.00	0.00		16,944.00	16,944.00
BC/BS						
10-511-220-0100	0.00	0.00	0.00		-2,328.00	-2,328.00
HEALTH INS(EMPLOYEE SHARE)						
10-511-225-0000	0.00	0.00	0.00		2,750.00	2,750.00
HRA/CHOICECARE CARD						
10-511-230-0000	0.00	0.00	0.00		2,355.00	2,355.00
DENTAL						
10-511-240-0000	0.00	0.00	0.00		606.00	606.00
LIFE INSURANCE						
10-511-250-0000	0.00	0.00	0.00		8,255.00	630.00
WORKERS COMP						
10-511-260-0000	10,301.48	10,083.47	10,083.47	10,478.00	10,161.00	10,084.00
RETIREMENT						
10-511-270-0000	0.00	0.00	0.00		20.00	20.00
AD&D						
10-511-290-0000	0.00	0.00	0.00		0.00	
BENEFITS ACCRUAL						
10-511-311-0000	2,209.37	1,554.36	1,554.36	4,200.00	4,200.00	4,200.00
TRAVEL & MEETINGS						
10-511-312-0000	4,438.22	3,961.00	3,961.00	4,600.00	4,600.00	4,600.00
ADVERTISING						
10-511-313-0000	988.34	650.00	650.00	720.00	735.00	735.00
MEMBERSHIP DUES						
10-511-314-0000	0.00	0.00	0.00	0.00	0.00	
BOOKS & PERIODICALS						
10-511-315-0000	2,920.73	4,638.28	4,638.28	3,000.00	3,800.00	3,800.00
RECRUITMENT & TRAINING						
10-511-318-0000	4,914.05	4,756.52	4,756.52	4,250.00	7,116.00	7,116.00
CONTRACTED SERVICES						
10-511-318-0001	0.00	0.00	0.00		0.00	
Restricted-Covered Bridge Marathon Di						

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	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-511-318-0002	0.00	0.00	0.00	0.00	0.00	0.00
Restricted- Ice Skate Donation						
10-511-318-0003	0.00	0.00	0.00	0.00	0.00	0.00
Restricted- Hanson Donation						
10-511-320-0000	634.02	747.14	747.14	950.00	950.00	950.00
EQUIP OPERATION/MAINT-OFFICE						
10-511-322-0000	380.66	367.20	367.20	700.00	500.00	500.00
POSTAGE						
10-511-323-0000	1,916.98	1,361.48	1,361.48	1,700.00	1,800.00	1,800.00
MATERIAL & SUPPLIES						
10-511-324-0000	5,228.15	8,594.92	6,997.46	5,000.00	5,000.00	5,000.00
TELEPHONE						
10-511-330-0000	0.00	1,472.46	1,436.23	1,400.00	1,400.00	1,400.00
OFFICE EQUIPMENT						
10-511-331-0100	0.00	0.00	0.00	0.00	0.00	0.00
DEPARTMENT EQUIPMENT-RESERV						
10-511-418-0000	5,690.65	4,388.22	4,388.22	2,114.70	2,114.70	2,114.70
PROPERTY & LIABILITY INSURANCE						
10-511-418-0100	0.00	0.00	0.00	0.00	2,750.00	2,750.00
Retiree Health Insurance						
10-512-101-0000	14,201.91	42,373.34	42,373.34	34,046.00	40,183.00	0.00
SALARIES						
10-512-119-0000	0.00	0.00	0.00	0.00	0.00	0.00
PAYROLL ACCRUAL						
10-512-120-0000	0.00	0.00	0.00	0.00	0.00	0.00
OVERTIME						
10-512-210-0000	1,086.45	3,241.69	3,241.69	2,605.00	3,078.00	0.00
TOWN FICA						
10-512-225-0000	0.00	0.00	0.00	0.00	0.00	0.00
HRA/CHOICECARE CARD						
10-512-250-0000	0.00	0.00	0.00	0.00	5,626.00	0.00
WORKERS COMP						
10-512-290-0000	0.00	0.00	0.00	0.00	0.00	0.00
BENEFITS ACCRUAL						
10-512-315-0000	0.00	0.00	0.00	0.00	1,400.00	0.00
RECRUITMENT & TRAINING						
10-512-318-0000	15,565.03	17,763.00	17,763.00	400.00	4,500.00	0.00
CONTRACTED SERVICES						
10-512-320-0000	112.68	2,464.30	2,464.30	2,000.00	2,500.00	0.00
EQUIPMENT OPERATION/MAINT						
10-512-323-0000	10,023.20	7,971.30	7,971.30	6,350.00	8,000.00	0.00
MATERIAL & SUPPLIES						
10-512-325-0000	0.00	190.00	190.00	0.00	0.00	0.00
REFUND						
10-512-326-0000	332.00	456.00	456.00	400.00	500.00	0.00
UNIFORMS						
10-512-328-0000	2,341.62	9,158.77	9,158.77	5,200.00	7,000.00	0.00
WATER						
10-512-329-0000	0.00	0.00	0.00	250.00	0.00	0.00
ELECTRICITY						
10-512-331-0000	911.99	0.00	0.00	2,500.00	6,300.00	0.00
DEPARTMENT EQUIPMENT						

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	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-512-418-0000	3,534.61	3,100.43	3,100.43		3,203.30	0.00
PROPERTY & LIABILITY INSURANCE						
10-514-101-0000	145,361.78	159,805.99	159,805.99	129,940.00	116,776.00	116,402.00
SALARIES						
10-514-119-0000	0.00	0.00	0.00		0.00	
PAYROLL ACCRUAL						
10-514-120-0000	0.00	0.00	0.00	0.00	0.00	
OVERTIME						
10-514-210-0000	11,136.21	13,070.87	13,070.87	9,938.00	8,933.36	8,905.00
TOWN FICA						
10-514-220-0000	0.00	0.00	0.00		3,750.00	3,750.00
BC/BS						
10-514-220-0100	0.00	0.00	0.00		0.00	
HEALTH INS(EMPLOYEE SHARE)						
10-514-225-0000	0.00	0.00	0.00		0.00	
HRA/CHOICECARE CARD						
10-514-230-0000	0.00	0.00	0.00		1,520.00	1,520.00
DENTAL						
10-514-240-0000	0.00	0.00	0.00		303.00	303.00
LIFE INSURANCE						
10-514-250-0000	0.00	0.00	0.00		7,590.00	7,413.00
WORKERS COMP						
10-514-260-0000	6,888.26	6,810.01	6,810.01	6,714.00	4,040.00	4,010.00
RETIREMENT						
10-514-270-0000	0.00	0.00	0.00		10.00	10.00
AD&D						
10-514-290-0000	0.00	0.00	0.00		0.00	
BENEFITS ACCRUAL						
10-514-313-0000	1,403.66	1,081.00	1,081.00	1,400.00	2,570.00	2,570.00
MEMBERSHIP DUES						
10-514-315-0000	1,410.00	3,576.00	3,576.00	1,200.00	2,300.00	2,300.00
RECRUITMENT & TRAINING						
10-514-316-0000	0.00	0.00	0.00	250.00	0.00	
CONTRIBUTIONS						
10-514-318-0000	59,378.76	56,908.37	56,908.37	63,740.00	63,500.00	63,500.00
CONTRACTED SERVICES						
10-514-323-0000	8,474.27	8,318.47	8,318.47	9,300.00	9,750.00	9,750.00
MATERIAL & SUPPLIES						
10-514-325-0000	7,967.73	11,951.00	11,951.00	0.00	0.00	
REFUNDS						
10-514-326-0000	1,444.00	652.00	652.00	1,200.00	1,200.00	1,200.00
UNIFORMS-PURCHASE/LEASE/CLEA						
10-514-329-0000	0.00	0.00	0.00	5,000.00	0.00	
ELECTRICITY						
10-514-330-0000	15,052.30	13,389.66	13,389.66	14,000.00	9,550.00	9,550.00
ATHLETIC SUPPLIES						
10-514-418-0000	1,475.87	1,636.42	1,636.42		1,553.36	1,553.36
PROPERTY & LIABILITY INSURANCE						
10-515-101-0000	7,325.53	1,545.00	1,545.00	0.00	0.00	
SALARIES						
10-515-210-0000	516.12	118.19	118.19	0.00	0.00	
TOWN FICA						

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10-515-250-0000	0.00	0.00	0.00			
WORKERS COMP						
10-515-318-0000	2,081.00	7,320.90	7,320.90	12,300.00	11,900.00	11,900.00
CONTRACTED SERVICES						
10-515-323-0000	879.41	743.18	743.18	350.00	750.00	750.00
MATERIAL & SUPPLIES						
10-515-325-0000	80.00	104.00	104.00	0.00	0.00	
REFUNDS						
10-515-330-0000	1,172.12	43.00	43.00	1,100.00	1,500.00	1,500.00
ATHLETIC SUPPLIES						
10-515-331-0000	0.00	0.00	0.00	0.00	0.00	
DEPARTMENT EQUIPMENT						
10-515-418-0000	0.00	0.00	0.00			
Property Liability Insurance						
10-516-312-0000	197.42	129.00	129.00	2,500.00	800.00	800.00
ADVERTISING						
10-516-318-0000	35,341.95	33,235.01	33,235.01	30,000.00	33,000.00	33,000.00
CONTRACTED SERVICES						
10-516-323-0000	6,128.25	7,068.86	7,068.86	7,000.00	5,600.00	5,600.00
MATERIAL & SUPPLIES						
10-516-323-0800	0.00	0.00	0.00	6,000.00	0.00	
General Donation Expenses						
10-516-325-0000	63.00	0.00	0.00	0.00		
REFUNDS						
10-516-418-0000	0.00	0.00	0.00			
Property Liability Insurance						
10-521-101-0000	71,060.66	80,615.70	80,615.70	96,012.00	88,779.00	88,006.00
SALARIES						
10-521-119-0000	0.00	0.00	0.00			
PAYROLL ACCRUAL						
10-521-120-0000	1,299.93	1,461.31	1,461.31	0.00	1,200.00	1,200.00
OVERTIME						
10-521-210-0000	5,415.11	6,052.72	6,052.72	7,346.00	6,883.00	6,824.00
TOWN FICA						
10-521-220-0000	0.00	0.00	0.00		15,914.00	15,914.00
BC/BS						
10-521-220-0100	0.00	0.00	0.00		-2,387.10	-2,387.10
HEALTH INS(EMPLOYEE SHARE)						
10-521-225-0000	0.00	0.00	0.00		2,750.00	2,750.00
HRA/CHOICECARE CARD						
10-521-230-0000	0.00	0.00	0.00		1,221.00	1,221.00
DENTAL						
10-521-240-0000	0.00	0.00	0.00		387.00	387.00
LIFE INSURANCE						
10-521-250-0000	0.00	0.00	0.00		5,867.00	5,797.00
WORKERS COMP						
10-521-260-0000	3,684.65	5,774.00	5,187.85	6,529.00	6,299.00	5,390.00
RETIREMENT						
10-521-270-0000	0.00	0.00	0.00		15.00	15.00
AD&D						
10-521-290-0000	0.00	0.00	0.00		0.00	
BENEFITS ACCRUAL						

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10-521-311-0100	0.00	0.00	0.00	0.00	0.00	
TRAVEL & MEETINGS - GRANTS						
10-521-318-0000	22,410.20	20,149.58	20,149.58	23,000.00	43,500.00	43,500.00
CONTRACTED SERVICES						
10-521-318-0100	0.00	0.00	0.00	0.00		
CONTRACTED SERVICES - GRANTS						
10-521-318-2015	0.00	0.00	0.00			
Wright Reservoir- Mascoma Savings D.						
10-521-319-0000	5,956.44	7,000.00	6,392.11	7,000.00	7,000.00	7,000.00
EQUIPMENT OPERATION-GAS						
10-521-320-0000	4,111.27	3,000.00	2,969.59	3,000.00	4,700.00	4,700.00
EQUIP OPERATION & MAINT						
10-521-320-0200	0.00	0.00	0.00	0.00	0.00	
EQUIP OPERATION - JOURNAL						
10-521-321-0000	1,335.86	3,000.00	2,474.88	3,000.00	7,200.00	7,200.00
REPAIRS & MAINT - VEHICLES						
10-521-323-0000	12,069.26	9,911.98	9,911.98	20,200.00	19,500.00	14,500.00
MATERIAL & SUPPLIES						
10-521-326-0000	1,765.80	2,206.00	1,474.59	2,000.00	3,000.00	3,000.00
UNIFORMS-PURCHASE/LEASE/CLEA						
10-521-328-0000	487.15	650.00	543.77	1,500.00	1,000.00	1,000.00
WATER						
10-521-329-0000	4,034.24	5,000.00	4,407.61	5,000.00	5,000.00	5,000.00
ELECTRICITY						
10-521-331-0000	29,987.75	10,262.24	4,935.42	0.00	2,800.00	2,800.00
DEPARTMENT EQUIPMENT						
10-521-331-0800	0.00	0.00	0.00	0.00		
DEPARTMENT EQUIPMENT - DONAT						
10-521-418-0000	9,302.11	7,380.00	7,353.78		9,896.25	9,896.25
PROPERTY & LIABILITY INSURANCE						
10-521-418-0100	0.00	0.00	0.00		9,136.00	9,136.00
RETIREE HEALTH INSURANCE						
10-524-318-0000	7,972.66	6,278.73	6,278.73	7,900.00	6,500.00	6,500.00
CONTRACTED SERVICES						
10-524-318-0200	0.00	0.00	0.00	0.00		
CONTRACTED SERVICES - PATRIOT						
10-524-321-0000	0.00	0.00	0.00	0.00		
REPAIRS & MAINT-VEHICLES						
10-524-321-0100	277.62	1,500.00	95.23	1,500.00	1,800.00	1,800.00
REPAIRS & MAINT-BUILDING						
10-524-321-0101	0.00	0.00	0.00			
REPAIRS - EXTRAORDINARY - NON						
10-524-323-0100	171.75	0.00	0.00	0.00	0.00	
MATERIAL & SUPPLIES - CUSTODIAI						
10-524-324-0000	316.94	743.93	743.93	0.00	0.00	
TELEPHONE						
10-524-327-0000	824.01	1,561.53	866.03	2,200.00	1,200.00	1,200.00
BUILDING HEAT						
10-524-329-0000	1,351.14	1,638.47	1,638.47	1,500.00	1,700.00	1,700.00
ELECTRICITY						
10-524-330-0000	0.00	0.00	0.00	0.00	0.00	
OFFICE EQUIPMENT						

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10-524-331-0000	2,749.52	0.00	0.00	0.00	0.00	
DEPARTMENT EQUIPMENT						
10-524-418-0000	928.58	1,033.00	952.34		985.19	985.19
PROPERTY & LIABILITY INSURANCE						
Salaries	0.00	0.00	0.00		33,280.00	33,280.00
Town FICA	0.00	0.00	0.00		2,546.00	2,546.00
Workers Comp	0.00	0.00	0.00		2,170.00	2,170.00
10-527-318-0000	14,644.43	29,476.75	18,593.55	17,500.00	23,700.00	23,700.00
CONTRACTED SERVICES						
EQUIPMENT OPERATION-GAS	0.00	0.00	0.00	4,000.00	4,000.00	4,000.00
10-527-319-0000	971.55	1,272.09	1,272.09	2,500.00	3,500.00	3,500.00
EQUIP OPERATION & MAINT						
10-527-321-0000	0.00	0.00	0.00	0.00		
REPAIRS & MAINT - VEHICLES						
10-527-323-0000	7,163.09	21,698.05	1,698.05	5,200.00	22,600.00	22,600.00
MATERIAL & SUPPLIES						
10-527-329-0000	131.52	123.80	123.80	0.00	0.00	
ELECTRICITY						
10-527-331-0000	0.00	24,568.21	24,568.21	1,100.00	33,500.00	19,500.00
DEPARTMENT EQUIPMENT						
10-527-418-0000	727.60	437.91	437.91		451.12	451.12
PROPERTY & LIABILITY INSURANCE						
Insurance Related Exp - REIMB	0.00	0.00	0.00			
10-528-318-0000	6,489.79	2,000.00	3,734.34	2,000.00	1,100.00	1,100.00
CONTRACTED SERVICES						
10-528-321-0100	118.86	1,500.00	297.28	1,500.00	2,200.00	2,200.00
REPAIRS & MAINT-BUILD & GROUNI						
10-528-323-0000	1,004.96	1,500.00	1,006.11	1,500.00	1,200.00	1,200.00
MATERIAL & SUPPLIES						
10-528-323-0100	0.00	0.00	29.50	0.00	0.00	
MATERIAL & SUPPLIES - CUSTODIAI						
10-528-324-0000	0.00	0.00	0.00	0.00	0.00	
TELEPHONE						
10-528-327-0000	0.00	0.00	0.00	0.00	0.00	
BUILDING HEAT						
10-528-329-0000	2,112.98	950.00	2,931.96	2,500.00	3,800.00	3,800.00
ELECTRICITY						
10-528-330-0000	0.00	0.00	0.00	500.00	0.00	
OFFICE EQUIPMENT						
10-528-331-0000	0.00	0.00	0.00	0.00	2,500.00	2,500.00
DEPARTMENT EQUIPMENT						
10-528-331-0100	46,209.15	0.00	0.00	2,000.00	0.00	
DEPARTMENT EQUIPMENT - REC IV						
10-528-418-0000	2,190.03	4,412.00	4,067.52		4,344.17	4,344.17
PROPERTY & LIABILITY INSURANCE						
10-530-101-0000	75,953.20	88,317.35	88,317.35	88,575.00	84,566.00	83,526.00
SALARIES						

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	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-530-119-0000	0.00	0.00	0.00		0.00	
PAYROLL ACCRUAL						
10-530-120-0000	3,121.09	1,430.38	1,430.38	700.00	1,200.00	1,200.00
OVERTIME						
10-530-210-0000	5,896.52	0.00	0.00	6,777.00	6,522.00	6,482.00
TOWN FICA						
10-530-220-0000	0.00	0.00	0.00		18,722.00	18,722.00
BC/BS						
10-530-220-0100	0.00	0.00	0.00		-2,808.50	-2,808.50
HEALTH INS(EMPLOYEE SHARE)						
10-530-225-0000	0.00	0.00	0.00		2,750.00	2,750.00
HRA/CHOICECARE CARD						
10-530-230-0000	0.00	0.00	0.00		1,221.00	1,221.00
DENTAL						
10-530-240-0000	0.00	0.00	0.00		454.50	454.50
LIFE INSURANCE						
10-530-250-0000	0.00	0.00	0.00		6,111.00	5,505.00
WORKERS COMP						
10-530-260-0000	4,678.75	0.00	0.00	6,712.00	6,931.00	5,390.00
RETIREMENT						
10-530-270-0000	0.00	0.00	0.00		15.00	15.00
AD&D						
10-530-290-0000	0.00	0.00	0.00		0.00	
BENEFITS ACCRUAL						
10-530-318-0000	18,512.08	44,000.00	42,192.79	7,000.00	15,600.00	15,600.00
CONTRACTED SERVICES						
10-530-319-0000	739.34	579.74	579.74	700.00	900.00	900.00
EQUIPMENT OPERATION-GAS						
10-530-320-0000	7,116.95	3,801.30	3,801.30	4,000.00	5,600.00	5,600.00
EQUIP OPERATION & MAINT						
10-530-321-0100	105.19	1,079.72	1,079.72	1,800.00	1,500.00	1,500.00
REPAIRS & MAINT-BUILD & GROUNE						
10-530-323-0000	9,007.43	5,479.33	5,479.33	6,250.00	6,000.00	6,000.00
MATERIAL & SUPPLIES						
10-530-324-0000	0.00	0.00	0.00		2,400.00	2,400.00
Telephone						
10-530-325-0000	0.00	0.00	0.00		0.00	
Refunds						
10-530-327-0000	8,151.41	7,938.50	7,938.50	9,000.00	9,000.00	9,000.00
BUILDING HEAT						
10-530-328-0000	6,147.64	5,737.28	5,737.28	5,000.00	6,000.00	6,000.00
WATER						
10-530-329-0000	76,566.24	73,758.01	73,758.01	70,000.00	80,000.00	80,000.00
ELECTRICITY						
10-530-331-0000	30,871.79	5,382.00	5,382.00	0.00	7,000.00	7,000.00
DEPARTMENT EQUIPMENT						
10-530-418-0000	12,735.23	13,064.57	13,064.57		13,613.18	13,613.18
PROPERTY & LIABILITY INSURANCE						
10-530-418-0100	0.00	0.00	0.00		9,136.00	9,136.00
RETIREE HEALTH INSURANCE						
10-530-543-0000	1,678.19	0.00	0.00	0.00		
CAPITAL OUTLAY - BARWOOD AREI						

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-530-544-0000	10,342.00	0.00	0.00	0.00		
10-611-225-0000	0.00	0.00	0.00		0.00	
10-611-311-0000	0.00	0.00	0.00	0.00	0.00	
10-611-311-0100	24.00	136.46	136.46	100.00	175.00	175.00
10-611-311-0200	0.00	0.00	0.00	0.00	0.00	
10-611-312-0000	0.00	0.00	0.00	0.00	0.00	
10-611-313-0000	250.00	100.00	100.00	250.00	250.00	250.00
10-611-316-0100	0.00	0.00	0.00	0.00	0.00	
10-611-318-0000	1,991.50	940.40	940.40	2,300.00	2,000.00	2,000.00
10-611-323-0000	24.30	40.00	40.00	400.00	400.00	400.00
10-621-101-0000	78,241.35	80,981.12	80,981.12	78,883.17	82,181.00	81,557.00
10-621-101-0100	625.00	650.00	650.00	1,500.00	1,500.00	1,500.00
10-621-119-0000	0.00	0.00	0.00		0.00	
10-621-210-0000	6,007.69	5,763.12	6,222.88	6,126.25	6,421.00	6,354.00
10-621-220-0000	0.00	0.00	0.00		3,750.00	3,750.00
10-621-220-0100	0.00	0.00	0.00		0.00	
10-621-225-0000	0.00	0.00	0.00		0.00	
10-621-230-0000	0.00	0.00	0.00		1,520.00	1,520.00
10-621-240-0000	0.00	0.00	0.00		303.00	303.00
10-621-250-0000	0.00	0.00	0.00		421.00	417.00
10-621-260-0000	5,942.53	6,356.33	6,356.33	6,310.65	6,574.00	6,525.00
10-621-270-0000	0.00	0.00	0.00		10.00	10.00
10-621-290-0000	0.00	0.00	0.00		0.00	
10-621-311-0000	191.10	123.66	123.66	150.00	150.00	150.00
10-621-311-0100	120.00	0.00	0.00	125.00	125.00	125.00
10-621-312-0000	990.99	620.31	620.31	1,100.00	1,320.00	1,320.00

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-621-314-0000	0.00	0.00	0.00	0.00	0.00	
BOOKS & PERIODICALS						
10-621-315-0000	0.00	0.00	0.00	0.00	0.00	
RECRUITMENT AND TRAINING						
10-621-318-0000	9,483.42	13,762.08	13,762.08	7,900.00	11,400.00	11,400.00
CONTRACTED SERVICES						
10-621-323-0000	15.78	173.34	173.34	0.00	0.00	
MATERIAL & SUPPLIES						
10-621-325-0000	3.90	0.00	0.00	100.00	100.00	100.00
REFUNDS						
10-622-101-0000	202,600.27	211,575.06	211,575.06	251,639.00	258,041.00	256,133.00
SALARIES						
10-622-101-0001	0.00	0.00	0.00	0.00	0.00	
PLANNING ADMIN COSTS PAID FOR						
10-622-101-0100	2,150.00	1,775.00	1,775.00	2,625.00	3,325.00	3,325.00
SALARIES-PLANNING COMMISSION						
10-622-210-0000	14,760.03	15,299.89	15,299.89	19,451.20	19,994.00	19,849.00
TOWN FICA						
10-622-220-0000	0.00	0.00	0.00		61,409.00	61,409.00
BC/BS						
10-622-220-0100	0.00	0.00	0.00		-9,211.00	-9,211.00
HEALTH INS(EMPLOYEE SHARE)						
10-622-225-0000	0.00	0.00	0.00		8,663.00	8,663.00
HRA/CHOICECARE CARD						
10-622-230-0000	0.00	0.00	0.00		4,044.00	4,044.00
DENTAL						
10-622-240-0000	0.00	0.00	0.00		1,106.00	1,106.00
LIFE INSURANCE						
10-622-250-0000	0.00	0.00	0.00		1,311.00	1,301.00
WORKERS COMP						
10-622-260-0000	16,273.34	17,391.41	17,391.41	20,131.00	20,643.00	20,491.00
RETIREMENT						
10-622-270-0000	0.00	0.00	0.00		37.00	37.00
AD&D						
10-622-311-0000	992.83	1,200.00	950.05	1,200.00	1,200.00	1,200.00
TRAVEL & MEETINGS						
10-622-311-0100	111.00	100.00	65.00	125.00	175.00	175.00
TRAVEL & MEETINGS/BOARD						
10-622-312-0000	3,026.34	2,375.00	2,298.81	3,000.00	3,000.00	3,000.00
ADVERTISING						
10-622-312-0100	0.00	500.00	348.00	5,500.00	5,500.00	5,500.00
MARKETING PROMOTION						
10-622-313-0000	18,547.00	21,970.00	18,949.00	21,970.00	22,760.00	22,760.00
MEMBERSHIP DUES						
10-622-314-0000	0.00	85.00	0.00	85.00	85.00	85.00
BOOKS & PERIODICALS						
10-622-315-0000	385.00	350.00	282.77	350.00	350.00	350.00
RECRUITMENT & TRAINING						
10-622-318-0000	10,274.92	30,000.00	21,369.22	22,800.00	24,500.00	21,000.00
CONTRACTED SERVICES						
10-622-320-0000	245.00	500.00	0.00	250.00	600.00	600.00
EQUIP OPERATION/MAINT-OFFICE						

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-622-322-0000	1,064.49	577.43	545.99	1,200.00	800.00	800.00
POSTAGE						
10-622-323-0000	2,326.61	2,428.70	2,428.70	2,000.00	2,000.00	2,000.00
MATERIAL & SUPPLIES						
10-622-323-0100	0.00	0.00	0.00	0.00	0.00	
MATERIALS & SUPPLIES - HEC						
10-622-324-0000	1,583.22	2,385.41	2,385.41	1,600.00	2,400.00	2,400.00
TELEPHONE						
10-622-325-0000	0.00	100.00	0.00	50.00	50.00	50.00
REFUNDS						
10-622-330-0000	390.15	1,500.00	0.00	900.00	2,800.00	2,800.00
OFFICE EQUIPMENT						
10-622-418-0000	2,606.09	2,679.10	2,679.10	0.00	2,764.68	2,764.68
PROPERTY & LIABILITY INSURANCE						
10-623-312-0000	0.00	367.99	100.64	400.00	400.00	400.00
ADVERTISING						
10-623-318-0000	249.32	625.00	538.90	625.00	625.00	625.00
CONTRACTED SERVICES						
10-624-318-0000	0.00	0.00	0.00		250.00	250.00
Contracted Services						
10-625-311-0100	180.00	200.00	195.00	200.00	200.00	200.00
TRAVEL & MEETINGS-BOARD						
10-625-312-0000	73.44	212.01	212.01	180.00	250.00	250.00
ADVERTISING						
10-625-316-0000	2,140.00	2,200.00	200.00	2,000.00	2,200.00	2,200.00
GRANTS & APPROPRIATIONS						
10-625-316-0100	0.00	0.00	0.00	0.00	0.00	
GRANT EXPENSE						
10-712-210-0500	0.00	0.00	0.00	0.00		
TOWN FICA - W. HARTFORD LIBRAR						
10-712-316-0100	90,000.00	92,700.00	92,700.00	94,000.00	104,500.00	104,500.00
APPROP - HARTFORD LIBRARY						
10-712-316-0200	154,200.00	158,800.00	158,800.00	162,890.00	173,390.00	173,390.00
APPROP - QUECHEE LIBRARY						
10-712-316-0300	27,200.00	28,000.00	28,000.00	28,000.00	28,850.00	28,850.00
APPROP - WILDER LIBRARY						
10-712-316-0400	15,000.00	15,000.00	15,000.00	15,000.00	0.00	0.00
APPROP - WRJ LIBRARY						
10-712-316-0500	0.00	20,000.00	29,339.88	47,700.00	47,700.00	47,700.00
APPROP - W. HARTFORD LIBRARY						
10-811-220-0000	791,648.44	767,187.57	767,187.57	868,351.00		
Health Insurance						
10-811-220-0100	-127,181.55	-136,015.00	-136,015.00	-117,209.00		
Employee share of health insurance						
10-811-225-0000	299,400.47	268,809.98	268,809.98	129,250.00		
HRA expenses						
10-811-230-0000	91,576.78	84,900.48	84,900.48	82,179.00		
Dental insurance						
10-811-240-0000	22,644.34	22,736.91	22,736.91	19,702.00		
Life Insurance						
10-811-250-0000	340,949.30	344,219.38	344,219.38	575,322.00		
Workers' Compensation						

2019 - Budget

Town of Hartford

	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Dept Req	2019 Town Manager
	As of June	As of June	As of June			
10-811-270-0000	1,914.33	5,133.37	5,133.37	828.00		
AD&D						
10-811-318-0000	0.00	0.00	0.00	0.00		
CONTRACTED SERVICES						
10-811-318-0100	0.00	0.00	0.00	0.00		
MEDICAL LOSS FUND(CLEARING AC						
WELLNESS	10,876.49	6,311.45	6,311.45	6,191.00	6,810.00	0.00
10-811-318-0300	12,679.99	24,763.26	24,763.26	0.00		
EXCISE & OTHER TAXES						
10-811-323-0301	0.00	0.00	0.00	11,200.00		
SAFETY WELLNESS - EQUIPMENT						
10-811-418-0000	0.00	0.00	0.00	326,971.00		
PROPERTY & LIABILITY INSURANCE						
10-811-418-0100	200,540.44	253,542.70	253,542.70	237,347.00		
Retire insurance costs						
10-811-420-0000	-334,804.00	-151,929.00	-151,929.00	0.00		
Allocated to enterprise funds						
10-813-325-0000	0.00	500.00	0.00	0.00		
REFUNDS-TAXES/OVERPAYMENTS						
10-815-300-0000	0.00	0.00	0.00	0.00		
MISCELLANEOUS EXPENSES(SMALI						
10-815-318-0010	0.00	0.00	0.00	0.00		
CONTRACT SERVICES - WALLACE F						
10-831-318-0000	101,361.42	101,838.06	101,838.06	102,000.00	102,000.00	102,000.00
CONTRACTED SERVICES						
10-912-542-0000	17,660.32	12,873.00	12,873.04	12,248.25	3,277.00	3,277.00
BOND INTEREST						
10-912-542-0100	179,934.93	179,935.00	179,934.93	127,865.00	105,000.00	105,000.00
BOND PRINCIPAL						
10-912-542-0300	30,665.27	29,784.00	29,783.76	28,794.41	27,649.00	27,649.00
BOND INTEREST-QUECHEE BRIDGE						
10-912-542-0301	56,761.25	56,761.00	56,761.25	56,761.25	56,762.00	56,762.00
BOND PRINCIPAL-QUECHEE BRIDGI						
10-912-542-0400	119,754.00	117,252.00	117,252.34	114,056.05	110,168.00	110,168.00
BOND INTEREST-MAX/WABA/LIBRAF						
10-912-542-0401	182,750.00	182,750.00	182,750.00	182,750.00	182,750.00	182,750.00
BOND PRINCIPAL-MAX/WABA/LIBRA						
10-912-542-0500	140,760.88	138,720.00	138,720.04	136,029.95	132,458.00	132,458.00
BOND INTEREST-MUNICIPAL BUILDI						
10-912-542-0501	245,000.00	245,000.00	245,000.00	245,000.00	245,000.00	245,000.00
BOND PRINCIPAL-MUNICIPAL BUILD						
10-912-542-0800	42,788.00	42,788.00	0.00	0.00		
CS-PRINCIPAL RESERVE ACCOUNT						
10-912-542-0900	81,911.44	80,200.00	80,199.96	78,013.71	75,353.00	75,353.00
BOND INTEREST-BARWOOD ARENA						
10-912-542-0901	125,000.00	0.00	0.00	125,000.00	125,000.00	125,000.00
BOND PRINCIPAL-BARWOOD AREN/						
10-912-542-0910	0.00	125,000.00	125,000.00	0.00		
BOND PRINCIPAL - WABA						
10-921-543-0510	0.00	0.00	0.00		0.00	
CAPITAL - BROWER LAND ACQUISIT						

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-921-543-0600	0.00	0.00	0.00		0.00	
CAPITAL - DAM ASSESSMENT & DES						
10-921-543-0700	27,848.57	0.00	0.00		0.00	
CAPITAL - DIGITIZATION						
10-921-543-0710	850.00	0.00	0.00		0.00	
CAPITAL - QUECHEE GORGE						
10-921-544-0100	0.00	0.00	0.00		0.00	
BUDGETED FY15-16 INCREASE TO L						
10-921-544-0112	0.00	0.00	0.00		0.00	
TRANSFER - ENCUMBRANCES						
10-921-544-0151	43,560.00	40,000.00	45,182.00		0.00	
TRANSFER - RESTORATION/DIG IMC						
10-921-544-0174	54,000.00	54,000.00	0.00		0.00	
TRANSFER-REVALUATION						
10-921-544-0221	135,000.00	135,000.00	135,000.00	80,000.00	227,000.00	142,500.00
TRANSFER - FIRE/AMB RESERVE						
10-921-544-0271	4,000.00	4,000.00	4,000.00	4,000.00	0.00	
TRANSFER - TOWER RESERVE						
10-921-544-0314	8,750.00	8,750.00	8,750.00		0.00	
TRANSFER - ST LIGHT RES ACCTS						
10-921-544-0321	110,000.00	110,000.00	110,000.00	86,000.00	0.00	
TRANSFER - HIGHWAY RESERVE						
10-921-544-0361	180,000.00	191,650.00	191,650.00	192,500.00	192,500.00	192,500.00
TRANSFER-SOLID WASTE-CURBSID						
10-921-544-0421	4,000.00	0.00	0.00		0.00	
TRANSFER-SENIOR CENTER						
10-921-544-0515	175,000.00	175,000.00	175,000.00		0.00	
TRANSFER - INFRAST RESERVE						
10-921-544-0611	3,000.00	0.00	0.00		0.00	
TRANSFER - CONSERVATION COMM						
10-921-544-0627	0.00	2,500.00	2,500.00	3,500.00	10,000.00	5,000.00
TRANSFER - WRJ REVITALIZATION I						
10-924-161-0000	10,434.00	0.00	0.00			
CAPITAL - ENERGY AUDITS(2015)						
10-924-211-0100	0.00	30,000.00	29,997.30			
CAPITAL- POLICE NEEDS						
10-924-311-0100	0.00	0.00	3,576.50			
CAPITAL - WALLACE ROAD						
10-924-521-0100	8,625.60	140,000.00	0.00			
CAPITAL - QUECHEE CB PARKS COI						
10-924-521-0101	10,000.00	0.00	0.00			
CAPITAL - QUECHEE CB PARKS ENC						
10-924-521-0102	5.85	0.00	0.00			
CAPITAL - QUECHEE CB PARKS ENC						
10-924-521-0110	0.00	0.00	0.00			
CAPITAL - W. HARTFORD PATRIOTS						
10-924-521-0500	75,331.25	0.00	0.00			
Capital iimprovements - Recreation						
10-924-530-0100	27,176.54	0.00	0.00			
CAPITAL - WABA ACCESS ROAD						
10-924-543-0325	434.07	0.00	0.00			
CAPITAL - ROUNDABOUT(TOWN SH.						

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
10-985-151-0100	0.00	10,000.00	2,363.83			
Town Clerk Restoration						
10-985-151-0200	0.00	10,000.00	5,298.55			
Town Clerk Digital Imaging						
10-985-174-0100	39,224.82	375,000.00	236,843.88			
Revaluation						
10-985-221-0100	0.00	396,000.00	396,000.00		40,500.00	0.00
Fire reserve						
10-985-221-0950	0.00	0.00	35,862.72			
Fire Impact fee						
10-985-311-0109	0.00	0.00	0.00			
BRIDGE ST UNDERPASS DRAINAGE						
10-985-311-0110	19,169.53	0.00	146.64			
WRJ SEWER/STORM WATER INFRA						
10-985-313-0101	0.00	0.00	0.00			
CT RIVER BRIDGE(#15) & WILDLIFE I						
10-985-313-0200	0.00	212,100.00	0.00			
Highway infrastructure						
10-985-314-0100	21,542.80	0.00	0.00			
Highway Construction Reserve						
10-985-316-0102	0.00	0.00	0.00			
N. HARTLAND ROAD SIDEWALK - HC						
10-985-316-0103	0.00	0.00	0.00			
SYKES MTN AVE SIDEWALKS - HCR						
10-985-316-0104	0.00	0.00	0.00			
N. MAIN ST SIDEWALK DESIGN AND						
10-985-316-0105	0.00	0.00	0.00			
QUECHEE SIDEWALK FEASIBILITY S						
10-985-316-0106	1,512.00	0.00	0.00			
STREET LIGHT GLOBE REPLACEME						
10-985-316-0107	0.00	0.00	0.00			
ADDITIONAL SIDEWALK REPAIR PRI						
10-985-316-0108	0.00	0.00	0.00			
N. MAIN ST SIDEWALK EXTENSION -						
10-985-316-0111	0.00	0.00	0.00			
RAILROAD ROW SIDEWALK & ROAD						
10-985-316-0112	89,531.00	0.00	0.00			
GATES ST SIDEWALK & INFRASTRU						
10-985-321-0100	0.00	175,000.00	175,000.00			
Highway capital reserve						
10-985-511-0950	0.00	0.00	28,000.00			
Recreation impact fees						
10-985-611-0100	1,000.00	0.00	768.72			
Conservation Commission						
10-985-815-0113	0.00	0.00	0.00			
ENERGY AUDITS(VARIOUS BUILDIN)						
10-985-815-0114	0.00	0.00	0.00			
SCHOOL IMPACT FEE ANALYSIS - H						
10-999-999-0000	0.00	0.00	0.00			
PAYROLL/LABOR CLEARING ACCOL						
General Fund (Unassigned) Total	14,257,959.07	16,377,831.49	15,461,214.51	15,284,566.89	17,009,647.25	15,729,441.10

2019 - Budget

Town of Hartford

	2016 Actual As of June	2017 Budget As of June	2017 Actual As of June	2018 Budget	2019 Dept Req	2019 Town Manager
Grand Total:	14,257,959.07	16,377,831.49	15,461,214.51	15,284,566.89	17,009,647.25	15,729,441.10



TOWN OF HARTFORD

2018/2019 MUNICIPAL BUDGET

ENTERPRISE FUND EXPENSES

(FUND 30, 50, 55, 60 & 65)

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
Solid Waste Fund						
30-811-323-0301	0.00	0.00	0.00	3,360.00		
30-931-318-0000	180,000.00	181,650.00	180,000.00	192,500.00	192,500.00	192,500.00
30-971-101-0000	54,212.06	54,871.10	54,871.10	54,883.00	58,084.00	56,551.00
30-971-120-0000	727.12	1,021.54	577.22	1,145.00	1,200.00	1,200.00
30-971-210-0000	4,267.34	4,175.00	4,068.85	4.29	4,443.00	4,417.95
30-971-220-0000	0.00	0.00	0.00	14,128.00	15,522.00	15,522.00
30-971-220-0100	0.00	0.00	0.00	-2,119.00	-2,328.00	-2,328.00
30-971-225-0000	0.00	0.00	0.00	2,750.00	2,750.00	2,750.00
30-971-230-0000	0.00	0.00	0.00	856.00	835.00	835.00
30-971-240-0000	0.00	0.00	0.00	238.00	303.00	303.00
30-971-250-0000	0.00	0.00	0.00	9,224.30	10,416.00	10,140.85
30-971-260-0000	3,189.35	3,411.46	3,411.46	3,386.00	3,624.00	3,501.06
30-971-270-0000	0.00	0.00	0.00	10.00	10.00	10.00
30-971-300-0000	19,117.00	25,539.00	20,700.20	0.00	0.00	
30-971-311-0000	134.28	500.00	120.00	0.00	1,200.00	1,200.00
30-971-312-0000	182.75	264.00	219.00	0.00	250.00	250.00
30-971-313-0000	696.64	700.00	696.64	0.00	700.00	700.00
30-971-315-0000	172.92	236.00	236.00	0.00	300.00	300.00
30-971-315-0100	2,141.72	3,500.00	3,044.67	2,000.00	2,000.00	2,000.00
30-971-317-0000	0.00	0.00	0.00	0.00	0.00	
30-971-318-0000	41,395.60	54,761.29	54,761.29	33,000.00	27,639.00	27,639.00
30-971-318-0100	4,632.44	5,000.00	4,215.40	1,500.00	5,050.00	5,050.00
30-971-319-0000	2,027.02	2,400.00	1,724.41	0.00	1,491.00	1,491.00
30-971-320-0000	0.00	0.00	0.00	0.00	0.00	
30-971-320-0200	0.00	100.00	0.00	0.00	0.00	

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
30-971-320-0300	1,752.88	2,500.00	0.00	0.00	2,000.00	2,000.00
EQUIP OPERATION/MAINT GENERAL						
30-971-321-0000	3,955.97	3,500.00	2,162.43	0.00	1,500.00	1,500.00
REPAIRS & MAINT-VEHICLES						
30-971-321-0100	2,231.10	6,500.00	2,407.63	3,000.00	1,000.00	1,000.00
REPAIRS & MAINT-BUILDING						
30-971-321-0200	0.00	0.00	0.00	0.00	0.00	
REPAIRS & MAINT - GROUNDS						
30-971-323-0000	2,134.73	1,600.00	1,020.36	0.00	1,000.00	1,000.00
MATERIAL & SUPPLIES						
30-971-323-0100	175.00	0.00	0.00	0.00	0.00	
MATERIAL & SUP/EARTH MACHINES						
30-971-323-0200	0.00	0.00	0.00	0.00	0.00	
MATERIAL & SUPPLIES - HHW						
30-971-324-0000	617.67	1,200.00	1,168.50	600.00	600.00	600.00
TELEPHONE						
30-971-326-0000	506.74	600.00	545.21	550.00	550.00	550.00
UNIFORMS-PURCHASE/LEASE/CLEA						
30-971-327-0000	3,370.69	4,100.00	4,059.75	0.00	4,300.50	4,300.50
BUILDING HEAT						
30-971-328-0000	155.16	200.00	194.28	200.00	200.00	200.00
WATER						
30-971-329-0000	6,181.46	8,000.00	6,242.07	6,000.00	0.00	0.00
ELECTRICITY						
30-971-330-0000	0.00	0.00	0.00	0.00	1,300.00	1,300.00
OFFICE EQUIPMENT						
30-971-331-0000	0.00	0.00	0.00	0.00	0.00	
DEPARTMENT EQUIPMENT						
30-971-419-0000	0.00	0.00	0.00	0.00		
INSURANCE CLAIMS						
30-971-543-0000	0.00	0.00	0.00	0.00	20,000.00	20,000.00
CAPITAL OUTLAY						
30-973-101-0000	0.00	0.00	0.00	0.00	0.00	
SALARIES						
30-973-120-0000	0.00	0.00	0.00	0.00	0.00	
OVERTIME						
30-973-210-0000	0.00	0.00	0.00	0.00		
TOWN FICA						
30-973-260-0000	0.00	0.00	0.00	0.00		
RETIREMENT						
30-973-313-0200	3,405.84	2,551.90	2,242.04	3,450.00	3,404.00	3,404.00
WASTE GENERATION FEE						
30-973-316-0000	0.00	0.00	0.00	0.00	0.00	
GRANTS/APPROP/ST.TAXES						
30-973-317-0000	0.00	0.00	0.00	0.00	0.00	
PERMITS & LICENSES						
30-973-318-0000	82,844.28	78,880.71	78,844.23	97,292.00	83,092.00	83,092.00
CONTRACTED SERVICES						
30-973-318-0100	23,067.05	20,000.00	17,511.23	24,000.00	22,000.00	22,000.00
LANDFILL CLOSURE EXPENSE						
30-973-320-0000	0.00	500.00	0.00	250.00	0.00	0.00
EQUIP OPERATION/MAINT-OFFICE						

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	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
30-973-320-0100	17.00	2,000.00	328.00	1,000.00	0.00	
EQUIP MAINTENANCE-SCALES						
30-973-323-0000	174.97	400.00	99.99	100.00	100.00	100.00
MATERIAL & SUPPLIES						
30-973-324-0000	541.23	400.00	359.59	550.00	500.00	500.00
TELEPHONE						
30-973-543-0000	0.00	0.00	0.00	0.00	0.00	
CAPITAL OUTLAY						
30-974-101-0000	45,110.83	46,989.45	46,989.45	42,486.00	43,971.00	43,700.80
SALARIES						
30-974-120-0000	0.00	460.32	0.00	687.00	0.00	
OVERTIME						
30-974-210-0000	3,603.67	3,455.68	3,455.68	3,303.00	3,364.00	3,343.00
TOWN FICA						
30-974-220-0000	0.00	0.00	0.00	2,750.00	2,750.00	2,750.00
BC/BS						
30-974-220-0100	0.00	0.00	0.00		0.00	
HEALTH INS(EMPLOYEE SHARE)						
30-974-225-0000	0.00	0.00	0.00		0.00	
HRA/CHOICECARE CARD						
30-974-230-0000	0.00	0.00	0.00	456.00	461.00	461.00
DENTAL						
30-974-240-0000	0.00	0.00	0.00	238.00	303.00	303.00
LIFE INSURANCE						
30-974-250-0000	0.00	0.00	0.00	7,130.67	7,885.00	7,836.51
WORKERS COMP						
30-974-260-0000	2,688.77	2,282.00	0.00	2,434.00	2,952.00	2,930.30
RETIREMENT						
30-974-270-0000	0.00	0.00	0.00	10.00	10.00	10.00
AD&D						
30-974-300-0000	10,957.00	7,415.00	7,369.99	0.00	0.00	
Allocated health care costs						
30-974-312-0000	642.27	500.00	330.00	0.00	250.00	250.00
ADVERTISING						
30-974-313-0200	422.41	600.00	366.16	414.00	400.00	400.00
WASTE GENERATION FEE						
30-974-316-0000	6,642.66	7,075.00	6,374.25	7,200.00	7,200.00	7,200.00
GRANTS/APPROP/ST.TAXES						
30-974-317-0000	323.21	325.00	325.00	350.00	290.00	290.00
PERMITS & LICENSES						
30-974-318-0000	97,034.38	94,267.64	94,267.64	97,230.00	97,230.00	97,230.00
CONTRACTED SERVICES						
30-974-318-0100	0.00	0.00	0.00	0.00	0.00	
CONTRACT SERVICES-COMMUNITY						
30-974-320-0000	0.00	0.00	0.00	0.00	0.00	
EQUIP OPERATION/MAINT-OFFICE						
30-974-320-0100	4,063.81	1,055.91	669.25	1,000.00	1,000.00	1,000.00
EQUIP MAINTENANCE-SCALE						
30-974-320-0200	0.00	0.00	0.00	0.00	0.00	
EQUIP OPERATION-JOURNAL						
30-974-320-0300	105.00	2,000.00	715.00	0.00	1,000.00	1,000.00
EQUIP OPERATION/MAINT GENERAL						

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	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
30-974-321-0000	48.96	2,978.18	323.71	0.00	1,000.00	1,000.00
30-974-321-0100	0.00	0.00	0.00	0.00	0.00	
30-974-323-0000	5,090.83	4,000.00	3,743.93	2,000.00	4,000.00	4,000.00
30-974-326-0000	397.82	571.82	571.82	550.00	550.00	550.00
30-974-328-0000	0.00	100.00	86.53	100.00	100.00	100.00
30-975-101-0000	125,181.54	137,185.00	132,858.18	142,363.00	145,481.00	144,012.96
30-975-120-0000	0.00	0.00	0.00	0.00	0.00	
30-975-210-0000	9,580.25	10,494.00	10,183.46	10,891.00	11,129.00	11,521.04
30-975-220-0000	0.00	0.00	0.00	30,147.00	35,678.00	36,516.54
30-975-220-0100	0.00	0.00	0.00	-4,439.00	-5,327.00	-5,452.73
30-975-225-0000	0.00	0.00	0.00	5,830.00	6,298.00	6,270.00
30-975-230-0000	0.00	0.00	0.00	1,947.00	1,898.00	2,105.00
30-975-240-0000	0.00	0.00	0.00	22.00	712.00	709.00
30-975-250-0000	0.00	0.00	0.00	27,435.56	730.00	722.37
30-975-260-0000	9,932.87	10,974.00	9,011.39	11,389.00	11,638.00	11,521.00
30-975-270-0000	0.00	0.00	0.00	22.00	25.00	23.40
30-975-300-0000	40,844.00	37,347.53	36,026.75	0.00	0.00	
30-975-311-0000	1,139.94	1,500.00	963.12	0.00	1,000.00	1,000.00
30-975-312-0000	107.50	150.00	0.00	0.00	0.00	
30-975-314-0000	0.00	0.00	0.00	0.00	0.00	
30-975-315-0000	0.00	200.00	5.23	0.00	0.00	
30-975-317-0000	75.62	0.00	0.00	0.00	0.00	
30-975-318-0000	13,210.17	9,194.47	9,194.47	1,000.00	2,800.00	2,800.00
30-975-318-0100	0.00	0.00	0.00	0.00	0.00	
30-975-318-0200	720.00	500.00	0.00	500.00	500.00	500.00
30-975-321-0100	1,072.60	9,500.00	9,434.85	2,000.00	0.00	

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	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
30-975-322-0000	563.10	945.00	555.68	0.00	600.00	600.00
30-975-323-0000	896.74	1,000.00	795.21	0.00	800.00	800.00
30-975-324-0000	883.36	1,000.00	865.38	800.00	900.00	900.00
30-975-328-0000	102.44	180.00	176.98	100.00	100.00	100.00
30-975-329-0000	1,587.38	1,200.00	834.81	1,200.00	0.00	
30-975-330-0000	940.90	800.00	59.99	0.00	1,500.00	1,500.00
30-975-418-0000	9,210.55	9,974.00	9,118.91	8,753.00	9,628.08	9,628.08
30-975-418-0100	0.00	0.00	0.00	8,276.00	6,020.68	6,020.68
30-975-543-0000	0.00	0.00	0.00	0.00	0.00	
30-975-544-0000	18,946.00	15,000.00	15,000.00	0.00	0.00	
30-999-999-0100	0.00	0.00	79.78	0.00		
Solid Waste Fund Total	856,154.59	892,282.00	846,584.15	870,432.82	874,362.26	871,731.31
Water Fund						
50-811-323-0301	0.00	0.00	0.00	3,360.00	3,360.00	3,360.00
50-952-315-0000	200.00	0.00	292.00	0.00	0.00	
50-952-318-0000	2,998.81	58,000.00	7,651.34	86,800.00	88,000.00	88,000.00
50-952-321-0100	2,630.33	7,500.00	1,422.23	2,500.00	3,000.00	3,000.00
50-952-323-0000	4,626.76	5,500.00	5,965.79	4,000.00	4,000.00	4,000.00
50-952-324-0000	2,339.40	2,000.00	1,845.08	3,000.00	5,000.00	5,000.00
50-952-327-0000	4,607.24	5,625.00	3,822.52	5,625.00	5,625.00	5,625.00
50-952-329-0000	59,579.24	64,000.00	65,996.18	64,000.00	64,000.00	64,000.00
50-952-331-0000	2,392.16	1,000.00	0.00	5,000.00	4,000.00	4,000.00
50-952-340-0000	13,303.91	17,425.00	16,112.17	17,425.00	14,795.00	14,795.00
50-952-543-0000	0.00	200,000.00	6,207.25	310,000.00	0.00	
50-954-101-0000	221,356.30	207,662.00	199,890.86	213,810.00	203,713.00	203,414.00

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	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
50-954-120-0000	16,759.55	22,890.00	15,824.51	22,890.00	24,000.00	24,000.00
50-954-210-0000	17,769.70	17,637.00	18,257.46	18,107.00	17,420.00	17,397.00
50-954-220-0000	0.00	0.00	9,408.90	70,621.00	42,006.00	55,588.00
50-954-220-0100	0.00	0.00	-4,981.02	-9,663.00	-6,301.00	-8,338.00
50-954-225-0000	0.00	0.00	1,428.99	10,450.00	6,325.00	8,044.00
50-954-230-0000	0.00	0.00	659.18	4,595.00	2,649.00	3,599.00
50-954-240-0000	0.00	0.00	23.33	904.00	848.00	1,015.00
50-954-250-0000	0.00	0.00	0.00	17,496.86	14,569.00	14,595.00
50-954-260-0000	16,983.36	16,261.00	8,752.90	16,731.00	13,209.00	14,729.00
50-954-270-0000	0.00	0.00	43.18	38.00	28.00	34.00
50-954-300-0000	62,994.00	49,991.00	52,569.53	0.00	0.00	
50-954-311-0000	0.00	500.00	0.00	500.00	1,500.00	1,500.00
50-954-312-0000	0.00	100.00	37.74	100.00	0.00	
50-954-313-0000	670.00	1,000.00	393.75	1,000.00	1,000.00	1,000.00
50-954-314-0000	0.00	100.00	0.00	100.00	0.00	
50-954-315-0000	269.34	1,000.00	1,562.54	1,250.00	2,500.00	2,500.00
50-954-318-0000	10,117.93	8,400.00	4,309.92	8,400.00	13,400.00	13,400.00
50-954-319-0000	4,790.89	10,725.00	5,178.38	10,000.00	10,000.00	10,000.00
50-954-320-0200	0.00	3,000.00	0.00	3,000.00	3,000.00	3,000.00
50-954-321-0000	3,845.02	4,000.00	1,696.89	4,000.00	6,000.00	6,000.00
50-954-321-0100	665.52	1,000.00	37.50	1,000.00	1,000.00	1,000.00
50-954-321-0200	24,287.39	28,000.00	32,294.47	28,000.00	28,000.00	28,000.00
50-954-323-0000	17,436.26	23,500.00	9,365.71	24,000.00	50,000.00	50,000.00
50-954-324-0000	2,186.96	2,700.00	2,779.72	2,200.00	0.00	
50-954-326-0000	2,904.35	3,800.00	2,221.00	4,100.00	3,300.00	3,300.00
50-954-329-0000	1,617.59	2,600.00	1,574.92	2,600.00	2,600.00	2,600.00

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	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
50-954-331-0000	1,113.80	1,500.00	658.18	5,000.00	4,000.00	4,000.00
50-954-331-0100	0.00	35,000.00	522.66	15,000.00	15,000.00	15,000.00
50-954-418-0100	0.00	0.00	1,386.80	16,553.00	4,552.00	4,552.00
50-954-542-0100	16,560.36	46,102.00	15,367.36	14,027.00	12,646.00	12,646.00
50-954-542-0101	0.00	134,050.00	134,050.27	138,072.00	142,214.00	142,214.00
50-954-542-0102	33,120.73	33,338.00	30,734.72	28,054.00	25,292.00	25,292.00
50-954-543-0000	0.00	90,000.00	34,954.19	185,000.00	800,000.00	800,000.00
50-955-101-0000	55,679.78	59,886.00	69,787.16	67,602.00	71,121.00	72,930.00
50-955-210-0000	4,335.33	4,582.00	5,150.62	5,171.00	5,441.00	5,579.00
50-955-220-0000	0.00	0.00	468.23	7,588.00	9,528.00	11,984.00
50-955-220-0100	0.00	0.00	0.00	-844.00	-1,429.00	-1,773.00
50-955-225-0000	0.00	0.00	215.38	1,361.00	1,416.00	2,008.00
50-955-230-0000	0.00	0.00	104.68	715.00	596.00	887.00
50-955-240-0000	0.00	0.00	10.44	186.00	227.00	228.00
50-955-250-0000	0.00	0.00	0.00	4,997.14	357.00	365.00
50-955-260-0000	4,828.83	4,790.00	4,870.16	5,716.00	5,690.00	5,743.00
50-955-270-0000	0.00	0.00	19.51	8.00	8.00	9.00
50-955-300-0000	15,162.00	16,086.00	15,340.77	0.00		
50-955-311-0000	132.77	500.00	0.00	500.00	500.00	500.00
50-955-312-0000	124.75	150.00	0.00	150.00	200.00	200.00
50-955-313-0000	607.58	250.00	125.00	350.00	400.00	400.00
50-955-314-0000	0.00	150.00	0.00	150.00	200.00	200.00
50-955-315-0000	670.91	250.00	5.23	300.00	500.00	500.00
50-955-317-0000	8,304.79	11,500.00	16,427.92	11,500.00	12,000.00	12,000.00
50-955-318-0000	10,022.37	4,750.00	4,285.15	9,750.00	6,290.00	6,290.00
50-955-320-0000	0.00	250.00	107.30	250.00	250.00	250.00

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	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
50-955-321-0100	0.00	250.00	0.00	250.00	250.00	250.00
50-955-322-0000	4,170.74	3,800.00	3,410.90	4,200.00	4,200.00	4,200.00
50-955-323-0000	911.13	1,000.00	851.26	1,000.00	1,000.00	1,000.00
50-955-324-0000	707.09	1,000.00	689.20	1,000.00	1,000.00	1,000.00
50-955-330-0000	20.00	500.00	34.95	500.00	1,000.00	1,000.00
50-955-331-0000	0.00	1,000.00	0.00	800.00	800.00	800.00
50-955-418-0000	11,400.97	12,337.00	12,406.12	13,193.00	14,512.01	14,512.01
50-955-418-0100	0.00	0.00	94.39	2,364.00	5,114.00	5,114.00
50-955-544-0000	36,333.00	48,000.00	48,000.00	57,000.00	0.00	
Water Fund Total	701,538.94	1,276,937.00	872,723.47	1,555,403.00	1,777,421.01	1,798,037.01
Quechee Water Fund						
55-811-323-0301	0.00	0.00	0.00	3,360.00	3,360.00	3,360.00
55-953-315-0000	0.00	500.00	250.00	0.00	250.00	250.00
55-953-318-0000	910.61	1,500.00	475.00	1,500.00	1,500.00	1,500.00
55-953-321-0100	1,016.94	2,500.00	0.00	2,500.00	2,500.00	2,500.00
55-953-323-0000	363.96	500.00	29.67	500.00	500.00	500.00
55-953-324-0000	467.42	900.00	490.80	600.00	600.00	600.00
55-953-327-0000	89.64	1,125.00	87.16	1,125.00	1,125.00	1,125.00
55-953-329-0000	12,864.40	18,000.00	13,933.44	16,000.00	16,000.00	16,000.00
55-953-331-0000	313.00	500.00	0.00	500.00	500.00	500.00
55-953-340-0000	0.00	1,000.00	996.00	500.00	1,000.00	1,000.00
55-954-101-0000	28,623.88	45,943.00	39,190.12	47,202.00	48,487.00	42,979.00
55-954-120-0000	7,655.19	13,390.00	9,516.63	13,390.00	13,390.00	13,390.00
55-954-210-0000	2,740.58	4,539.00	509.05	4,941.00	4,734.00	4,312.00
55-954-220-0000	0.00	0.00	777.16	9,887.00	13,970.00	13,970.00

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
55-954-220-0100	0.00	0.00	0.00	-1,186.00	-2,096.00	-2,096.00
55-954-225-0000	0.00	0.00	62.33	1,375.00	1,925.00	1,925.00
55-954-230-0000	0.00	0.00	121.60	764.00	927.00	927.00
55-954-240-0000	0.00	0.00	5.18	119.00	212.00	212.00
55-954-250-0000	0.00	0.00	0.00	4,478.96	4,608.00	4,166.00
55-954-260-0000	2,508.31	3,718.00	392.69	4,091.00	3,904.00	3,241.00
55-954-270-0000	0.00	0.00	6.01			
55-954-300-0000	13,648.00	15,482.00	11,581.81	0.00	0.00	
55-954-311-0000	48.00	200.00	0.00	200.00	200.00	200.00
55-954-313-0000	75.00	70.00	183.75	70.00	200.00	200.00
55-954-315-0000	482.34	950.00	798.89	1,250.00	1,250.00	1,250.00
55-954-318-0000	1,966.63	2,500.00	1,527.50	2,500.00	2,500.00	2,500.00
55-954-319-0000	2,388.49	3,460.00	2,411.11	3,960.00	3,960.00	3,960.00
55-954-320-0200	0.00	500.00	0.00	500.00	500.00	500.00
55-954-321-0000	1,764.08	1,500.00	1,172.65	1,500.00	1,500.00	1,500.00
55-954-321-0100	2,679.09	7,000.00	902.83	5,000.00	5,000.00	5,000.00
55-954-321-0200	313.20	6,000.00	6,018.27	6,000.00	6,000.00	6,000.00
55-954-323-0000	2,030.15	6,000.00	2,590.19	5,000.00	5,000.00	5,000.00
55-954-324-0000	181.17	400.00	1,120.54	400.00	400.00	400.00
55-954-326-0000	723.66	825.00	885.92	925.00	925.00	925.00
55-954-329-0000	16,598.97	13,000.00	10,635.04	13,000.00	13,000.00	13,000.00
55-954-331-0000	622.50	1,500.00	0.00	3,000.00	3,000.00	3,000.00
55-954-331-0100	0.00	35,000.00	26,000.50	15,000.00	18,000.00	18,000.00
55-954-542-0000	0.00	2,100,000.00	1,509,425.84	0.00	0.00	
55-954-542-0100	1,115.25	374.00	373.50	0.00	19,167.00	19,167.00
55-954-542-0101	0.00	15,000.00	15,000.00	0.00	71,332.00	71,332.00

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
55-954-542-0102	0.00	0.00	0.00	0.00	38,334.00	38,334.00
55-954-543-0000	0.00	0.00	0.00	0.00	582,446.00	572,446.00
55-954-543-0100	0.00	0.00	0.00	0.00	37,554.00	37,554.00
55-955-101-0000	43,590.25	52,300.00	55,310.80	64,676.00	71,121.00	79,413.00
55-955-210-0000	3,189.04	4,116.00	4,095.35	4,987.00	5,441.00	6,075.00
55-955-220-0000	0.00	0.00	689.49	9,686.00	9,050.00	12,770.00
55-955-220-0100	0.00	0.00	0.00	-1,096.00	-1,358.00	-1,891.00
55-955-225-0000	0.00	0.00	935.47	1,774.00	1,829.00	2,145.00
55-955-230-0000	0.00	0.00	123.88	841.00	642.00	933.00
55-955-240-0000	0.00	0.00	11.78	209.00	258.00	258.00
55-955-250-0000	0.00	0.00	0.00	4,780.85	725.00	398.00
55-955-260-0000	3,111.57	4,303.00	4,153.94	5,215.00	5,690.00	6,262.00
55-955-270-0000	0.00	0.00	23.64	9.00	9.00	10.00
55-955-300-0000	13,556.00	13,820.00	11,423.36	0.00	0.00	
55-955-311-0000	37.29	300.00	0.00	200.00	200.00	200.00
55-955-312-0000	124.75	100.00	0.00	100.00	100.00	100.00
55-955-313-0000	223.58	150.00	125.00	200.00	200.00	200.00
55-955-314-0000	0.00	100.00	0.00	100.00	100.00	100.00
55-955-315-0000	554.91	200.00	5.23	400.00	400.00	400.00
55-955-317-0000	2,252.66	3,000.00	3,284.18	3,000.00	3,000.00	3,000.00
55-955-318-0000	8,057.94	1,000.00	3,295.15	1,000.00	3,540.00	3,540.00
55-955-320-0000	0.00	500.00	107.30	250.00	250.00	250.00
55-955-322-0000	1,510.46	1,600.00	1,366.93	1,600.00	1,600.00	1,600.00
55-955-323-0000	546.91	1,000.00	729.32	1,000.00	1,000.00	1,000.00
55-955-324-0000	244.32	500.00	346.62	250.00	400.00	400.00
55-955-330-0000	20.00	500.00	0.00	500.00	500.00	500.00

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Town of Hartford

	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Dept Req	2019 Town Manager
	As of June	As of June	As of June			
55-955-331-0000	0.00	500.00	0.00	500.00	500.00	500.00
55-955-418-0000	2,757.81	2,941.00	2,645.38	2,490.00	2,738.54	2,738.54
55-955-418-0100	0.00	0.00	94.40	2,364.00	5,114.00	5,114.00
55-955-544-0000	91,162.00	97,000.00	97,000.00	88,000.00	0.00	
Quechee Water Fund Total	273,129.95	2,487,806.00	1,843,238.40	362,987.81	1,040,713.54	1,036,644.54
Wastewater Fund						
60-811-323-0301	0.00	0.00	0.00	3,360.00	3,360.00	3,360.00
60-961-101-0000	288,079.04	293,799.00	246,676.97	271,800.00	285,448.00	277,101.00
60-961-120-0000	44,255.43	42,576.00	42,134.59	42,576.00	45,000.00	51,656.00
60-961-210-0000	25,065.80	25,732.00	21,564.51	23,069.00	25,279.00	25,150.00
60-961-220-0000	0.00	0.00	1,159.66	32,006.00	64,935.00	64,956.00
60-961-220-0100	0.00	0.00	0.00	-4,238.00	-9,328.00	-9,331.00
60-961-225-0000	0.00	0.00	-221.66	5,500.00	8,800.00	8,800.00
60-961-230-0000	0.00	0.00	344.66	2,569.00	4,921.00	4,921.00
60-961-240-0000	0.00	0.00	43.10	714.00	1,424.00	1,424.00
60-961-250-0000	0.00	0.00	0.00	23,238.67	24,301.00	24,165.00
60-961-260-0000	22,973.02	24,000.00	15,959.09	20,243.00	22,221.00	22,088.00
60-961-270-0000	0.00	0.00	62.24	30.00	47.00	47.00
60-961-300-0000	84,211.00	76,602.00	64,065.78	0.00		
60-961-311-0000	159.99	500.00	57.24	500.00	500.00	500.00
60-961-313-0000	15.00	200.00	253.75	200.00	200.00	200.00
60-961-315-0000	1,067.42	1,500.00	2,274.50	1,000.00	2,000.00	2,000.00
60-961-317-0000	8,147.33	5,530.00	5,350.00	5,530.00	6,000.00	6,000.00
60-961-318-0000	119,429.30	92,400.00	81,466.57	94,200.00	94,200.00	94,200.00
60-961-319-0000	4,277.48	6,965.00	4,513.26	6,965.00	6,965.00	6,965.00

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
60-961-320-0100	24,063.93	24,600.00	8,557.15	24,600.00	44,600.00	44,600.00
EQUIP OPERATION/MAINT-GENERA						
60-961-320-0200	74.00	1,000.00	0.00	1,000.00	1,000.00	1,000.00
EQUIP OPERATION-JOURNAL						
60-961-321-0000	3,328.82	6,500.00	3,924.50	6,500.00	6,500.00	6,500.00
REPAIRS & MAINT-VEHICLES						
60-961-321-0100	2,248.01	44,000.00	5,658.98	44,000.00	4,000.00	4,000.00
REPAIRS & MAINT-BUILDING						
60-961-322-0000	23.67	100.00	123.52	100.00	100.00	100.00
POSTAGE						
60-961-323-0000	12,257.36	10,000.00	10,294.63	10,000.00	10,000.00	10,000.00
MATERIAL & SUPPLIES						
60-961-324-0000	1,939.71	1,400.00	868.25	1,400.00	2,000.00	2,000.00
TELEPHONE						
60-961-326-0000	6,592.31	6,000.00	6,118.66	6,300.00	6,300.00	6,300.00
UNIFORMS-PURCHASE/LEASE/CLEA						
60-961-327-0000	40,777.60	37,125.00	14,483.20	41,250.00	41,250.00	41,250.00
BUILDING HEAT						
60-961-328-0000	1,440.64	2,000.00	1,741.32	2,000.00	2,000.00	2,000.00
WATER						
60-961-329-0000	93,596.45	100,000.00	109,435.30	100,000.00	110,000.00	110,000.00
ELECTRICITY						
60-961-331-0000	1,836.19	2,500.00	861.83	2,500.00	2,500.00	2,500.00
DEPARTMENT EQUIPMENT						
60-961-340-0000	50,488.31	44,500.00	42,958.73	48,000.00	36,000.00	36,000.00
CHEMICALS						
60-961-418-0000	32,220.05	36,785.00	35,533.49	36,276.00	39,903.19	39,903.19
PROPERTY & LIABILITY INSURANCE						
60-961-418-0100	0.00	0.00	1,842.16	38,127.00	29,295.00	29,295.00
RETIREE HEALTH INSURANCE						
60-961-542-0100	0.00	331,491.00	337,406.52	334,155.00	351,038.00	351,038.00
DEBT SERVICE-I PRINCIPAL						
60-961-542-0102	133,376.05	132,676.00	126,760.24	120,012.00	113,129.00	113,129.00
DEBT SERVICE-ADMIN FEES						
60-962-318-0000	1,923.75	2,800.00	1,092.59	2,800.00	2,800.00	2,800.00
CONTRACTED SERVICES						
60-962-320-0100	3,707.74	20,000.00	0.00	7,000.00	5,000.00	5,000.00
EQUIP OPERATION/MAINT-GENERA						
60-962-321-0100	906.46	1,000.00	398.30	1,000.00	1,000.00	1,000.00
REPAIRS & MAINT-BUILDING						
60-962-323-0000	92.01	600.00	276.09	600.00	600.00	600.00
MATERIALS & SUPPLIES						
60-962-324-0000	741.62	800.00	1,389.39	800.00	1,500.00	1,500.00
TELEPHONE						
60-962-327-0000	662.36	1,000.00	856.69	1,000.00	1,000.00	1,000.00
BUILDING HEAT						
60-962-328-0000	146.44	150.00	99.60	150.00	150.00	150.00
WATER						
60-962-329-0000	9,401.95	15,000.00	9,084.36	12,000.00	12,000.00	12,000.00
ELECTRICITY						
60-962-331-0000	0.00	0.00	0.00	0.00	0.00	0.00
DEPARTMENT EQUIPMENT						

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
60-964-318-0000	23,912.72	13,000.00	7,946.06	13,000.00	13,000.00	13,000.00
60-964-320-0100	0.00	15,000.00	153.24	60,000.00	15,000.00	15,000.00
60-964-321-0000	0.00	3,000.00	202.12	2,000.00	2,000.00	2,000.00
60-964-321-0100	325.00	1,500.00	121.96	1,500.00	1,500.00	1,500.00
60-964-321-0200	10,399.08	45,000.00	4,499.62	52,200.00	56,000.00	56,000.00
60-964-323-0000	2,124.62	4,000.00	1,437.73	4,000.00	4,000.00	4,000.00
60-964-324-0000	1,379.41	1,200.00	1,201.70	1,400.00	1,400.00	1,400.00
60-964-329-0000	25,064.01	15,000.00	15,415.94	15,000.00	15,000.00	15,000.00
60-964-331-0000	49.47	52,000.00	51,305.49	2,000.00	2,000.00	2,000.00
60-964-542-0100	0.00	12,191.00	12,190.89	12,435.00	12,684.00	12,684.00
60-964-542-0102	-237.30	4,544.00	4,544.59	4,301.00	4,053.00	4,053.00
60-965-101-0000	48,003.42	59,886.00	61,984.63	71,517.00	64,590.00	72,930.00
60-965-210-0000	3,683.36	4,582.00	4,624.29	5,466.00	4,941.00	5,579.00
60-965-220-0000	0.00	0.00	414.86	3,456.00	8,265.00	11,984.00
60-965-220-0100	0.00	0.00	0.00	-419.00	-1,240.00	-1,773.00
60-965-225-0000	0.00	0.00	360.86	674.00	1,691.00	2,008.00
60-965-230-0000	0.00	0.00	92.52	257.00	596.00	887.00
60-965-240-0000	0.00	0.00	9.52	88.00	227.00	262.00
60-965-250-0000	0.00	0.00	0.00	5,286.54	692.00	366.00
60-965-260-0000	3,595.19	4,790.00	4,727.49	5,716.00	5,167.00	5,743.00
60-965-270-0000	0.00	0.00	18.72	4.00	8.00	9.00
60-965-300-0000	14,452.00	14,181.00	12,296.79	0.00	0.00	
60-965-311-0000	37.29	800.00	0.00	800.00	800.00	800.00
60-965-312-0000	150.07	400.00	116.37	400.00	400.00	400.00
60-965-313-0000	58.08	200.00	17.50	200.00	200.00	200.00
60-965-315-0000	504.91	400.00	245.23	400.00	500.00	500.00

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Town of Hartford

	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2019 Dept Req	2019 Town Manager
	As of June	As of June	As of June			
60-965-318-0000	7,129.98	4,500.00	2,319.87	5,000.00	6,540.00	6,540.00
CONTRACTED SERVICES						
60-965-320-0000	0.00	500.00	107.30	500.00	500.00	500.00
EQUIP OPERATION/MAINT-OFFICE						
60-965-322-0000	2,309.44	2,475.00	1,745.09	2,475.00	2,475.00	2,475.00
POSTAGE						
60-965-323-0000	642.55	1,000.00	722.89	1,000.00	1,000.00	1,000.00
MATERIAL & SUPPLIES						
60-965-324-0000	927.86	800.00	666.81	1,000.00	1,000.00	1,000.00
TELEPHONE						
60-965-330-0000	20.00	1,000.00	0.00	500.00	500.00	500.00
OFFICE EQUIPMENT						
60-965-418-0100	0.00	0.00	94.40	2,364.00	5,114.00	5,114.00
RETIREE HEALTH INSURANCE						
60-965-540-0000	0.00	0.00	16,275.47	79,400.00	60,000.00	45,000.00
Reimbursable - Mapping project						
60-965-543-0100	290,000.00	0.00	0.00	0.00	384,000.00	384,000.00
CAPITAL OUTLAY - IMPACT FEES						
60-965-544-0000	40,938.00	42,000.00	42,000.00	31,090.79	31,000.00	31,000.00
CAPITAL RESERVE						
60-971-323-0000	0.00	0.00	0.00	556.00	0.00	0.00
MATERIALS & SUPPLIES						
Wastewater Fund Total	1,494,995.40	1,695,780.00	1,453,329.71	1,756,400.00	2,115,541.19	2,111,528.19
Quechee Wastewater Fund						
65-811-323-0301	0.00	0.00	0.00	3,360.00	3,360.00	3,360.00
SAFETY WELLNESS - EQUIPMENT						
65-963-101-0000	147,966.46	176,964.00	147,923.72	176,858.00	192,075.00	191,333.00
SALARIES						
65-963-120-0000	21,961.69	25,750.00	22,076.10	25,750.00	25,750.00	25,750.00
OVERTIME						
65-963-210-0000	13,222.20	15,661.00	12,414.26	15,501.00	16,664.00	16,607.00
TOWN FICA						
65-963-220-0000	0.00	0.00	2,212.56	11,624.00	31,700.00	35,900.00
BC/BS						
65-963-220-0100	0.00	0.00	0.00	-1,744.00	-4,755.00	-5,385.00
HEALTH INS(EMPLOYEE SHARE)						
65-963-225-0000	0.00	0.00	1,398.60	12,050.00	5,583.00	6,325.00
HRA/CHOICECARE CARD						
65-963-230-0000	0.00	0.00	442.02	912.00	2,841.00	3,067.00
DENTAL						
65-963-240-0000	0.00	0.00	50.58	476.00	918.00	918.00
LIFE INSURANCE						
65-963-250-0000	0.00	0.00	0.00	14,976.78	14,387.00	16,733.00
WORKERS COMP						
65-963-260-0000	12,093.98	14,426.00	11,662.00	13,324.00	15,571.00	15,002.00
RETIREMENT						
65-963-270-0000	0.00	0.00	67.55	20.00	30.00	33.00
AD&D						

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Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
65-963-300-0000	46,307.00	37,858.00	41,005.01	0.00	0.00	
Allocated health care costs						
65-963-311-0000	48.00	300.00	0.00	300.00	300.00	300.00
TRAVEL & MEETINGS						
65-963-313-0000	0.00	200.00	218.75	200.00	200.00	200.00
MEMBERSHIP DUES						
65-963-315-0000	356.25	1,000.00	1,152.00	500.00	1,200.00	1,200.00
RECRUITMENT & TRAINING						
65-963-317-0000	3,767.50	8,000.00	3,245.00	8,000.00	8,000.00	8,000.00
PERMITS & LICENSES						
65-963-318-0000	44,940.51	38,000.00	25,701.35	46,200.00	46,200.00	46,200.00
CONTRACTED SERVICES						
65-963-319-0000	2,768.60	8,935.00	3,019.47	8,935.00	8,935.00	8,935.00
EQUIPMENT OPERATION-GAS						
65-963-320-0000	0.00	500.00	29.99	500.00	500.00	500.00
EQUIP OPERATION/MAINT-OFFICE						
65-963-320-0100	7,685.89	14,400.00	8,446.07	14,400.00	14,400.00	14,400.00
EQUIP OPERATION/MAINT-GENERA						
65-963-320-0200	0.00	500.00	0.00	500.00	500.00	500.00
EQUIP OPERATION - JOURNAL						
65-963-321-0000	3,192.80	4,000.00	1,178.17	4,000.00	4,000.00	4,000.00
REPAIRS & MAINT-VEHICLES						
65-963-321-0100	1,119.74	5,500.00	4,618.92	4,000.00	5,000.00	5,000.00
REPAIRS & MAINT - BUILDING						
65-963-321-0200	-4.91	1,000.00	0.00	2,000.00	5,000.00	5,000.00
REPAIRS & MAINT - MAINS						
65-963-323-0000	3,316.30	5,000.00	5,600.69	3,500.00	5,000.00	5,000.00
MATERIALS & SUPPLIES						
65-963-324-0000	1,914.01	2,400.00	892.28	2,400.00	2,000.00	2,000.00
TELEPHONE						
65-963-326-0000	4,143.03	4,700.00	5,094.42	5,000.00	3,490.00	3,490.00
UNIFORMS PURCHASE/LEASE						
65-963-327-0000	11,235.34	11,000.00	6,550.61	11,000.00	11,000.00	11,000.00
BUILDING HEAT						
65-963-328-0000	205.92	400.00	196.33	400.00	400.00	400.00
WATER						
65-963-329-0000	35,707.09	47,000.00	40,143.37	47,000.00	47,000.00	47,000.00
ELECTRICITY						
65-963-331-0000	1,034.60	2,500.00	571.99	2,500.00	2,500.00	2,500.00
DEPARTMENT EQUIPMENT						
65-963-340-0000	8,850.25	23,000.00	12,251.65	23,000.00	23,000.00	23,000.00
CHEMICALS						
65-963-418-0000	0.00	0.00	0.00	5,877.00	5,877.00	5,877.00
PROPERTY & LIABILITY INSURANCE						
65-963-418-0100	0.00	0.00	1,651.25	19,557.00	21,222.00	21,222.00
RETIRE HEAL INSURANCE						
65-963-542-0100	5,422.81	1,868.00	1,867.50	0.00	0.00	
DEBT SERVICE - INTEREST						
65-963-542-0101	0.00	75,000.00	75,000.00	0.00	0.00	
DEBT SERVICE - PRINCIPAL						
65-963-542-0200	0.00	233,814.00	233,813.78	241,958.00	246,798.00	246,798.00
DEBT SERVICE - PRINCIPAL						

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
65-963-542-0202	91,512.64	93,582.00	93,581.96	85,438.00	80,599.00	80,599.00
65-964-318-0000	38,030.65	58,000.00	17,192.12	57,000.00	117,000.00	117,000.00
65-964-320-0100	1,932.68	3,000.00	957.28	3,000.00	3,000.00	3,000.00
65-964-320-0200	0.00	200.00	0.00	200.00	1,000.00	1,000.00
65-964-321-0200	6,169.80	19,000.00	31,136.41	19,000.00	40,000.00	40,000.00
65-964-323-0000	655.61	500.00	1,360.07	500.00	500.00	500.00
65-964-324-0000	467.77	0.00	712.05	500.00	800.00	800.00
65-964-329-0000	16,776.29	20,000.00	22,868.54	20,000.00	23,000.00	23,000.00
65-964-331-0000	840.98	52,000.00	50,055.52	2,000.00	2,000.00	2,000.00
65-964-331-0100	0.00	0.00	0.00	18,000.00	18,000.00	18,000.00
65-964-542-0100	0.00	17,528.00	17,527.62	17,878.00	18,236.00	18,236.00
65-964-542-0102	6,591.33	6,534.00	6,534.05	6,184.00	5,826.00	5,826.00
65-965-101-0000	39,958.89	53,800.00	55,666.35	64,946.00	71,121.00	79,413.00
65-965-210-0000	3,251.26	4,116.00	4,122.31	4,987.00	5,441.00	6,075.00
65-965-220-0000	0.00	0.00	468.23	14,031.00	9,050.00	12,770.00
65-965-220-0100	0.00	0.00	0.00	-1,830.00	-1,358.00	-1,891.00
65-965-225-0000	0.00	0.00	2,979.56	7,258.00	1,829.00	2,145.00
65-965-230-0000	0.00	0.00	97.86	2,196.00	642.00	933.00
65-965-240-0000	0.00	0.00	9.60	400.00	258.00	292.00
65-965-250-0000	3,559.00	0.00	0.00	4,800.81	356.00	320.00
65-965-260-0000	3,175.23	4,303.00	4,182.18	5,215.00	5.69	6,262.00
65-965-270-0000	0.00	0.00	17.67	17.00	9.00	10.00
65-965-300-0000	9,997.00	13,642.00	9,010.33	0.00	0.00	
65-965-311-0000	37.29	300.00	0.00	300.00	300.00	300.00
65-965-312-0000	124.75	100.00	50.32	100.00	100.00	100.00
65-965-313-0000	93.08	100.00	17.50	100.00	100.00	100.00

2019 - Budget

Town of Hartford

	2016	2017	2017	2018	2019	2019
	Actual	Budget	Actual	Budget	Dept Req	Town Manager
	As of June	As of June	As of June			
65-965-315-0000	504.91	300.00	5.23	1,000.00	1,000.00	1,000.00
65-965-318-0000	8,207.67	2,000.00	3,246.10	2,000.00	4,540.00	4,540.00
65-965-320-0000	0.00	300.00	107.30	300.00	300.00	300.00
65-965-321-0100	0.00	200.00	0.00	200.00	0.00	_____
65-965-322-0000	1,873.71	2,000.00	1,716.19	2,000.00	2,000.00	2,000.00
65-965-323-0000	1,237.24	1,000.00	900.77	1,000.00	1,000.00	1,000.00
65-965-324-0000	247.33	300.00	347.01	300.00	400.00	400.00
65-965-330-0000	20.00	300.00	0.00	300.00	300.00	300.00
65-965-418-0000	11,277.62	11,968.00	9,739.19	13,070.00	6,464.55	6,464.55
65-965-418-0100	0.00	0.00	186.82	2,364.00	5,114.00	5,114.00
65-965-543-0000	0.00	0.00	5,634.84	79,700.00	280,000.00	265,000.00
65-965-543-0100	170,000.00	0.00	0.00	0.00	0.00	_____
65-965-544-0000	52,156.00	54,000.00	54,000.00	36,000.00	0.00	_____
Quechee Wastewater Fund Total	845,953.79	1,178,749.00	1,064,926.97	1,195,289.59	1,465,579.24	1,475,073.55
Grand Total:	4,171,772.67	7,531,554.00	6,080,802.70	5,740,513.22	7,273,617.24	7,293,014.60



***Report of the
Town Officers
&
Department Heads
That Serve
Hartford***

EMPLOYEE SERVICE PROGRAM

The Employee Service Program, adopted in 1978 by the Board of Selectmen, awards employees and recognizes officials for service to the Town. Plaques and savings bonds are awarded based on the number of years a person has been employed by the Town. These awards were previously presented at an Annual Awards Banquet which was held during the month of December. However, the banquet expense was removed from the budget beginning July 1, 2009. This year an employee Holiday dinner was held in December and awards were given to the following 2017 honorees:

Pat Stark, Listers/Assessor's Dept.	30 years	Rebecca Stearns, Communications Dept.	15 years
Thomas Coates, Public Works Dept.	30 years	John Smith, Public Works Dept.	15 years
Christopher Dube, Fire Dept.	25 years	Scott Smith, Communications Dept.	10 years
David Shropshire, Fire Dept.	20 years	Mike Tidwell, Fire Dept.	10 years
Matt Osborn, Planning Dept.	20 years	Wanda Stockman, Public Works Dept.	10 years
Clayton Whitmarsh, Public Works Dept.	15 years	Shawn Hannux, Fire Dept.	10 years
Ronald Tetreault, Public Works Dept.	15 years	Evan Eccher, Public Works Dept.	10 years

FIRE DEPARTMENT

Another busy and productive year in the Fire Department. Although the term "Fire Department" does not accurately describe what agencies are responsible for in the 21st Century. The more accurate term is an All Hazards Department. The Fire Department handles all types of emergencies throughout the year but also are responsible for public education, fire prevention and enforcement. The demands for service continue an upward trend each year. The department responded to 1,918 calls for service during the 2016-17 fiscal year. Members of the staff completed 6,215 hours of professional training, conducted 580 building inspections and participated in 117 public education events/activities.

The staff of the fire department also had some noteworthy accomplishments. Lieutenant Norman Mariotti received his Fire Officer designation. The designation is a voluntary program to recognize individuals who demonstrate their excellence in seven measured components. Firefighters Christian Henault and Ian Duffy became licensed Paramedic's. After completing 16-months of educational training they attained the students in the program receiving the Academic Achievement Award and the Clinical Achievement Award.

After a thorough promotional process two members were promoted in rank. David Shropshire joined the department in 1997 and earned the rank of Captain. William Laliberty joined the department in 2009 and earned the rank of Lieutenant.



Christian Henault & Ian Duffy

In October the department received the delivery of a new fire engine. Engine 4 was purchased from E-One in Ocala, FL. The 2017 Typhoon engine replaces a 1999 Tanker. Engine 4 becomes the primary response vehicle out of the Headquarters station located on the VA Cutoff Road. It carries 1000 gallons of water, firefighting hose and equipment, vehicle extrication equipment and a variety of all hazard mitigation tools. The engine was custom manufactured as is most fire apparatus and ordered nearly a year ago. The engine was purchased using reserve funds from the fire reserve account.



Lieutenant Norman Mariotti



Lieutenant William Laliberty



Captain David Shropshire

The department is a 24 hour/7 days a week/365 days a year operation. I encourage you to stop in at any time to meet the staff and see the equipment our town is fortunate to have available. We are grateful for your continued support.

Sincerely,
Scott D. Cooney, Fire Chief

HEALTH OFFICER REPORT

The Hartford Health Officer spent hundreds of hours responding to health complaints in Fiscal Year 2016. These calls mostly concern violations of the Vermont Rental Housing Health Code, and resulted in inspections for bed bugs, mold, chipping lead paint and household trash. Most of these public health concerns were resolved through voluntary compliance by the responsible parties.

The Hartford Health Office was also proactive in preventing bites from animals infected with rabies. Any wild animal who is acting strangely should be reported to the Town Health Officer, the Town Animal Control Officer or the Hartford Police Department.

To find out more about the provisions of the Vermont Rental Housing Health Code, tenants and landlords may refer to the "Information Handbook for Tenants & Landlords" available online:
http://healthvermont.gov/regs/Rental_Housing_Code.pdf

Landlords should also consider having their apartments inspected by the Town Health Officer before new tenants move in. Confirmation of compliance with the Vermont Rental Housing Health Code can help avert potential future issues related to code compliance. Mobil Home parks should also be aware of the Vermont codes for water drainage and trees that can harm property and humans.

You may reach the Health Officer at (802)591-3978 or (802)295-9353.

Brett Mayfield, Health Officer

ASSESSOR'S REPORT

The Assessor's office performed a town-wide reappraisal for the 2017 grand list year, 2017-18 tax year. The last reappraisal took place in 2007, ten years ago. A lot has changed with the sales market, cost of goods and the economy. We are mandated by the state to be at 'Fair Market' value. In order to achieve this the information and tools were brought up to today's information and standards.

To achieve this we hired Vision Governmental Solutions Inc. to work with the Assessor's office to gather and review data, analyze and assess values to all properties in the town. This included a review of every property card; an interior/exterior inspection; analyzation of sales data, creating new cost tables for buildings and a land schedule as well as assisted with appeals. The public was very supportive and cooperative with this process and we thank you. Good information = A Good Grand List.

In addition to the reappraisal activity, property pictures were updated, a review of all issued building permits, property transfers and miscellaneous corrections were made.

As a result of the revaluation, the aggregate grand list values dropped by less than ¼ of a percent. There are 6752 total parcels in the town of which 5472 are taxable, 199 are non-taxable, and 1081 are contiguous parcels therefore listed as part of other parcels. We have grown by 19 parcels. There are 65 veteran exemptions, 64 parcels in current use, and 26 special exemptions. For the appeals, there were 200 pre-grievance meetings, 120 Grievance appeals, 18 Board of Civil Authority (BCA) appeals and 6 state level appeals.

The office would like to acknowledge the retirement of Patricia Stark. Pat has been a fixture in the assessor's office for over 30 years. We all came to depend on Pat's historical knowledge of the town and to help with many different things or just about anything over the years. We wish her well in her new endeavors.

We would like to welcome our new Assistant Assessor, Cristina Tardie. Cristina began November 6th. She will be assisting in all aspects of the office, including appraising and assessing values for all town real property.

The website continues to improve as we strive to make more information available. This year we added the office version of the Vision parcel card. The Grand List is now available online in a searchable format as well as tax rate information, tax rate history, etc., the Revaluation News was added to keep you up to date with where we are in the process as well as other information at your fingertips! If there is anything you would like to see posted, please let us know at listeners@hartford-vt.org.

Please remember as taxpayers that everyone is to file the Homestead Forms ***annually with your income taxes***. In order to receive a state aid credit to assist with your property taxes you must also file the IN 144 form as well the HS 122. **This should be done with your Income Tax Return or on-line at <http://tax.vermont.gov/property-owners/homestead-declaration>**. **If you qualify as a resident and do not file, you will not be eligible to receive a Property Tax Adjustment (State Aid Credit)**. Also, note that if there is any change in a business or rental use of your property, make sure to include this information with your filing. If the Homestead Value of your property does not equal the total assessment and you have no business or rental use of your property, please let us know.

We welcome any questions, concerns or comments regarding assessment. Assessment information is also available through the VISION website at <http://gis.vgsi.com/hartfordvt/>. If for any reason you do not want your assessment information displayed on the website, you must notify us in writing.

<u>Listers</u>	<u>Assessor</u>	<u>Assistant Assessor</u>
John Clerkin	Michelle Wilson	Cristina Tardie
Kevin Stuart		
Michelle Wilson		

PARKS AND RECREATION

Our purpose at Hartford Parks & Recreation is to serve the needs of the community through quality parks and facilities and by offering lifelong learning through recreational and cultural programs.

The Hartford Parks & Recreation Department is a Nationally Accredited Agency and was the first Agency in Vermont to become accredited 15 years ago. We take pride in our vision and work hard to be one of the most dynamic and highly regarded agencies in New England. The Department oversees 18 park and recreation facilities for the community to enjoy, from nature trails, outdoor fields, courts and open green spaces along with the Wendell A. Barwood Arena and Sherman Manning Pool.

We provide the natural landscape and recreation facilities for the community to get in touch with nature, keep healthy and active through parks and play, and connecting with each other as a community through our special events and programs. In addition to our great parks and facilities, the Department oversees a wide variety of recreation and sport programs and activities to provide something for everyone. The Department also manages the White River Junction Welcome Center and oversees town owned cemeteries and the West Hartford Library Community Center.

Facilities by the Numbers - The Department issues permits for various park functions and uses. Permits are used to track park usage such as attendance for events and the number of scheduled uses of our parks system. Permits do not show leisurely use of parks and facilities but provides working data related to community and group usage throughout the course of a year.

Number of park reservations issued in FY 2017 - 116

Estimated number of attendance for issued park permits in FY 2017 - 24,470 (does not include school or internal rec. programs. Attendance based on permit application data that is supplied by applicant)

Wendell A. Barwood Arena Hours and Usage – 1,074 hours of seasonal usage/ 3,293 Attendance for (Skate Pass Usage, Public Skate Daily, Stick & Puck Pass/Daily, Lunchtime Hockey)

Individual Skate Rentals – 303

Sherman Manning Pool Visitation: 2,192

Facilities and Parks - Our goal at Hartford Parks & Recreation is to keep our parks and facilities clean, safe and enjoyable for all residents and visitors today, tomorrow, and for many years to come. Through our parks and facilities, we are committed to protecting open space, connecting the community to nature and ensuring all residents have access to the benefits of our parks and recreation services.

In addition to maintaining our parks and open spaces, the Department preps and prepares athletic fields for games throughout the spring, summer and fall. Grooming and lining fields for baseball, softball, soccer, field hockey, lacrosse and flag football. The summer season was a difficult transition as the Department staffing levels were limited due to staff departures. Despite the low staffing levels, the department was able to maintain maintenance expectations for park grounds. Projects were scaled back but consisted of preparations for the installation of a new swing set at Clifford Park, continued sport field fertilization programs, restoration of Kilowatt North and South shoreline with the assistance of the Department of Public Works. Installation of benches at Kilowatt South. The crew also focused on a new method of weed control on pathways by using a 20% vinegar solution, salt and soap that appeared to hold down the weeds within pathways and parking areas.



Volunteers, Community Partnerships, Programs and Affiliations - Parks & Recreation works closely with many groups, organizations and business to make Hartford a better place to live, work and play. Hartford Parks & Recreation encourages you to get involved and make an immediate impact in our community through volunteerism.

In FY 2017

Number of volunteers during FY 2017 - 228 Volunteers (Youth/Adult Athletics, Special Events, Boards & Commissions)

Estimated number of volunteer hours served over 2017 – 3,558 Hours

Estimated volunteer per/hour cost for 2017 - \$24.14(Corporation for National and Community Service)

Total volunteer value of service to Parks & Recreation in 2017- \$85,890.12

Our Community Partners in FY 2017 - *Bugbee Senior Center-Covered Bridges Half Marathon-Friends of Engine 494-Friends of Hartford Track-Greater Hartford Youth Football Association-Great River Hydro-Green Mountain Railroad-Hartford Area Hartford Area Chamber of Commerce-Quechee State Park-Hartford Baseball/Softball Association-Hartford Boy Scouts (Eagle Scouts Projects)- Hartford Garden Friends-Friends of Dewey's Mill Pond-Hartford Hoops Foundation-Hartford Libraries-Hartford Community Coalition-Hartford Public Safety (Police & Fire)-Hartford Department of Public Works-Waste Water and Water Departments-Hartford Career Fire Fighter Association-Hartford School District-Hartford Soccer Club-Hartford Special Olympics-Hartford Tree Board-Hartford Youth Lacrosse Club-Quechee & White River Community Gardens-Quechee Garden Club-Quechee Lakes Land Association & Quechee Recreation-The Family Place-The Haven-LISTEN-Trans Canada-U.S. Army Corps of Engineers-Upper Valley Aquatic Center-Upper Valley Community Tennis Association-Upper Valley Food Co-op-Upper Valley Hockey Association-Upper Valley Trails Alliance-Upper Valley Recreation Association-Windsor County Board of Realtors-Watson Upper Valley Dog Park Supporters-White River Partnership-White River Rotary Club – Members Advantage Credit Union- Springfield Buick GMC.*

The Parks & Recreation Department is affiliated with several professional organizations. They are: *Hartford Area Chamber of Commerce, National Recreation & Park Association, Vermont Recreation & Park Association, Upper Valley Recreation Association, Tree City USA, New England Sports Turf Managers Association and the National Alliance for Youth Sports.*

Arts, Entertainment, Special Events- The Department offers many seasonal special event programs throughout the year, strengthening community and enhancing the quality of life throughout the town and region.

Events included:

4 th of July Celebration	Hurricane Hill 5k/10k	Redzone 5k
Egg Scramble	Movie in the Park	Skate with Santa
New Year's Eve Skate	Youth Ice Fishing Derby	Valentine's Day Dance
Polar Express	February Family Entertainment	Summer Concert Series (10)
National Night Out	Family Stream Exploration Day	HCC Block Party
Summer Entertainment Series (3)		

Total number of events offered by the Department - 26 Event Programs

Total number of attendees - 8,000 Estimated Attendance

Recreation Programs & Sports - Hartford Parks & Recreation offers a variety of recreation programs and both youth and adult athletic leagues. Our Department is committed to leading the community to improve health and wellness through parks and recreation programs.

Number of programs offered by the Department - 272 Programs

Total number of participant registrations - 4,230 Participants

Total scholarships offered through FY17 - 47 for total of \$3,059.25*

***Scholarships funded through Brian Hanson Scholarship which raised \$7,145 in FY17. Hartford Parks & Recreation is grateful for this amazing effort to raise an incredible amount of funds appreciated by so many.**

Program Highlights:

The summer food program is a collaborative with the Parks & Recreation Department and the Hartford Community Coalition. This summer, the Program offered 80 children a healthy and nutritious breakfast and lunch each day at Camp Ventures. Summer Total: 3,120 breakfasts & lunches served to summer campers. Open food site at the Hartford Pool Monday-Friday from 1:00pm-2:00pm served hundreds of children throughout the summer.

3 popular and successful programs this past year are highlighted below.

Camp Ventures:

Held 8 weeks of Summer Camp

640 total campers served throughout the summer

16 field trips for summer campers

During the summer months, campers spent 68 hours utilizing the Sherman Manning Pool for swimming.

Total of 3,120 breakfasts and lunches served at camp

Egg Scramble:

1st Annual event held this past year at Dothan Brook School

400+ participants took part in the event along with parents and grandparents

3,500 candy and toy filled eggs used for the event.

Splash Nights at the Upper Valley Aquatic Center

Offered as a collaborative event with UVAC. For Grades 4-8

Music, Snacks, games and fun in the pool! Offered monthly and we have had 305 total number in attendance for the year.

Marketing and Communications - Our Department enjoys reaching out and engaging our residents and stakeholders about parks and recreation in the Town of Hartford. We are passionate about what we do and enjoy sharing it with you too. Our events and activities are often in the news and we post on a regular basis what's

happening at Hartford Parks & Recreation so we can keep you, our residents, informed. Sign up for Constant Contact, friend us on Facebook or link up to our Twitter feed. You will always be in the know.

Media Outlets and Distribution

Media Outlets	Distribution Method and Number of Connections
Constant Contact	2,639 active contacts Email blast goes out on Thursday of each week at approximately 5:00 p.m. for 52 connections a year. 49 percent open via mobile device, 51 percent open via desktop computer
Bulletin Boards	Posted on HPRD board, schools, WABA, pool
Valley News Calendar	Each event we do is posted on the calendar
DailyUV.com	Each event we do is posted on the calendar
Hartford Chamber of Commerce	Each flyer for events and programs is shared with the Chamber and they pick and choose what to post
Weekly Updates to News Media	Weekly updates are shared via email to 47 connections (radio, TV, Valley News, regional newspapers, calendars)
Hartford and Upper Valley ListServ	Events posted weekly to Hartford, Upper Valley groups. Other groups depending on event.
Town Schools	Flyers produced for all events are shared electronically via email to all local schools.
Facebook - HPRD	Flyers are posted when ready and on average 5 posts per-week for 260 post on average per-year. 1,396 people like the page 1,370 people follow the page
Facebook - WABA	Flyers are posted when ready and on average 2 posts per-week during season for 48 post connections. 123 people like the page 124 people follow the page 15-20 posts per week during the season (average)
CATV (Cable Access TV)	Flyers for all our events are shared for posting on CATV electronic bulletin board.
Hartfordrec.com	Current events/flyers are posted on our home page and updated 52 times or more each year.
Town of Hartford P & R Page	Parks and Recreation information is posted. Live Facebook feed is also part of the main page for constant updates
Binder	All flyers created are kept in a binder at the main office for public viewing throughout the year.
Program Guide with Seasonal Programs and Events	2,000 Programs Guides are printed for each season (Fall/Winter & Spring/Summer) totaling 4,000 Program Guides

Park & Recreation Financial Overview

Operating Expenses	\$1,110,342.85 (Includes West Hartford Library Community Center)
Department Revenue	<u>\$ 481,291.75</u>
Net Cost of P&R Services	\$ 629,051.10

- Based on Per-Capita Spending for a residential population of 10,000 residents, the Parks & Recreation Department cost **\$62.91 per person**.
- Per-Capita cost for a family of **4 residents would be \$251.64 per- year or \$0.69/day per household of 4**.

Hartford Parks & Recreation Staff

Scott Hausler, CPRP, Director
 Dylan Kreis, Parks & Facilities Superintendent
 Jay McDonough, CPRP, CYSA, Rec. Superintendent
 Justin DeCoff, Park Maintenance
 Corey Kennison, Park Maintenance
 Karen McNall, Administrative Assistant

Hartford Parks & Recreation Commission

Brett Mayfield, Chair
 Cassidy Neal, Vice Chair
 Alison Hannigan, Secretary
 Michael Vanasse, Member
 Kevin Stuart, Member
 Abigail Barman, Member
 Zachary Lenning, Member

Liaisons

Madelyn Koff, Student Liaison
 Dick Grassi, Hartford Selectboard
 Shawn Kelley, Conservation Commission

PLANNING & DEVELOPMENT SERVICES DEPARTMENT

Established in 1990, the Department of Planning & Development Services' mission is to provide efficient, supportive, and professional assistance and service to the Hartford community regarding planning, zoning, community development, housing, economic development, historic preservation, conservation, transportation, energy, and community resilience while preserving the character and uniqueness of Hartford. The Department accomplishes this by providing general and technical assistance to individuals and various commissions and community groups; reviewing and issuing building and zoning permits; analyzing and revising regulations; encouraging citizen participation; planning and designing for future development in Hartford; and providing a proactive and supportive atmosphere which fosters growth while maintaining the character and vitality of Hartford.

The Department staffs the Planning Commission, Zoning Board of Adjustment, Conservation Commission, Historic Preservation Commission, Energy Commission, WRJ Design Review Committee, Hartford Business Revolving Loan Fund Committee, and Community Resilience Organization Committee. Staff also acts as the Town's liaison to the Two Rivers-Ottauquechee Planning Commission and several local, regional and state planning, economic development, housing, historic preservation, conservation, transportation, hazard mitigation, energy and community development organizations.

Throughout Hartford, economic development continued. From July 2016 through June 2017, at least 8 existing businesses expanded the size of their buildings, 2 existing businesses relocated into other facilities in town, and 2 existing business relocated into new facilities in town. At least 14 new businesses located in town, 11 in existing spaces and 3 in new buildings. Since not all new businesses need a zoning permit, it is likely additional businesses located in Hartford that we are unaware of, particularly those involving office space. Notable projects in Downtown White River Junction included the expansion of Tuckerbox Restaurant, opening of Newberry Market and Piecemeal Pies restaurant, construction of 36 units of rental housing, early construction stage of an 80-unit assisted living facility, and groundbreaking of a mixed use commercial and affordable housing project. Town-wide, completed projects included the new Cumberland Farms building in Wilder, Dunkin Donuts building on RT 5, and the second office building on Prospect Street. Town-wide, projects approved and under construction include expansion of the Upper Valley Aquatic Center; Subaru dealership on Sykes Mt Ave; car wash and laundromat on RT 4; contractor's yard and shop on RT 14; and Waldorf School addition. Projects expected for construction in FY 2018 include a new Chevy car dealership, and a 30-unit apartment building on Sykes Mt Ave.

Highlights of Department Accomplishments - July 2016 to June 2017.

- Completed Five Year Energy Action Plan and elements of the Comprehensive Energy Action Plan.
- Completed evaluation and recommendations on parking in Downtown WRJ with consultant and community input.
- Administered VT Community Development Program (VCDP) loan for Twin Pine Housing Trust resulting in the rehabilitate/construct of 35 units of affordable rental housing at five sites in town.
- Successful week of Community Resilience workshops and events on the 5th anniversary of Tropical Storm Irene.
- Administered VCDP grant for Railroad Row LLC to construct 17 rental housing units, of which 16 are affordable to lower income residents, in a new mixed-use building at Bridge and Main Streets in Downtown WRJ.
- \$1,926,000 Tax Increment Financing (TIF) bond approved for build-out of Currier Street; N Main Street sidewalk; and engineering for sewer, water, stormwater and other improvements in Downtown WRJ.
- Hosted June 2017 statewide Downtown and Historic Preservation Conference in WRJ for over 250 participants.
- Completed construction of approximately 50% of the Currier Street TIF project.
- Town's Green-up Day, where 401 volunteers collected 4.32 tons of trash.
- Received \$305,642 grant for infrastructure improvements in Downtown WRJ.

- Implementation of 6-month Efficiency Vermont pilot project for concentrated public education/technical assistance to businesses and residents on energy improvements to their properties.
- Received State approval of the Downtown Designation renewal application for WRJ.
- Received State approval of the Village Center Designation application for Hartford Village.
- Received State approval of the Village Center Designation renewal application for Quechee Village.
- Engineering and permitting completed and construction initiated for the Lower Sykes Mt Ave sidewalk and bike lane improvement project.
- Engineering and permitting substantially completed for the Upper Sykes and RT 5 sidewalk and bike lane improvements.
- Received Efficiency Vermont Button-up grant, which allowed for marketing materials and a successful community weatherization event at the Hartford Solid Waste and Recycle Center.
- Quechee Pocket Park engineering and permitting completed; construction began.
- Received Forest Conservation Grant to update the Town Forest Management Plan.
- Completed Advent Camp Meeting Grounds Historic District Nomination for listing on the National Register of Historic Properties.
- Continued to work with development and business-related groups, such as the Green Mountain Economic Development Corporation (GMEDC), the Hartford Development Corporation, and the Hartford Area Chamber of Commerce to promote, support and assist Hartford businesses.
- Reviewed and processed 229 zoning permit applications.
- Reviewed and prepared reports on 19 applications for the Planning Commission, 22 applications for Zoning Board of Adjustments, and 40 Administrative Amendments to existing site plans and/or conditional use permits in lieu of public hearings.
- Worked with 24 property owners to come into compliance with Town regulations.
- Worked on appeals of decisions by the Zoning Administrator, Planning Commission and Zoning Board of Adjustment.

I would like to take this opportunity to welcome our new energy coordinator, Geoff Martin, thank department staff Jo-Ann Ells (Zoning Administrator), Matt Osborn (Planner), and Brenda Lamphere (Administrative Assistant), and the volunteer members of our various Boards, Commissions and Committees, whose dedication and professionalism make it possible for this department to fulfill its mission and provide quality service to the Hartford community.

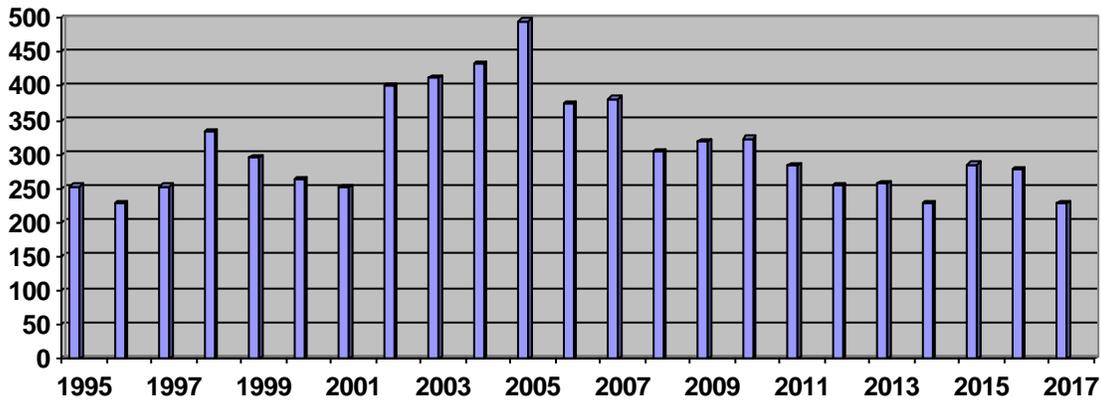
Lori Hirshfield, Director, Department of Planning and Development Services



Zoning/Building Permits

Two hundred twenty nine (229) zoning permits were issued in fiscal year 2017. Following is a summary of permits issued over the past five years by category:

	<u>FY2013</u>	<u>FY2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY2017</u>
Administrative Approval	43	38	64	50	40
Accessory Structure	54	34	37	55	47
Accessory Apartment	3	4	3	2	2
Agricultural	3	1	1	5	1
Commercial Addition/Alteration	14	19	19	14	8
Commercial Structure	5	2	2	2	5
Commercial Use	13	14	14	14	13
Deck	23	31	37	26	17
Garage	14	12	10	9	11
Home Occupation/Business	2	3	0	2	2
Multi-family Dwelling	1	0	0	1	0
Planned Development	1	0	0	1	1
Planned Development Amd.	0	0	0	3	1
Pool	0	1	2	0	2
Residential Addition	33	27	34	40	25
Subdivision	10	6	8	5	6
Single Family Dwelling	11	14	10	9	21
Sign	17	12	25	26	13
Site Plan Amendment	5	8	14	10	9
Site Work	5	0	4	4	5
Two-Family Dwelling	0	1	1	0	0
Total	257	227	285	278	229



A zoning permit is required prior to any land development in the Town of Hartford. Land development is defined as “the division of a parcel into two or more parcels; the construction, reconstruction, conversion, structural alteration, relocation or enlargement of any building or structures; excavation in excess of 20 cubic yards of material per year or filling in excess of 200 cubic yards per year; any change in use of any building or other structure, or land, or extension of prior use.”

Once a complete zoning permit application is submitted, it is reviewed and a decision is rendered within 10 business days. The State of Vermont requires a fifteen-day appeal period once an application is approved before the permit is effective and issued. Once a zoning permit is issued, work must be started within six months and be completed within two years of the date of issue or the zoning permit will become null and void. One six-month extension to both time periods may be granted by the Planning Commission prior to the start or completion dates.

You can reach the planning staff at (802) 295-3075 with any permitting questions.

Hartford Police Department & Emergency Communications Center

Thank you for your interest in the Hartford Police Department & Emergency Communications Center. We are ever grateful for the committed support of our many public, private and non-profit partners as we share in the ever challenging work of securing our local quality of life. It is through these collaborative efforts that the Town of Hartford was recognized by The National Council for Home Safety & Security this year as the 2nd Safest City in Vermont. This achievement and our many other successes would not be possible without the tireless efforts of our emergency communications specialists and police officers.

During this past year, I was pleased to recognize Communications Specialist III Martha Morse as our Employee of the Year. In addition to answering and dispatching over 4400 calls on behalf of police, fire and ambulance personnel serving numerous east-central Vermont communities, including 1,690 911 calls for emergency service, Martha serves as the Computer Aided Dispatch and Public Safety Records Management System Administrator. With over 29 years of experience as a public safety telecommunicator, Martha is a recognized leader among her peers and is routinely the first point of contact for public safety officials throughout the region. In her role as Spillman Administrator, Specialist Morse also has responsibility for collating crime statistics, quality control checking and preparing monthly reports for submission to the State of Vermont and Federal Bureau of Investigation in accordance with the stringent requirements of the National Incident Based Reporting System (NIBRS).



*Martha Morse,
Employee of the Year*

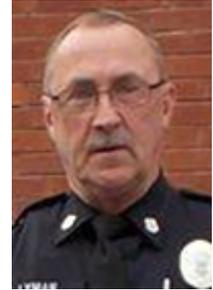


*Eric Clifford, Police
Officer of the Year*

Police Officer of the Year, Eric J. Clifford has served since 2008 as a Police Officer, a Field Training Officer (FTO), and most recently as a Drug Detection Canine Handler. A tenacious investigator, Officer Clifford has applied his experience and advanced training in Highway Interdiction, Rural Drug Investigation and Roadside Impaired Driving Enforcement to deploy Canine Dozer in support of initiatives targeting the growing opiate abuse epidemic. Together, the team is credited with countless arrests and recoveries of illicit drugs. Also an ambassador for the Town and police profession, Officer Clifford is a regular visitor to Town Neighborhoods, events and schools. Officer Clifford also frequents the HARP School with K-9 Dozer to interact with students on the Autism Spectrum after having learned of the positive impact dogs have on learning. Described by his supervisor as personable and caring, Officer Clifford was commended by a motorist for whom he'd purchased a tank of gas after finding their car stranded while patrolling.

A reminder of the larger role of law enforcement in today's society, Police Officers Eric Clifford, along with Mitch Cable and Fred Peyton were recognized with a Certificate of Merit for their life saving application of CPR on a man who had overdosed and was found afterward in cardiac arrest and unresponsive behind the wheel of his truck along Route 5 at Sykes Mountain Avenue in mid-January. Sergeant Jason Pedro and Police Officer Simon Keeling were also recognized with a Certificate of Merit for their decisive actions during November in locating, freeing and reestablishing the airway of an unresponsive man in crisis found hanging from a makeshift noose at a local motel. The lifesaving actions of these police officers are a credit to them each as individuals, and the entire police profession, serving as an example of our role as guardians.

We also had the honor of presenting Sergeant Tom Lyman with a Chief's Salute at his retirement celebration this past July, which brought community members, government leaders and police from each corner of the Upper Valley. Tom retired after serving as a Hartford Police Officer for nearly 43 years. During his career, Sergeant Lyman was recognized for his selfless, lifesaving efforts after he entered a burning car to free a trapped motorist during 1983, and later for his keen investigative efforts and teamwork in locating the victim in a domestic related kidnapping in 1994. Humble and kind, Tom is best known for his empathy, patient understanding, and grassroots partnerships with residents and business owners. He is credited with fostering the spirit of community policing and public trust.



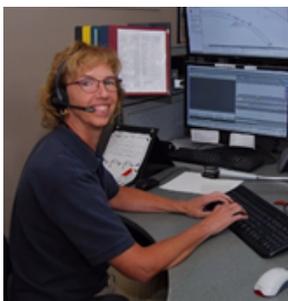
*Sergeant Tom Lyman,
Retired*



We are fortunate to enjoy a tremendous working relationship with the Vermont State Police, and our close neighbors at the Norwich and Lebanon Police Departments. On January 20th, police officers from these agencies assisted the Hartford Police Department in the Service of Search and Seizure Warrant's on rooms at a local motel suspected of being used as a base of operations for heroin distribution and the drug-related robbery of at least two local convenience stores. The joint effort resulted in three immediate arrests, the seizure of significant quantities of heroin, and eased community fears after investigators recovered evidence linking the arrestees to the recent robberies. To assist with the investigation of similar crimes, the Police Detective Sergeant has been assigned to

the Vermont State Police, Southern Regional Drug Task Force several times this past year. This atmosphere of collaboration among our allied law enforcement agencies is a hallmark of professional policing and imperative in securing the health and safety of our region. We were honored to be recognized this past year for our professional and community based collaborative policing practices by the White River Junction Rotary Club.

An example of community policing and problem solving in action, for the second year in a row Police Chaplain Dale Pushee coordinated clean-up efforts along Maple Street in Hartford Village as part of the Riverbank Church "Serve Day" during July. In addition to Riverbank parishioners, the Police Department was joined by staff and residents of the Dismas House to clear overgrown vegetation from sidewalks and streetlights, collect and dispose of roadside litter, weed and mulch public flowerbeds, and cover-up graffiti. The Riverbank Church has been a steadfast community supporter and again joined the Police Department's "National Night Out Against Crime," which was hosted at Kilowatt South Park during August. The White River Junction Co-op sponsored the Police Department's first "Coffee with a Cop" event during September, which was well attended.

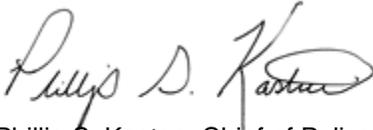


*Mary Kent,
Communication Specialist II*

In addition to informal communications with residents during events like "Coffee with a Cop" and "National Night Out Against Crime," staff in our Emergency Communications Center continue to enroll residents in the "VT-Alert" emergency notification service. A voluntary process, there is no charge for individuals wishing to enroll at www.vtalert.gov for emergency text and email notifications from emergency managers on weather emergencies, significant roadway hazards or other critical incidents. Based in part on recommendations from our work with a Dartmouth College Consumer Neuroscience class this past fall, we also look forward to implementing improvements to the Police Department Web page in the coming year, and the increased sharing of information using new media.

Inasmuch, we are committed to addressing public safety needs in a fair, professional and responsive manner. Through honest feedback and strong partnerships between our staff, local government, the community and our allied criminal justice and public safety partners, we will continue to realize a high quality of life and preserve our low rate of serious crime as we move forward together. To this end, I hope that like myself, you are proud of our personnel and their tireless efforts in support of our community and public safety.

Sincerely,



Phillip S. Kasten, Chief of Police
Town of Hartford, Vermont

PUBLIC WORKS DEPARTMENT
HIGHWAY DIVISION

The highway division is responsible for the maintenance of 140 miles of paved and gravel roads and 10 miles of sidewalks. This year the division has replaced or improved several culverts, that had been identified in an inventory of the Towns culverts for the need to be replaced or have had other type of maintenance work completed to make them function correctly.

The Highway crew worked on completing repair to several roads washed out in the July 1st storm event, Hathaway Road was impassable by vehicle. We rented a dozer from Nott's Excavating and roughed in a road for the local residence to use and allow fire equipment to travel in case of an emergency. The road now has been restored, culverts replaced and slopes stabilized for the upcoming winter season. We also experienced damage to Dothan Road, Podunk Road, Tigertown Road, Wildlife Road, Quechee W. Hartford Road, Handy Road and several other areas had culvert plugged by debris. The Highway department would ask home owner to check their driveway culvert for blockages. We also encourage owners not clean their lawns (leaves and or grass clippings) into the drainage ditches, as these material can cause a plugged ditch or buildup in front of the culvert and washout the road or your driveway. We would also recommend that if your driveway culvert is 15 to 20 or more years old, have someone check the culvert condition. If the culvert is failing have it replaced before you have to repair your driveway from a culvert failure.

The Department continues to pave, changes culvert and gravel roads as part of daily maintenance. We also have been part of the Currier Street improvements to the street and parking area by Northern Stage and the VFW, sidewalk improvements on Sykes Mountain Avenue, continued planning for the Sykes Mt. Avenue Roundabout, and in the construction of the new Quechee Pocket Park.

The Department would like to welcome Ben Lynds to the highway staff, Ben has passed his CDL A license within a month after his 21st birthday, congratulation Ben.

SOLID WASTE FACILITY

The Town of Hartford operates the Solid Waste/Recycling Transfer Center at 2590 North Hartland Road. The facility also includes a Construction and Demolition (C&D) transfer facility. This Town facility is open to the five villages in the Town of Hartford and the ten towns who are members of the Greater Upper Valley Solid Waste Management District (GUVSWMD). Several towns from New Hampshire are also allowed to use the construction and demolition area.

The facility hours of operation are Monday through Saturday 8:00AM to 4:00PM. The Center accepts municipal solid waste (including bulky items), recycled materials including bottles, cans, metals, cardboard, paper, glass and certain plastic containers.

The Center houses an Administrative Office, Recycling Building, Scale House, and HHW Building. Staffing is provided by a supervisor, 2 full-time attendants, an administrative assistant and 2 part-time attendants. A new private entity, Hartford Redemption is now leasing part of the recycle building and redeems State of Vermont bottles and cans. Hours of operation are Tuesday through Saturday 8:00AM to 4:00PM.

A summary of total tonnage handled at Hartford Transfer/Recycling Center during the fiscal year ending June 30, 2017 is listed below:

Municipal Solid Waste (compacted & bulky) – 1200 Tons
Construction & Demolition Debris - 1100 Tons
Curbside Recycling - 726 Tons

Recycled Material at the Center – (403.35 Tons)

Scrap Metal	503,420 lbs. (251.71 Tons)
Specialty Metals	20,981 lbs. (10.49 Tons)
Aluminum Cans	8,800 lbs. (4.40 Tons)
Steel Cans	36,000 lbs. (18.00 Tons)
Tires	32,400 lbs. (16.20 Tons)
Batteries (Auto)	4,682 lbs. (2.35 Tons)
Batteries/Cell Phones	1,910 lbs. (.96 Ton)
Electronics	148,220 lbs. (74.11 Tons)
Paint	50,260 lbs. (25.13 Tons)

The Center is a no-cost collection site for the following programs for all Vermont residents:

SINGLE-USE AND RECHARGEABLE BATTERIES (ACT 139) Recycling batteries in Vermont just got easier. Old single-use, alkaline batteries (AA, AAA, 9V, D-Cell, C-Cell, button cell) can be dropped-off at the Transfer Station and 100 other locations throughout Vermont.

ELECTRONICS (ACT 79) The Vermont E-Cycles program provides free and convenient recycling of computers, monitors, televisions, printers and computer peripherals to Vermont residents Monday through Saturday 8:00AM to 3:00PM.

PAINT PRODUCT STEWARSHIP LEGISLATION (ACT 58) – This program promotes the proper management and recycling of paint. The program allows Vermont residents to bring qualifying paint products to the facility Monday through Saturday 8:00AM to 3:00PM.

FLUORESCENT & HID MERCURY CONTAINING BULBS (ACT 39) Vermont residents are allowed to drop off up to 10 of the following: fluorescent tubes, U-tubes, high intensity discharge (HID) lamps all which contain mercury per visit and unlimited CFLs. These items can be brought to the facility Monday through Saturday 8:00AM to 3:00PM.

WATER DIVISION

Water - we can't live without it, and we often take it for granted. We don't manufacture water. Nature recycles it. The same water used today was used by our ancestors. Water is "Nature's solvent". Virtually everything dissolves in it and anything that goes on the ground can find its way to a water source. Protecting this resource is up to all of us. Please dispose of chemicals and pharmaceuticals properly. Don't just flush them down the toilet. Better yet, look for safer alternatives. Safe drinking water is everyone's right, and everyone's responsibility.

The Town of Hartford Water Department operates and maintains two municipal water systems that provide drinking water to approximately 75% of Hartford's residents. The Hartford System, which serves White River Junction, Wilder, and Hartford Village, is comprised of two "gravel pack" wells with a total pump capacity of 1,300-GPM, two storage tanks totaling 2.5-million gallons of water, over 39 miles of distribution lines ranging from ¾" to 16" in diameter, approximately 270 fire hydrants, and a water treatment facility for manganese removal. Though the water quality from the two Hartford wells is excellent, they do contain an excessive amount of manganese. Like iron and hardness, manganese is common in ground water and not considered to be a health risk but in excess of as little as 0.05 ppm (parts per million) it can be a nuisance by staining plumbing fixtures. In 2016 approximately 254-million gallons of water were processed through the Wilder Water Treatment Plant with

consistent readings of between zero and 0.02 ppm of manganese in the water entering the distribution system. In addition to the manganese removal process, sodium hypochlorite (bleach) is used to maintain a chlorine residual in the distribution system.

The Quechee System consists of one “gravel pack” well with a pump capacity of 550-gallons per minute, four storage tanks totaling 670,000-gallons of water, many miles of distribution lines ranging from ¾” to 12” in diameter, three booster pump stations, and approximately 80 fire hydrants. Approximately 43-million gallons of water was pumped from the Quechee well in 2016. The quality of the source water for the Quechee well is excellent. The only treatment required is a small amount of sodium hypochlorite (chlorine bleach) used to maintain a chlorine residual in the distribution system.

In addition to monthly bacteria samples, both systems have been tested for over 80 contaminants. Based on sample results, the water quality in both systems exceeds all state and federal standards. A crew of four personnel operates and maintains both systems. In addition to the daily routine functions, department personnel responded to over 400 service calls ranging from out of cycle meter readings to late night emergency water leak repairs. The department, with assistance from the highway department, also replaced approximately 500 ft of water main that was prone to leaking and eliminated a number of obsolete water lines. Preliminary work to replace well #1 in the Hartford system was performed with construction expected in 2018. In Quechee, a new 400,000-gallon storage tank on Quechee Hartland Rd was put in service in January 2017. This new tank replaced a 30,000-gallon tank. The increased storage capacity will allow time for scheduled pump maintenance and fire fighting demands.



New Quechee Hartland Water Tank (photo taken June 2017)

Water System Operators must be certified by the State of Vermont and are required to complete additional education and training “contact hours” to maintain their certifications. Hartford Water employees also keep current with changes in the public water sector through membership in the America Water Works Association (AWWA), New England Water Works Association (NEWWA), and the Green Mountain Water Environment Association (GMWEA). In February 2017, we welcomed Zach Lenning to our water department crew. Fresh out of college, Zach has already passed the Vermont Grade 3 Water Operator exam and will receive his certification after he completes the required time working in a water system.

The department strives to provide its customers with safe, quality drinking water and unsurpassed service. Please contact the Public Works office at 295-3622 if you have any questions or comments, or if you would like to schedule a visit to our water facilities.

WASTEWATER DIVISION

Two Wastewater Treatment Facilities (WWTF) serve the Town of Hartford. The White River Junction WWTF is a 1.450 MGD (million gallons a day) permitted facility that services the Villages of Hartford, White River Junction and Wilder. The Quechee WWTF is a 0.475 MGD permitted plant and serves the Village of Quechee.

The comprehensive sewer collection preventative maintenance program continued in summer and fall 2016 with the cleaning and TV inspection of wastewater collection lines in both the White River Junction and Quechee service areas. A portion of the sewer lines are cleaned using high velocity combination cleaning trucks which utilizes high pressure water and a vacuum to remove debris from the lines. A percentage of the lines flushed were TV inspected using a motorized camera to “crawl” the wastewater lines to identify potential defective sections of pipe.

The five operators for the White River Junction Waste water system not only maintain the treatment facility but also maintain the ten wastewater pump stations and approximately 31 miles of wastewater collection lines, 500 manholes, and respond to emergency calls as needed. They also handle and spread all the bio-solids for the White River system and Quechee system. The White River Junction WWTF treated 238 million gallons of wastewater during Calendar Year (CY) 2016 with an average daily flow of 650,000 gallons per day.

The three operators at the Quechee WWTF maintain their treatment facility and 11 pump stations, 24 leach fields, approximately 51 miles of wastewater collection lines, approximately 840 manholes and also respond to emergency calls as needed. The Quechee WWTF treated 73 million gallons of wastewater during CY2016 with an average daily flow of 200,000 gallons per day and provided additional wastewater treatment through 24 leach fields.

The operators at both facilities have State of Vermont license certifications and are required to complete additional education and training “contact hours” to maintain their certifications. Hartford Wastewater employees also keep current with technology through membership in the New England Water Environment Association (NEWEA), and the Green Mountain Water Environment Association (GMWEA). Please contact the Public Works office at 295-3622 if you have any questions or comments, or if you would like to schedule a visit to our treatment facilities.

New Wastewater Department Employees: Two new employees were hired for the Wastewater Department. They bring with them technical skills that have added great value to the Town of Hartford.

- Jeff Lord began in August 2016. Jeff worked as a Senior Engineering Assistant for Woods Hole Oceanographic Institution (WHOI). Jeff’s 20 plus years’ experience with WHOI included a vast array of mechanical and electromechanical devices including the operation and maintenance of underwater vehicles and deep water mooring systems. This experience and knowledge is a great fit for the Town of Hartford.
- Scott McKinney began in June 2017. Scott has 17 years’ experience in electronics, audio visual, equipment operation, maintenance and grounds, programming electronic systems and troubleshooting. This experience and knowledge has also been a great fit for the Town of Hartford.

Public Works Department Retirees: Two long term employees retired in December, 2017. I wish to thank them for their many years of dedicated service to the Town of Hartford.

- Richard Menge retired on December 1st, 2017 as Public Works Director after 15 years 4 months with the Town of Hartford. Rich was always looking forward and seeking out ways to make the Town a better place.
- Allyn Ricker retired at the end of December, 2017 as Highway Superintendent after 29 years, 4 months with the Town of Hartford. Allyn’s knowledge, experience and particularly his dedication to the Town is a rarity in today’s economy.



Allyn Ricker & Rich Menge

In closing, I would like to thank the Highway, Water, Wastewater, Recycling employees and Joan Ponzoni (Administrative Assistant) for all of their hard work and dedication over the past year.

Sincerely,
Everett Hammond, PE
Acting Director of Public Works

TOWN CLERK

Mon. - Fri. 8:00 a.m. - 5:00 p.m. Telephone: 295-2785

A Vermont Town Clerk is required by law to be the receiver and recorder of the Town’s archives and Vermont Statutes authorizes all duties and responsibilities. A Town Clerk endorses and files records relating to real estate transactions, vital statistics and Town business. The Hartford Town Clerk’s office has records of all births, deaths and marriages, which occurred in the town from 1857 to the present. Proceedings of all annual and special town meetings are recorded and filed by the Town Clerk. Other duties are as follows: issuance of dog licenses for dogs 6 months of age and older; issuance of marriage licenses and civil union licenses; issue temporary motor vehicle renewals; serves as presiding officer at all elections; handles petitions for candidates and articles on the town and school ballots; orders ballots; schedules election workers; handles absentee ballots; updates voter checklists and oversees tallying of votes. The Town Clerk serves as the Clerk of the Board of Civil Authority and Board of Abatement.

The following figures are based on amounts from July 2016 – June 2017

Receipts		Disbursements	
Dog Licenses	\$ 8,757.50	Pd. To VT State Treasurer for 138 Marriage Licenses @ \$50.00 ea.	\$ 6,900.00
Marriage Licenses 138 sold at \$60.00	\$ 8,280.00		
Town Clerk Fees	\$ 105,689.97		
Restoration & Digital Imaging of Records	\$ 44,962.00	Pd. To VT State Treasurer for 864 Dog Licenses @ \$5.00 ea.	\$ 4,320.00
Motor Vehicle Renewal	\$ 636.00		
TOTAL RECEIPTS	\$ 168,325.47	TOTAL DISBURSEMENTS	\$ 11,220.00

NET INCOME FROM THE TOWN CLERK’S OFFICE: \$157,105.47

I hereby certify that the foregoing is a true record of fees collected by the Town Clerk’s Office and paid to the Town Treasurer.

Mary E. (Beth) Hill, Town Clerk

TREASURER

Town Treasurer’s Office Hours: Mon.-Fri. 8:00 a.m. – 5:00 p.m.

Taxes are due twice a year in Hartford. The first installment is due in August and the second in February. The actual due date is set by the voters each year at Town Meeting. Payments must be received in our office by the due date; U.S. Postal Service postmark is accepted. If the payment is not received on time, unpaid taxes are subject to interest at 1% per month through April. Interest increases in May to 1 ½% per month. A penalty of 2% is charged after the February due date and an additional 2% is charged in March on any unpaid balances. These charges are established by statutes and the voters of the Town of Hartford. Town officials cannot waive the interest or penalty so it is important that the payment is sent in a timely manner. Within 20 days of the February due date the Treasurer issues a warrant against the delinquent taxpayers for the taxes remaining unpaid, to the collector of delinquent taxes. The original warrant is filed with the Town Clerk. The percentage of delinquent taxes for the last five years is as follows:

<u>DATE</u>	<u>BILLED</u>	<u>DEL. PRINCIPAL</u>	<u>PERCENT</u>
2012-2013	\$29,154,646.68	\$1,480,144.23	5.08%
2013-2014	\$29,368,865.87	\$1,713,331.68	5.83%
2014-2015	\$30,725,272.84	\$1,463,557.86	4.76%
2015-2016	\$31,951,067.94	\$1,643,615.39	5.14%
2016-2017	\$32,826,905.33	\$1,695,732.80	5.17%

John Clerkin, Town Treasurer

TOWN STATISTICS

Chartered July 4, 1761 by King George III of England
 Town Offices, Municipal Building, White River Junction
 Town Fiscal Year Ends June 30th
 (Voted March 2, 1987 as provided by 24 VSA 1683C)
 Manager System Adopted September 9, 1940

VILLAGES

White River Junction	Hartford
West Hartford	Wilder
Quechee	

POPULATION U.S. CENSUS

1910	4,179	1970	6,477
1920	4,739	1980	7,963
1930	4,888	1990	9,404
1940	4,978	2000	10,366
1950	5,827	2010	9,952
1960	6,355		

**GRAND LIST
 (Municipal taxable figures)**

<u>2016</u>	<u>2017</u>
\$13,380,318	\$13,283,685

TAX RATE

	2016-2017 Residential	2016-2017 Non-residential	2017-2018 Residential	2017-2018 Non-residential
School	1.5185	1.4990	1.5800	1.5524
Town General Fund	0.9216	0.9216	0.9325	0.9325
County	0.0082	0.0082	0.0077	0.0077
Local Agreement rate	0.0020	0.0020	0.0019	0.0019
Town Appropriation	<u>0.0146</u>	<u>0.0146</u>	<u>0.0158</u>	<u>0.0158</u>
Tax Rate	\$2.4649	\$2.4454	\$2.4649	\$2.4454

AREA

29,434 Acres or 45.98 Square Miles

ALTITUDE

U.S. Geological Survey Bench Mark South Side Boston & Maine R.R. Bridge abutment across Connecticut River at White River Junction, 370.63 ft.

RD MILEAGE

State Highway	45.556
State Aid Highway (Class 1)	1.714
State Aid Highway (Class 1 Lane)	0.389
State Aid Highway (Class II)	19.635
Town Highways (Class III)	108.560
Town Highways (Class IV)	9.750
Legal Trail	<u>0.070</u>
Total	185.674



***Report of the
Boards,
Commissions &
Libraries
That Serve
Hartford***

BOARDS & COMMISSIONS

BOARD OF CIVIL AUTHORITY

The Board of Civil Authority has a total of 23 members, which include 15 Justices of the Peace, the 7 Selectboard members, and the Town Clerk. The Board of Civil Authority has charge of the conduct of elections, maintains and updates the voter checklist, meets to consider property appraisal appeals from taxpayers who are aggrieved by a decision of the Listers, and serves as the Board of Abatement.

The Annual School and Town Australian balloting was held Tuesday, March 1, 2017 from 7 AM to 7 PM in the Hanley Gym at Hartford High School. The Annual School and Town Business Meeting was held on March 29, 2017 at 10 AM in the Hanley Gym at Hartford High School.

There were 6 tax appeal requests before the Board of Civil Authority in 2016 with 6 being granted and 0 being denied. Abatement hearings were held on December 14, 2016. The board heard 4 requests and granted 4 abatements and denied.

Kevin Raleigh, Chairperson

COMMUNITY RESILIENCE ORGANIZATION HARTFORD (CROH)

The Community Resilience Organization of Hartford (CRO Hartford) is a team of Town residents, organizations and town staff working together to strengthen the Hartford community's ability to prepare and respond to natural and manmade disasters. CRO Hartford was established in 2015 by the Hartford Selectboard. Hartford is one of six towns in Vermont participating in a statewide CRO program. Resilience is the ability of people in communities to come together to solve problems. To become resilient involves education on every level, and relies on projects and activities which bring people together to work, interact, and get to know and trust each other. Hartford has an Emergency Response Plan and a Hazard Mitigation Plan. These are important, but our success in being prepared to respond to disasters also involves being more resilient and self-sufficient as a community.

During its second full year, CRO Hartford continues to work to get the word out about our committee's work and creating partnerships. Following a successful Resilience Week event in the summer of 2016, CRO Hartford sponsored the second annual Community Resilience Week event, a week of workshops and lectures on a variety of topics related to resilience. CRO Hartford members also attended a CRO retreat at Norwich University in 2017.

CROH members include Kye Cochran, Laura Simon, and chair Dylan Kreis, Selectboard Liaison Simon Dennis, Conservation Commission Liaison Jon Bouton, Planning Commission Liaison John Reid, Energy Commission Liaison Cathy Geiger and Fire Department representative Alan Beebe.

If you have questions or comments for CROH, please contact Planner Matt Osborn who can be reached at 295-3075 or mosborn@hartford-vt.org. Meetings normally take place on the fourth Wednesday of the month at 4:30 p.m. at the Hartford Town Hall.

CONSERVATION COMMISSION

The Hartford Conservation Commission (HCC) was established in 1990 to inventory natural resources, maintain and preserve natural areas, protect valuable wildlife habitat, monitor scenic areas and watershed areas, educate and increase awareness of conservation, and encourage recreation consistent with the preservation of the natural beauty of Hartford.

The HCC also manages the 423-acre Hartford Town Forest, the Maanawaka Conservation Area and the David Chang Conservation Area. We hope you get out and enjoy these wonderful parcels and treat them with respect. Please contact us if you see maintenance or abuse issues so we can organize restoration or clean-up.

FY-2017 Members of the HCC included Jon Bouton (chair), Shawn Kelley, Mary Hutchins, Dana Hazen, Tom Kahl, Angela Emerson and Cassidy Neal. If you have any questions about the Conservation Commission, please contact Hartford Planner Matt Osborn (295-3075) or mosborn@hartford-vt.org.

Projects in the Town Forests

- Our Land Management Subcommittee composed of mountain bikers, runners, other trail users and HCC members continues to assess unauthorized trails and their impacts on natural resources and processes.
- Received a grant from the Vermont Department of Forests, Parks and Recreation to undertake a planning process on Town Forest Recreation.
- Worked with Hartford High School student Keith Illingworth on trail corridor clearing and repairs.
- Organized the annual Trails Day to maintain trails in the HTF.
- Thanks to the Department of Public Works for smoothing and improving drainage on the eroding sections of the town road right of way through the HTF.

Outreach and Education

- Developed a brochure: "Living with Bears".
- Led a vernal pool educational walk in the Hartford Town Forest (HTF).
- Had an information booth for the Hartford Block Party.
- Led a Resilience Forest Walk at the Maanawaka Conservation Area as part of the Hartford Resilience Week.

Other Ongoing Projects within the HCC

- Green-Up Day: Town Sponsor. 401 volunteers collected 4.3 tons of waste.
- Working with landowners interested in conserving their land.
- Organized natural resource information and developing criteria for town-wide natural resource review.

Participation with Town and Regional Groups

- Ottauquechee River and White River water quality sampling.
- Participated in the Clean Water Advisory Committee of the Two Rivers-Ottawquechee Regional Commission.
- Participated in planning the Ottauquechee River Watershed initiative spearheaded by the Two Rivers-Ottawquechee Regional Commission.
- Participated in a Two Rivers-Ottawquechee Regional Commission/Vermont Agency of Natural Resources meeting about Regional Wildlife.
- Participated in the Vermont BioFinder Workshop.
- Helped promote work of the Upper Valley Pollinators.
- Participated in review of a proposed Riverwalk trail in White River Junction.
- Participated on the Save Dewey's Pond Committee.
- Working on various projects with other town boards including the Planning Commission, Tree Board, Community Resilience Organization and Energy Commission.

ECFIBER

Hartford is a member of ECFiber, the trade name of the East Central Vermont Telecommunications District municipality, and the very first Communications Union District ever in Vermont. ECFiber is owned by its 24 member towns, and is self-sustaining. Local taxpayer funds cannot be used to subsidize the District's operations.

In April 2017 the District completed a \$14.5 million offering of Series 2017A Bonds to refinance the remaining original debt, cover 2017 capital expenditures, and complete the design and make-ready for 250 miles of construction in 2018. As of Dec 2017, 529 miles of fiber-optic network had been built and "lit" in parts of 21 member towns, serving about 2300 customers. ECFiber plans to continue to raise capital through the municipal bond market in 2018, 2019, and 2020, and to complete 1400 miles of network covering all underserved locations in its 24 towns by 2020. ECFiber is pleased to offer:

- Reliable high Internet speeds, which are symmetrical (the same in each direction) and are not "up to" as offered by other providers. In 2017 ECFiber continued its practice of raising speeds but not prices, by announcing that the District's tiers of service would now be set at 17/40/200/700 Mbps.
- Simple, stable pricing with no contracts, fine print, or data caps. Over the last two years ECFiber has increased its speeds but not its prices.
- Local and personable customer service. Phones are answered by an employee during business hours without an automated queue.

- Local ownership and control - governing board members meet monthly to set policy and are actively involved in promoting ECFiber within the community.
- Valued community services. For example, ECFiber offers over 25 community anchor institutions (schools, town facilities, and libraries) its highest level of service for its lowest monthly fee.

During 2018, ECFiber will be designing network expansion in Hartford in support of bringing service to the Joe Ranger Road neighborhood in Pomfret (and possibly southwestern West Hartford or the west edge of Quechee, depending on the route selected), the Jericho neighborhood (and by virtue of the route West Hartford north of the White River), and downtown White River Junction. By the autumn of 2018 we will have better idea of the timing for such a buildout. For the rest of Hartford, the village of Woodstock, and the city of Montpelier are all designated as well-served and will not be designed until the rest of the network is completed in 2020.

For additional information please visit ECFiber.net

F. X. Flinn, Hartford Delegate to the ECFiber Governing Board (and Vice Chairman of the Board)
m:802-369-0069 | FXFlinn@gmail.com

ENERGY COMMISSION

FY 2017 was a year of major importance for the Energy Commission and for the Town. Collectively, we made substantial strides toward conserving energy in municipal operations, helping residents save money on their energy-related expenditures, and helping lead Vermont in achieving its ambitious energy use and climate protection goals. Over the year, the Commission participated in various programs, provided information, and guided the work of our consultants from the Vermont Energy Investment Corporation as they helped us implement energy-saving measures for today and the future.

Activities of note were:

1. participating in the Community Energy Efficiency Campaign (Efficiency Vermont and the VT Agency of Commerce and Community Development/Designated Downtown Program), which offered free energy consultations to residents and businesses in Hartford from July 1 through December 31, 2017;
2. providing (in concert with the Planning Commission) feedback to the Two Rivers Ottauquechee Regional Commission on development of its regional energy plan;
3. contributing stories about energy-saving successes to the Community Energy Dashboard (<http://www.vtenergydashboard.org/>). These highlighted the Building Trades program at the Hartford Area Career and Technology Center (<http://www.vtenergydashboard.org/stories/hartford-tech-students-build-energy-efficient-house>), and the award-winning net-zero-capable renovation of the Hartford Town Hall (<http://www.vtenergydashboard.org/stories/hartford-town-hall-receives-an-energy-face-lift>);
4. being awarded a ButtonUp grant by Efficiency Vermont, that allowed us to upgrade our energy education materials and bring the Home Energy Makeover van to Hartford in November, 2016; and
5. participating in community educational events – Community Resilience Organization of Hartford (CROH)'s Tropical Storm Irene 5th anniversary education week, Community Day (March 4), and Hartford Community Coalition's Block Party.

Major effort was expended by the team that guided the Town's participation in Weatherize Upper Valley, between January and June, 2017. (Special thanks to Dawn Pullar, Sally Bellow, Peg Allen, Lynn Bohi, and Cathy Geiger!) This program, sponsored by Vital Communities, allowed us to join with neighboring towns to offer free energy conservation walk-throughs to Town residents. Many Hartford residents benefited from the walk-through information, and ultimately 38 residents opted to sign contracts for energy efficiency work at their homes (up from an average of 4 contracts per year in the past 3 years). We look forward to helping more residents save money at home in the future!

The Town hired consultants from the Vermont Energy Investment Corporation (VEIC) to help us with implementing past energy audits of the Bugbee Senior Center and the Public Safety Building, make a 5-year Energy Action Plan (EAP) to guide Town investments, and draft the outline of a Comprehensive Energy Plan (CEP) for the Town. Once their work and findings had been presented to the Selectboard, it was decided to hire a full-time energy coordinator for the Town. Over the spring, HEC provided advice on drafting the position description for this work.

In other energy-related news in the Town, the Town Hall was named “Vermont’s Greenest Commercial Building in 2016” by the Vermont Green Building Network.

The Committee extends special thanks to Lori Hirshfield, Director of Planning and Development, for her expert and dedicated support and direction of HEC activities.

Submitted by the Commission members and participants in October, 2017:

Martha McDaniel, Chair Erik Krauss, Vice Chair
Lynn Bohi, Clerk Peggy Allen
Cathy Geiger
Alan Johnson, Selectboard Liaison



GREEN MOUNTAIN ECONOMIC DEVELOPMENT CORPORATION

Green Mountain Economic Development Corporation (GMEDC) works in collaboration with the 30 towns in our district to offer support for new, growing and relocating businesses by supporting businesses with retention and expansion strategies in response to their individual needs.

Of huge importance to us, GMEDC teams with the Department of Economic Development (DED), the Vermont Departments of Labor and Education, the Vermont Workforce Development Council, the three Regional Technical Centers (RTCs) in our District and other partners to help businesses advance their workforce training needs. Our tools include the Vermont Training Program, the Vermont Workforce Employment Training Fund and other state and federally funded programs. This is one of the most important issues for us to address and we devote a large portion of our time and attention to it on a statewide level, as well as in our region.

We facilitate forums for technical education, manufacturing, forestry and other business sectors by focusing on important issues and opportunities for the region’s work force and employers, large and small. We use resources provided by DED to assist with job training, retention and expansion, bringing flexible and dependable support to communities and businesses alike.

Working with DED, our Board and staff work to find appropriate sites for businesses expansion. Our Small Business Development Center (VtSBDC) is staffed with a Business Advisor who is an expert in helping start-ups and established companies.

GMEDC helps business and organizations secure financing from the Vermont Economic Development Authority (VEDA) and other entities such as USDA – Rural Development. We also manage Revolving Loan Funds for business support and disaster recovery which provide gap financing not met by private lenders, VEDA or the U.S. Small Business Administration. For example, we helped many of our neighbors who applied for Federal flood recovery assistance grants following Tropical Storm Irene.

Working with DED, we provide customized and confidential assistance to out-of-state companies interested in relocating to Vermont. Large and small businesses receive individualized attention on matters regarding site location, financing, training programs, the Vermont Economic Growth Initiative (VEGI) tax incentives and a variety of other important issues such as permitting and Federal Grants. We team with our in-house Business Advisor from VtSBDC for many assignments.

GMEDC works collaboratively with Regional Planning Commissions and municipalities to encourage appropriate land use, settlement and transportation patterns and programs which focus on maintaining healthy and vibrant communities, as desired by its member towns.

Brownfield Redevelopment of contaminated sites has become an important part of our services. We assist

member towns with grant opportunities, as requested to return contaminated sites to productive use increasing employment and the Grand List value.

We continued our active work with the Two Rivers Regional Commission (TRORC) in supporting the growth of the Regional Creative Economy in collaboration with our neighbors in NH and the VT Council of the Arts.

email: rhaynes@gmedc.com • phone: (802) 295-3710 • website: www.gmedc.com

HARTFORD BUSINESS REVOLVING LOAN FUND (HBRLF)

The Town of Hartford received a Rural Development Grant from the State of Vermont in 1985 to assist Catamount Brewery with start-up funds to locate its facility within downtown White River Junction. Under the Grant, Catamount's repayments were earmarked to fund the Hartford Business Revolving Loan Fund (HBRLF). In 1994, an additional \$300,000 was secured from a Special Purpose Grant received through the assistance of Senator Patrick Leahy.

In 1986, the Town of Hartford Selectboard appointed the HBRLF Committee, who later adopted guidelines for the Fund. The current committee members are Kevin Raleigh, Chair, Dennis Driscoll, Vice Chair, Frank Klymn and Steve Geiger. Green Mountain Economic Development Corporation (GMEDEC) markets and administers the Fund, works with prospective borrowers with the Vermont Small Business Development Center (VtSBDC), receives loan applications, reviews and prepares summary analyses and presents the applications to the Committee. The HBRLF Committee then reviews the applications for potential job creation and benefits to the town of Hartford, determines credit worthiness, sets loan conditions and makes recommendations to the Selectboard for their approval.

Generally, loans are made available to businesses in Hartford that need capital but find it difficult to secure traditional bank financing. As of June 30, 2017, the loan amounts range from \$20,000 to \$100,000 for terms of 5-10 years (the longest is for VERMOD ending in 2026). The current interest rate is 5.50%.

Since the program began in February 1990, HBRLF loans have been given to Hartford businesses totaling \$1,444,500.00, and have helped leverage total capital of \$24,216,398.00 for businesses and their respective projects. In addition, the HBRLF has been responsible for creating 82 start-up jobs, retaining 200 jobs and creating 166 new ones for existing Hartford businesses. As of June 30, 2017, the HBRLF had five loans with balances of \$184,706.34, and \$172,703.66 available to new applicants.

In fiscal year 2016-2017, one closing occurred for a loan approved the previous year. This was in the amount of \$42,500 for a start-up restaurant which helped create 5 jobs in Hartford. HBRLF has a shared first position with Community Capital. As of June 30, 2017, one new loan commitment letter was executed for a start-up restaurant, with a closing date not yet set.

Submitted by GMEDEC on behalf of HBRLF.

HISTORIC PRESERVATION COMMISSION

The Commission assists individuals, businesses, and organizations in the preservation and appropriate reuse of historic structures within the Town. Hartford is one of fourteen Certified Local Governments (CLG) designated by the Vermont Division for Historic Preservation. As a CLG, Hartford is eligible for assistance and funding through the Division. Formed in February 1993, the purpose of the Commission is to: create and maintain a system to survey and inventory historic properties within Hartford; review nominations of properties that are under consideration for nomination to the National Register of Historic Places; seek and prepare applications for funding for preservation activities; advise and assist individuals, Boards, and Commissions on matters relating to the preservation of historic resources; and perform additional responsibilities as required.



During the past year ending June 30, 2017, the Hartford Historic Preservation Commission has undertaken the following preservation activities:

- Completed the **Advent Meeting Grounds Historic District Nomination** (Certified Local Government grant). The historic district was officially listed on the National Register on September 21, 2017.
- Completed the update of the **White River Junction Historic District Nomination** (Certified Local Government grant).
- Received Certified Local Government grant funding to undertake an **Historic Preservation Public Outreach and Education Program**.
- Hosted the Annual **Vermont Historic Preservation/Downtown Conference**.
- Participated in annual training for the **Certified Local Government Program**.
- Participated in meetings regarding the planned renovations to the **Jericho Schoolhouse**.
- Participated in discussions regarding maintenance of **Town Cemeteries**.
- Assisted in the repair of the **Train Wreck Historic Marker** on Route 14.
- Participated in discussions regarding repairs to the **West Hartford Library**.
- **Photo documentation** of buildings that were slated for demolition.
- Participated in meetings and discussions regarding preservation of the **Dinsmore House** (circa 1851) on Quechee Main Street.
- Participated in meetings regarding **Village Center Designation for Hartford Village**.
- Participated in discussions with the **Hartford Area Chamber of Commerce** regarding possible partnerships on projects such as banners and a town road map.
- Participated in discussions regarding the development of a **Demolition Ordinance**.

The Commission consists of a maximum of five members, each of whom serves a three-year term. Members are chosen for their interest, knowledge, or professional skills in the areas of history, architecture, archaeology, historic preservation, American studies, architectural history, anthropology, planning or related subjects. The Commission continues to encourage and assist in the preservation of the unique historic and architectural features in all of the five villages and outlying areas of the Town of Hartford. Citizens are urged to suggest potential preservation projects for future consideration to the Commission or its coordinator. Commission members include Susanne Walker Abetti, Roy Black, Robin Adair Logan, Pat Stark and Chair Jonathan Schechtman. If you have questions or comments for the Commission, please contact Planner Matt Osborn who can be reached at 295-3075 or mosborn@hartford-vt.org

HARTFORD COMMITTEE ON RACIAL INEQUALITY



The newest committee to the Town of Hartford is the recently created Hartford Committee on Racial Inequality (HCORI). This committee is comprised of seven community members, and two member liaisons from both the

Select Board and School Board. This committee meets on a bi-monthly basis in the town hall and welcomes members of the community to participate. The HCORI's first major accomplishment has been the organization of a workshop to address implicit bias which is open to all residents.

HARTFORD HISTORICAL SOCIETY

The Hartford Historical Society, founded in 1987, is a non-profit, educational institution deriving its income from donations, a town appropriation, membership dues and a variety of fundraising events. We welcome and encourage all Hartford residents and history enthusiasts to join this flourishing volunteer organization. Our Curatorial Staff, directed by Pat Stark and Martha Knapp continues to receive artifacts, photographs, historical documents, and maps. Staff members from the Hartford Community Restorative Justice Center assist greatly with building and grounds maintenance.

Our 2017 regularly-scheduled programs included "From Straw to Gold" on April 12 presented by Susan Cain, "Vermont Folk Songs with Dick McCormack on June 14, "The Jericho Community" presented by Sue Camp on September 13, and "Vermont's Poor Houses" presented by Stephen Taylor on November 8th.

Special events this past year included our Annual Yard Sale Fundraiser that was held on July 8-9 where we raised!\$2,400. It will be used for fuel for the winter. In July we began our Capital Campaign to raise funds to purchase the former Elk's Club's Lodge/Horace Pease Estate. On August 12, from 11:00 a.m. until 5:00p.m., we held the 7th Annual Abenaki and Indigenous Peoples Honoring Day at Lyman Point Park where we celebrated the culture and traditions of the Abenaki People with a huge barbecue and potluck. On August 19 we partnered with the Hartford Library for an Ice Cream Social for neighborhood children (and adults) who came to enjoy our lawn games of croquet, com hole, Chinese jump rope and other games. The weekend of September 9-10 brought the "Glory Days of the Railroad" celebration in White River Junction, which featured our always-appreciated historical displays and memorabilia. And to end another very full year on a high note, on December 2, an expanded "Old Fashioned Village Christmas Celebration" was highly anticipated after previous year's successes, partnering with the Hartford Library, the House of Seven Gables, and the Greater Hartford United Church of Christ.

We continue to work with the Hartford School District to make sure future generations will become good stewards of our history. Martha Knapp entertains classes at the Garipay House throughout the year as they discover their Town's history.

The Garipay House in Hartford Village features permanent displays of items from the town's history and has a substantial research and reference center. Our space is bursting at the seams at this time which is why we are seeking a larger place to better fulfill our mission statement. We are open Mon-Fri from 9 am to 1 pm (please call ahead in winter months) to make our museum available to visitors, researchers and students.

Monthly meetings of the Board of Directors are held at the Garipay House. Our Newsletter is published six times a year, in color through generous donors from the community. Please be sure to check out our website, www.hartfordhistory.org, which includes our events calendar, photographs, and many interesting links including genealogy. Rotating history displays are regularly put up at the Bugbee Senior Center, the Municipal Building and the Hartford, Quechee, and Wilder Post Offices.

The Genealogy Center, located in the Hartford Library, is open Tuesdays 1:00-3:00 pm and Thursdays 4-6 pm or by appointment. The Center is full of newspaper articles, obituaries, marriages and various things all arranged alphabetically to assist those researching their families. The Landmark Newspaper is available on microfilm. With the Hartford Historic Preservation Commission, the Oral History Program is administered and maintained through this Society. We have over 120 tapes in the collection; but there have been many citizens who passed before their stories could be recorded. We need volunteers

The Hartford Historical Society applied for village center designation status from the state of Vermont and were successful this year. It is our hope that when we reach our goal of acquiring our new property that we shall create a lovely historic village with a beautiful Hartford Historical Society located at the 1884 Horace Pease Estate which will be completely renovated and preserved. We also hope to create a Community Center using the Elks Lodge area for the citizens of Hartford to hold events, and parties. As this project

continues to evolve, we will work hard to bring the Hartford Historical Society forward- and be forward-looking in our promotion of the irreplaceable remaining historical resources of this important Town in Vermont's history. As ever, we want to welcome more and more members of the community to stop by the Garipay House, become members of this growing organization, and explore our Town's fascinating past with us.

Martha Knapp, President and Pat Stark, Chair

PARKS AND RECREATION COMMISSION

Hartford Parks and Recreation Department is a nationally accredited by the Commission for Accreditation of Parks and Recreation Agencies. The Commission consults with and advises the director of Parks and Recreation in matters affecting recreation programs; park/facility related projects, policies and finances. The Commission assists in the development of long-range planning for recreation and park needs of the community.

The Commission works hard on making sure they follow to Parks and Recreation mission which is as follows: **To serve the needs of the community through quality parks and facilities, and by offering lifelong learning through recreational and cultural programs.**

The Parks & Recreation Commission meets the 2nd Thursday of each month at 5:30pm in the Town Hall. We encourage members of the public to attend our meetings and get involved. We invite you to review and evaluate our performance. We are accountable to the community, and welcome your feedback, either directly to staff or the Parks and Recreation Commission.

If you are interested in serving on the Commission, please contact the Town Manager's Office to fill out an application of interest.

Thank you and have a great year!

Brett Mayfield, Chair

Cassidy Neal, Vice Chair

Alison Hannigan, Secretary

Michael Vanasse, Member

Kevin M. Stuart, Member

Abigail Barman, Member

Zachary Lenning, Member

Madelyn Koff, Student Liaison

Richard Grassi, Selectboard Liaison

Shawn Kelley, CC Liaison



PLANNING COMMISSION

The Hartford Planning Commission is authorized by Title 24 of the Vermont Statutes, Chapter 117 to: prepare a master plan and amendments; propose and administer the Zoning and Subdivision Regulations; undertake studies and make recommendations on land development issues; recommend codes and enforcement procedures; prepare capital budgets and programs; participate in regional planning issues; enter and examine properties; and work with other departments and agencies on planning issues. Seven Commissioners are appointed by the Board of Selectmen to fill four-year terms. The Commission holds public hearings on all proposed subdivisions, planned developments, and zoning and master plan amendments. In addition, the Commission conducts reviews of site plans for all new or altered uses except one or two family dwellings and their related structures, home occupations, home businesses, agricultural and forestry uses and essential services.

Applications decreased from twenty four (24) in Fiscal Year 2016 to nineteen (19) in Fiscal Year 2017. These applications included one (1) Planned Development, two (2) Planned Development Amendments, four (4) Subdivisions, two (2) Subdivision Amendments, and ten (10) Site Plans.

Significant applications that were approved (but may not have been constructed yet) include a Motor Vehicle Sales and Repair Facility on the corner of Sykes Mountain Avenue and Bowling Lane in White River Junction, a Car Wash and Laundromat on Route 4 in Quechee, a Town Park on the corner of Quechee Main Street and Waterman

Hill in Quechee, an addition to the Waldorf School on Bluff Road in Quechee, and a thirty (30) unit multi-family dwelling on Sykes Mountain Avenue in White River Junction.

The Commission members encourage residents to meet with them whenever they have concerns about land use issues in Hartford, as well as to attend Planning Commission meetings, hearings and workshops. Public Hearing dates and agendas are available on the Town's website (www.hartford-vt.org) or by contacting the Hartford Department of Planning and Development Services at (802) 295-3075.

Bruce Riddle, Chair
John Reid, Vice Chair
Peter Merrill, Clerk
Robin Adair Logan
Toby Dayman
Quinn Colgan
Jacques Harlow

TOWN AND SCHOOL MEETING COMMITTEE (HTSMC)

The principal goals of the HTSMC are to increase voter awareness about the town meeting process, improve the quality of meetings, and serve the town, school district and town clerk by managing the process of drafting calendars of events, planning meeting space and setup, drafting meeting agendas, and executing tasks related to the meetings such as developing, ordering, and managing the mailing of the reminder postcards, preparing posters and getting them printed and distributed around town, preparing and coordinating publicity, and providing orientation and presentation preparation assistance for speakers at the meetings.

Four meetings were held during the 2017 Town Meeting Cycle for which the HTSMC took responsibility to publicize and organize: Warrant Information "Info" Night on Jan 9th, Budget Discussion/Candidates Night on Feb 27th, Community Day/Roundtable Discussion on Mar 4th, and the Annual Floor Meeting on Mar 25th.

This year, high school students distributed the road signs as part of their community service effort. The Recreation Department included information on the Town Meeting in its winter flyer that went home with students in all three elementary schools. Valley News transaction ads, the drive-in sign at the White River Junction McDonalds and the Hartford ListServe, CATV and town website were also venues that were used in getting the word out. The town's Constant Contact account was used to remind citizens of each meeting as well.

The principal expenses are for the town wide mailing, A/V for the meetings, the Voting Day road signs, and the posters for each meeting. Again this year, a significant amount was saved on the road signs by using decals to change the dates.

The new charter changes approved this year move the annual floor meeting from a month after Voting Day to the Saturday before, so starting with 2018 the Community Day meeting will be renamed Town Meeting Day and, after any public hearings, the town and schools will conduct their annual floor meeting, which will consist of motions to receive the reports (that is, the contents of the Annual Report now in your hands) and taking questions prior to the room voting to accept the reports, and motions to set the pay of elected officials. All other matters are now subject to balloting on Voting Day.

F. X. Flinn, Chair; Bill Mann, Vice-Chair; David Briggs, Clerk, and Virginia Umland

TREE BOARD

Mission: To plant and maintain public trees and advocate for community tree stewardship Goals:

- Preserve Tree City Status
- Educate public as to the value of trees
- Partner with other state, local and regional boards, commissions and agencies

Achievements:

- Three Tree ID Walks at Hartford Town Forest, Clifford Park, and Dothan Brook School.
- Arbor Day Tree & Shrub sale in conjunction with the Conservation Commission's Green-up Day
- Members participated in Vermont Arbor Day Conference on May 4, 2017

- Maintained designation as Tree City USA (14th year)
- Participated in Newberry Market with tee shirts and posters with our logo.

We thank Northern Nursery for their support.

Meetings are every third Tuesday of the month at 6:00 pm in the Municipal Building, and citizens are invited to attend.

Respectfully submitted,
Diane Romano-Secretary,
Sarah Oertly- Chair,

Karen Watson-Vice Chair,
Diane Romano-Secretary,
Carole Haehnel- Treasurer,

Clare Forseth,
Tim Covell,
Deborah Milne

HARTFORD TREE WARDEN REPORT

Here and globally, the concept of “diversity” often comes into conversations. The image below shows the Sep 16, 2017 Tree Board sponsored tree identification walk and this time, we focused on that concept as it relates to the natural world. In 2011, Clifford Park was destroyed by Irene but that next spring, we joined the White River Partnership in efforts to re-establish the protective barrier of trees along the White—the so called “riparian buffer.” It was during the planning months in early spring of 2012 that we came to the realization that the diversity of plantings was our greatest insurance against calamity, that and the sheer quantity of trees.

Consider the buffer itself: the next problem may not be a hurricane but instead, dry weather. Some trees tolerate heat better than others. In a diversified approach, those trees would survive. What if we planted thousands of trees from the *acer* (maple) family but then an invasive insect attacked that group? It’s easy to see why diversity is important.

Getting back to our tree id walk—all along the White were the evidence of our efforts of five years before. We had planted 800 trees of all different species, growing up among the thick vegetation along the now stabilized bank. Below is our cheery group, having some serious fun with tree identification.

Respectfully,
Brad Goedkoop, Hartford Tree Warden



TWO RIVERS OTTAQUECHEE REGIONAL COMMISSION (TRORC)

The Two Rivers-Ottawaquechee Regional Commission is an association of thirty municipalities in east-central Vermont that is governed by a Board of Representatives appointed by each of our member towns. As advocates for our member towns, we seek to articulate a vision for building a thriving regional economy while enhancing the region's quality of life. Our staff provides technical services to local, state and federal levels of government and to the Region's citizens, non-profits, and businesses. The following are highlights from 2017:

Technical Assistance

In 2017, TRORC staff assisted numerous towns with revisions to municipal plans, ranging from minor updates to comprehensive, substantive overhauls and assisted towns with Municipal Planning Grant applications.



Emergency Management & Preparedness

TRORC helped coordinate the Hazardous Materials Statewide Commodity Flow Study to inform and update emergency response plans, hazard analysis and response procedures. Our LEPC #12 efforts with local emergency responders and town officials continue across the region. TRORC assisted all member towns with their Local Emergency Operations Plans and have been working with the final towns to complete the updates to municipal Hazard Mitigation Plans. Following the flooding event of July 1, TRORC worked with the majority of towns in our region on flood assistance and FEMA coordination. TRORC continues to work on closing out buyout properties and re-use park projects from the 2011 Irene flooding. To date, we have coordinated the purchasing of 142 homes damaged in Irene, helping to avoid future flood damage to structures on those sites.

Regional Energy Plan

The Vermont Department of Public Service has approved TRORC's Regional Energy Implementation Plan and Regional Plan and awarded a "Determination of Energy Compliance." The Plans outline a pathway to implement the goals and policies of the Vermont Comprehensive Energy Plan at the regional level by setting regional targets for specific energy conservation, generation and fuel switching strategies, helping the state meet 90% of energy needs from renewable sources by 2050. TRORC is currently working with a number of towns on Enhanced Energy Plans to meet the new state standards and recommendations so that Town Plans can be given greater weight in Section 248 proceedings.

Transportation

TRORC is administering the Grants-In-Aid program in our region to provide funding for towns to implement best management practices on municipal roads ahead of the state's forthcoming Municipal Roads General Permit provisions. Some of the projects include grass and stone-lined ditches, improvement and replacement of culverts, and stabilizing catch basin outlets. TRORC staff have also been busy with Road Erosion and Culvert Inventory projects with many municipalities, and we have continued sponsoring Transportation Advisory Committee meetings and facilitating meetings with our region's road foremen.

Specifically in Hartford this past year, we provided funding for the completion of the Quechee Main Street reuse Park and Bridge and Main housing project, prepared two Better Road grant applications for a Quechee Main Street culvert project and a road erosion inventory, conducted a traffic count, coordinated a municipal roads Grants-In-Aid project for Hillridge Road, assisted with the July 1st storm event coordination, and conducted traffic counts for the Sykes Mountain Avenue roundabout.

*We are committed to serving you, and welcome opportunities to assist you in the future.
Respectfully submitted, Peter G. Gregory, AICP, Executive Director
William B. Emmons, III, Chairperson, Pomfret*

WELCOME CENTER

The White River Junction Welcome Center is operated in collaboration with the State of Vermont Information Centers Division. Our center is one of 18 statewide information and welcome centers.

In 2017 there were 22,220 recorded visitors to the center. Inside you will find our friendly, knowledgeable staff and volunteers that will courteously assist you with directions, where to stay, dine and current happenings of the area. You can also find Vermont made products and souvenirs.

The Welcome Center is located at 100 Railroad Row, White River Junction. The Welcome Center continues to be a great economic development opportunity for downtown White River Junction, bringing visitors off Interstates 89 and 91 to downtown.

The Vermont Information Center Division provides a grant to the Town of Hartford which is used to offset the daily operational cost. In addition, staff are assigned the responsibility of overseeing the arrival and departure of the Amtrak train, The Vermonter. The Welcome Center is open 10:00am to 5:00pm 7 days a week and managed by the Hartford Parks & Recreation Department.



Welcome Center Entrance



Peter Hughes, Welcome Center Attendant

ZONING BOARD OF ADJUSTMENT

The Hartford Zoning Board of Adjustment is authorized by the Vermont Planning and Development Act (Act 24 V.S.A., Chapter 117) and its bylaws, to receive, hear and render decisions on applications regarding appeals to decisions of the Zoning Administrative Officer, setback waivers and variances from area and dimensional requirements and conditional use applications as outlined in the statutes. The Zoning Board of Adjustment meets with the Planning Commission periodically to discuss zoning issues, participate in bylaw amendments and various planning activities related to zoning.

Zoning permits are required prior to the initiation of land development as defined in the Hartford Zoning Regulations. The Zoning Administrative Officer forwards applications for conditional use approval, setback waivers, variances and appeals to the Zoning Board of Adjustment. Findings of Fact and Conclusions of Law are written based on the specific circumstances of each case and review criteria established by the statutes. Applicants and interested parties have the right to appeal adverse decisions of the Zoning Board of Adjustment to the Vermont Environmental Court.

Zoning Board of Adjustment applications decreased from fourteen (14) in Fiscal Year 2016 to ten (10) in Fiscal Year 2017. These applications included four (4) Setback Waivers and six (6) Conditional Uses.

Significant applications that were approved (but may have not begun construction) included a Motor Vehicle Sales and Repair Facility on the corner of Sykes Mountain Avenue and Bowling Lane in White River Junction and a Car Wash and Laundromat on Route 4 in Quechee.

The Board is a five member quasi-judicial body. The Board members encourage residents to meet with them about land use issues in Hartford, as well as to attend Board meetings, hearings and workshops. Public Hearing dates

and agendas are available on the Town's website (www.hartford-vt.org) or by contacting the Hartford Department of Planning and Development Services at (802) 295-3075.

Steve Lagasse, Chair
Chris Lowe, Vice Chair
Frank Gado, Clerk
Alice Maleski
Tom Franklin

HARTFORD VILLAGE PUBLIC LIBRARY

*Hours: Mon, Tues, and Thurs: 9 am to 6 pm;
Wed and Fri: 12pm to 6 pm; Sat 9 am to noon.*

*Story Hours: Tues and Thurs 10 am.
Website: www.hartfordvtlibrary.org*

There were 13,106 visits to the Hartford Library during fiscal year 2016/2017. 25,250 items circulated. This reflects a 4% increase in circulation over the previous year.

We continue to offer an up-to-date collection of fiction, non-fiction, and large print books as well as DVD's and audiobooks. Digital resources include *Listen Up! Vermont* and *RB Digital* for downloadable audios and ebooks and *Universal Class* for online learning.

Outreach services were provided to four senior housing communities, homebound individuals, day care providers, and the Myra Flanders Reading Room at 221 Maple Street in White River Jct. Library staff participated in the Hartford Community Coalition's Block Party and the Glory Days Festival in 2017.

Children's programming included two weekly story hours for preschoolers, a bi-weekly reading club for older children, a summer reading program, and other seasonal events. 122 children participated in the "Build a Better World" summer reading program in 2017, reading a total of 2,850 books. We would like to thank the Upper Valley Aquatic Center for providing swim passes as incentives for our young readers.

Adult programming included our very popular monthly book discussion group, financial workshops with Megan Sather, a living history program on the life of Sojourner Truth, a visit by local author and performer Adam Boyce, and an adult summer reading program.

We continued to partner with the Hartford Historical Society through the Genealogy Resource Center at the library as well as the community "Old Fashioned Village Christmas" and "Ice Cream Social" events.

Nadine Hodgdon, Librarian; Deborah Milne, Assistant Librarian; Deborah Josselyn, Library Clerk; Michelle Perkins, Reading Room Library Clerk.

Trustees: Lorna Ricard, Phyllis Bettis, Mary Booth-Benton, Derry Goodwin, Carole Haehnel, Lani Janisse, and Martha Knapp.

QUECHEE PUBLIC LIBRARY

*Library Hours: MWF, 10-6, T,Th, 2-7, Sat. 9-2.
Telephone & Fax: 295-1232.
Web page: www.quechee library.org*

*Storytime: Wed. at 10 a.m.
E-mail: quelibra@sover.net
Facebook page: [Facebook.com/qwlibraries](https://www.facebook.com/qwlibraries)*

Pilgrimages and celestial events are not the daily topics at libraries, but this summer they did dominate. Hundreds visited on August 20 to view the solar eclipse, sharing a communal, possibly once in a lifetime, experience with two dozen viewing glasses and two telescopes set up on the Quechee Green by trustee and Dartmouth astronomy professor Brian Chaboyer. Families and strangers talked together, waiting for a chance to see a rare event overhead, sharing an equally rare pervasive cheer.

A few hours later a wide circle of Vermont Humanities Council (VHC) discussion enthusiasts participated in the third session of the *Pilgrimage* series. Quechee Library worked with the Council to add new titles to the series, and this evening's title appropriately enough was *Rings of Saturn*. The series was celebrated a month later with a

special buffet supper by the Friends at *Dana's by the Gorge* and a talk by author and environmentalist, John Elder. Local foods, mostly donated, and loyal supporters contributed to a special night.

Equally devoted are the regular attendees at the monthly mystery and monthly sci fi discussion groups. They are eager to welcome new participants. Titles are always available for borrowing and information can be found on the website or at the circulation desk.

Vermont Reads, sponsored by the VHC, annually provides us an opportunity to develop a series of multi-generational programs supporting community-wide reading of the chosen titles. *Brown Girl Dreaming* (2017) and *Bread and Roses* (2018) offer fertile substance for talks of literary and social value. Midst July thunder and lightning at the gazebo, the library shared in a statewide reading of Frederick Douglass' fiery 1852 speech on the meaning of the 4th of July. As community members read the speech aloud the great abolitionist's words resonated as people thought of strife in this country then and now.

The "Book-a-Square" carpet campaign was successful, and in February new carpet replaced the 20 year old version on the main floor. With a chess set always out (and often in use particularly by grade schoolers), a puzzle table, and three daily newspapers, the library is a welcoming place to spend time as well as to access materials. Public computers and wireless access at fiber optic speeds, tech advice for downloading, and a cozy reading/conversation area upstairs, all add to the appeal that keeps the library vibrant even as many more patrons take advantage remotely by using the electronic resources for downloadable books and information resources. Stay informed through our website, social media, or by signing up for monthly electronic newsletters. Learn of groups such as the Needleworkers United meeting on Tuesdays. The Upper Valley Stamp Club meets monthly downstairs and groups ranging from bowhunters to state agencies also take advantage of the meeting space.

Extended offsite services include drop off and pick up boxes at the Upper Valley Coop, day care visits, home deliveries, maintaining a Bugbee Senior Center collection and offering book discussions there. An ongoing booksale continues downstairs year-round and expands during the Balloon Festival and fall foliage season. Friends, led by Jo Allsopp and Ann DeLoach, work to support our daily operations, delight scores of kids with the annual ornament-making sessions, and fundraise in a variety of ways (including offering water to Covered Bridge half-marathoners). All town residents and visitors are invited to join the Quechee/Wilder Libraries community and take advantage of a wide collection, including books, dvds, cds, and attraction passes. Visit and browse in person and on-line. Join those who this year have borrowed 40,000 items and attended 57 adult and 206 children's programs, including concerts, author visits and a speaker discussing our challenged Bill of Rights. Two weekly children's programs and two to three monthly book discussions for adults are constants.

As an incorporated public library we are open to all with operating expenses funded primarily through tax dollars. Capital expenses and additional services are funded by donations, grants and Friends.

Library Director: Kate Schaal
Assistant Librarian: Marieke Sperry
Tech Services Librarian: Linda Labriola

Trustees: David Izzo, Merrilyn Tatarczuch-Koff
Brian Chaboyer, William Eastwood, James Schmidt,
Katie McCarthy

WEST HARTFORD PUBLIC LIBRARY & COMMUNITY CENTER

Hours: Mon. 2pm -8pm, Tues. & Thurs. 9am-6pm
(closed 12-1pm), Wed. 10am-7pm (closed 12-1pm),
Fri. & Sun. Closed, Sat. 10am – 1pm.

Telephone: 295-7992
Email: westhartford@vals.state.vt.us
westhartfordlibraryvt@gmail.com

WILDER CLUB & PUBLIC LIBRARY

Hours: Tues. 10-1, Wed., Th, Fri, 2-6, Sat. 10-1
Telephone and Fax: 295-6341
Website: www.quecheelibrary.com

Storytime: Tuesdays at 10 a.m.
Facebook page: [Facebook.com/qwlibraries](https://www.facebook.com/qwlibraries)
Email: wilder@quecheelibrary.org

Well over a century ago, Charles Wilder built a community center, complete with auditorium, library, kitchen, pool hall and bowling alley. Today the stage still serves actors, musicians, and audiences while pool and bowling have, at least for now, ceased. The library remains the building's heart, efficiently open 18 hours a week with an

online 24/7 presence through the Quechee Library website, thanks to the two libraries' integration twenty years ago. A 'free books' shelf in the hallway, fiber optic internet with wireless access for all (inside the historic building, outside on the porch or ensconced in one's car nearby), and frequent building use by individuals and Upper Valley organizations keep the door open far more often.

Our annual Vermont Reads participation again brought special programming, including a visit by eighth graders to meet with poet Pam Harrison and a production by the Northern Stage Youth Ensemble for this year's chosen title, *Brown Girl Dreaming*.

Shared Quechee/Wilder Libraries circulation statistics of nearly 40,000 items indicate patrons' use of the nearly daily delivery of requested books and dvds that supplement the standing and rotating collections. At any time and from anywhere, patrons can access the online catalog to browse statewide titles and make requests. Digital website resources include *Mango* for foreign language instruction, *Infotrac*, *Heritage Quest*, *Universal Class*, plus *ListenUp* and *RbDigital* for downloadable audio books and e-books.

Marieke Sperry offers Tuesday story times, hosts Wilder School visits, and many holiday and summer programs. She is also at the Bugbee Center monthly to lead a book discussion and restock the library shelves Quechee/Wilder Libraries maintain there. The Friends' holiday ornament-making workshop the first week of each December draws dozens of families. Eleanor Bronder-Major handles the desk three days a week, including the Lego Club days. Both staffers facilitate the link between the Quechee and Wilder sites, carry books and dvds up and down the wide steps of the Club & Library, offer tech advice for electronic access, and make home deliveries upon request.

The hall continues to serve many community groups and private parties who appreciate the recent air conditioning and heating improvements. Trumbull Hall Troupe seasonally paints sets, Scouts meet weekly, and groups ranging from the Vermont Dairy Herd Association to Visiting Nurses hold annual meetings. Rental fees contribute to the ongoing maintenance and restoration of this historic building. Families celebrate birthdays, graduations and other special occasions here, just as that long ago benefactor envisioned. The library, as the cornerstone, offers entertaining, inspiring, informing works of fiction and fact, in print and on film. The intent always is for an informed citizenry and an inter-connected community.

Trustees: Peter Schaal, Gail Schaal, Larry McKinney, Andrea McKinney, Jane Sweatt, Robert Webber, Nick Clemens, Griffin Shumway, Cathy Melocik, and Steve Melendy.



PUBLIC LIBRARIES
Summary of Revenues & Expenditures*

	<u>Actual</u> <u>2017-2018</u>	<u>Budget</u> <u>2018-2019</u>
HARTFORD PUBLIC LIBRARY		
Revenue		
Town of Hartford - Budget	\$ 94,000	\$ 97,000
All Other Sources	<u>\$ 2,457</u>	<u>\$ 2,400</u>
Total	\$ 96,457	\$196,400
Expenditures	\$ 96,457	\$196,400
QUECHEE PUBLIC LIBRARY		
Revenues		
Town of Hartford - Budget	\$162,890	\$165,890
All Other Sources	<u>\$ 26,900</u>	<u>\$ 27,500</u>
Total	\$189,790	\$193,390
Expenditures	\$189,790	\$193,390
WEST HARTFORD PUBLIC LIBRARY		
Revenues		
Town of Hartford - Budget	\$ 46,697	\$ 46,697
All Other Sources	<u>0</u>	<u>0</u>
Total	\$ 46,697	\$ 46,697
Expenditures	\$ 46,697	\$ 46,697
WILDER CLUB & PUBLIC LIBRARY		
Revenues		
Town of Hartford – Budget	\$ 28,000	\$ 28,850
All Other Sources	<u>14,845</u>	<u>\$ 14,845</u>
Total	\$ 43,045	\$ 43,695
Expenditures	\$ 42,189	\$ 43,455

* Complete financial reports available through each library.

CEMETERIES
Summaries of Receipts & Expenditures

	ACTUAL 2017-2018	BUDGET 2018-2019
CHRISTIAN ST CEMETERY		
Revenues		
Town of Hartford	\$ 600	\$ 600
All Other Sources	<u>1,050</u>	<u>0</u>
Total	\$ 1,650	\$ 600
Expenditures	\$ 800	\$ 1,200
HARTFORD CEMETERY ASSOCIATION		
Receipts (or Revenues)		
Town of Hartford	\$ 7,500	\$46,900
All Other Sources	<u>550</u>	<u>600</u>
Total	\$ 8,050	\$47,500
Expenditures	\$ 7,457	\$47,500
MT. OLIVET & ST. ANTHONY'S CEMETERIES		
Receipts (or Revenues)		
Town of Hartford	\$ 3,800	\$ 3,800
All Other Sources	<u>3,405</u>	<u>4,000</u>
Total	\$ 7,205	\$ 7,800
Expenditures	\$ 4,997	\$20,000
QUECHEE CEMETERY ASSOCIATION		
Revenues		
Town of Hartford	\$ 2,725	\$ 3,000
All Other Sources	<u>6,630</u>	<u>4,000</u>
Total	\$ 9,355	\$ 7,000
Expenditures	\$ 7,112	\$10,000
WEST HARTFORD CEMETERY		
Receipts (or Revenues)		
Town of Hartford	\$ 900	\$ 900
All Other Sources	<u>0</u>	<u>0</u>
Total	\$ 900	\$ 900
Expenditures	\$ 1,600	\$ 2,000 – 5,000



***Report of the
Health & Social
Services
That Serve
Hartford***

HEALTH & SOCIAL SERVICES

ADVANCE TRANSIT



Another record was set for passenger boardings within the Town of Hartford in FY 2017, although ridership throughout the AT system was just slightly behind the record set in FY 2016. For the twelve months ending June 30, 2017, total ridership, which includes fixed routes (blue, brown, green, orange, red), shuttles, and ADA paratransit, was 896,201. **On the fixed routes 81,564 were boarded in Hartford, out of a total 590,105. 2,542 trips were boarded in Hartford on the AT's ACCESS ADA service, out of a total of 10,740.** 295,356 trips were taken on shuttles in downtown Hanover and near DHMC.

Last year we introduced a new smart phone application or "App." The app can be downloaded for free for either iOS (iPhone) or android. Visit the application store for your platform and search "advancetransit." The app was developed by Dartmouth's Thayer School of Engineering and provides real time bus arrival information and interactive maps that show locations of bus stops and scheduled departures.

Do you need help navigating the AT bus system? We offer travel training services to groups or individuals free of charge. Let us know if we can help you learn how to ride and travel independently. If you have a disability that prevents you from being able to use fixed route service, you may qualify for Advance Transit's ACCESS service, which is a curb-to-curb reservations-based service provided within $\frac{3}{4}$ of a mile of the fixed routes. Visit our website or contact our office for more information. 2,542 ACCESS trips were boarded in Hartford in FY 2017.

About AT: Advance Transit is a bi-state regional nonprofit public transportation system headquartered in Wilder. Our mission: *"To assure the continued livability and accessibility of Upper Valley communities by providing safe, effective and friendly public transportation services."* Our vision: ***"Moving the Upper Valley Forward."***

Services include FREE regularly scheduled fixed route bus service, ADA Complementary Paratransit service, and park-and-ride shuttles. Visit our website at www.advancetransit.com or call 295-1824 8:00 a.m. - 4:30 p.m. Monday through Friday, if you have questions. Be sure to visit the "Where's My Bus" page on the website to see real time bus arrival information. Don't have internet access? Printed schedules are available from Advance Transit and at the Hartford Town Hall.

Thank you for your support, and thanks for riding Advance Transit!

Van Chesnut
Executive Director

Bethany Fleischman & Jim Tonkovich
Hartford Representatives, AT Board of Directors

BUGBEE SENIOR CENTER-WHITE RIVER COUNCIL ON AGING

The White River Council On Aging, also known as the Bugbee Senior Center, is a non-profit agency committed to providing services to older community members and their families. The Center serves residents from Hartford and surrounding towns that include Hartland, Norwich and Thetford. We provide a range of social, transportation, nutrition, enrichment and education programs and activities. All of these programs have the goal of enhancing the health and independence of our older citizens. If you would like more information about these services, I invite you to give us a call at 295-9068, or stop in to see the Center during our hours of operation which are 8:00-4:00, Monday through Friday.

During Fiscal Year 2017, our agency provided services to more than 1000 Hartford residents. These include, but are not limited to the following services:

- Residents served meals on site: 241
- Residents provided Home Delivered Meals: 95
- Residents receiving newsletter: 936
- Residents receiving a social service: 274
- Residents participating in education/enrichment programs: 305
- Residents receiving transportation: 56

All told during the last year, our agency served 11,830 meals on site, and delivered another 13,384 meals to folks unable to come to the Center.

A majority of our services are provided to Hartford residents. Certainly the fact that we are located in White River Junction is a contributing factor in that aspect of our operation. We at the Center, including our Board of Directors are grateful to townspeople for their continuing support of our programs.

We invite you to come on down and enjoy a meal and our programs. If you would like to be added to our mailing list, give us a call and we will do so.

Thank you again for your support.

Respectfully Submitted,
Len Brown
Executive Director

COVER, INC.

Home Repair & Weatherization:

During 2017, COVER Home Repair completed a total of 80 large and small urgent home repair projects in the Upper Valley. This year as in the past, a high percentage of the repair projects occurred in Hartford. There was a total of 11 urgent home repair jobs; including 7 major repair jobs and 4 smaller repair jobs. Projects ranged from roof repair or replacement, electrical, plumbing, stair repair, grab bars, smoke alarms, etc. Helped make lots of homes safer.

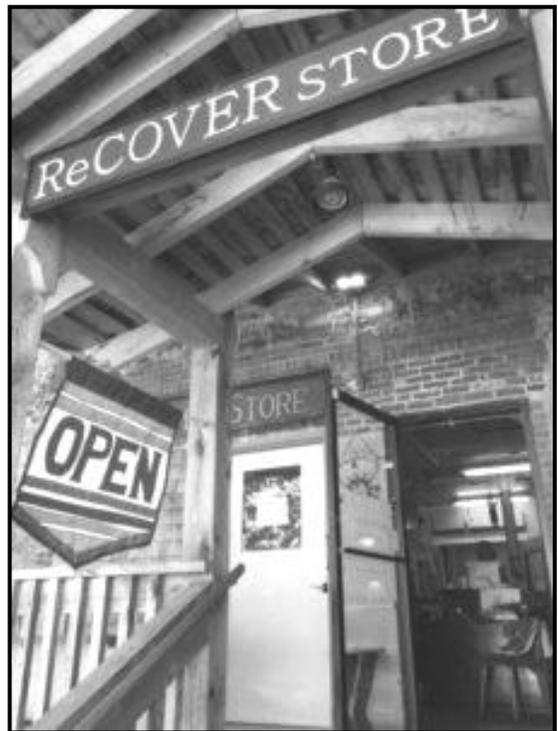
Volunteers (Upper Valley total): 247 people volunteered on all jobs totaling 3,246 hours. Help build community and reduce repair costs.

In addition, COVER Home Repair completed 12 weatherization jobs reducing cold air infiltration by an average 768 cubic feet per minute – made many families warmer.

In summary, 23 Hartford homes received COVER program services.

The COVER Store:

Donations to the store have increased as have sales. We rebranded the store as the COVER Store (used to be Recover Store.)



Began a major \$30,000 renovation of the exterior including a new front entrance, loading dock, porch and porch roof; heat pumps and some exterior insulation around the entrance. Project began in the fall, 2017 to be completed in the spring, 2018. Plans by Smith and Vansant. Funding by the Byrne Foundation.

THE FAMILY PLACE



As one of 15 Parent Child Centers in Vermont, The Family Place operates a variety of programs designed to promote strong, resilient families and nurturing, high quality early experiences for children.

The Family Place staff includes early childhood educators, child development specialists, a nurse, a licensed clinical mental health counselor, home visitors and case managers. We offer meaningful, timely support in families' homes, at our center, or in other settings where families are comfortable.

Families come through our doors for many different reasons. Sometimes, it's to make connections with other families through playgroups or events. Often, it's for assistance finding or paying for child care. Sometimes, it's because someone recognizes that a child is behind in meeting developmental milestones or has special medical needs. Other parents engage with us for support in meeting education or employment goals, or to enhance their parenting skills.

The Family Place partners with families to identify all the potential areas for support and connect them with the resources that are most appropriate for their circumstances and goals. We partner with local agencies and providers, working together to create a more effective fabric of support for families.

The Family Place served approximately 415 families (911 individuals, including over 450 children) from Hartford last year, through both on-site and home-based services.

We could not do this vital work without the support of the Hartford community and our community partners. We have seen the challenges facing families become increasingly complex. We are keenly aware of the importance of the early childhood years and the challenges to healthy outcomes for the children in our community, including the growing epidemic of opioid dependence. The Family Place provides a family-friendly campus and experienced staff to welcome and assist adults and children alike.

We invite you to review the work and outcomes highlighted in our 2016-2017 Annual Report, which can be found on our website.

For more information, please view our website at www.FamilyPlaceVT.org or call 649-3268.

Thank you for your support! Nancy Bloomfield Executive Director





Good Beginnings, Inc

Annual Report FY17



Good Beginnings

serves local families with new babies by providing hands-on support, education and community outreach.

Take a look back at FY2016-17...



267 Total Families Served
146 Families Served by In-Home Volunteers



104 Volunteers
10 Weeks of Visits/Family
27 Hours of Visits/Family



42 Families Received Emergency Resources
126 Received Education/Support



173 Families in NH served
93 Families in VT served

● NEW HAMPSHIRE

● VERMONT



462 Children served 
493 Adults served 
11 Adoptive/Foster families served



146 Welcome Baby Bags delivered
275 Books given to families

GOOD NEIGHBOR HEALTH CLINIC



The Good Neighbor Health Clinic and Red Logan Dental Clinic provide free primary and specialty medical care and dental treatment to Upper Valley Residents who are in need and without the means to pay. The Clinics served 1,190 people last year, 225 of whom live in Hartford. Residents who used the Clinics had 389 appointments with a doctor and 109 dental visits.

In addition to seeing patients who are without insurance, the medical clinic also sees patients with high deductible insurance plans. People who are struggling with low incomes and high insurance costs are encouraged to see a physician at the Clinic rather than postponing unaffordable medical visits.

The Clinic is known for providing quality care for those in need in the Upper Valley. Care is provided by a group of 24 volunteer physicians and a dozen volunteer dentists who supervise fourth year dental externs from Tufts, The University of New England and Boston University Schools of Dentistry. All of the clinics are staffed by volunteers and last year volunteers contributed 2,477 hours to patient care.

The Red Logan Clinic provides exams, x-rays, cleanings, fillings, extractions, single crowns, root canals and dentures. A recent change includes saving appointment times for people having dental pain and 24 Hartford residents were seen through this program. The top five reasons for medical visits were musculoskeletal, psychosocial, pulmonary, dermatological and gastrointestinal. In addition, patients receive immunizations, vision screenings, help applying for insurance, lab work and x-rays at no cost, referrals to substance mis-use treatment programs and free prescriptions.

The Clinics are located in downtown White River Junction directly on the Advanced Transit bus route with satellite Clinics at the Haven and at Alice Peck Day Hospital in Lebanon. Evening hours are offered, in addition to Monday through Friday daytime hours, to accommodate work schedules.

Please know that your support, through the town, has served the mission of Good Neighbor and directly benefitted your neighbors! We hope that you will stop by and visit us.

GREEN MOUNTAIN RSVP & VOLUNTEER CENTER

Green Mountain RSVP (GMRSVP) is a Senior Corps program of The Corporation for National and Community Service. It is a nation-wide program for people age 55 and older who wish to make positive impacts in their communities. They volunteer their skills and knowledge to programs and non-profits. At GMRSVP, we view our senior population as our most valuable asset in keeping our communities strong through volunteerism. We also see the benefit that volunteers receive due to their service, which improves their quality of life. We have adopted a motto of "Do Good, Feel Good!"

GMRSVP has been helping local non-profit and civic organizations by recruiting and matching volunteers to meet community needs. Our goal is to ensure that volunteers contribute their time and talents to programs that have a significant and positive impact in the Hartford area. Our volunteers address community concerns that are vital for our senior population and their neighbors. They include supporting Healthy Futures and Aging in Place through food pantry support, meal delivery, and transportation. We have 14 volunteers in Hartford who are active in Bone Builders at Graystone Village in White River, the food shelf at the Upper Valley Haven, and "Everybody Wins VT" at the White River Elementary School. We sponsor an annual food drive which was on January 14th at the Co-op Food Store in White River and donated food to two Hartford Food Shelves, The Upper Valley Haven and the Valley Bible Church. That same food drive is planned for January 13th this winter. We participated in the June Block Party and we look forward to collaborating with the Upper Valley Hockey Association for a food drive. RSVP volunteers will be working the drive with the youth hockey players. Date is TBD.

Please contact our Windsor County office at (802) 772-7859 and speak to our Coordinator, Corey Mitchell with questions or reach me directly at (802) 447-1546.

Thanks,
Cathy Aliberti, Director
Green Mountain RSVP
802.772.7875
www.rsvpvt.org



Proudly Sponsored by Southwestern Vermont Council on Aging

HEADREST

Headrest has been serving the community through crisis intervention since 1971. As such, Headrest and all of its faculties, has become a vital part of the community. All of us at Headrest hold true to our commitment and mission: **"To assist those who have or are affected by a substance use disorder, experiencing a crisis, or need support, by providing effective programs and treatment."**



The continued support by towns and the individuals within such as Hartford, VT, helps Headrest continue our commitment to the community. Last fiscal year, Headrest received a total of 8,319 calls, 5,648 of which were directly related to suicidal ideation, substance use or mental health issues. In Vermont alone, Headrest received 274 calls related to suicide or suicidal ideation, 108 related to substance use and 1,290 related to mental health issues.

The Residential Program assisted 44 individuals combat addiction by providing a safe, sober and treatment focused living space. Additionally, 67 clients were assisted in our Outpatient program includes family members and loved ones.

Due to the increase in wide spread usage of cell phone, it can be incredibly difficult to pinpoint where a caller is calling from. Thus, Headrest relies on where the phone is originally registered from, which usually comes from more commercialized areas. Unfortunately, we are not able to provide any specific data on Hartford callers alone.

If you would like more information about the programs offered at Headrest or are interested in taking a tour, please feel free to contact us anytime at (603) 448-4872 ext. 101 and ask for Eric Harbeck, Business Manager or Cameron Ford, Executive Director. Headrest is grateful for the support of the community and to be able to work with such concerned and empathetic citizens such as those in the town of Hartford.

HEALTH CARE & REHABILITATION SERVICES

I am writing on behalf of the Hartford office of Health Care and Rehabilitation Services of Southeastern Vermont, Inc. to request that the Town of Hartford appropriate the sum of \$9,995 to our agency in support of services being provided to 4,157 residents in Windham and Windsor counties.

This request is based on a formula of one dollar per capita according to the 2008 Yearbook. These funds help to defray some of the costs of services we provide to clients whose fee is less than our cost. We also provide client advocacy and public education for which we charge no fee at all.

This past year we provided the following services to the residents of Hartford:

Children's Services:	11,392	hours
Adult Outpatient:	1,988	hours
Substance Abuse Outpatient:	362	hours
Community Rehabilitation Services:	2,996	hours
Emergency Services:	53	hours
Developmental Services:	6,267	hours

Enclosed is a copy of the HCRS FY18 Budget for the agency and the Adult Outpatient Division. If you should have further questions, please contact Kelly Brown at (802) 886-4567 ext. 2125.

Thank you for your support last year and for your consideration in continuing to support us in this vital community service.

Sincerely,
George Karabakakis, Ph.D.
Chief Executive Officer



SOUTHEASTERN VERMONT COMMUNITY ACTION



Southeastern Vermont Community Action is an anti-poverty, community based, nonprofit organization serving Windham and Windsor counties since 1965.

Our mission is to enable people to cope with and reduce the hardships of poverty; create sustainable self-sufficiency; reduce the causes and work toward the elimination of poverty. SEVCA has a variety of programs and services to meet this end. They include: Head Start, Weatherization, Emergency Home Repair, Emergency Services/Crisis Intervention (i.e., fuel, utility, housing and food assistance), Micro-Business Development, Individual Development Accounts, Volunteer Income Tax Assistance (VITA), VT Health Connect Navigation, Jobs for Independence (JFI), Homelessness Prevention, and Thrift Stores.

In the community of Hartford we have provided the following services during FY2017:

- **Weatherization:** 51 homes (96 people) were weatherized at a cost of \$194,866
- **Emergency Heating System Replacements:** 6 homes (11 people) received furnace repairs or replacements at a cost of \$6,348
- **Tax Preparation:** 67 households (84 people) received services & tax credits totaling \$29,952
- **Micro-Business Development:** 3 households (7 people) received counseling, technical assistance & support to start, sustain or expand a small business, valued at \$5,283
- **VT Health Connect:** 66 households (103 people) received assistance to enroll in the VT Health Exchange, valued at \$7,963
- **Emergency Services:** 191 households (396 people) received 1,498 services valued at \$6,892 (including fuel, utility & housing assistance; financial counseling; nutrition education; referral to and assistance with accessing needed services)
- **Fuel/Utility Assistance:** 71 households (174 people) received 99 assists valued at \$52,843
- **Housing Assistance:** 52 households (120 people) received 52 assists valued at \$73,819
- **Jobs for Independence:** 41 households (43 people) were recruited, screened and referred to enhanced employment services, valued at \$16,469
- **Head Start:** 5 families (21 people) received comprehensive early education and family support services valued at \$66,348
- **Thrift Store Vouchers:** 154 households (254 people) rec'd goods & services valued at \$8,016

Community support, through town funding, helps to build a strong partnership. The combination of federal, state, private, and town funds allow us to not only maintain, but to increase and improve service.

We thank the residents of Hartford for their support.

Stephen Geller
Executive Director

STAGECOACH

Thank you for your support of community transportation services. **In the past year, Stagecoach's Dial-A-Ride System directly provided 6,947 door-to-door rides for Hartford residents** either by volunteer drivers or on wheelchair accessible vehicles. Stagecoach's Bus, Dial-a-Ride, and Partners Systems provided a total of **89,000** rides. **In addition, Stagecoach earned grant funds to purchase a bus for Bugbee Senior Center with which they provided 2,674 rides for Senior Citizens in Hartford.** All of Stagecoach's transportation programs enable community members to maintain their independence, gain and keep employment and access critical healthcare services. Thank you for your past support of community transportation services.

Dial-A-Ride System –Focuses on specialized populations including elders, persons with disabilities and low-income families/individuals who are unable to access the bus system. **In Hartford, Dial-A-Ride offers direct access from home to medical treatments, meal site/senior programs, adult day care services,**

pharmacies, food shopping, social services, vocational rehabilitation, radiation & dialysis and substance abuse treatment.

Volunteer Driver Program – Stagecoach uses an extensive network of Volunteer Drivers to provide coordinated and caring rides throughout our rural service area. Volunteer Drivers are essential in providing cost effective and community driven services, and are the foundation of our Dial-A-Ride Program. ***Volunteer Drivers connect friends, support independence and promote healthy living.***

If you are interested in becoming a Stagecoach Volunteer Driver, please contact our office.

Information-- Please feel free to contact us with questions or to request additional information on Stagecoach services at 802-728-3773.

VERMONT ADULT LEARNING

Vermont Adult Learning programs are **FREE**, all are sponsored and funded in collaboration with the Vermont Agency of Education. We develop individualized learning plans for every student for every program. We also support degreed student to strengthen academic skills for college preparation.

As part of the statewide Learning Works network, Vermont Adult Learning is the leading provider of literacy, work readiness and high school completion for people ages 16 year of age and over.

In the last fiscal year Vermont Adult Learning served 277 students in Windsor County, a total of 6,296 service hours and 40 graduating with their Diplomas from local high schools as part of the High School Completion Program or GED. Statewide over 4,000 Vermonters receive help each year from Vermont Adult Learning and other Learning Works partners.

VERMONT ASSOCIATION FOR THE BLIND AND VISUALLY IMPAIRED

In our 2017 Fiscal Year we served more clients than ever before. VABVI will play a critical role in the lives of many Vermonters well into the future.

PALS (Peer Assisted Learning and Support) Groups

PALS Groups are held in 14 counties throughout the state, where members meet each month to discuss the practical, social and emotional challenges of vision loss. They also share coping strategies with each other on how maintain their independence. This past year, PALS Groups held events such as Dining in the Dark and Bowling in the Dark where they raised over \$1,000 and awareness for VABVI's services.

HAPI (Helping Adolescents Prepare for Independence)

The HAPI program enables Teachers of the Visually Impaired (TVIs) and Certified Vision Rehabilitation Therapists (CVRTs) to work one-on-one with students to practice daily living skills. The transition aged student will be able to improve their abilities to complete many day to day activities such as, preparing and cooking meals, shopping independently at the grocery store, organizing, matching and washing clothes, cleaning in the home, managing finances, exploring careers and so much more.

IRLE Summer Camp (Intensive Residential Life Experience)

This summer, VABVI brought the students sailing on Lake Champlain and they learned how to steer a sail boat for the first time. Students also went bowling, and for many it was their very first experience! While staying at University of Vermont, students explored career options by interviewing various UVM staff and inquiring about their roles. IRLE participants also had the opportunity to practice their independent living skills away from home, and establish new friendships with others through group challenges and activities.

During Fiscal Year 2017, we served 1,731 clients from all 14 counties in Vermont. This included 41 students and 129 adult clients in Windsor County.

For more information about VABVI's services, or to volunteer, please contact Katie Shappy at (800) 639-5861 ext. 219, or at kshappy@vabvi.org or visit us our website at www.vabvi.org.

THE VERMONT CENTER FOR INDEPENDENT LIVING

Since 1979, The Vermont Center for Independent Living (VCIL) has been teaching people with disabilities and the Deaf how to gain more control over their lives and how to access tools and services to live more independently. VCIL employees (85% of whom have a disability) conduct public education, outreach, individual advocacy and systems change advocacy to help promote the full inclusion of people with disabilities into community life.

Preliminary numbers for our In FY'17 (10/2016-9/2017) VCIL responded to over **3,041** requests from individuals, agencies and community groups for information, referral and assistance and program services for individuals living with a disability. VCIL Peer Advocate Counselors (PACs) provided one-on-one peer counseling to **347** individuals to help increase their independent living skills and **10** peers were served by the AgrAbility program. VCIL's Home Access Program (HAP) assisted **160** households with information on technical assistance and/or alternative funding for modifications; **84** of these received financial assistance to make their bathrooms and/or entrances accessible. Our Sue Williams Freedom Fund (SWFF) provided **94** individuals with information on assistive technology; **45** of these individuals received funding to obtain adaptive equipment. **530** individuals had meals delivered through our Meals on Wheels (MOW) program for individuals with disabilities under the age of 60. We are also now home to the Vermont Telecommunications Equipment Distribution Program (VTEDP) which served **49** people and provided **22** peers with adaptive telecommunications enabling low-income Deaf, Deaf-blind, Hard of Hearing and individuals with disabilities to communicate by telephone.

VCIL's central office is located in downtown Montpelier and we have five branch offices in Bennington, Chittenden, Lamoille, Rutland and Windham Counties. Our Peer Advocate Counselors and services are available to people with disabilities throughout Vermont. Our Windham County office also houses the Vermont Interpreter Referral Service (VIRS) (previously under the VT Center for the Deaf and Hard of Hearing) and provides statewide interpreter referral services for sign language, spoken English and CART services for assignments in medical, legal, mental health, employment, educational, civil and recreational settings.

During FY '17, **17** residents of **Hartford** received services from the following programs:

- Home Access Program (HAP) (over \$8,400 spent on home modifications)
- Meals on Wheels (MOW) (over \$3,300 spent on meals for residents)
- Sue Williams Freedom Fund (SWFF) (2 residents on waiting list for assistive technology in FY'18)
- Peer Advocacy Counseling Program (PAC)
- Information Referral and Assistance (I,R&A)

To learn more about VCIL, please call VCIL's toll-free I-Line at: **1-800-639-1522**, or, visit our web site at www.vcil.org.

VISITING NURSE ASSOCIATION & HOSPICE OF VT AND NH

Visiting Nurse and Hospice for Vermont and New Hampshire (VNH) is a compassionate, non-profit healthcare organization committed to providing the highest quality home health and hospice services to individuals and their families. VNH provides care for people of all ages and at all stages in life, and delivers care to all, regardless of ability to pay.



VNH services reduce costs associated with town programs for emergency response and elder care. With quality care provided at home, there is less need for costly hospital and emergency room trips. And with VNH support, residents can age in place rather than relocating to a state or local nursing home.

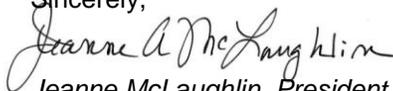
Between July 1, 2016 and June 30, 2017 VNH made 11,200 homecare visits to 431 Hartford residents. This included approximately \$365,488 in unreimbursed care to Hartford residents.

- **Home Health Care:** 6,202 home visits to 335 residents with short-term medical or physical needs.
- **Long-Term Care:** 3281 home visits to 45 residents with chronic medical problems who need extended care in the home to avoid admission to a nursing home.
- **Hospice Services:** 1,300 home visits to 20 residents who were in the final stages of their lives.
- **Skilled Pediatric Care:** 320 home visits to 29 residents for well baby, preventative and palliative medical care.

Additionally, residents made visits to VNH wellness clinics at local senior and community centers throughout the year, receiving low- and no-cost services including blood pressure screenings, foot care, cholesterol testing, and flu shots.

Hartford's annual appropriation to VNH helps to ensure that all have access to quality care when and where it is needed most. On behalf of the people we serve, we thank you for your continued support.

Sincerely,



Jeanne McLaughlin, President & CEO (1-888-300-8853)

WINDSOR COUNTY PARTNERS

Windsor County Partners is in its 5th decade of building healthier communities through youth mentoring. Our community-based PALS (Partner Always Lend Support) program extends across the county. Mentored youth learn life skills, provide community service and participate in cultural and athletic activities. In our surveys, 100% of the young people in our PALS program report that having a mentor has made a difference in their life.



WCP creates partnerships where mentors are matched with a child. Matches are made up with children up to age 12. Since matches are renewed annually, mentored children range in age from 7 – 18. These mentoring partnerships meet for 2 hours per week for at least a year, with many partnerships continuing on for years.

Last year, WCP served and supported 28 community-based partnerships, including nine (9) in the town of Hartford. Collectively, these partners spent over 2000 hours together. Our mentees were distributed among 20 schools and 100% of the guidance counselors who have a student in our program report that they would recommend a Windsor County Partner for other students that they work with.

Financial support from Windsor County helps ensure the well-being of children and their families. For more information on our mentorships, find us on Facebook, visit our website www.windsorcountypartners.org or contact us at ProgramsWC@outlook.com 802-674-5101. WCP thanks the voters of Hartford for their support for the children of Windsor County.

Jennifer Grant

Executive Director

WINDSOR COUNTY UPDATE

Assistant Judges Jack Anderson & Ellen Terie
FY 18-19 County Budget

The Assistant Judges held the preliminary budget meeting at 5 PM on Wednesday, December 13, 2017. The budget calls for \$ 439,858 to be raised by taxes, a *decrease* of \$1,853 from the current FY 17-18 budget. The new budget calls for \$ 541,025 in total spending, a significant *decrease* of \$16,709 from the current FY 17-18 budget. The county tax rate *decreased* slightly, from .0049 to .0048. This is the third straight year it has dropped.

According to the Vermont Department of Taxes, the Equalized Grand List for the entire county grew by \$87,762,000. This is the third year in a row where the value of the grand list has increased markedly. It is now \$9,094,596,000.

Pursuant to Title 24 Sect. 134, the County Treasurer shall issue warrants on or before March 1 2018 requiring the tax to be paid in two installments on or before July 5 and on or before November 5 (2017).

Courthouse Renovation Bond

2018 marks the fifth year of the \$2 million bond repayment. (The first bond payment was in November of 2014). This year, the amount to be billed to the towns will be \$234,896 (\$200,000 principal; \$34,896 interest). This billing is NOT part of the county budget, but a separate assessment. Last summer, the borrowing rate was renegotiated resulting in a savings of several thousand dollars in interest

Other County News

2017 has been a busy and productive year for the Assistant Judges and Windsor County. Here are some of happenings in the past year:

With the installation of interior storm windows at the court house at 12 The Green in 2015, the county continued to save thousands of dollars in fuel costs.

For the fourth year in a row, the county finished the 2016-2017 fiscal year solidly in the black and has rolled that surplus into the 2018-2019 budget.

Judge Terie completed the 40-hour Civil Mediation course at the National Judicial College in Reno, NV, last summer.

The County has established the Windsor County Mediation Center in its building at 62 Pleasant Street. Windsor County Bar members use it for civil mediation.

Lastly, in 2017 we said goodbye to our Building Superintendent Carl Tancreti, who retired and headed west for the winter. We welcomed our new Building Super, Bruce Page.



FINANCIAL REPORTS OF HEALTH AND SOCIAL SERVICES

	<u>Actual 2017-2018</u>	<u>Budgeted 2018-2019</u>
ADVANCE TRANSIT		
Receipts/Revenues Town of Hartford	\$ 75,540	\$ 77,050
All Other Sources	<u>5,408,181</u>	<u>8,240,439</u>
Total	\$ 5,485,231	\$ 8,317,489
Expenditures	\$ 4,840,648	\$ 5,225,145
COVER, INC.		
Receipts/Revenues Town of Hartford	\$ 999	\$ 5,000
All Other Sources	<u>671,337</u>	<u>699,740</u>
Total	\$ 672,336	\$ 704,740
Expenditures	\$ 673,505	\$ 704,120
THE FAMILY PLACE		
Receipts/Revenues Town of Hartford	\$ 9,500	\$ 9,500
All Other Sources	<u>2,108,075</u>	<u>2,182,812</u>
Total	\$ 2,117,575	\$ 2,192,312
Expenditures	\$ 2,084,923	\$ 2,192,312
GOOD BEGINNINGS, INC.		
Receipts/Revenues Town of Hartford	\$ 4,550	\$ 4,550
All Other Sources	<u>108,521</u>	<u>143,520</u>
Total	\$ 113,071	\$ 148,070
Expenditures	\$ 117,642	\$ 148,070
GOOD NEIGHBOR HEALTH CLINIC		
Receipts/Revenues Town of Hartford	\$ 7,500	\$ 7,500
All Other Sources	<u>675,736</u>	<u>686,285</u>
Total	\$ 683,236	\$ 693,785
Expenditures	\$ 680,258	\$ 693,795
GREEN MOUNTAIN RSVP		
Receipts/Revenues Town of Hartford	\$ 869	\$ 869
All Other Sources (*Federal Grant Revenue)	<u>250,743</u>	<u>242,403</u>
Total	\$ 251,612	\$ 243,203
Expenditures	\$ 251,672	\$ 243,203
HARTFORD HISTORICAL SOCIETY		
Receipts/Revenues Town of Hartford	\$ 5,000	\$ 10,000
All Other Sources	<u>41,495</u>	<u>15,000</u>
Total	\$ 46,495	\$ 25,000
Expenditures	\$ 91,068	\$ 29,005

FINANCIAL REPORTS OF HEALTH AND SOCIAL SERVICES

	<u>Actual 2017-2018</u>	<u>Budgeted 2018-2019</u>
HEADREST		
Receipts/Revenues Town of Hartford	\$ 7,000	\$ 7,000
All Other Sources	<u>774,171</u>	<u>998,836</u>
Total	\$ 781,171	\$ 1,005,836
Expenditures	\$ 792,849	\$ 951,100
HEALTH CARE AND REHABILITATION SERVICES		
Receipts/Revenues Town of Hartford	\$ 9,995	\$ 9,995
All Other Sources	<u>47,000,091</u>	<u>\$ 44,945,183</u>
Total	\$ 47,010,686	\$ 44,995,178
Expenditures	\$ 47,496,134	\$ 44,995,178
SOUTHEASTERN VERMONT COMMUNITY ACTION		
Receipts/Revenues Town of Hartford	\$ 9,000	\$ 9,000
All Other Sources	<u>5,450,178</u>	<u>6,413,532</u>
Total	\$ 5,459,178	\$ 5,620,500
Expenditures	\$ 5,437,865	\$ 6,422,532
STAGECOACH TRANSPORTATION SERVICES, INC.		
Receipts/Revenues Town of Hartford	\$ 6,800	\$ 6,800
All Other Sources	<u>2,858,099</u>	<u>2,893,200</u>
Total	\$ 2,864,899	\$ 2,900,000
Expenditures	\$ 2,838,746	\$ 2,900,000
VERMONT ADULT LEARNING		
Receipts/Revenues Town of Hartford	\$ 999	\$ 999
All Other Sources	<u>659,146</u>	<u>659,146</u>
Total	\$ 660,145	\$ 660,145
Expenditures	\$ 619,427	\$ 619,427
VERMONT ASSOCIATION FOR THE BLIND AND VISUALLY IMPAIRED		
Receipts/Revenues Town of Hartford	\$ 975	\$ 975
All Other Sources	<u>3,726,703</u>	<u>3,372,050</u>
Total	\$ 3,727,678	\$ 3,373,025
Expenditures	\$ 3,472,027	\$ 3,393,229
THE VERMONT CENTER FOR INDEPENDENT LIVING		
Receipts/Revenues Town of Hartford	\$ 845	\$ 845
All Other Sources	<u>2,489,537</u>	<u>2,485,674</u>
Total	\$ 2,489,382	2,486,519
Expenditures	\$ 2,489,382	\$ 2,486,315
VISITING NURSE ALLIANCE OF VERMONT AND NEW HAMPSHIRE, INC.		
Receipts/Revenues Town of Hartford	\$ 41,882	\$ 41,882
All Other Sources	<u>3,622,426</u>	<u>23,080,361</u>
Total	\$ 3,664,308	23,122,243
Expenditures	\$ 3,561,747	\$ 22,648,209

FINANCIAL REPORTS OF HEALTH AND SOCIAL SERVICES

	<u>Actual 2017-2018</u>	<u>Budgeted 2018-2019</u>
WINDSOR COUNTY PARTNERS		
Receipts/Revenues Town of Hartford	\$ 3,500	\$ 3,500
All Other Sources	<u>164,738</u>	<u>\$ 171,533</u>
Total	\$ 168,238	\$ 175,033
 Expenditures	 \$ 168,238	 \$ 175,033
WOMEN'S INFORMATION SERVICES		
Receipts/Revenues Town of Hartford	\$ 2,000	\$ 2,000
All Other Sources	<u>1,030,338</u>	<u>905,748</u>
Total	\$ 1,032,338	907,748
 Expenditures	 \$ 952,182	 \$ 1,087,470





Miscellaneous Information

DELINQUENT REAL ESTATE TAXES
December 31, 2017

	2017	2016	2015	2014	2013	2009-2012	Total
ADAMS LORI	\$ 1,577.67	\$ 2,124.61					\$ 3,702.28
AHLERS OLIVE	\$ 4,844.33	\$ 3,973.06					\$ 8,817.39
ANTOCACCI ROBERT	\$ 1,753.25	\$ 74.48					\$ 1,827.73
BAIRD GORDON BAIRD SYLVIA	\$ 5,501.39						\$ 5,501.39
BARR DAVID	\$ 4,024.56	\$ 4,523.81	\$ 3,470.13	\$ 5,263.29	\$ 5,814.32	\$ 12,040.28	\$ 35,136.39
BARRETT CRAIG B	\$ 895.00	\$ 1,006.04					\$ 1,901.04
BEAULIEU GEROGE BEAULIEU LINDA	\$ 1,384.53						\$ 1,384.53
BILLINGHAM WALTER R	\$ 4,374.99	\$ 3,254.09					\$ 7,629.08
BISHOP SHERIDAN	\$ 834.27						\$ 834.27
BITMO REALTY LLC	\$ 12,856.26						\$ 12,856.26
BROWER KERWIN BROWER MARY	\$ 438.27	\$ 1,572.98					\$ 2,011.25
BUCKLEY ARTHUR JR	\$ 3,454.82						\$ 3,454.82
CHAUDHRY ATIYA CHADDHRY FARIHA	\$ 1,957.53						\$ 1,957.53
CHAUDHRY ATIYA CHADDHRY FARIHA	\$ 1,957.53						\$ 1,957.53
CHENEY IAN L	\$ 340.54	\$ 1,645.99					\$ 1,986.53
COLT TORSTEN C COLT DEBORAH	\$ 4,352.14						\$ 4,352.14
COPP MICHAEL COPP BEVERLY	\$ 4,318.31	\$ 1,576.38					\$ 5,894.69
COPP MICHAEL DUNBAR ANN MARIE	\$ 513.52						\$ 513.52
CORNERSTONE DEVELOPMENT LLC	\$ 5,808.26						\$ 5,808.26
COUTERMARSH SHIRLEY E	\$ 290.89						\$ 290.89
CURRIER MARIAN	\$ 205.18						\$ 205.18
DAOUST DARREK DAOUST LISA	\$ 987.49						\$ 987.49
DRINKARD BETSY R RAYMOND MICHAEL	\$ 587.83	\$ 1,354.88					\$ 1,942.71
DU PLESSIS DEBORAH	\$ 785.00						\$ 785.00
DUMOND DAWN LEE	\$ 149.13						\$ 149.13
DUNN JOAN	\$ 49.77						\$ 49.77
DUPUIS JOHN DUPUIS CHARLES	\$ 1,328.54						\$ 1,328.54
FARRINGTON HOUSE LLC	\$ 11,128.06						\$ 11,128.06
FARRIS SHERMAN E FARRIS MARSHA L			\$ 430.22				\$ 430.22
FLINT LILLIAN	\$ 258.97						\$ 258.97
FRENCH ARTHUR R FRENCH JOHN E	\$ 507.21	\$ 570.13	\$ 641.42	\$ 412.64			\$ 2,131.40
FUCCI LOUIS A	\$ 4,606.40	\$ 5,177.76	\$ 4,776.50				\$ 14,560.66
FUCCI SANDRA	\$ 4,737.46						\$ 4,737.46
GOGUEN DANIEL GOGUEN STEPHANIE	\$ 4,421.36						\$ 4,421.36
GRUNDY PETER J GRUNDY DEBORAH A	\$ 7,756.80	\$ 9,405.99					\$ 17,162.79
HAFFORD PATRICIA	\$ 422.35						\$ 422.35
HALEY TANZI	\$ 2,043.68						\$ 2,043.68
HAMMOND ARTHUR	\$ 739.88	\$ 831.63					\$ 1,571.51
HAMMOND WINSTON DICKINSON MICHELLE	\$ 37.84						\$ 37.84
HAZEN STREET HOLDINGS INC	\$ 1,402.20	\$ 1,576.19	\$ 1,773.26	\$ 1,895.20	\$ 2,075.96	\$ 9,875.92	\$ 18,598.73
HERB RAYMOND HERB ELAINE	\$ 1,208.48						\$ 1,208.48
HILLIKER ANDREW C HILLIKER NANCY R	\$ 2,807.72	\$ 205.12					\$ 3,012.84
HUGHES CHRISTOPHER	\$ 396.81	\$ 446.03	\$ 498.31				\$ 1,341.15
INGALLS KEITH INGALLS CHAUNTEL	\$ 2,763.86						\$ 2,763.86
JILLSON DAMON WJILLSON PATRICIA L	\$ 3,634.60	\$ 3,990.87	\$ 4,335.24	\$ 4,823.76	\$ 679.49		\$ 17,463.96
KAUFMAN MICHAEL KNOWLTON ALLEN	\$ 1,443.49	\$ 794.75					\$ 2,238.24
KELLY BENJAMIN	\$ 6,071.22	\$ 6,824.26	\$ 6,927.70				\$ 19,823.18
KELLY WILLIAM 7-5058	\$ 584.76	\$ 657.23	\$ 739.53	\$ 790.58			\$ 2,772.10
KELLY WILLIAM 7-5250	\$ 4,346.73	\$ 4,885.95	\$ 5,497.07	\$ 5,875.48			\$ 20,605.23
KELLY WILLIAM 7-5345	\$ 2,914.79	\$ 3,276.20	\$ 3,686.06	\$ 3,939.81			\$ 13,816.86
KELLY WILLIAM 12-8112-SHC-2B	\$ 3,624.85	\$ 4,074.30	\$ 4,583.86	\$ 5,996.57			\$ 18,279.58
KELLY WILLIAM 7-8072-QHC-1A	\$ 1,730.40	\$ 1,945.03	\$ 2,433.39	\$ 2,601.31			\$ 8,710.13
KELLY WILLIAM 12-8110-MRC-1D	\$ 2,046.61	\$ 2,300.50	\$ 2,588.03	\$ 3,093.27			\$ 10,028.41
KELLY WILLIAM 12-8110-MRC-2A	\$ 1,939.21	\$ 2,179.63	\$ 2,452.46	\$ 2,927.84			\$ 9,499.14
LDD LCC A VERMONT LIMITED LIABILITY	\$ 9,719.13						\$ 9,719.13
LEISURE LIVING PARKS INC C/O DALE SNADER 8-2	\$ 9,528.32						\$ 9,528.32
LEISURE LIVING PARKS INC C/O DALE SNADER 16-12	\$ 7,478.41						\$ 7,478.41
LEISURE LIVING PARKS INC	\$ 346.33						\$ 346.33
LELNINSKI STEVEN	\$ 3,465.24						\$ 3,465.24
LIVINGSTON ALFRED	\$ 145.80						\$ 145.80
MARTIN TIMOTHY	\$ 635.43						\$ 635.43
MCDERMONT DAVID OUNAN FRANCIS	\$ 848.26						\$ 848.26
MILLER WILLIAM H TRUSTEE	\$ 701.09	\$ 787.97					\$ 1,489.06
MORANCY ANDREA	\$ 9,222.87						\$ 9,222.87
NAUGHTON THOMAS E & VINCENT	\$ 1,354.13	\$ 656.48					\$ 2,010.61
PATTERSON JOHN PATTERSON LOUISE	\$ 6,990.08	\$ 3,344.31					\$ 10,334.39
PELTON MARC PELTON TRACEY	\$ 44.66						\$ 44.66
POTWIN LONDON POTWIN RENEE C	\$ 5,052.78						\$ 5,052.78
ROGERS RITA	\$ 993.42	\$ 1,116.62	\$ 1,256.29	\$ 1,342.84	\$ 1,358.47		\$ 6,067.64
ROYEA JAMES B ROYEA HARRIET H	\$ 560.91	\$ 630.34					\$ 1,191.25
RUNNALS EDWARD 32-22	\$ 4,120.10	\$ 4,631.12					\$ 8,751.22
RUNNALS EDWARD 8-13	\$ 1,219.59						\$ 1,219.59
RUNNALS KENNETH ROBERT JAMES 8-30	\$ 2,203.96						\$ 2,203.96
RUNNALS KENNETH				\$ 604.89	\$ 646.64		\$ 1,251.53
S&J GREENE LLC	\$ 3,714.34	\$ 4,174.94	\$ 2,944.85				\$ 10,834.13
SANDERSON DAVID SANDERSON SHELLY	\$ 2,461.67						\$ 2,461.67
SAWYER BETH	\$ 838.36	\$ 635.89					\$ 1,474.25
SCHAAL TODD M SCHALL MARCY L	\$ 3,438.63						\$ 3,438.63
SCHEDLER ANDREW M	\$ 1,893.38						\$ 1,893.38

	2017	2016	2015	2014	2013	2009-2012	Total
SEVERANCE BRYAN A	\$ 277.46	\$ 314.68					\$ 592.14
SHAFER THOR P DEVINS MICHAEL J		\$ 126.29					\$ 126.29
SHATNEY ROBERT SHATNEY MARY	\$ 3,636.70	\$ 4,087.86	\$ 4,598.91	\$ 1,009.97			\$ 13,333.44
SHINN PETER	\$ 3,068.62						\$ 3,068.62
SIMPSON HEATHER E	\$ 796.92	\$ 581.76	\$ 143.27				\$ 1,521.95
SIMS DANELLE	\$ 832.33	\$ 322.72					\$ 1,155.05
SMITH MICHELLE L	\$ 1,121.25						\$ 1,121.25
SMITH STEPHEN	\$ 884.23						\$ 884.23
SMITH STEVEN & LUCINDA	\$ 1,175.84						\$ 1,175.84
STIGUM ELISE H	\$ 8,450.92	\$ 2,675.35					\$ 11,126.27
TOWNSEND CODY	\$ 1,686.37						\$ 1,686.37
TSOUKNAKIS ALEXANDER TSOUKNAKIS NICHOLAS	\$ 2,212.38						\$ 2,212.38
TSOUKNAKIS ALEXANDER TSOUKNAKIS NICHOLAS	\$ 1,467.84						\$ 1,467.84
TWIN PINES HOUSING C/O DENISE JOHNSON	\$ 608.40						\$ 608.40
TYLER CURTIS	\$ 26.63						\$ 26.63
VERMONT COUNTRY CORP	\$ 3,781.62						\$ 3,781.62
WATERS ROBERT		\$ 9,275.54	\$ 3,664.69				\$ 12,940.23
WATSON FRANKLIN	\$ 1,934.09	\$ 546.62					\$ 2,480.71
WEST RAYMOND E JR	\$ 2,929.58	\$ 920.81					\$ 3,850.39
WHITE SHERRI	\$ 2,884.91	\$ 1,937.90					\$ 4,822.81
WHITMARSH CLAYTON A	\$ 544.09						\$ 544.09
WILLEY EDWARD	\$ 376.84						\$ 376.84
WILLIAMS GERALDINE	\$ 5,981.76	\$ 2,499.65					\$ 8,481.41
WILMOT RONALD & MARY	\$ 820.55						\$ 820.55
WOOD MARC J WOOD SUSAN	\$ 465.39	\$ 523.25	\$ 588.60	\$ 629.02	\$ 672.19		\$ 2,878.45
WOOD MARC JOSEPH	\$ 736.90	\$ 828.22	\$ 931.95	\$ 996.06	\$ 1,064.88		\$ 4,558.01
WORLD OF DISCOVERY INC	\$ 5,584.44	\$ 5,638.54					\$ 11,222.98
	\$ 268,409.69	\$ 116,504.75	\$ 58,961.74	\$ 42,202.53	\$ 12,311.95	\$ 21,916.20	\$ 520,306.86

SCHEDULE OF DELINQUENT REAL ESTATE TAXES

December 31, 2017

	2017	2016	2015	2014	2013	2009-2012	Total
Beginning Balance 1/1/17		\$ 278,876.74	\$ 115,901.67	\$ 72,333.82	\$ 12,424.45	\$ 20,160.48	\$ 499,697.16
*From Treasurer to Collector - 2/11/17	\$ 1,695,732.80			\$ -	\$ -	\$ -	\$ 1,695,732.80
Accrued Interest (Feb)	\$ 66,741.74					\$ -	\$ 66,741.74
New Monthly Interest	\$ 78,620.91	\$ 30,250.45	\$ 13,955.13	\$ 7,320.92	\$ 1,258.88	\$ 1,755.72	\$ 133,162.01
Collected Principal, Interest & Fees	\$ (1,569,099.34)	\$ (189,579.84)	\$ (69,123.08)	\$ (36,181.70)	\$ (660.84)		\$ (1,864,644.80)
Abatement and Adjustments	\$ (3,586.42)	\$ (3,042.60)	\$ (1,771.98)	\$ (1,270.51)	\$ (710.54)		\$ (10,382.05)
Ending Balance	\$ 268,409.69	\$ 116,504.75	\$ 58,961.74	\$ 42,202.53	\$ 12,311.95	\$ 21,916.20	\$ 520,306.86

BOND ISSUE - TOWN DEBT SERVICE FISCAL YEAR	2014 WENDELL A. BARWOOD ARENA RENOVATION		2014 Municipal Building Renovation		2014 TIF Tax Increment Finance District		2017 TIF Tax Increment Finance District	
	INTEREST ADMIN FEE	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL
BOND ISSUES	\$1,071,328.00	\$2,500,000.00	\$1,806,645.73	\$4,900,000.00	\$331,831.12	\$900,000.00	\$753,136.00	\$2,126,000.00
	GOVERNMENTAL FUNDS							
2016-17	\$80,200.00	\$125,000.00	\$138,720.04	\$245,000.00	\$25,479.04	\$45,000.00	\$0.00	\$0.00
2017-18	\$78,014.00	\$125,000.00	\$136,029.95	\$245,000.00	\$24,984.95	\$45,000.00	\$51,975.25	\$0.00
2018-19	\$75,352.00	\$125,000.00	\$132,457.86	\$245,000.00	\$24,328.86	\$45,000.00	\$61,632.83	\$106,300.00
2019-20	\$72,241.00	\$125,000.00	\$127,967.02	\$245,000.00	\$23,504.02	\$45,000.00	\$59,666.28	\$106,300.00
2020-21	\$68,755.00	\$125,000.00	\$121,557.43	\$245,000.00	\$22,510.43	\$45,000.00	\$57,556.22	\$106,300.00
2021-22	\$64,919.00	\$125,000.00	\$116,376.09	\$245,000.00	\$21,375.09	\$45,000.00	\$55,318.60	\$106,300.00
2022-23	\$60,745.00	\$125,000.00	\$109,533.25	\$245,000.00	\$20,118.25	\$45,000.00	\$52,937.48	\$106,300.00
2023-24	\$56,309.00	\$125,000.00	\$102,151.41	\$245,000.00	\$18,762.41	\$45,000.00	\$50,402.22	\$106,300.00
2024-25	\$51,660.00	\$125,000.00	\$94,402.07	\$245,000.00	\$17,339.07	\$45,000.00	\$47,707.51	\$106,300.00
2025-26	\$46,792.00	\$125,000.00	\$86,383.23	\$245,000.00	\$15,866.23	\$45,000.00	\$44,853.35	\$106,300.00
2026-27	\$41,737.00	\$125,000.00	\$78,107.14	\$245,000.00	\$14,346.14	\$45,000.00	\$41,839.74	\$106,300.00
2027-28	\$36,539.00	\$125,000.00	\$69,598.30	\$245,000.00	\$12,783.30	\$45,000.00	\$38,666.68	\$106,300.00
2028-29	\$31,196.00	\$125,000.00	\$60,881.21	\$245,000.00	\$11,182.21	\$45,000.00	\$35,371.37	\$106,300.00
2029-30	\$25,710.00	\$125,000.00	\$51,992.62	\$245,000.00	\$9,549.62	\$45,000.00	\$31,964.45	\$106,300.00
2030-31	\$20,117.00	\$125,000.00	\$42,920.28	\$245,000.00	\$7,883.28	\$45,000.00	\$28,456.55	\$106,300.00
2031-32	\$14,444.00	\$125,000.00	\$33,639.69	\$245,000.00	\$6,178.69	\$45,000.00	\$24,863.61	\$106,300.00
2032-33	\$8,695.00	\$125,000.00	\$24,199.85	\$245,000.00	\$4,444.85	\$45,000.00	\$21,190.94	\$106,300.00
2033-34	\$2,903.00	\$125,000.00	\$14,613.01	\$245,000.00	\$2,684.01	\$45,000.00	\$17,449.17	\$106,300.00
2034-35			\$4,891.42	\$245,000.00	\$898.42	\$45,000.00	\$13,643.62	\$106,300.00
2035-36							\$9,784.92	\$106,300.00
2036-37							\$5,889.02	\$106,300.00
2037-38							\$1,966.55	\$106,300.00
BALANCE DUE	\$836,328.00	\$2,250,000.00	\$1,546,421.87	\$4,655,000.00	\$284,218.87	\$855,000.00	\$753,136.36	\$2,126,000.00
TOTAL PRIN & INT		\$3,086,328.00	\$6,201,421.87	\$4,655,000.00	\$1,139,218.87	\$855,000.00	\$2,879,136.36	\$2,126,000.00

BOND ISSUE - TOWN DEBT SERVICE FISCAL YEAR	2003 DPW FACILITY BOND 8.3972% AVERAGE RATE Refinanced in July 2012		2012 QUECHEE COVERED BRIDGE BOND		2014 MAXFIELD SPORTS COMPLEX / WEST HARTFORD LIBRARY / POOL & PUMP HSE		2004 RF3-069 WILDER WELL LOAN	
	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL
BOND ISSUES	\$554,001.61	\$1,575,000.00	\$411,038.48	\$1,135,225.00	\$1,566,281.13	\$3,655,000.00	\$934,505.79	\$2,714,107.94
	GOVERNMENTAL FUNDS		GOVERNMENTAL FUNDS		GOVERNMENTAL FUNDS		BUSINESS-TYPE FUNDS	
2016-17	\$12,873.04	\$105,000.00	\$29,783.76	\$56,761.25	\$117,252.00	\$182,750.00	\$46,102.08	\$134,050.27
2017-18	\$8,116.54	\$105,000.00	\$28,794.41	\$56,761.25	\$114,056.00	\$182,750.00	\$42,080.58	\$138,071.77
2018-19	\$3,276.04	\$105,000.00	\$27,648.97	\$56,761.25	\$110,165.00	\$182,750.00	\$37,938.42	\$142,213.93
2019-20	(\$1,763.23)	\$105,000.00	\$26,350.27	\$56,761.25	\$105,617.00	\$182,750.00	\$33,672.00	\$146,480.34
2020-21	(\$4,131.71)		\$24,909.67	\$56,761.25	\$100,520.00	\$182,750.00	\$29,277.60	\$150,874.76
2021-22	(\$4,246.48)		\$23,335.68	\$56,761.25	\$94,911.00	\$182,750.00	\$24,751.35	\$155,401.00
2022-23	(\$4,705.56)		\$21,668.04	\$56,761.25	\$88,809.00	\$182,750.00	\$20,089.32	\$160,063.03
2023-24	(\$3,557.86)		\$19,918.10	\$56,761.25	\$82,323.00	\$182,750.00	\$15,287.43	\$164,864.92
2024-25	(\$6,886.19)		\$18,083.00	\$56,761.25	\$75,527.00	\$182,750.00	\$10,341.48	\$169,810.87
2025-26	(\$13,542.83)		\$16,171.28	\$56,761.25	\$68,411.00	\$182,750.00	\$5,247.15	\$174,905.18
2026-27			\$14,092.12	\$56,761.25	\$61,020.00	\$182,750.00		
2027-28			\$11,859.70	\$56,761.25	\$53,420.00	\$182,750.00		
2028-29			\$9,692.55	\$56,761.25	\$45,609.00	\$182,750.00		
2029-30			\$7,596.35	\$56,761.25	\$37,588.00	\$182,750.00		
2030-31			\$5,468.94	\$56,761.25	\$29,412.00	\$182,750.00		
2031-32			\$3,307.47	\$56,761.25	\$21,117.00	\$182,750.00		
2032-33			\$1,109.11	\$56,761.25	\$12,712.00	\$182,750.00		
2033-34					\$4,243.00			
2034-35								
2035-36								
2036-37								
2037-38								
BALANCE DUE	(\$14,568.24)	\$420,000.00	\$289,789.42	\$964,941.25	\$1,222,712.00	\$3,289,500.00	\$264,787.41	\$1,536,736.07
TOTAL PRIN & INT	\$405,431.76		\$1,254,730.67		\$4,512,212.00		\$1,801,523.48	

BOND ISSUE - TOWN DEBT SERVICE FISCAL YEAR BOND ISSUES	2001 QUECHEE WATER BOND 7.8178% AVERAGE RATE		ARI-006 WASTEWATER SYSTEM IMPROVEMENTS(41.02% F60, 58.98% F65)		ARI-099 HARTFORD WASTEWATER TREATMENT FACILITY LOAN		2001 QUECHEE WASTEWATER BOND 8.3162% AVERAGE RATE	
	INTEREST	PRINCIPAL	INTEREST/ ADMIN FEE	PRINCIPAL	INTEREST/ ADMIN FEE	PRINCIPAL	INTEREST	PRINCIPAL
	\$87,922.38	\$255,000.00	\$148,851.11	\$667,091.81	\$1,693,543.34	\$7,589,791.71	\$418,844.29	\$1,130,000.00
	BUSINESS-TYPE FUNDS		BUSINESS-TYPE FUNDS		BUSINESS-TYPE FUNDS		BUSINESS-TYPE FUNDS	
2016-17	\$373.50	\$15,000.00	\$11,078.64	\$29,718.51	\$132,676.24	\$331,490.52	\$1,867.50	\$75,000.00
2017-18			\$10,484.27	\$30,312.88	\$126,046.42	\$338,120.33		
2018-19			\$9,878.01	\$30,919.14	\$119,284.02	\$344,882.73		
2019-20			\$9,259.63	\$31,537.52	\$112,386.36	\$351,780.39		
2020-21			\$8,628.87	\$32,168.27	\$105,350.76	\$358,816.00		
2021-22			\$7,985.51	\$32,811.64	\$98,174.44	\$365,992.32		
2022-23			\$7,329.28	\$33,467.87	\$90,854.59	\$373,312.16		
2023-24			\$6,659.92	\$34,137.23	\$83,388.35	\$380,778.41		
2024-25			\$5,977.17	\$34,819.97	\$75,772.78	\$388,393.97		
2025-26			\$5,280.78	\$35,516.37	\$68,004.90	\$396,161.85		
2026-27			\$4,570.45	\$36,226.70	\$60,081.66	\$404,085.09		
2027-28			\$3,845.91	\$36,951.23	\$51,999.96	\$412,166.79		
2028-29			\$3,106.89	\$37,690.26	\$43,756.62	\$420,410.13		
2029-30			\$2,353.08	\$38,444.06	\$35,348.42	\$428,818.33		
2030-31			\$1,584.20	\$39,212.94	\$26,772.05	\$437,394.70		
2031-32			\$799.94	\$39,997.20	\$18,024.16	\$446,142.59		
2032-33					\$9,101.31	\$455,065.45		
2033-34								
2034-35								
2035-36								
2036-37								
2037-38								
BALANCE DUE	\$373.50	\$15,000.00	\$98,822.55	\$553,931.79	\$1,257,023.04	\$6,633,811.76	\$1,867.50	\$75,000.00
TOTAL PRIN & INT	\$15,373.50		\$652,754.34		\$7,890,834.80		\$76,867.50	

BOND ISSUE - TOWN DEBT SERVICE FISCAL YEAR	ARI-041 QUECHEE WASTEWATER TREATMENT FACILITY LOAN		RF3-329-3 Quechee Water Tank		RF1-188-1.0 WRJ Waste Water Mapping	
	INTEREST/ ADMIN FEE	PRINCIPAL	INTEREST/ ADMIN FEE	PRINCIPAL	INTEREST/ ADMIN FEE	PRINCIPAL
BOND ISSUES	\$1,194,525.20	\$5,353,389.71	\$659,946.93	\$1,916,700.00	\$0.00	\$242,000.00
	BUSINESS-TYPE FUNDS		BUSINESS-TYPE FUNDS		BUSINESS-TYPE FUNDS	
2016-17	\$93,581.96	\$233,813.78	\$0.00	\$0.00	\$0.00	\$0.00
2017-18	\$88,905.69	\$238,490.06	\$0.00	\$0.00	\$0.00	\$0.00
2018-19	\$84,135.88	\$243,259.86	\$57,501.00	\$71,331.35	\$0.00	\$0.00
2019-20	\$79,270.69	\$248,125.06	\$55,361.06	\$73,471.29	\$0.00	\$0.00
2020-21	\$74,308.19	\$253,087.56	\$53,156.92	\$75,675.43	\$0.00	\$24,200.00
2021-22	\$69,246.43	\$258,149.31	\$50,886.66	\$77,945.69	\$0.00	\$24,200.00
2022-23	\$64,083.45	\$263,312.30	\$48,548.28	\$80,284.06	\$0.00	\$24,200.00
2023-24	\$58,817.20	\$268,578.54	\$46,139.76	\$82,692.58	\$0.00	\$24,200.00
2024-25	\$53,445.63	\$273,950.11	\$43,658.99	\$85,173.36	\$0.00	\$24,200.00
2025-26	\$47,966.63	\$279,429.12	\$41,103.78	\$87,728.56	\$0.00	\$24,200.00
2026-27	\$42,378.05	\$285,017.70	\$38,471.93	\$90,360.42	\$0.00	\$24,200.00
2027-28	\$36,677.69	\$290,718.05	\$35,761.12	\$93,071.23	\$0.00	\$24,200.00
2028-29	\$30,863.33	\$296,532.41	\$32,968.98	\$95,863.37	\$0.00	\$24,200.00
2029-30	\$24,932.68	\$302,463.06	\$30,093.08	\$98,739.27	\$0.00	\$24,200.00
2030-31	\$18,883.42	\$308,512.32	\$27,130.90	\$101,701.44	\$0.00	\$24,200.00
2031-32	\$12,713.18	\$314,682.57	\$24,079.86	\$104,752.49	\$0.00	\$24,200.00
2032-33	\$6,419.52	\$320,976.24	\$20,937.28	\$107,895.06	\$0.00	\$24,200.00
2033-34			\$17,700.43	\$111,131.91	\$0.00	\$24,200.00
2034-35			\$14,366.47	\$114,465.87	\$0.00	\$24,200.00
2035-36			\$10,932.50	\$117,899.85	\$0.00	\$24,200.00
2036-37			\$7,395.51	\$121,436.84	\$0.00	\$24,200.00
2037-38			\$3,752.42	\$125,079.93	\$0.00	\$24,200.00
BALANCE DUE	\$886,629.62	\$4,679,098.05	\$659,946.93	\$1,916,700.00	\$0.00	\$242,000.00
TOTAL PRIN & INT	\$5,565,727.67		\$2,576,646.93		\$242,000.00	

TOTAL GOVERNMENTAL FUNDS		TOTAL BUSINESS-TYPE FUNDS		TOTAL ALL TOWN FUNDS	
INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL
\$2,652,681.88	\$7,550,332.94	\$2,888,068.54	\$12,943,181.42	\$5,540,750.42	\$20,493,514.36
\$404,307.88	\$759,511.25	\$445,588.72	\$1,163,584.33	\$849,896.60	\$1,923,095.58
\$441,971.10	\$759,511.25	\$470,459.16	\$1,089,506.29	\$912,430.26	\$1,849,017.54
\$434,861.56	\$865,811.25	\$511,460.17	\$1,283,418.26	\$946,321.73	\$2,149,229.51
\$413,582.36	\$865,811.25	\$479,820.06	\$1,302,205.85	\$893,402.42	\$2,168,017.10
\$391,677.04	\$760,811.25	\$449,576.52	\$1,240,633.27	\$841,253.56	\$2,001,444.52
\$371,988.98	\$760,811.25	\$420,363.19	\$1,260,311.21	\$792,352.17	\$2,021,122.46
\$349,105.46	\$760,811.25	\$389,613.88	\$1,280,450.67	\$738,719.34	\$2,041,261.92
\$326,308.28	\$760,811.25	\$359,378.12	\$1,301,062.93	\$685,686.40	\$2,061,874.18
\$297,832.46	\$760,811.25	\$323,627.37	\$1,322,159.53	\$621,459.83	\$2,082,970.78
\$264,934.26	\$760,811.25	\$283,496.04	\$1,343,752.33	\$548,430.30	\$2,104,563.58
\$251,142.14	\$760,811.25	\$262,453.95	\$1,185,701.16	\$513,596.09	\$1,946,512.41
\$222,866.98	\$760,811.25	\$232,231.06	\$1,202,918.55	\$455,098.04	\$1,963,729.80
\$193,932.34	\$760,811.25	\$201,368.74	\$1,220,507.42	\$395,301.08	\$1,981,318.67
\$164,401.04	\$760,811.25	\$169,876.06	\$1,238,475.97	\$334,277.10	\$1,999,287.22
\$134,258.05	\$760,811.25	\$137,708.06	\$1,232,632.65	\$271,966.11	\$1,993,443.90
\$103,550.46	\$760,811.25	\$104,905.22	\$1,251,386.10	\$208,455.68	\$2,012,197.35
\$72,351.75	\$760,811.25	\$71,470.16	\$1,229,748.00	\$143,821.91	\$1,990,559.25
\$41,892.19	\$704,050.00	\$39,392.60	\$400,181.91	\$81,284.79	\$1,104,231.91
		\$28,010.09	\$220,765.87	\$28,010.09	\$220,765.87
		\$20,717.42	\$224,199.85	\$20,717.42	\$224,199.85
		\$13,284.53	\$227,736.84	\$13,284.53	\$227,736.84
		\$5,718.97	\$231,379.93	\$5,718.97	\$231,379.93
\$4,880,964.33	\$13,845,241.25	\$5,352,789.08	\$21,548,636.43	\$10,233,753.41	\$35,393,877.68
\$18,726,205.58		\$26,901,425.51		\$45,627,631.09	

Hartford 2017 Final Grand List
 Form 411 - (Town code: 285)
 Main District

(Taxable properties only - State and Non-tax status properties are not listed below)

REAL ESTATE Category/Code	Parcel Count	Municipal Listed Value	Homestead Ed Listed Value	Non-Resid Listed Value	Total Education Listed Value
Residential I R1	2,842	664,386,100	405,260,980	259,125,120	664,386,100
Residential II R2	370	140,693,900	88,439,800	52,254,100	140,693,900
Mobile Homes-U MHU	304	9,343,700	6,029,900	3,313,800	9,343,700
Mobile Homes-L MHL	102	11,357,600	7,375,500	3,982,100	11,357,600
Seasonal I S1	21	359,900	0	359,900	359,900
Seasonal II S2	1	186,500	0	186,500	186,500
Commercial C	319	182,517,000	980,400	181,536,600	182,517,000
Commercial Apts CA	63	31,864,800	166,300	31,698,500	31,864,800
Industrial I	7	6,227,800	0	6,227,800	6,227,800
Utilities-E UE	8	72,644,000	0	72,644,000	72,644,000
Utilities-O UO	5	9,192,800	0	9,192,800	9,192,800
Farm F	13	7,100,500	3,725,600	3,374,900	7,100,500
Other O	1,077	162,275,200	43,614,200	118,661,000	162,275,200
Woodland W	0	0	0	0	0
Miscellaneous M	341	41,372,500	3,438,200	37,934,300	41,372,500
TOTAL LISTED	5,473	1,339,522,300	559,030,880	780,491,420	1,339,522,300
REAL					
P.P. Cable	1	2,553,300		2,553,300	2,553,300
P.P. Equipment	0	0			
P.P. Inventory	0	0			
TOTAL LISTED P.P.	1	2,553,300		2,553,300	2,553,300
TOTAL LISTED VALUE		1,342,075,600	559,030,880	783,044,720	1,342,075,600
Exemptions					
Veterans 10K	65/65	650,000	490,000	160,000	650,000
Veterans >10K		1,857,900			
Total Veterans		2,507,900	490,000	160,000	650,000
P.P. Contracts	1	2,553,300			
Contract Apprv VEPC	0/0	0	0	0	0
Grandfathered	0/0	0	0	0	0
Non-Apprv(voted)	0/0	0			
Owner Pays Ed Tax	0/0	0			
Total Contracts	1/0	2,553,300	0	0	0
FarmStab Apprv VEPC	0/0	0	0	0	0
Farm Grandfathered	0/0	0	0	0	0
Non-Apprv(voted)	0/0	0			
Owner Pays Ed Tax	0/0	0			
Total FarmStabContr	0/0	0	0	0	0
Current Use	64/64	8,659,400	2,924,000	5,735,400	8,659,400
Special Exemptions	26		0	10,648,900	10,648,900
Partial Statutory	0/0	0	0	0	0
Sub-total Exemptions		13,720,600	3,414,000	16,544,300	19,958,300
TIF 1 Exemption		89	-4,725	5,316,450	5,311,725
Total TIFs			-4,725	5,316,450	5,311,725
Total Exemptions		13,720,600	3,409,275	21,860,750	25,270,025
TOTAL MUNICIPAL GRAND LIST		1,328,355.00			
TOTAL EDUCATION GRAND LIST			5,556,216.05	7,611,839.70	13,168,055.75

NON-TAX 199 NON-TAX PARCELS ARE NOT INCLUDED ON THE 411 EXCEPT EDUCATION TIF BASE TOTALS

Parcel ID	Owner	Location	Value	Parcel	Owner	Location	Value
10033	ADVANCE TRANSIT INC	120 BILLINGS FARM ROAD	857,300	12262	HARTFORD TOWN OF	0 VA CUTOFF ROAD	29,100
10034	ADVENT CHRISTIAN CHURCH + CONF CENTER IN	150 ADVENT LANE	731,600	12263	HARTFORD TOWN OF	0 NORTH HARTLAND ROAD	78,200
10083	ALODIUM CHURCH	1450 ROUTE 14 #A	180,900	12264	HARTFORD TOWN OF	2590 NORTH HARTLAND ROAD	805,200
15887	AMERICAN LEGION HARTFORD POST 26	201 DEWITT DRIVE	138,400	12266	HARTFORD TOWN OF	120 LESLIE DRIVE	320,100
14793	CHRIST REDEEMER CHURCH INC	1905 QUECHEE MAIN STREET	441,500	12267	HARTFORD TOWN OF	0 NORTH HARTLAND ROAD	42,800
10896	CHRISTIAN STREET CEMETERY ASSOC	0 CHRISTIAN STREET	77,700	12268	HARTFORD TOWN OF	2333 HARTFORD AVENUE	122,400
15930	COVER HOME REPAIR INC	158 SOUTH MAIN STREET	280,200	12269	HARTFORD TOWN OF	200 CRANBERRY LANE	184,600
15909	FAMILY PLACE INC THE	52 OLCOTT DRIVE	455,100	12271	HARTFORD TOWN OF	0 LOCUST STREET	53,100
13265	GOOD NEIGHBOR HEALTH CLINIC INC	70 NORTH MAIN STREET	386,900	12272	HARTFORD TOWN OF	160 NORWICH AVENUE	777,300
12024	GREATER HARTFORD UNITED CHURCH OF CHRIST	1721 MAPLE STREET	522,300	12273	HARTFORD TOWN OF	0 RAYMOND CIRCLE	50,800
12206	HARTFORD CEMETERY ASSOCIATION	0 MAPLE STREET	94,300	12275	HARTFORD TOWN OF	275 DEPOT STREET	185,700
12207	HARTFORD HISTORICAL SOCIETY	1461 MAPLE STREET	277,200	12276	HARTFORD TOWN OF	130 SOUTH STREET	84,200
12224	HARTFORD LIBRARY INC	1587 MAPLE STREET	401,900	12278	HARTFORD TOWN OF	0 HILLRIDGE ROAD	73,800
10325	HARTFORD TOWN OF	86 WATERMAN HILL ROAD	40,200	12279	HARTFORD TOWN OF	0 HILLRIDGE ROAD	40,000
10582	HARTFORD TOWN OF	0 BLAKE DRIVE	7,300	12280	HARTFORD TOWN OF	0 FERRY BOAT CROSSING	72,000
10904	HARTFORD TOWN OF	0 LATHAM WORKS LANE	52,100	12281	HARTFORD TOWN OF	0 FERRY BOAT CROSSING	32,000
10964	HARTFORD TOWN OF	537 PASSUMPSIC AVENUE	66,800	12282	HARTFORD TOWN OF	0 ELMWOOD COURT	52,600
11018	HARTFORD TOWN OF	6025 ROUTE 14	47,300	12283	HARTFORD TOWN OF	0 OLD RIVER ROAD	57,300
11280	HARTFORD TOWN OF	37 HARPER SAVAGE LANE	61,500	12284	HARTFORD TOWN OF	0 MILL ROAD	65,700
11609	HARTFORD TOWN OF	5985 ROUTE 14	46,800	12285	HARTFORD TOWN OF	0 MILL ROAD	53,700
11744	HARTFORD TOWN OF	104 WATERMAN HILL ROAD	40,200	12286	HARTFORD TOWN OF	1120 MAPLE STREET	117,300
11778	HARTFORD TOWN OF	0 MAPLE STREET	57,000	12287	HARTFORD TOWN OF	0 WOODSTOCK ROAD	48,700
12126	HARTFORD TOWN OF	127 LATHAM WORKS LANE	27,000	12290	HARTFORD TOWN OF	37 HIGHLAND AVENUE	10,692,300
12227	HARTFORD TOWN OF	0 SYKES MOUNTAIN AVENUE	47,000	12291	HARTFORD TOWN OF	0 MAPLE STREET	72,000
12230	HARTFORD TOWN OF	0 ROUTE 14	10,000	12292	HARTFORD TOWN OF	0 MAPLE STREET	71,300
12231	HARTFORD TOWN OF	0 ROUTE 14 BOAT LAUNCH	9,400	12293	HARTFORD TOWN OF	64 HEBARD STREET	332,300
12232	HARTFORD TOWN OF	0 ROUTE 14	13,600	12294	HARTFORD TOWN OF	73 HIGHLAND AVENUE	306,500
12233	HARTFORD TOWN OF	5133 ROUTE 14	526,200	12295	HARTFORD TOWN OF	0 HIGHLAND AVENUE	165,900
12234	HARTFORD TOWN OF	367 LAKELAND DRIVE	87,800	12298	HARTFORD TOWN OF	0 HARTFORD AVENUE	57,700
12235	HARTFORD TOWN OF	285 SIMONS CEMETERY ROAD	30,400	12299	HARTFORD TOWN OF	102 PINE STREET	1,564,500
12236	HARTFORD TOWN OF	2300 CHRISTIAN STREET	4,027,800	12301	HARTFORD TOWN OF	173 AIRPORT ROAD	1,443,400
12237	HARTFORD TOWN OF	0 HEMLOCK RIDGE DRIVE	85,600	12302	HARTFORD TOWN OF	0 FAIRVIEW TERRACE	10,500
12238	HARTFORD TOWN OF	100 RECREATION DRIVE	101,600	12303	HARTFORD TOWN OF	0 NORTH MAIN STREET	50,000
12239	HARTFORD TOWN OF	520 CENTER OF TOWN ROAD	55,500	12304	HARTFORD TOWN OF	0 HILLCREST TERRACE	55,000
12240	HARTFORD TOWN OF	0 ROUTE 14	26,400	12305	HARTFORD TOWN OF	262 NORTH MAIN STREET	588,600
12241	HARTFORD TOWN OF	0 OLD RIVER ROAD	99,500	12306	HARTFORD TOWN OF	0 NORTH MAIN STREET	55,400
12242	HARTFORD TOWN OF	520 CENTER OF TOWN ROAD	53,700	12307	HARTFORD TOWN OF	0 NORTH MAIN STREET	40,000
12243	HARTFORD TOWN OF	0 RESERVOIR ROAD	57,300	12309	HARTFORD TOWN OF	25 THOMAS STREET	53,100
12244	HARTFORD TOWN OF	0 CHRISTIAN STREET	56,500	12310	HARTFORD TOWN OF	0 FAIRVIEW TERRACE	61,000
12246	HARTFORD TOWN OF	0 CHRISTIAN STREET	179,600	12312	HARTFORD TOWN OF	0 SOUTH MAIN STREET	228,200
12247	HARTFORD TOWN OF	0 STONECREST AVENUE	59,200	12314	HARTFORD TOWN OF	171 BRIDGE STREET	1,397,000
12248	HARTFORD TOWN OF	0 BROOKMEADE CIRCLE	288,200	12316	HARTFORD TOWN OF	167 MAPLE STREET	98,400
12249	HARTFORD TOWN OF	812 VA CUTOFF ROAD	1,294,900	12317	HARTFORD TOWN OF	6 SOUTH MAIN STREET	95,500
12250	HARTFORD TOWN OF	61 ALLISON RUN	749,900	12318	HARTFORD TOWN OF	319 LATHAM WORKS LANE	3,270,600
12251	HARTFORD TOWN OF	0 MAPLE STREET	72,000	12320	HARTFORD TOWN OF	0 LATHAM WORKS LANE	50,300
12252	HARTFORD TOWN OF	0 VILLAGE GREEN CIRCLE	56,100	12256	HARTFORD TOWN OF	304 DODY LANE	2,373,800
12254	HARTFORD TOWN OF	131 WILLARD ROAD	221,100	12257	HARTFORD TOWN OF	0 DODY LANE	84,000

Parcel ID	Owner	Location	Value	Parcel	Owner	Location	Value
12258	HARTFORD TOWN OF	142 IZZO PLACE	1,129,000	15813	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	121,200
12259	HARTFORD TOWN OF	0 QUECHEE HARTLAND ROAD	74,200	15814	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	91,200
12261	HARTFORD TOWN OF	270 WRIGHT RESERVOIR ROAD	3,443,200	15815	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	71,700
13901	HARTFORD TOWN OF	585 ROUTE 14	55,100	15816	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	74,400
12321	HARTFORD TOWN OF	0 LATHAM WORKS LANE	37,100	15817	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	128,400
12322	HARTFORD TOWN OF	0 HARRISON AVENUE	37,700	15818	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	112,700
12323	HARTFORD TOWN OF	75 LATHAM WORKS LANE	70,800	15820	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	68,800
12327	HARTFORD TOWN OF	70 VILLAGE GREEN CIRCLE	34,700	15821	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	75,200
12328	HARTFORD TOWN OF	0 QUECHEE MAIN STREET	66,700	15822	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	73,900
12329	HARTFORD TOWN OF	0 DEWEYS MILLS ROAD	79,500	15823	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	48,800
12980	HARTFORD TOWN OF	100 ARBORETUM LANE	7,635,700	15824	UNITED STATES OF AMERICA	0 APPALACHIAN TRAIL	65,600
14184	HARTFORD TOWN OF	0 HARTFORD AVENUE	80,700	15825	UNITED STATES OF AMERICA	0 QUECHEE MAIN STREET	70,100
14288	HARTFORD TOWN OF	17 MAPLE STREET	59,200	15826	UNITED STATES OF AMERICA	0 QUECHEE MAIN STREET	65,100
14631	HARTFORD TOWN OF	0 QUECHEE MAIN STREET	18,900	15827	UNITED STATES OF AMERICA	764 DEWEYS MILLS ROAD	346,000
14791	HARTFORD TOWN OF	1732 QUECHEE MAIN STREET	94,700	15828	UNITED STATES OF AMERICA	0 WOODSTOCK ROAD	81,900
15906	HARTFORD TOWN OF	12 RAILROAD ROW	86,100	15829	UNITED STATES OF AMERICA	0 DEWEYS MILLS ROAD	74,700
15927	HARTFORD TOWN OF	0 WOODSTOCK ROAD	83,400	15829	UNITED STATES OF AMERICA	0 DEWEYS MILLS ROAD	74,300
16036	HARTFORD TOWN OF	5099 ROUTE 14	41,000	15831	UNITED STATES OF AMERICA	0 DEWEYS MILLS ROAD	44,700
16194	HARTFORD TOWN OF	95 LESLIE DRIVE	332,300	15832	UNITED STATES OF AMERICA	0 DEWEYS MILLS ROAD	161,000
16803	HARTFORD TOWN OF	0 NORTH MAIN STREET	4,800	15834	UNITED STATES OF AMERICA	0 DEWEYS MILLS ROAD	682,800
16863	HARTFORD TOWN OF	0 SOUTH MAIN STREET	57,600	15835	UNITED STATES OF AMERICA	5800 WOODSTOCK ROAD	26,497,700
16874	HARTFORD TOWN OF	273 BROOKMEADE CIRCLE	184,500	15836	UNITED STATES OF AMERICA	125 VETERANS DRIVE	961,300
16974	HARTFORD TOWN OF	0 SCHOOL STREET	1,000	15866	UNITED STATES OF AMERICA	207 HOLIDAY DRIVE	381,300
13495	HEALTH CARE + REHABILITATION	49 SCHOOL STREET	549,000	16768	UNITED STATES OF AMERICA	5966 WOODSTOCK ROAD	2,807,600
12699	JERICHO COMMUNITY CLUB	3473 JERICHO STREET	145,900	15837	UNITED STATES POSTAL SERVICE	209 BALSAM LANE	112,400
15787	LISTEN	608 NORTH MAIN STREET	331,300	15838	UNITED STATES POSTAL SERVICE	35 HOLIDAY DRIVE	112,400
14186	LISTEN INC	44 MAPLE STREET	716,900	15839	UNITED STATES POSTAL SERVICE	195 SYKES MOUNTAIN AVENUE	109,600
13644	MID VERMONT CHRISTIAN SCHOOL INC	399 WEST GILSON AVENUE	2,074,800	15843	UPPER VALLEY CHURCH OF CHRIST	195 SYKES MOUNTAIN AVENUE	3,927,700
13714	MONTSHIRE MUSEUM OF SCIENCES INC	0 LAND-NORWICH BORDER	105,500	16796	UPPER VALLEY CHURCH OF CHRIST	4330 WOODSTOCK ROAD	460,100
13839	NEW ENGLAND CENTRAL RAILROAD INC	0 MILL ROAD	47,900	15848	UPPER VALLEY HAVEN INC OF VERMONT	4328 WOODSTOCK ROAD	111,100
13840	NEW ENGLAND CENTRAL RAILROAD INC	0 ROUND HOUSE ROAD	99,100	15866	VALLEY BIBLE CHURCH OF W R JCT	713 HARTFORD AVENUE	1,379,800
13841	NEW ENGLAND CENTRAL RAILROAD INC	0 RIVERSIDE LAND	113,800	15867	VALLEY BIBLE CHURCH OF W R JCT	851 FAIRVIEW TERRACE	1,510,800
13844	NEW ENGLAND CENTRAL RAILROAD INC	0 CONNECTICUT RIVER ROAD	71,700	13399	VALLEY BIBLE CHURCH OF WHITE RIVER JCT	132 LOWER HYDE PARK	175,400
13654	NORTHERN STAGE COMPANY	76 GATES STREET	1,912,700	15928	VERMONT INSTITUTE OF NATURAL SCIENCE INC	106 LOWER HYDE PARK	49,200
14278	PRaise CHAPEL INC	1615 MAPLE STREET	572,400	15951	VETERANS OF FOREIGN WARS	6565 WOODSTOCK ROAD	1,560,900
14792	QUECHEE CEMETERY ASSOCIATION	0 OLD QUECHEE ROAD	81,700	16959	VISITING NURSE ASSOC & HOSPICE OF VT/NH	97 SOUTH MAIN STREET	397,700
14866	QUECHEE LIBRARY ASSOCIATION	1957 QUECHEE MAIN STREET	562,900	15993	WALDORF SCHOOL INC THE	88 PROSPECT STREET #2	2,122,500
15888	RIVERBANK CHURCH INC	259 HOLIDAY DRIVE	1,449,000	16079	WEST HARTFORD CEMETERY ASSN	80 BLUFF ROAD	1,363,500
13776	ST ANTHONY'S PARISH	1149 HARTFORD AVENUE	95,700	16080	WEST HARTFORD CHURCH	0 ROUTE 14	59,600
15473	ST ANTHONY'S PARISH	469 SOUTH MAIN STREET	55,300	16141	WILDER CLUB + LIBRARY	5275 ROUTE 14	162,600
15470	ST ANTHONY'S PARISH CHARITABLE TRUST	41 CHURCH STREET	4,821,000	16255	WRIGHT FAMILY TOMB	78 NORWICH AVENUE	352,200
15472	ST ANTHONY'S PARISH CHARITABLE TRUST	0 CHURCH STREET	83,900			0 VA CUTOFF ROAD	42,800
15478	ST PAUL'S EPISCOPAL CHURCH	747 HARTFORD AVENUE	206,000				
15479	ST PAUL'S EPISCOPAL CHURCH	749 HARTFORD AVENUE	1,306,400				
12228	TUCKER CEMETERY	0 ROUTE 14	8,000				
15812	UNITED METHODIST CHURCH OF WHITE RIVER	106 GATES STREET	534,000				
14863	UNITED STATES OF AMERICA	0 DEWEYS MILLS ROAD	21,300				
Total Non Taxable Properties							199
Total Forgone Value (Exempt)							116,817,100

TOWN OF HARTFORD, VERMONT
FINANCIAL STATEMENTS
JUNE 30, 2017
AND
INDEPENDENT AUDITOR'S REPORTS

TOWN OF HARTFORD, VERMONT

JUNE 30, 2017

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INDEPENDENT AUDITOR'S REPORT

The Selectboard
Town of Hartford, Vermont

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Hartford, Vermont (the Town) as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Hartford, Vermont as of June 30, 2017, and the respective changes

in financial position and, where applicable, cash flows thereof and the budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and schedules 7 through 9 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The accompanying schedules 1 through 6, and the Schedule of Expenditures of Federal Awards as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards* (Uniform Guidance) are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying schedules 1 through 6, and the Schedule of Expenditures of Federal Awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying schedules 1 through 6, and the Schedule of Expenditures of Federal Awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated January 25, 2018 on our consideration of the Town's internal control over financial reporting; on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements; and on other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control over financial reporting and compliance.

Montpelier, Vermont
January 25, 2018

Mudgett, Jenett
Thompson, P.C.

**TOWN OF HARTFORD, VERMONT
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2017**

The following is a discussion and analysis of the Town of Hartford's (the Town) financial performance including an overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2017. Readers should consider this information in conjunction with the financial statements which are located after this analysis. This discussion and analysis provides comparisons between FY 2017 and FY 2016.

FINANCIAL HIGHLIGHTS

Government-wide Highlights

The Town's assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources at June 30, 2017 by \$43,487,459 compared to \$45,691,773, at June 30, 2016. This represents a decrease of \$2,204,314. The change in net position for fiscal year 2017 was a decrease of \$2,204,314 compared to a decrease of \$873,637 for fiscal year 2016.

Fund Highlights

At the end of the fiscal year, the Town's governmental funds reported a combined ending fund balance of \$4,673,195, a decrease of \$185,166 in comparison with a decrease of \$163,600 for the prior year. Of the total fund balance, \$4,105,892 represents amounts restricted, committed or assigned to specific purposes, such as reserves and encumbrances approved by management. \$58,175 is nonspendable, leaving an unassigned balance of \$509,128.

Long-term Debt

The Town's long-term debt increased \$212,877 during the fiscal year and had a total ending balance of \$25,736,023.

OVERVIEW OF THE FINANCIAL STATEMENTS

The Town's financial statements consist of five sections: 1) Independent Auditor's Report, 2) Management's Discussion and Analysis, 3) Basic Financial Statements, 4) Supplementary Schedules and 5) Compliance Reports.

- **Independent Auditor's Report** - This is a description by the auditors of the scope of their work and their official opinion of the financial statements of the Town for the 2017 fiscal year.
- **Management's Discussion and Analysis** - An introduction to the basic financial statements that is intended to be an easily read analysis of the Town's financial activities based on currently known facts, decisions or conditions.
- **Basic Financial Statements** - This section of the report includes government-wide financial statements, fund financial statements, and notes to the financial statements.
- **Supplementary Schedules** - This section of the report includes schedules 1 through 6, which are not required by accounting principles generally accepted in the United States of America (U.S. GAAP) but are presented as supplementary information. These schedules contain the combining information for individual nonmajor governmental funds. This section also includes schedules 7 through 9, which are required by U.S. GAAP. These schedules contain required historical pension information for the Town's portion of VMERS and schedule of funding progress for the Town's postemployment healthcare plan.

- **Compliance Reports** - This section includes the auditor's report on the Town's internal controls over financial reporting and on compliance with a description of their findings. Internal controls deal with the Town's processes and procedures that ensure our financial statements are accurate and that Town assets are being safeguarded in a reasonable fashion. A second auditor's report on compliance and internal controls over compliance requirements of the Town's federal awards is also included.

Government-wide Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances in a manner similar to a private-sector business. The statements provide both short-term and long-term information about the Town's financial position, which helps readers determine whether the Town's financial position has improved or deteriorated during the fiscal year. These statements include all non-fiduciary financial activity on the full accrual basis of accounting. This means that all revenues and expenditures are reflected in the financial statements even if the related cash has not been received or paid as of June 30.

- **Statement of Net Position** - This statement presents information on all of the Town's assets and deferred outflows of resources and its liabilities and deferred inflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may indicate whether the financial position of the Town is improving or deteriorating.
- **Statement of Activities** - This statement presents information showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The government-wide financial statements have separate columns for governmental activities and business-type activities. The Town's activities are classified as follows:

- **Governmental Activities** - Activities reported here include general government, public safety, public works, health and social services, parks and recreation, conservation and development and cultural. Property taxes and federal, state and local revenues finance these activities.
- **Business-type Activities** - Activities reported here include the water, wastewater and solid waste activities.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All the Town's funds are categorized as governmental, proprietary or fiduciary.

- **Governmental Funds** - The basic services provided by the Town are reported in the governmental funds. These statements provide a detailed, short-term view of the functions reported as governmental activities in the government-wide financial statements. The government-wide financial statements are reported using the full accrual basis of accounting, but the governmental fund financial statements are reported using the modified accrual basis of accounting. This allows the reader to focus on assets that can be readily converted to cash and determine whether there are adequate resources to meet the Town's current needs.

The Town reports 10 individual governmental funds. Information is presented separately in the governmental fund statements for the General Fund which is considered a major fund. Data from the other 9 governmental funds are aggregated into a single column on the fund statements. Individual fund data for these nonmajor governmental funds is provided in the supplementary schedules section.

- **Proprietary Funds** - Proprietary funds report activities that operate more like those of private-sector business and use the full accrual basis of accounting. Proprietary funds are reported as business-type activities on the government-wide financial statements. Since proprietary funds use accrual basis accounting, there are no differences between amounts reported on the government-wide statements and the proprietary fund statements. The Town uses proprietary funds to account for its Water, Wastewater and Solid Waste Funds.

Reconciliation of Government-wide Financial Statements to Governmental Fund Financial Statements

The governmental activities of the government-wide financial statements and the governmental funds of the fund financial statements do not use the same accounting basis and measurement focus. Because the focus of governmental funds is more limited than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. This comparison can help readers better understand the long-term impact of the Town's near-term financing decisions. Both the Balance Sheet - Governmental Funds and the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds provide a reconciliation to facilitate this comparison between governmental funds and governmental activities. These reconciliations are presented on the page immediately following each governmental fund financial statement.

The following indicates some of the reporting differences between the government-wide financial statements and the governmental funds financial statements.

- Capital assets used in governmental activities are not reported on governmental fund statements.
- Long-term liabilities, unless due and payable, are not included in the fund financial statements. These liabilities are only included in the government-wide statements. Long-term liabilities include long-term debt, accrued compensated absences and other post employment benefits.
- Property taxes not available to pay current period expenditures are deferred in governmental fund statements, but not deferred on the government-wide statements.
- Deferred inflows of resources relating to deferred pension credits, deferred outflows of resources relating to deferred pension expense, and net pension asset or liability are reported on the government-wide statements, but are excluded from the fund financial statements.
- Capital outlay spending results in capital assets on the government-wide statements but is reported as expenditures in the fund financial statements.
- Bond proceeds provide current financial resources on the fund financial statements, but are recorded as long-term liabilities in the government-wide financial statements.

FINANCIAL ANALYSIS

Government-wide Financial Statements

The Town's assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources by \$43,487,459 at year end. Net position decreased by \$2,204,314 over the previous fiscal year.

**TABLE 1
Net Position**

	<u>Governmental Activities</u>		<u>Business-type Activities</u>		<u>Total Primary Government</u>	
	2016	2017	2016	2017	2016	2017
Assets						
Current Assets	\$ 6,528,498	\$ 5,785,909	\$ (5,051,642)	\$ 8,537,477	\$ 1,476,856	\$ 14,323,386
Noncurrent Assets	39,223,568	38,453,749	37,607,476	24,168,008	76,831,044	62,621,757
Total Assets	45,752,066	44,239,658	32,555,834	32,705,485	78,307,900	76,945,143
Deferred Outflows of Resources						
	987,405	1,627,488	-	-	987,405	1,627,488
Liabilities						
Current Liabilities	2,070,836	1,776,576	1,219,205	971,156	3,290,041	2,747,732
Noncurrent Liabilities	17,062,249	17,644,076	13,168,844	13,973,665	30,231,093	31,617,741
Total Liabilities	19,133,085	19,420,652	14,388,049	14,944,821	33,521,134	34,365,473
Deferred Inflows of Resources						
	82,398	719,699	-	-	82,398	719,699
Net Position						
Net Investment in						
Capital Assets	26,302,445	25,520,800	11,408,930	10,518,661	37,711,375	36,039,461
Restricted	1,112,684	3,316,222	-	-	1,112,684	3,316,222
Unrestricted	108,859	(3,110,227)	6,758,855	7,242,003	6,867,714	4,131,776
Total Net Position	\$ 27,523,988	\$ 25,726,795	\$ 18,167,785	\$ 17,760,664	\$ 45,691,773	\$ 43,487,459

The larger portion of the Town's net position reflects its net investment in capital assets less any related outstanding debt used to acquire those assets. These assets are recorded net of depreciation in the financial statements. The Town uses capital assets to provide services to citizens; therefore, those assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. The remaining portion of the Town's net position represents restricted and unrestricted net position.

The following condensed financial information was derived from the Government-wide Statement of Activities and provides detail regarding the change in net position.

Change in Net Position

	<u>Governmental Activities</u>		<u>Business-type Activities</u>		<u>Total Primary Government</u>	
	2016	2017	2016	2017	2016	2017
REVENUES						
Program Revenues:						
Charges for Services	\$ 1,733,064	\$ 1,986,315	\$ 4,736,734	\$ 4,684,274	\$ 6,469,798	\$ 6,670,589
Grants and Contributions	1,346,510	925,535	4,524	-	1,351,034	925,535
Other	216,656	306,140	-	72,654	216,656	378,794
General Revenues:						
Property Taxes	12,497,984	12,778,933	-	-	12,497,984	12,778,933
Investment Earnings	16,657	44,765	7,141	50,897	23,798	95,662
Total Revenues	15,810,871	16,041,688	4,748,399	4,807,825	20,559,270	20,849,513

	<u>Governmental Activities</u>		<u>Business-type Activities</u>		<u>Total Primary Government</u>	
	2016	2017	2016	2017	2016	2017
PROGRAM EXPENSES						
General government	2,244,016	4,064,000	-	-	2,244,016	4,064,000
Public safety	6,395,246	6,097,341	-	-	6,395,246	6,097,341
Public works	3,771,913	4,145,248	-	-	3,771,913	4,145,248
Health and social services	312,451	333,672	-	-	312,451	333,672
Parks and recreation	1,563,440	1,691,900	-	-	1,563,440	1,691,900
Conservation and development	959,165	549,650	-	-	959,165	549,650
Cultural	358,173	361,113	-	-	358,173	361,113
Water	-	-	1,261,976	1,280,160	1,261,976	1,280,160
Wastewater	-	-	3,292,563	2,957,935	3,292,563	2,957,935
Solid Waste	-	-	907,299	901,666	907,299	901,666
Interest	366,665	404,307	-	266,835	366,665	671,142
Total Program Expenses	15,971,069	17,647,231	5,461,838	5,406,596	21,432,907	23,053,827
Transfers In (Out)	474,184	(191,650)	(474,184)	191,650	-	-
Increase (decrease) in Net Position	\$ 313,986	\$ (1,797,193)	\$ (1,187,623)	\$ (407,121)	\$ (873,637)	\$ (2,204,314)

Total governmental activities expenses were \$15,971,069 and \$17,647,231 in fiscal years 2016 and 2017, respectively. The expenses do not include capital outlay, which is reflected as capital asset additions in the government-wide financial statements.

Program revenues are derived directly from the program itself or from parties outside the reporting government's taxpayers or citizenry. They reduce the net cost of the function to be financed from the government's general revenues. Total program revenues from governmental activities were \$3,296,230 in 2016 and \$3,217,990 in 2017. Governmental activities program revenues from charges for services include licenses and permits, planning fees, forfeitures, sale of supplies and several other revenues. Program revenues in the grants and contributions category include federal, state and local grants, and local contributions that are restricted for program use.

General revenues are all other revenues not categorized as program revenues and include property taxes and investment earnings. Total general revenues from governmental activities were \$12,514,641 in fiscal 2016 and \$12,823,698 in fiscal 2017.

Fund Financial Statements

- **Governmental Funds** - The combined fund balance of the governmental funds was \$4,858,361 at June 30, 2016 and \$4,673,195 at June 30, 2017. \$4,105,892 of the FY 2017 fund balance is restricted, committed or assigned; \$58,175 is nonspendable, leaving a remaining unassigned balance of \$509,128. The fund balance of the General Fund decreased from \$3,819,926 in FY 2016 to \$3,671,953 in FY 2017.

Revenues and expenditures in the General Fund vary from their operating budgets, as shown on the Statement of Revenues and Expenditures - Budget and Actual - General Fund. Management has reviewed these variances and finds them to be acceptable.

- **Proprietary Funds** - The Town's proprietary funds provide the same information found in the government-wide financial statements. Total net position of the Town's proprietary funds at June 30, 2017 was \$17,760,664, a decrease of \$407,121 over the previous fiscal year.

Capital Assets

The following is a schedule of capital assets as of June 30, 2016 and 2017.

Capital Assets June 30, 2016 and 2017

	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>
	Governmental Activities		Business-type Activities	
Land	\$ 1,413,989	\$ 1,431,658	\$ 424,307	\$ 424,307
Construction in Progress	1,564,698	1,638,524	106,802	1,616,229
Land improvements	1,138,767	1,278,767	147,002	147,002
Buildings and improvements	18,457,405	18,489,642	27,913,585	27,913,585
Vehicles and equipment	8,901,479	9,250,912	1,315,573	1,415,383
Infrastructure	<u>36,527,103</u>	<u>36,757,331</u>	<u>23,801,994</u>	<u>23,801,994</u>
Total Capital Assets	68,003,441	68,846,834	53,709,263	55,318,500
Less Accumulated Depreciation	<u>28,779,873</u>	<u>31,239,358</u>	<u>29,272,556</u>	<u>31,150,492</u>
Capital Assets, Net	<u>\$ 39,223,568</u>	<u>\$ 37,607,476</u>	<u>\$ 24,436,707</u>	<u>\$ 24,168,008</u>

The Town has a net investment in capital assets of \$63,660,275 and \$61,775,484 on June 30, 2016 and June 30, 2017, respectively. The net decrease (including additions and deductions) between the two periods amounted to \$1,884,791.

Debt

The following is a schedule of long-term debt as of June 30, 2016 and 2017.

Long-term Debt at June 30, 2016 and 2017

	<u>2016</u>	<u>2017</u>
Governmental Activities -		
Bond payable - 2012 Series 3	\$ 420,000	\$ 315,000
Bond payable - 2012 Series 1	964,941	908,180
Bond payable - 2017 Series 4	5,539,500	5,231,750
Bond payable - 2014 Series 3	855,000	810,000
Bond payable - 2014 Series 3	4,655,000	4,410,000
Bond payable - RF1-023	<u>486,682</u>	<u>411,746</u>
Total Long-term Debt	<u>\$12,921,123</u>	<u>\$ 12,086,676</u>
Business-type Activities -		
Bond payable - 2010 Series 4	\$ 15,000	\$ -
Bond payable - 2010 Series 4	75,000	-
Bond payable - RF3-069	1,536,736	1,402,686
Bond payable - AR1-006	553,932	524,213
Bond payable - AR1-099	6,338,012	6,000,605
Bond payable - AR1-041	4,509,097	4,271,884
Bond payable - RF3-329	<u>-</u>	<u>1,449,959</u>
Total Long-term Debt	<u>\$13,027,777</u>	<u>\$ 13,649,347</u>

At the end of the fiscal year, the Town had \$12,086,676 in long-term debt outstanding in governmental activities compared to \$12,921,123 in the prior year. For the business-type activities, long-term debt increased from \$13,027,777 to \$13,649,347. Total long-term debt increased by \$212,877.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Town's finances for all of its citizens, taxpayers, customers and creditors. Questions concerning any of the information provided in the report should be addressed to the Town of Hartford, VT at 171 Bridge Street, Hartford, VT 05001.

TOWN OF HARTFORD, VERMONT
GOVERNMENT-WIDE STATEMENT OF NET POSITION
JUNE 30, 2017
(Page 1 of 2)

	<u>Governmental</u> <u>Activities</u>	<u>Business-type</u> <u>Activities</u>	<u>Totals</u>
ASSETS:			
Current assets -			
Cash and cash equivalents	\$ 6,795,181	\$ 5,003,288	\$ 11,798,469
Investments	17,053	-	17,053
Property taxes receivable	950,836	-	950,836
Accounts receivable, net	440,400	848,240	1,288,640
Grants receivable	237,381	-	237,381
Prepaid expenses	31,007	-	31,007
Due (to) from other activities	<u>(2,685,949)</u>	<u>2,685,949</u>	<u>-</u>
Total current assets	<u>5,785,909</u>	<u>8,537,477</u>	<u>14,323,386</u>
Noncurrent assets -			
Notes receivable, net	846,273	-	846,273
Capital assets	68,846,834	55,318,500	124,165,334
less - accumulated depreciation	<u>(31,239,358)</u>	<u>(31,150,492)</u>	<u>(62,389,850)</u>
Total noncurrent assets	<u>38,453,749</u>	<u>24,168,008</u>	<u>62,621,757</u>
Total assets	<u>44,239,658</u>	<u>32,705,485</u>	<u>76,945,143</u>
DEFERRED OUTFLOWS OF RESOURCES:			
Deferred pension expense	<u>1,627,488</u>	<u>-</u>	<u>1,627,488</u>
LIABILITIES:			
Current liabilities -			
Accounts payable	133,273	107,782	241,055
Accrued wages	391,150	-	391,150
Due to school district	49,673	-	49,673
Accrued interest	31,221	85,877	117,098
Current portion of accrued postclosure liability	-	23,000	23,000
Current portion of long-term debt	<u>1,171,259</u>	<u>754,497</u>	<u>1,925,756</u>
Total current liabilities	<u>1,776,576</u>	<u>971,156</u>	<u>2,747,732</u>
Noncurrent liabilities -			
Accrued compensated absences	419,818	85,394	505,212
Other postemployment benefits	3,736,564	740,421	4,476,985
Net pension liability	2,572,277	-	2,572,277
Accrued postclosure liability	-	253,000	253,000
Long-term debt	<u>10,915,417</u>	<u>12,894,850</u>	<u>23,810,267</u>
Total noncurrent liabilities	<u>17,644,076</u>	<u>13,973,665</u>	<u>31,617,741</u>
Total liabilities	<u>19,420,652</u>	<u>14,944,821</u>	<u>34,365,473</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
GOVERNMENT-WIDE STATEMENT OF NET POSITION
JUNE 30, 2017
(Page 2 of 2)

	<u>Governmental</u> <u>Activities</u>	<u>Business-type</u> <u>Activities</u>	<u>Totals</u>
DEFERRED INFLOWS OF RESOURCES:			
Customer tax overpayments	68,060	-	68,060
Deferred grant revenue	640,000	-	640,000
Deferred pension credits	11,639	-	11,639
Total deferred inflows of resources	<u>719,699</u>	<u>-</u>	<u>719,699</u>
NET POSITION:			
Net investment in capital assets	25,520,800	10,518,661	36,039,461
Restricted	3,316,222	-	3,316,222
Unrestricted	<u>(3,110,227)</u>	<u>7,242,003</u>	<u>4,131,776</u>
Total net position	<u>\$ 25,726,795</u>	<u>\$ 17,760,664</u>	<u>\$ 43,487,459</u>

The notes to financial statements are an integral part of this statement.

**TOWN OF HARTFORD, VERMONT
GOVERNMENT-WIDE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2017**

FUNCTIONS/PROGRAMS:	Program Revenues				Net (Expense) Revenue and Changes in Net Position		
	Expenses	Grants and Contributions	Charges for		Governmental Activities	Business-type Activities	Totals
				Services	Other		
Governmental activities -							
General government	\$ 4,064,000	\$ 77,797	\$ 369,722	\$ 196,628	\$ (3,419,853)	\$ -	\$ (3,419,853)
Public safety	6,097,341	341,813	1,116,503	102,711	(4,536,314)	-	(4,536,314)
Public works	4,145,248	258,688	5,116	1,801	(3,879,643)	-	(3,879,643)
Health and social services	333,672	-	-	-	(333,672)	-	(333,672)
Parks and recreation	1,691,900	17,989	458,491	4,811	(1,210,609)	-	(1,210,609)
Conservation and development	549,650	224,248	36,483	189	(288,730)	-	(288,730)
Cultural	361,113	5,000	-	-	(356,113)	-	(356,113)
Interest	404,307	-	-	-	(404,307)	-	(404,307)
Total governmental activities	17,647,231	925,535	1,986,315	306,140	(14,429,241)	-	(14,429,241)
Business-type activities -							
Water	1,280,160	-	1,367,319	15,370	-	102,529	102,529
Wastewater	2,957,935	-	2,677,658	39,084	-	(241,193)	(241,193)
Solid waste	901,666	-	639,297	18,200	-	(244,169)	(244,169)
Interest	266,835	-	-	-	-	(266,835)	(266,835)
Total business-type activities	5,406,596	-	4,684,274	72,654	-	(649,668)	(649,668)
	\$ 23,053,827	\$ 925,535	\$ 6,670,589	\$ 378,794	(14,429,241)	(649,668)	(15,078,909)
			- PROPERTY TAXES		12,778,933	-	12,778,933
			- INVESTMENT INCOME		44,765	50,897	95,662
			- TRANSFERS IN (OUT)		(191,650)	191,650	-
					12,632,048	242,547	12,874,595
CHANGE IN NET POSITION					(1,797,193)	(407,121)	(2,204,314)
NET POSITION, July 1, 2016					27,523,988	18,167,785	45,691,773
NET POSITION, June 30, 2017					\$ 25,726,795	\$ 17,760,664	\$ 43,487,459

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2017
(Page 1 of 2)

	<u>General Fund</u>	<u>Other Governmental Funds</u>	<u>Totals Governmental Funds</u>
ASSETS			
Cash and cash equivalents	\$ 5,976,296	\$ 818,885	\$ 6,795,181
Investments	-	17,053	17,053
Property taxes receivable	950,836	-	950,836
Accounts receivable, net	337,221	103,179	440,400
Grants receivable	-	237,381	237,381
Prepaid expenditures	31,007	-	31,007
Notes receivable	<u>-</u>	<u>846,273</u>	<u>846,273</u>
Total assets	\$ <u>7,295,360</u>	\$ <u>2,022,771</u>	\$ <u>9,318,131</u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND EQUITY			
LIABILITIES:			
Accounts payable	\$ 127,355	\$ 5,918	\$ 133,273
Accrued wages	391,150	-	391,150
Due to school district	-	49,673	49,673
Due to other funds	<u>2,360,011</u>	<u>325,938</u>	<u>2,685,949</u>
Total liabilities	<u>2,878,516</u>	<u>381,529</u>	<u>3,260,045</u>
DEFERRED INFLOWS OF RESOURCES:			
Deferred property tax revenue	676,831	-	676,831
Customer tax overpayments	68,060	-	68,060
Deferred grant revenue	<u>-</u>	<u>640,000</u>	<u>640,000</u>
Total deferred inflows of resources	<u>744,891</u>	<u>640,000</u>	<u>1,384,891</u>
FUND EQUITY:			
Fund balances -			
Nonspendable	31,007	27,168	58,175
Restricted	-	1,164,725	1,164,725
Committed	2,108,303	-	2,108,303
Assigned	832,864	-	832,864
Unassigned	<u>699,779</u>	<u>(190,651)</u>	<u>509,128</u>
Total fund balances	<u>3,671,953</u>	<u>1,001,242</u>	<u>4,673,195</u>
Total liabilities, deferred inflows of resources and fund equity	\$ <u>7,295,360</u>	\$ <u>2,022,771</u>	\$ <u>9,318,131</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2017
(Page 2 of 2)

**RECONCILIATION OF THE BALANCE SHEET - GOVERNMENTAL FUNDS
TO THE GOVERNMENT-WIDE STATEMENT OF NET POSITION:**

Amount reported on Balance Sheet - Governmental Funds - total fund balances	\$ 4,673,195
Amounts reported for governmental activities in the Government-wide Statement of Net Position are different because -	
Capital assets used in governmental funds are not financial resources and are therefore not reported in the funds.	
Capital assets	68,846,834
Accumulated depreciation	(31,239,358)
Liabilities not due and payable in the year are not reported in the governmental funds.	
Accrued compensated absences	(419,818)
Other postemployment benefits	(3,736,564)
Accrued interest on long-term debt	(31,221)
Long-term debt	(12,086,676)
Deferred taxes are reported in the governmental funds to offset uncollected taxes which are not available financial resources.	
Deferred property taxes	676,831
Balances related to net position asset or liability and related deferred outflows/inflows of resources are not reported in the governmental funds.	
Deferred pension expense	1,627,488
Deferred pension credits	(11,639)
Net pension liability	<u>(2,572,277)</u>
Net position of governmental activities - Government-wide Statement of Net Position	\$ <u>25,726,795</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCES - GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2017

(Page 1 of 2)

	General <u>Fund</u>	Other Governmental <u>Funds</u>	Totals Governmental <u>Funds</u>
REVENUES:			
Property taxes	\$ 12,804,774	\$ 97,546	\$ 12,902,320
Intergovernmental	290,049	604,804	894,853
Fees, licenses and permits	402,967	30,721	433,688
Charges for goods and services	1,580,560	-	1,580,560
Investment income	29,044	15,721	44,765
Miscellaneous	<u>234,399</u>	<u>74,490</u>	<u>308,889</u>
Total revenues	<u>15,341,793</u>	<u>823,282</u>	<u>16,165,075</u>
EXPENDITURES:			
Current -			
General government	1,402,604	9,855	1,412,459
Public safety	5,298,052	44,173	5,342,225
Public works	2,160,396	-	2,160,396
Health and social services	331,123	-	331,123
Parks and recreation	1,126,636	73,819	1,200,455
Conservation and development	412,860	116,003	528,863
Cultural	329,809	-	329,809
Employee insurance costs	1,472,867	-	1,472,867
Capital expenditures	648,333	-	648,333
Capital outlay	1,074,218	419,089	1,493,307
Debt service - principal	789,447	45,000	834,447
- interest	<u>378,828</u>	<u>25,479</u>	<u>404,307</u>
Total expenditures	<u>15,425,173</u>	<u>733,418</u>	<u>16,158,591</u>
EXCESS OF REVENUES OR (EXPENDITURES)	(83,380)	89,864	6,484
OTHER FINANCING SOURCES (USES):			
Interfund transfers in (out), net	<u>(64,593)</u>	<u>(127,057)</u>	<u>(191,650)</u>
NET CHANGE IN FUND BALANCES	(147,973)	(37,193)	(185,166)
FUND BALANCES, July 1, 2016	<u>3,819,926</u>	<u>1,038,435</u>	<u>4,858,361</u>
FUND BALANCES, June 30, 2017	\$ <u>3,671,953</u>	\$ <u>1,001,242</u>	\$ <u>4,673,195</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCES - GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2017

(Page 2 of 2)

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS TO THE GOVERNMENT-WIDE STATEMENT OF ACTIVITIES:

Net change in fund balances - total governmental funds \$ (185,166)

Amounts reported for governmental activities in the Government-wide Statement of Activities are different because -

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.

Additions to capital assets, net of dispositions	1,494,773
Depreciation	(3,110,865)

The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position.

(Increase) decrease in compensated absences	(19,710)
(Increase) decrease in other postemployment benefits	(328,863)
(Increase) decrease in accrued interest on long-term debt	17,541
Principal payments on long-term debt	834,447

Property tax revenue in governmental funds includes deferred revenue of the prior year but excludes deferred revenue of the current year as taxes uncollected within 60 days are unavailable at year end.

Prior year - deferred property taxes	(800,218)
Current year - deferred property taxes	676,831

Changes in net pension asset or liability and related deferred outflows/inflows of resources will increase or decrease the amounts reported in the government-wide statements, but are only recorded as an expenditure when paid in the governmental funds.

Net (increase) decrease in net pension obligation	<u>(375,963)</u>
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Change in net position of governmental activities - Government-wide Statement of Activities: \$ (1,797,193)

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF REVENUES AND EXPENDITURES -
BUDGET AND ACTUAL - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2017

(Page 1 of 3)

	Original and Final <u>Budget</u>	Actual (Budgetary <u>Basis</u>)	Variance Over <u>(Under)</u>
REVENUES:			
Property taxes	\$ 12,703,860	\$ 12,804,774	\$ 100,914
Intergovernmental	511,840	290,049	(221,791)
Fees, licenses and permits	282,827	402,967	120,140
Charges for services	1,506,543	1,580,560	74,017
Investment income	30,850	29,044	(1,806)
Miscellaneous	<u>133,575</u>	<u>234,399</u>	<u>100,824</u>
Total revenues	<u>15,169,495</u>	<u>15,341,793</u>	<u>172,298</u>
EXPENDITURES:			
General government -			
Selectboard	43,013	48,262	5,249
Boards and commissions	4,095	3,511	(584)
Administrative manager	472,858	390,687	(82,171)
Election administration	20,451	24,104	3,653
Advice and litigation	50,000	69,861	19,861
Vital statistics	175,577	140,421	(35,156)
Municipal offices	77,395	88,833	11,438
Financial management	320,561	276,321	(44,240)
Auditing	43,375	56,200	12,825
Valuation	559,250	134,442	(424,808)
Delinquent tax collection	23,877	36,401	12,524
Information technology	148,710	144,214	(4,496)
Miscellaneous	-	1,687	1,687
Total general government	<u>1,939,162</u>	<u>1,414,944</u>	<u>(524,218)</u>
Public safety -			
Police services	2,649,916	2,344,874	(305,042)
Special duty police	16,541	15,439	(1,102)
School resource officer	54,428	-	(54,428)
Animal control	36,378	504	(35,874)
Emergency services	3,289,497	2,500,310	(789,187)
Dispatch services	688,708	638,588	(50,120)
County judicial services	<u>110,000</u>	<u>101,838</u>	<u>(8,162)</u>
Total public safety	<u>6,845,468</u>	<u>5,601,553</u>	<u>(1,243,915)</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF REVENUES AND EXPENDITURES -
BUDGET AND ACTUAL - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2017

(Page 2 of 3)

	<u>Original and Final Budget</u>	<u>Actual (Budgetary Basis)</u>	<u>Variance Over (Under)</u>
EXPENDITURES (CONTINUED):			
Public works -			
Summer maintenance	1,320,093	1,120,522	(199,571)
Winter maintenance	945,188	690,790	(254,398)
Bridge maintenance	228,497	10,257	(218,240)
Street and traffic lighting	50,000	44,410	(5,590)
Traffic control	37,000	4,766	(32,234)
Sidewalk maintenance	56,000	1,410	(54,590)
Equipment operation and maintenance	587,539	480,185	(107,354)
General highway	133,359	120,196	(13,163)
Total public works	<u>3,357,676</u>	<u>2,472,536</u>	<u>(885,140)</u>
Health and social services -			
Cemeteries	18,150	17,187	(963)
Trees	1,500	950	(550)
Health inspection	1,970	1,615	(355)
Community health	55,906	55,906	-
Mental health services	16,995	16,995	-
Senior services	135,888	131,217	(4,671)
Low income services	9,000	9,000	-
Youth and adult services	17,713	17,713	-
General appropriated services	80,540	80,540	-
Total health and social services	<u>337,662</u>	<u>331,123</u>	<u>(6,539)</u>
Parks and recreation -			
Program administration	193,391	217,673	24,282
Swim program	59,025	86,719	27,694
Youth program	215,855	277,200	61,345
Adult program	14,511	9,874	(4,637)
Community activities	28,250	43,386	15,136
Parks maintenance	225,827	161,302	(64,525)
Buildings maintenance	9,353	16,987	7,634
Maxfield sports grounds	49,175	50,666	1,491
Maxfield sports buildings	10,362	12,067	1,705
Barwood arena	212,246	257,062	44,816
Total parks and recreation	<u>1,017,995</u>	<u>1,132,936</u>	<u>114,941</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF REVENUES AND EXPENDITURES -
BUDGET AND ACTUAL - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2017

(Page 3 of 3)

	<u>Original and Final Budget</u>	<u>Actual (Budgetary Basis)</u>	<u>Variance Over (Under)</u>
Conservation and development -			
Conservation	3,325	1,217	(2,108)
Zoning	105,692	108,890	3,198
Planning and development	363,647	301,506	(62,141)
Housing and community development	1,025	640	(385)
Historic preservation	<u>2,580</u>	<u>607</u>	<u>(1,973)</u>
Total conservation and development	<u>476,269</u>	<u>412,860</u>	<u>(63,409)</u>
Cultural -			
Library services	-	5,969	5,969
Library appropriations	<u>314,500</u>	<u>323,840</u>	<u>9,340</u>
Total cultural	<u>314,500</u>	<u>329,809</u>	<u>15,309</u>
Employee insurance costs	<u>10,400</u>	<u>1,472,867</u>	<u>1,462,467</u>
Contingencies	<u>500</u>	<u>-</u>	<u>(500)</u>
Capital expenditures	<u>170,000</u>	<u>1,088,270</u>	<u>918,270</u>
Debt service -			
Debt service - principal	832,234	789,447	(42,787)
Debt service - interest	<u>378,829</u>	<u>378,828</u>	<u>(1)</u>
Total debt service	<u>1,211,063</u>	<u>1,168,275</u>	<u>(42,788)</u>
Total expenditures	<u>15,680,695</u>	<u>15,425,173</u>	<u>(255,522)</u>
EXCESS OF REVENUES OR (EXPENDITURES)	(511,200)	(83,380)	427,820
OTHER FINANCING SOURCES (USES):			
Interfund transfers in (out), net	<u>511,200</u>	<u>(64,593)</u>	<u>(575,793)</u>
NET CHANGE IN FUND BALANCE	\$ <u>-</u>	\$ <u>(147,973)</u>	\$ <u>(147,973)</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF NET POSITION - PROPRIETARY FUNDS
JUNE 30, 2017

	<u>Water</u> <u>Fund</u>	<u>Wastewater</u> <u>Fund</u>	<u>Solid Waste</u> <u>Fund</u>	<u>Totals</u> <u>Proprietary</u> <u>Funds</u>
ASSETS:				
Current assets -				
Cash and cash equivalents	\$ 1,810,846	\$ 2,622,272	\$ 570,170	\$ 5,003,288
Accounts receivable, net	252,025	557,316	38,899	848,240
Due from other funds	<u>798,967</u>	<u>1,743,670</u>	<u>143,312</u>	<u>2,685,949</u>
Total current assets	<u>2,861,838</u>	<u>4,923,258</u>	<u>752,381</u>	<u>8,537,477</u>
Noncurrent assets -				
Capital assets	13,637,371	39,319,318	2,361,811	55,318,500
less - accumulated depreciation	<u>(6,789,394)</u>	<u>(22,490,626)</u>	<u>(1,870,472)</u>	<u>(31,150,492)</u>
Total noncurrent assets	<u>6,847,977</u>	<u>16,828,692</u>	<u>491,339</u>	<u>24,168,008</u>
Total assets	<u>9,709,815</u>	<u>21,751,950</u>	<u>1,243,720</u>	<u>32,705,485</u>
LIABILITIES:				
Current liabilities -				
Accounts payable	32,953	31,119	43,710	107,782
Accrued interest	3,507	82,370	-	85,877
Current portion of accrued postclosure liability	-	-	23,000	23,000
Current portion of long-term debt	<u>138,072</u>	<u>616,425</u>	<u>-</u>	<u>754,497</u>
Total current liabilities	<u>174,532</u>	<u>729,914</u>	<u>66,710</u>	<u>971,156</u>
Noncurrent liabilities -				
Accrued compensated absences	28,326	45,205	11,863	85,394
Other postemployment benefits	213,989	376,684	149,748	740,421
Accrued postclosure liability	-	-	253,000	253,000
Long-term debt	<u>2,714,573</u>	<u>10,180,277</u>	<u>-</u>	<u>12,894,850</u>
Total noncurrent liabilities	<u>2,956,888</u>	<u>10,602,166</u>	<u>414,611</u>	<u>13,973,665</u>
Total liabilities	<u>3,131,420</u>	<u>11,332,080</u>	<u>481,321</u>	<u>14,944,821</u>
NET POSITION:				
Net investment in capital assets	3,995,332	6,031,990	491,339	10,518,661
Unrestricted	<u>2,583,063</u>	<u>4,387,880</u>	<u>271,060</u>	<u>7,242,003</u>
Total net position	\$ <u>6,578,395</u>	\$ <u>10,419,870</u>	\$ <u>762,399</u>	\$ <u>17,760,664</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF REVENUES, EXPENSES AND CHANGES
IN NET POSITION - PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2017

	Water Fund	Wastewater Fund	Solid Waste Fund	Totals Proprietary Funds
OPERATING REVENUES:				
Charges for services	\$ 1,367,319	\$ 2,677,658	\$ 639,297	\$ 4,684,274
Miscellaneous	<u>15,370</u>	<u>39,084</u>	<u>18,200</u>	<u>72,654</u>
Total operating revenues	<u>1,382,689</u>	<u>2,716,742</u>	<u>657,497</u>	<u>4,756,928</u>
OPERATING EXPENSES:				
Operation and maintenance	338,684	713,302	478,981	1,530,967
Salaries and benefits	544,819	779,781	349,568	1,674,168
Depreciation	<u>396,657</u>	<u>1,464,852</u>	<u>73,117</u>	<u>1,934,626</u>
Total operating expenses	<u>1,280,160</u>	<u>2,957,935</u>	<u>901,666</u>	<u>5,139,761</u>
Operating income (loss)	<u>102,529</u>	<u>(241,193)</u>	<u>(244,169)</u>	<u>(382,833)</u>
NONOPERATING REVENUES (EXPENSES):				
Investment income	14,533	34,023	2,341	50,897
Interest expense	<u>(46,048)</u>	<u>(220,787)</u>	<u>-</u>	<u>(266,835)</u>
Total nonoperating revenues (expenses)	<u>(31,515)</u>	<u>(186,764)</u>	<u>2,341</u>	<u>(215,938)</u>
INCOME (LOSS) BEFORE TRANSFERS	71,014	(427,957)	(241,828)	(598,771)
Operating transfers in	<u>-</u>	<u>-</u>	<u>191,650</u>	<u>191,650</u>
CHANGE IN NET POSITION	71,014	(427,957)	(50,178)	(407,121)
NET POSITION, July 1, 2016	<u>6,507,381</u>	<u>10,847,827</u>	<u>812,577</u>	<u>18,167,785</u>
NET POSITION, June 30, 2017	\$ <u>6,578,395</u>	\$ <u>10,419,870</u>	\$ <u>762,399</u>	\$ <u>17,760,664</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2017

(Page 1 of 2)

	<u>Water Fund</u>	<u>Wastewater Fund</u>	<u>Solid Waste Fund</u>	<u>Totals Proprietary Funds</u>
CASH FLOWS FROM OPERATING ACTIVITIES:				
Cash received from customers	\$ 1,369,951	\$ 2,688,723	\$ 653,683	\$ 4,712,357
Cash paid to suppliers for goods and services	(334,144)	(712,543)	(543,904)	(1,590,591)
Cash paid to employees for services	<u>(539,523)</u>	<u>(796,658)</u>	<u>(343,191)</u>	<u>(1,679,372)</u>
Net cash provided (used) by operating activities	<u>496,284</u>	<u>1,179,522</u>	<u>(233,412)</u>	<u>1,442,394</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:				
Purchases of capital assets	(1,567,927)	(98,002)	-	(1,665,929)
Proceeds from long-term debt	1,449,959	-	-	1,449,959
Principal paid on bonds	(149,020)	(679,339)	-	(828,359)
Interest paid on bonds	<u>(46,048)</u>	<u>(220,787)</u>	<u>-</u>	<u>(266,835)</u>
Net cash provided (used) by capital and related financing activities	<u>(313,036)</u>	<u>(998,128)</u>	<u>-</u>	<u>(1,311,164)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:				
Transfers in (out)	-	-	191,650	191,650
Change in due to/from other funds	<u>(110,417)</u>	<u>(114,579)</u>	<u>45,769</u>	<u>(179,227)</u>
Net cash provided (used) by noncapital financing activities	<u>(110,417)</u>	<u>(114,579)</u>	<u>237,419</u>	<u>12,423</u>
CASH FLOWS FROM INVESTING ACTIVITIES:				
Investment income	<u>14,533</u>	<u>34,023</u>	<u>2,341</u>	<u>50,897</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	87,364	100,838	6,348	194,550
CASH AND CASH EQUIVALENTS, July 1, 2016	<u>1,723,482</u>	<u>2,521,434</u>	<u>563,822</u>	<u>4,808,738</u>
CASH AND CASH EQUIVALENTS, June 30, 2017	\$ <u>1,810,846</u>	\$ <u>2,622,272</u>	\$ <u>570,170</u>	\$ <u>5,003,288</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2017

(Page 2 of 2)

	<u>Water</u> <u>Fund</u>	<u>Wastewater</u> <u>Fund</u>	<u>Solid Waste</u> <u>Fund</u>	<u>Totals</u> <u>Proprietary</u> <u>Funds</u>
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES:				
Operating income (loss)	\$ 102,529	\$ (241,193)	\$ (244,169)	\$ (382,833)
Adjustments to reconcile operating income (loss to net cash provided (used) by operating activities -				
Depreciation	396,657	1,464,852	73,117	1,934,626
(Increase) decrease in accounts receivable	(12,738)	(28,019)	(3,814)	(44,571)
Increase (decrease) in -				
Accounts payable	4,968	9,860	(41,923)	(27,095)
Accrued interest	(428)	(9,101)	-	(9,529)
Accrued wages	(11,971)	(18,781)	(7,817)	(38,569)
Accrued postclosure liability	-	-	(23,000)	(23,000)
Other postemployment benefits	22,623	7,030	17,313	46,966
Accrued compensated absences	<u>(5,356)</u>	<u>(5,126)</u>	<u>(3,119)</u>	<u>(13,601)</u>
Net cash provided (used) by operating activities	\$ <u>496,284</u>	\$ <u>1,179,522</u>	\$ <u>(233,412)</u>	\$ <u>1,442,394</u>

The notes to financial statements are an integral part of this statement.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

1. Summary of significant accounting policies:

The Town of Hartford, Vermont (the Town) was chartered by King George III of England on July 4, 1761. The Town adopted a governance charter in accordance with Vermont statutes on November 4, 2008, which was subsequently ratified by the State on May 7, 2012. The Town operates under a Selectboard/Town Manager form of government, and provides the following services: general administration, public safety (police, fire, and ambulance), streets, health and social services, culture and recreation, planning and zoning, community development, public improvements, and utility operations (solid waste, water and wastewater).

- A. Reporting entity - The Town is a primary unit of government under reporting criteria established by the Governmental Accounting Standards Board (GASB). Those criteria include a separately elected governing body, separate legal standing, and fiscal independence from other state and local governmental entities. Based on these criteria, there are no other entities which are component units of the Town.

The financial statements of the Town have been prepared in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) as applied to governmental units. The GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The GASB periodically updates its codification of the existing *Governmental Accounting and Financial Reporting Standards* which, along with subsequent GASB pronouncements (Statements and Interpretations), constitutes U.S. GAAP for governmental units.

- B. Government-wide and fund financial statements - The basic financial statements include both government-wide and fund financial statements. The government-wide financial statements (the Statement of Net Position and the Statement of Activities) report information on all of the nonfiduciary activities of the Town. The effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

In the government-wide Statement of Net Position, the financial position of the Town is consolidated and incorporates capital assets as well as long-term debt and obligations. The government-wide Statement of Activities reflects both the gross and net costs by category. Direct expenses that are clearly identifiable with the category are offset by program revenues of the category. Program revenues include charges for services provided by a particular function or program and grants that are restricted to meeting the operational or capital requirements of the particular segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Nonmajor funds are summarized in a single column as combined in the supplementary schedules.

- C. Basis of presentation - The accounts of the Town are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, deferred outflows/inflows of resources, fund balances or net position, revenues, and expenditures or expenses, as appropriate.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

1. Summary of significant accounting policies (continued):

C. Basis of presentation (continued) -

The Town reports the following major governmental funds:

General Fund - The General Fund is the primary operating fund of the Town. It is used to account for all financial resources, except those required to be accounted for in another fund.

The Town reports the following major proprietary funds:

Water Fund - The Water Fund is used to account for the Town's water operations.

Wastewater Fund - The Wastewater Fund is used to account for the Town's wastewater operations.

The Town also reports the Solid Waste Fund, a nonmajor proprietary fund, to account for the Town's solid waste operations.

D. Measurement focus and basis of accounting - The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as they become both measurable and available. "Measurable" means the amount of the transaction that can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures generally are recorded when the fund liability is incurred, if measurable, as under accrual accounting. However, debt service expenditures are recorded only when payment is made.

The proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with the fund's principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. Unbilled service revenue is accrued in the Water and Wastewater Funds.

Property taxes are recorded as revenue in the year for which taxes have been levied, provided they are collected within 60 days after year end. Licenses and permits, fines and forfeitures and miscellaneous revenues are recorded as revenues when received because they are generally not measurable prior to collection. Investment earnings and certain intergovernmental grants are recorded as earned.

Ambulance service revenue is recognized as billed. Accounts receivable for ambulance services are reviewed and adjusted for collectability on a routine basis. Allowances for doubtful accounts are established as considered necessary.

Receivables are shown net of an allowance for doubtful accounts, which are estimated losses based on the judgment of management and a review of the current status of existing receivables.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

1. Summary of significant accounting policies (continued):

- E. Budgets and budgetary accounting - The Town approves a budget for the General Fund at an annual Town Meeting. The tax rate is determined by the Selectboard (the Board) based on the education and municipal grant lists and the approved operating budget. The accounting method used for budget presentation is the same method used for the financial presentation of operations under U.S. GAAP except for the classification of capital expenditures and capital outlay. Formal budgetary integration is employed as a management control during the year for the General Fund. The Town's department heads may make adjustments to appropriations within their department, while adjustments between departments can only be made with the approval of the Town Manager and Finance Director. The legal level of budgetary control is at the department level. No formal amendments were made to the budget that was approved and adopted. The Town does not legally adopt budgets for other governmental funds. All budgeted amounts lapse at year end.
- F. Property taxes - Property taxes attach as an enforceable lien on property owned as of April 1st. Listers establish a grand list of all property and the Board sets the tax rate required to raise the tax revenue authorized by Town and School District voters and the Vermont Agency of Education. Property taxes for the fiscal year ended June 30, 2017 were payable in two installments due August 12, 2016 and February 3, 2017.
- G. Use of estimates - The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and deferred outflows/inflows of resources as well as disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures or expenses during the reporting period. Actual results could differ from those estimates.
- H. Risk management - The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees and others; environmental liability; and natural disasters. The Town manages these risks through participation in public entity risk pools covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Town. There were no settlements in excess of the insurance coverage in any of the past three fiscal years.

The Town has elected to pay actual unemployment claims instead of enrolling in an unemployment insurance program. No liabilities have been accrued as the Town is not able to make an estimate as to any future costs. The Town paid \$24,763, in unemployment claims during the year end June 30, 2017.

- I. Cash, cash equivalents and investments - The Town considers all cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition to be cash and cash equivalents. Investments and unrealized gains and losses are reflected in the individual fund and government-wide financial statements. Investments of the Town are reported at fair value using quoted prices in active markets for identical assets. This is considered a level 1 input valuation technique under the framework established by U.S. GAAP for measuring fair value. The Town does not own investments valued with level 2 or level 3 inputs, which would use quoted prices for similar assets, or in inactive markets, or other methods for estimating fair value.
- J. Prepaid items - Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

**TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017**

1. Summary of significant accounting policies (continued):

K. Capital assets - Capital assets, which include land, buildings, equipment, vehicles and infrastructure, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and in the proprietary fund financial statements. Capital assets are defined by the Town as assets with an estimated useful life in excess of one year and an initial, individual cost of more than \$10,000 for land and improvements, \$20,000 for buildings and improvements, \$5,000 for vehicles and equipment, and \$20,000 for infrastructure. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. The Town does not retroactively report infrastructure assets. The Town began capitalizing newly acquired or constructed general infrastructure assets since the implementation of GASB Statement No. 34. Donated capital assets are recorded at fair value at the date of acquisition. Major outlays for capital assets and improvements are capitalized as projects are constructed. Net interest costs are capitalized on projects during the construction period. Normal maintenance and repairs that do not add to the value of an asset or materially extend an asset's life are not capitalized. Capital assets are depreciated using the straight-line method over the useful lives shown below:

Land improvements	10 - 50 years
Buildings and improvements	10 - 75 years
Vehicles and equipment	3 - 25 years
Infrastructure	20 - 75 years

L. Deferred outflows/inflows of resources - In addition to assets and liabilities, deferred outflows of resources and deferred inflows of resources are reported as separate sections in the applicable statement of net position or balance sheet. Deferred outflows of resources represent a consumption of net position that applies to a future period and will not be recognized as an outflow of resources in the current period. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources in the current period.

M. Compensated absences - It is the Town's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. Unused vacation time must be used within the next succeeding fiscal year, and is paid to the employee upon termination of their employment if their term of employment has exceeded six months. The accrual for unused vacation time, based on current pay rates, is recorded in the government-wide and proprietary fund financial statements. Governmental funds report compensated absences as an expenditure when the benefit is paid. No liability is reported for earned but unused sick time because it is not a vested benefit.

N. Other postemployment benefits - The Town provides postemployment benefits for health insurance coverage for any employee who has attained age 55 and retires with a minimum of ten years of service (twenty years of service for employees hired after January 1, 1999). Other postemployment benefits are reported in the government-wide and proprietary fund financial statements. Governmental funds report other postemployment benefits as an expenditure when the benefit is paid.

O. Long-term obligations - Governmental activities, business-type activities, or proprietary funds report long-term debt and other long-term obligations as liabilities in the applicable statement of net position. Governmental funds report the amount of debt issued as other financing sources and the repayment of debt as debt service expenditures.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

1. Summary of significant accounting policies (continued):

- P. Fund equity - In the fund financial statements, governmental funds may report five categories of fund balances: nonspendable, restricted, committed, assigned and unassigned.

Nonspendable fund balance includes amounts associated with inventory, prepaid expenditures, long-term loans or notes receivable, and trust fund principal to be held in perpetuity.

Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

Committed fund balance includes amounts that can be used only for specific purposes determined by the Town's highest level of decision making authority, the voters, as a result of articles passed at Annual or Special Meetings.

Assigned fund balance includes amounts that are intended to be used by the Town for specific purposes, as authorized by the Board.

Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in another classification. Deficits are also classified as unassigned.

The Town's policy is to apply expenditures to fund balance in the order of restricted, committed, assigned and unassigned unless the Board specifies otherwise.

2. Deposits and investments:

Fair value and classification - Deposits and investments are stated at fair value as described in note 1.I. The classification of investments as of June 30, 2017 is as follows:

<u>Investment</u>	<u>Fair Value</u>
Mutual funds	\$ <u>17,053</u>

Custodial credit risk - Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the Town will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of its investments or collateral securities that are in the possession of another party. The Town does not have a policy for custodial credit risk. As of June 30, 2017, the Town's depository accounts were fully insured or collateralized.

Concentration of credit risk - Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The Town does not have a policy for concentration of credit risk. As of June 30, 2017, the Town does not hold more than 5% of its investments in any one issuer, other than mutual funds.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

3. Notes receivable:

The Town, through various federal loan programs, has received grants and advanced funds to encourage community development. These loans, generally secured by subordinated collateral positions, are recorded as notes receivable. Notes receivable as of June 30, 2017 are as follows:

Loan, secured, to E & J Realty, interest currently at 5.25%, monthly payments of \$1,073, matures November 2024.	\$ 78,955
Loan, secured, to Ibox Outdoor Clothing, LLC, interest at 5.25%, monthly payments of \$949, matures August 2018.	12,915
Loan, secured and guaranteed, to Piecemeal LLC, interest at 5.5%, monthly payments of \$812, matures June 2021.	34,902
Loan, secured and guaranteed, to Vermod Real Estate Holdings, LLC, interest at 5.25%, monthly payments of \$337, matures February 2026.	47,057
Loan, secured and guaranteed, to West Hartford Village Store, interest at 2.0%, monthly payments of \$125, matures April 2025.	10,877
Loan, secured by a mortgage, to Upper Valley Housing Associates, with no interest, monthly payments beginning January 2034, matures December 2059.	640,000
Loan, secured, to Hartford Scattered Site LP, with no interest, no payments until maturity, matures March 2036.	<u>21,567</u>
	<u>\$ 846,273</u>

4. Capital assets:

Capital asset activity for the year ended June 30, 2017 was as follows:

	<u>Balance</u> <u>July 1, 2016</u>	<u>Increase</u>	<u>Decrease</u>	<u>Balance</u> <u>June 30, 2017</u>
Governmental activities -				
Capital assets, not depreciated:				
Construction in progress	\$ 1,564,698	\$ 343,708	\$ 269,882	\$ 1,638,524
Land	<u>1,413,989</u>	<u>17,669</u>	<u>-</u>	<u>1,431,658</u>
Total capital assets, not depreciated	<u>2,978,687</u>	<u>361,377</u>	<u>269,882</u>	<u>3,070,182</u>
Capital assets, depreciated:				
Land improvements	1,138,767	140,000	-	1,278,767
Buildings and improvements	18,457,405	32,237	-	18,489,642
Vehicles and equipment	8,901,479	1,055,323	705,890	9,250,912
Infrastructure	<u>36,527,103</u>	<u>230,228</u>	<u>-</u>	<u>36,757,331</u>
Total capital assets, depreciated	<u>65,024,754</u>	<u>1,457,788</u>	<u>705,890</u>	<u>65,776,652</u>

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

4. Capital assets (continued):

	Balance <u>July 1, 2016</u>	<u>Increase</u>	<u>Decrease</u>	Balance <u>June 30, 2017</u>
Governmental activities (continued) -				
Less accumulated depreciation for:				
Land improvements	328,519	42,105	-	370,624
Buildings and improvements	3,909,041	678,839	-	4,587,880
Vehicles and equipment	5,930,187	811,444	651,380	6,090,251
Infrastructure	18,612,126	1,578,477	-	20,190,603
Total accumulated depreciation	<u>28,779,873</u>	<u>3,110,865</u>	<u>651,380</u>	<u>31,239,358</u>
Total capital assets, depreciated, net	<u>36,244,881</u>	<u>(1,653,077)</u>	<u>54,510</u>	<u>34,537,294</u>
Capital assets, net, governmental activities	<u>39,223,568</u>	<u>(1,291,700)</u>	<u>324,392</u>	<u>37,607,476</u>
Business-type activities -				
Capital assets, not depreciated:				
Construction in progress	106,802	1,509,427	-	1,616,229
Land	424,307	-	-	424,307
Total capital assets, not depreciated	<u>531,109</u>	<u>1,509,427</u>	<u>-</u>	<u>2,040,536</u>
Capital assets, depreciated:				
Land improvements	147,002	-	-	147,002
Buildings and improvements	27,913,585	-	-	27,913,585
Vehicles and equipment	1,315,573	156,500	56,690	1,415,383
Infrastructure	23,801,994	-	-	23,801,994
Total capital assets, depreciated	<u>53,178,154</u>	<u>156,500</u>	<u>56,690</u>	<u>53,277,964</u>
Less accumulated depreciation for:				
Land improvements	78,175	7,350	-	85,525
Buildings and improvements	14,541,505	1,117,000	-	15,658,505
Vehicles and equipment	977,077	103,182	56,690	1,023,569
Infrastructure	13,675,799	707,094	-	14,382,893
Total accumulated depreciation	<u>29,272,556</u>	<u>1,934,626</u>	<u>56,690</u>	<u>31,150,492</u>
Total capital assets, depreciated, net	<u>23,905,598</u>	<u>(1,778,126)</u>	<u>-</u>	<u>22,127,472</u>
Capital assets, net, business-type activities	<u>24,436,707</u>	<u>(268,699)</u>	<u>-</u>	<u>24,168,008</u>
Capital assets, net	\$ <u>63,660,275</u>	\$ <u>(1,560,399)</u>	\$ <u>324,392</u>	\$ <u>61,775,484</u>

Depreciation expense of \$3,110,865 in the governmental activities was allocated to expenses of the general government (\$198,992), public safety (\$551,171), public works (\$1,876,427), health and social services (\$2,549), parks and recreation (\$450,422) and cultural (\$31,304) programs based on capital assets assigned to those functions.

Depreciation expense of \$1,934,626 in the business-type activities was allocated to expenses of the water (\$396,657), wastewater (\$1,464,852) and solid waste (\$73,117) programs based on capital assets assigned to those functions.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

5. Interfund receivable and payable balances:

Interfund receivable and payable balances, due to the pooling of cash for cash receipts and disbursements, as of June 30, 2017 are as follows:

	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
Governmental funds -		
General Fund	\$ -	\$ 2,360,011
Other Governmental Funds	<u>251,465</u>	<u>577,403</u>
	<u>251,465</u>	<u>2,937,414</u>
Proprietary funds -		
Water Fund	798,967	-
Wastewater Fund	1,743,670	-
Solid Waste Fund	<u>143,312</u>	<u>-</u>
	<u>2,685,949</u>	<u>-</u>
	\$ <u>2,937,414</u>	\$ <u>2,937,414</u>

6. Interfund transfers:

Interfund transfers constitute the transfer of resources from the fund that receives the resources to the fund that utilizes them. Interfund transfers for the year ended June 30, 2017 were as follows:

	<u>Transfers In</u>	<u>Transfers Out</u>
Governmental funds -		
General Fund	\$ -	\$ 64,593
Other Governmental Funds	<u>-</u>	<u>127,057</u>
	<u>-</u>	<u>191,650</u>
Proprietary funds -		
Solid Waste Fund	<u>191,650</u>	<u>-</u>
	\$ <u>191,650</u>	\$ <u>191,650</u>

7. Landfill closure and postclosure care costs:

The Town operated a landfill for use by Town residents and various neighboring Towns. The landfill ceased accepting solid waste as of December 31, 1992. Subsequently, the Town operated a landfill for construction and demolition debris. Phase I of this landfill ceased accepting debris for disposal as of July 31, 1998, and was closed and capped during the fiscal year ended June 30, 2000. There are no plans to open Phase II of the landfill. Currently the Town operates a transfer station for municipal solid waste, and a grinding facility and transfer station for construction and demolition debris.

**TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017**

7. Landfill closure and postclosure care costs (continued):

State and federal laws and regulations require that the Town perform certain maintenance and monitoring functions at the landfill site for 30 years after closure and report monitoring results to the state regulatory agency. An estimated liability, estimated by the Town's engineers, of \$276,000 has been recognized in long-term debt for the future postclosure care costs. The Town is required to annually appropriate funds to finance postclosure care of the facility. The Town also maintains cash set aside to fund future postclosure care expenses. The balance of this cash account at June 30, 2017 was \$454,240.

The estimate is based on the amount that would be paid if all equipment, facilities and services required to monitor and maintain the landfill were acquired as of June 30, 2017. However, the actual cost of postclosure care may be higher (or lower) due to inflation, changes in technology, or changes in landfill laws and regulations.

8. Debt:

Long-term - Outstanding long-term debt as of June 30, 2017 is as follows:

Governmental activities -

Bond payable, Vermont Municipal Bond Bank - 2012 Series 3, various interest rates, annual principal payment of \$105,000 due November 2019.	\$ 315,000
Bond payable, Vermont Municipal Bond Bank - 2012 Series 1, various interest rates, annual principal payment of \$56,761, due November 2032.	908,180
Bond payable, Vermont Municipal Bond Bank - 2017 Series 4, various interest rates, annual principal payment of \$307,750, due November 2033.	5,231,750
Bond payable, Vermont Municipal Bond Bank - 2014 Series 3, various interest rates, annual principal payment of \$45,000, due November 2034.	810,000
Bond payable, Vermont Municipal Bond Bank - 2014 Series 3, various interest rates, annual principal payment of \$245,000, due November 2034.	4,410,000
Bond payable, Vermont Municipal Bond Bank - RF1-023, no interest, balloon payment of \$411,746, due December 2017.	<u>411,746</u>
	<u>\$ 12,086,676</u>

**TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017**

8. Debt (continued):

Long-term (continued) -

Business-type activities -

Bond payable, Vermont Municipal Bond Bank - RF3-069, interest at 1%, admin fee at 2%, annual payment of \$180,152, due June 2026.	\$ 1,402,686
Bond payable, Vermont Municipal Bond Bank - AR1-006, no interest, admin fee at 2%, annual payment of \$40,797, due September 2031.	524,213
Bond payable, Vermont Municipal Bond Bank - AR1-099, no interest, admin fee at 2%, annual payment of \$464,167, due June 2033.	6,000,605
Bond payable, Vermont Municipal Bond Bank - AR1-041, no interest, admin fee at 2%, annual payment of \$327,396, due September 2032.	4,271,884
Bond payable, Vermont Municipal Bond Bank - RF3-329, interest at 1%, admin fee at 2%, annual payment of \$97,460, due October 2037.	<u>1,449,959</u>
	<u>\$ 13,649,347</u>

Long-term debt activity for the year ended June 30, 2017 was as follows:

	Balance July 1, <u>2016</u>	<u>Additions</u>	<u>Retirements</u>	Balance June 30, <u>2017</u>	Due Within <u>One Year</u>
Governmental activities -					
Bond payable - 2012 Series 3	\$ 420,000	\$ -	\$ 105,000	\$ 315,000	\$ 105,000
Bond payable - 2012 Series 1	964,941	-	56,761	908,180	56,761
Bond payable - 2017 Series 4	5,539,500	-	307,750	5,231,750	307,750
Bond payable - 2014 Series 3	855,000	-	45,000	810,000	45,000
Bond payable - 2014 Series 3	4,655,000	-	245,000	4,410,000	245,000
Bond payable - RF1-023	486,682	-	74,936	411,746	411,748
	<u>12,921,123</u>	<u>-</u>	<u>834,447</u>	<u>12,086,676</u>	<u>1,171,259</u>
Business-type activities -					
Bond payable - 2010 Series 4	15,000	-	15,000	-	-
Bond payable - 2010 Series 4	75,000	-	75,000	-	-
Bond payable - RF3-069	1,536,736	-	134,050	1,402,686	138,072
Bond payable - AR1-006	553,932	-	29,719	524,213	30,313
Bond payable - AR1-099	6,338,012	-	337,407	6,000,605	344,154
Bond payable - AR1-041	4,509,097	-	237,213	4,271,884	241,958
Bond payable - RF3-329	-	1,449,959	-	1,449,959	-
	<u>13,027,777</u>	<u>1,449,959</u>	<u>828,389</u>	<u>13,649,347</u>	<u>754,497</u>
	<u>\$ 25,948,900</u>	<u>\$ 1,449,959</u>	<u>\$ 1,662,836</u>	<u>\$ 25,736,023</u>	<u>\$ 1,925,756</u>

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

8. Debt (continued):

Long-term (continued) -

Debt service requirements to maturity are as follows:

Year ending June 30,	<u>Governmental Activities</u>		<u>Business-type Activities</u>	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2018	\$ 1,171,259	\$ 479,653	\$ 754,497	\$ 244,520
2019	759,511	474,053	824,929	274,188
2020	759,511	454,980	843,390	255,426
2021	654,511	330,773	862,278	244,368
2022	654,511	312,417	881,605	228,367
2023-2027	3,272,556	1,204,952	4,533,873	835,835
2028-2032	3,272,556	599,733	4,284,218	364,882
2033-2037	1,542,261	64,960	569,936	56,694
2038	-	-	94,621	2,839
	<u>\$ 12,086,676</u>	<u>\$ 3,921,521</u>	<u>\$ 13,649,347</u>	<u>\$ 2,507,119</u>

In prior years the Vermont Municipal Bond Bank (VMBB) has refunded the 1997 Series 1 Bond, 2004 Series 1 Bond, 2013 Series 1 Bond, and both 2001 Series 1 Bonds with the 2007 Series 2 Bond, 2012 Series 3 Bond, 2017 Series 4 Bond, and both 2010 Series 4 Bonds, respectively, resulting in interest savings to the Town of \$283,491. These savings allocations, to be received between FY08 and FY34, have been reflected as a reduction of interest in the debt service requirements table. There is no remaining principal balance due on the 2007 Series 2 Bond or either 2010 Series 4 Bonds at June 30, 2017.

The Town has authorized, unissued debt of \$542,000 for wastewater projects and \$2,126,000 for TIF District infrastructure.

9. Tax increment financing district:

The Board approved the establishment of a Tax Increment Financing District (TIF) District on April 5, 2011 which was later approved by the Vermont Economic Progress Council (VEPC) on December 8, 2011. The District includes parcels between Prospect Street and the White River Junction downtown area. The Prospect Street TIF District creation date is considered to be April 1, 2011 and the TIF District activation date is the date of the “execution of the financing” which was July 31, 2014.

The TIF District will allow the Town to undertake and pay for infrastructure improvements that will allow for increased economic and community development. The Town cannot incur any new TIF District debt until each project or group of projects is approved by VEPC and then by the voters. The Town voters approved the Prospect Street TIF revenue, however, it is a general obligation of the Town if TIF District revenues are not sufficient. The Town has a signed agreement with the construction contractor guaranteeing that they will cover any costs to complete the project in excess of \$900,000 and any shortfalls in TIF revenues for the first two years. The year ending June 30, 2016 was the last year of this agreement and the Town has calculated that \$18,201 is due from the contractor. This amount has not yet been received from the developer at June 30, 2017. In future years, the Town can levy a special assessment to cover any shortfall.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

9. Tax increment financing district (continued):

With a TIF District, the value of properties, within the District, are frozen at the time the District is created. All property taxes generated by the original base continue to go to the municipal General Fund and the State Education Fund. For twenty years from the first debt incursion, the municipal and education property taxes generated by any “new” development are shared, with 75% going to finance TIF District infrastructure debt and 25% going to the municipal General Fund and State Education Fund.

10. Fund balances:

As of June 30, 2017, the General Fund reported a nonspendable fund balance (\$31,007) related to prepaid expenditures. The remaining fund balances of this fund are committed (\$2,108,303) for various reserves, assigned (\$832,864) for various encumbrances and unassigned (\$699,779).

11. Deficit fund balances:

As of June 30, 2017, the TIF Fund has a deficit fund balance of \$72,829. Management intends to recover this deficit through a transfer from the Capital Projects Fund in FY 18.

As of June 30, 2017, the Capital Projects Fund has a deficit fund balance of \$117,822. Management intends to recover this deficit through a transfer from the General Fund in FY 18.

12. Pension plans:

401(a) Governmental Money Purchase Plan -

Plan description and funding requirements: The Plan is a governmental deferred compensation plan through the International City Manager’s Association (ICMA) Retirement Corporation that operates under section 401 of the Internal Revenue Code. The Plan provides retirement benefits to full time employees hired prior to April 1, 2007, who had not elected to change their plan to VMERS on that date. No other employees of the Town are eligible to participate.

The Town is required to make contributions to the Plan at a rate of 8% of the participant’s salary. The ICMA Retirement Corporation administers the plan. Total contributions by the Town for the year ended June 30, 2017 were \$132,469.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

12. Pension plans (continued):

457 Deferred Compensation Plan -

Plan description and funding requirements: The Plan is a governmental deferred compensation plan through the International City Manager's Association (ICMA) Retirement Corporation that operates under section 457 of the Internal Revenue Code. The Plan permits employees to defer a portion of their salary until future years. This deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. The Town has no liability for losses under the plan. All of the investments are self-directed by each participant. Under federal law, the investments are held in trust for the benefit of the employees. Accordingly, the Town does not report these assets on their financial statements. There is no employer contribution to this Plan.

Vermont Municipal Employees' Retirement System -

Plan description: The Town also contributes to the Vermont Municipal Employees' Retirement System (VMERS) a cost-sharing multiple-employer public employee retirement system with defined benefit and defined contribution plans, administered by the State of Vermont. The state statutory provisions, found in Title 24, Chapter 125, of the V.S.A., govern eligibility for benefits, service requirements and benefit provisions. The general administration and responsibility for the proper operation of VMERS is vested in the Board of Trustees consisting of five members. VMERS issues annual financial information which is available and may be reviewed at the VMERS office, 109 State Street, Montpelier, Vermont, 05609-6200, by calling (802) 828-2305 or online at <http://www.vermonttreasurer.gov>.

Benefits provided: VMERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefits do vary between the groups included in the plan, but are determined for the members of each group as a percentage of average compensation in a certain number of the highest consecutive years of service. Eligibility for benefits requires five years of service.

Contributions: Defined Benefit Plan members are required to contribute 2.5% (Group A), 4.875% (Group B), 10.0% (Group C) or 11.35% (Group D) of their annual covered salary, and the Town is required to contribute 4.0% (Group A), 5.5% (Group B), 7.25% (Group C) or 9.85% (Group D) of the employees' compensation. Defined Contribution Plan members are required to contribute 5.0% of their annual covered salary and the Town is required to contribute an equal dollar amount. The contribution requirements of plan members and the Town are established and may be amended by the Board of Trustees. The Town's contributions to VMERS for the years ended June 30, 2017, 2016 and 2015, were \$430,321, \$303,770 and \$268,542 respectively. The amount contributed was equal to the required contributions for the year.

Pension liabilities, deferred outflows of resources, deferred inflows of resources: These financial statements include the Town's proportionate share of the VMERS net pension liability, deferred outflows of resources for pension expense, deferred inflows of resources from investment earnings and contributions, and the related effects on government-wide net position and activities. The State of Vermont has provided the following information to all employers participating in VMERS, which is based on its calculation of the Town's 1.9987% proportionate share of VMERS Defined Benefit Plan.

**TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017**

12. Pension plans (continued):

Vermont Municipal Employees' Retirement System (continued) -

Town's share of VMERS net pension liability	\$ 2,572,277
Deferred outflows of resources - Deferred pension expense	\$ 1,627,488
Deferred inflows of resources - Deferred pension credits	\$ 11,639

Additional information: VMERS obtains an annual actuarial valuation for the pension plan. Detailed information is provided in that report for actuarial assumptions of inflation rates, salary increases, investment rates of return, mortality rates, discount rates, and the calculations used to develop annual contributions and the VMERS net position.

The Town adopted GASB Statement No. 68 in FY 2015 and is developing the ten years of required supplementary information in schedules 7 and 8. This historical pension information includes the Town's Proportionate Share of Net Pension Liability of VMERS and Town's Contributions to VMERS.

13. Other postemployment benefits:

Beginning in fiscal year 2009, the Town implemented Governmental Accounting Standards Board (GASB) Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*. This standard addresses how the Town should account for and report its costs related to postemployment healthcare benefits provided to eligible employees. Historically, the Town's benefits were reported on a pay-as-you-go basis. GASB Statement No. 45 requires that the Town recognize the cost of this benefit during the period of employees' active employment (while the benefits are being earned) and disclose the unfunded actuarial accrued liability (UAAL) in order to account for the total future cost of postemployment benefits and financial impact on the Town.

The Town provides postemployment benefits for health insurance coverage for any employee who has attained age 55 and retires with a minimum of ten years of service (twenty years of service for employees hired after January 1, 1999). The Town pays for health insurance costs up to age 65 and then pays for any medicare supplemental policy, in accordance with the cost-sharing arrangements that exist for regular employees. The Town currently funds these benefits on a pay-as-you-go basis.

The annual cost of other postemployment benefits (OPEB) under GASB Statement No. 45 is called the annual required contribution (ARC). The Town has elected not to pre-fund OPEB liabilities. The Town is required to record the ARC, an amount that is actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any UAAL over a period not to exceed thirty years. The Town's annual OPEB cost is made up of an ARC of \$738,577, interest on the net OPEB obligation of \$94,798 and an adjustment to the ARC of (\$161,217). The following table shows the components of the Town's annual OPEB cost for the year.

TOWN OF HARTFORD, VERMONT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

13. Other postemployment benefits (continued):

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
Annual OPEB Cost	\$ 557,631	\$ 114,527	\$ 672,158
Contributions Made	<u>228,768</u>	<u>67,560</u>	<u>296,328</u>
Increase in Net OPEB Obligation	<u>328,863</u>	<u>46,967</u>	<u>375,830</u>
Net OPEB Obligation, Beginning of Year	<u>3,407,701</u>	<u>693,455</u>	<u>4,101,156</u>
Net OPEB Obligation, End of Year	\$ <u>3,736,564</u>	\$ <u>740,422</u>	\$ <u>4,476,986</u>
Percentage of Annual OPEB Cost Contribution			<u>44.09%</u>

As of June 30, 2015, the most recent actuarial valuation date, the plan was 0% funded. The actuarial accrued liability for benefits was \$9,641,428 and the actuarial value of assets was \$0, resulting in an UAAL of \$9,641,428.

An actuarial valuation of an ongoing plan involves estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employers are subject to continual revisions as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members at that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the June 30, 2015 actuarial valuation, the projected unit credit cost method was used. The actuarial assumptions include a 3% investment rate of return (discount rate) and an annual healthcare cost trend rate of 5% initially. The level dollar amortization method and a thirty year amortization period is being used.

The following table shows the components of the Town's annual OPEB cost for the previous two fiscal years.

	<u>Total FYE 6/30/16</u>	<u>Total FYE 6/30/15</u>
Annual OPEB Cost	\$ 672,158	\$ 672,158
Contributions Made	<u>233,541</u>	<u>169,536</u>
Increase in Net OPEB Obligation	438,617	502,622
Net OPEB Obligation, Beginning of Year	<u>3,662,539</u>	<u>3,159,917</u>
Net OPEB Obligation, End of Year	\$ <u>4,101,156</u>	\$ <u>3,662,539</u>
Percentage of Annual OPEB Cost Contribution	<u>34.74%</u>	<u>25.22%</u>

TOWN OF HARTFORD, VERMONT
COMBINING BALANCE SHEET - OTHER GOVERNMENTAL FUNDS
JUNE 30, 2017

	Public Safety Fund	Recreation Fund	Community Development Fund	Impact Fees Fund	Hurricane Irene Fund	TIF Fund	Capital Projects Fund	Debt Service Fund	Cemetery Trust Fund	Total
ASSETS										
Cash and cash equivalents	\$ 2,748	\$ 141,444	\$ 175,033	\$ 77,875	\$ -	\$ 10,011	\$ 83,524	\$ 306,762	\$ 21,488	\$ 818,885
Investments	-	-	-	-	-	-	-	-	17,053	17,053
Accounts receivable	-	-	-	84,978	-	18,201	-	-	-	103,179
Grants receivable	5,157	-	78,508	-	59,954	-	93,762	-	-	237,381
Due from other funds	65,188	-	163,560	-	22,717	-	-	-	-	251,465
Notes receivable	-	-	846,273	-	-	-	-	-	-	846,273
Total assets	\$ 73,093	\$ 141,444	\$ 1,263,374	\$ 162,853	\$ 82,671	\$ 28,212	\$ 177,286	\$ 306,762	\$ 38,541	\$ 2,274,236

LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND EQUITY

LIABILITIES:										
Accounts payable	\$ 2,243	\$ 345	\$ 900	\$ -	\$ -	\$ 2,235	\$ 195	\$ -	\$ -	\$ 5,918
Due to school district	-	-	-	49,673	-	-	-	-	-	49,673
Due to other funds	-	123,051	-	60,633	-	98,806	294,913	-	-	577,403
Total liabilities	2,243	123,396	900	110,306	-	101,041	295,108	-	-	632,994
DEFERRED INFLOWS OF RESOURCES:										
Deferred note revenue	-	-	640,000	-	-	-	-	-	-	640,000
FUND EQUITY:										
Fund balances -										
Nonspendable	-	-	-	-	-	-	-	-	27,168	27,168
Restricted	70,850	18,048	622,474	52,547	82,671	-	-	306,762	11,373	1,164,725
Unassigned	-	-	-	-	-	(72,829)	(117,822)	-	-	(190,651)
Total fund balances (deficit)	70,850	18,048	622,474	52,547	82,671	(72,829)	(117,822)	306,762	38,541	1,001,242
Total liabilities, deferred inflows of resources and fund equity	\$ 73,093	\$ 141,444	\$ 1,263,374	\$ 162,853	\$ 82,671	\$ 28,212	\$ 177,286	\$ 306,762	\$ 38,541	\$ 2,274,236

TOWN OF HARTFORD, VERMONT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - OTHER GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2017

	Public Safety Fund	Recreation Fund	Community Development Fund	Impact Fees Fund	Hurricane Irene Fund	TIF Fund	Capital Projects Fund	Debt Service Fund	Cemetery Trust Fund	Total
REVENUES:										
Intergovernmental	\$ 119,495	\$ 18,109	\$ 224,248	\$ -	\$ 59,954	\$ -	\$ 182,998	\$ -	\$ -	\$ 604,804
Property taxes	-	-	-	-	-	97,546	-	-	-	97,546
Impact fees	-	-	-	30,721	-	-	-	-	-	30,721
Miscellaneous revenues	1,420	72,770	300	-	-	-	-	-	-	74,490
Investment income	11	568	10,839	162	-	-	340	1,249	2,552	15,721
Total revenues	<u>120,926</u>	<u>91,447</u>	<u>235,387</u>	<u>30,883</u>	<u>59,954</u>	<u>97,546</u>	<u>183,338</u>	<u>1,249</u>	<u>2,552</u>	<u>823,282</u>
EXPENDITURES:										
General government	-	-	773	1,737	-	6,597	748	-	-	9,855
Public safety	44,173	-	-	-	-	-	-	-	-	44,173
Community development	-	-	116,003	-	-	-	-	-	-	116,003
Recreation	-	73,819	-	-	-	-	-	-	-	73,819
Capital outlay	-	-	-	-	-	109,857	309,232	-	-	419,089
Debt service - principal	-	-	-	-	-	45,000	-	-	-	45,000
Debt service - interest	-	-	-	-	-	25,479	-	-	-	25,479
Total expenditures	<u>44,173</u>	<u>73,819</u>	<u>116,776</u>	<u>1,737</u>	<u>-</u>	<u>186,933</u>	<u>309,980</u>	<u>-</u>	<u>-</u>	<u>733,418</u>
EXCESS OF REVENUES OR (EXPENDITURES)	76,753	17,628	118,611	29,146	59,954	(89,387)	(126,642)	1,249	2,552	89,864
OTHER FINANCING SOURCES (USES):										
Interfund transfers in (out), net	-	(28,057)	-	(99,000)	-	-	-	-	-	(127,057)
NET CHANGE IN FUND BALANCES	76,753	(10,429)	118,611	(69,854)	59,954	(89,387)	(126,642)	1,249	2,552	(37,193)
FUND BALANCES (DEFICIT), July 1, 2016	(5,903)	28,477	503,863	122,401	22,717	16,558	8,820	305,513	35,989	1,038,435
FUND BALANCES (DEFICIT), June 30, 2017	\$ 70,850	\$ 18,048	\$ 622,474	\$ 52,547	\$ 82,671	\$ (72,829)	\$ (117,822)	\$ 306,762	\$ 38,541	\$ 1,001,242

TOWN OF HARTFORD, VERMONT
COMBINING STATEMENT OF NET POSITION - WATER FUND
JUNE 30, 2017

Schedule 3

	<u>Central Water Fund</u>	<u>Quechee Water Fund</u>	<u>Total Water Fund</u>
ASSETS:			
Current assets -			
Cash and cash equivalents	\$ 1,103,102	\$ 707,744	\$ 1,810,846
Accounts receivable, net	183,004	69,021	252,025
Due from other funds	374,183	424,784	798,967
Total current assets	<u>1,660,289</u>	<u>1,201,549</u>	<u>2,861,838</u>
Noncurrent assets -			
Capital assets	9,580,202	4,057,169	13,637,371
less - accumulated depreciation	<u>(5,314,655)</u>	<u>(1,474,739)</u>	<u>(6,789,394)</u>
Total noncurrent assets	<u>4,265,547</u>	<u>2,582,430</u>	<u>6,847,977</u>
Total assets	<u>5,925,836</u>	<u>3,783,979</u>	<u>9,709,815</u>
LIABILITIES:			
Current liabilities -			
Accounts payable	27,498	5,455	32,953
Accrued interest	3,507	-	3,507
Current portion of long-term debt	138,072	-	138,072
Total current liabilities	<u>169,077</u>	<u>5,455</u>	<u>174,532</u>
Noncurrent liabilities -			
Accrued compensated absences	24,214	4,112	28,326
Other postemployment benefits	151,832	62,157	213,989
Long-term debt	1,264,614	1,449,959	2,714,573
Total noncurrent liabilities	<u>1,440,660</u>	<u>1,516,228</u>	<u>2,956,888</u>
Total liabilities	<u>1,609,737</u>	<u>1,521,683</u>	<u>3,131,420</u>
NET POSITION:			
Net investment in capital assets	2,862,861	1,132,471	3,995,332
Unrestricted	<u>1,453,238</u>	<u>1,129,825</u>	<u>2,583,063</u>
Total net position	<u>\$ 4,316,099</u>	<u>\$ 2,262,296</u>	<u>\$ 6,578,395</u>

TOWN OF HARTFORD, VERMONT
COMBINING STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN NET POSITION - WATER FUND
FOR THE YEAR ENDED JUNE 30, 2017

Schedule 4

	Central Water <u>Fund</u>	Quechee Water <u>Fund</u>	Total Water <u>Fund</u>
OPERATING REVENUES:			
Charges for services	\$ 1,013,978	\$ 353,341	\$ 1,367,319
Miscellaneous	<u>14,823</u>	<u>547</u>	<u>15,370</u>
Total operating revenues	<u>1,028,801</u>	<u>353,888</u>	<u>1,382,689</u>
OPERATING EXPENSES:			
Operation and maintenance	275,610	63,074	338,684
Salaries and benefits	410,717	134,102	544,819
Depreciation	<u>296,927</u>	<u>99,730</u>	<u>396,657</u>
Total operating expenses	<u>983,254</u>	<u>296,906</u>	<u>1,280,160</u>
Operating income (loss)	<u>45,547</u>	<u>56,982</u>	<u>102,529</u>
NONOPERATING REVENUES (EXPENSES):			
Investment income	6,888	7,645	14,533
Interest expense	<u>(45,767)</u>	<u>(281)</u>	<u>(46,048)</u>
Total nonoperating revenues (expenses)	<u>(38,879)</u>	<u>7,364</u>	<u>(31,515)</u>
CHANGE IN NET POSITION	6,668	64,346	71,014
NET POSITION, July 1, 2016	<u>4,309,431</u>	<u>2,197,950</u>	<u>6,507,381</u>
NET POSITION, June 30, 2017	\$ <u>4,316,099</u>	\$ <u>2,262,296</u>	\$ <u>6,578,395</u>

TOWN OF HARTFORD, VERMONT
COMBINING STATEMENT OF NET POSITION - WASTEWATER FUND
JUNE 30, 2017

Schedule 5

	<u>Central</u> <u>Wastewater</u> <u>Fund</u>	<u>Quechee</u> <u>Wastewater</u> <u>Fund</u>	<u>Total</u> <u>Wastewater</u> <u>Fund</u>
ASSETS:			
Current assets -			
Cash and cash equivalents	\$ 1,548,342	\$ 1,073,930	\$ 2,622,272
Accounts receivable, net	339,844	217,472	557,316
Due from other funds	<u>928,972</u>	<u>814,698</u>	<u>1,743,670</u>
Total current assets	<u>2,817,158</u>	<u>2,106,100</u>	<u>4,923,258</u>
Noncurrent assets -			
Capital assets	21,025,153	18,294,165	39,319,318
less - accumulated depreciation	<u>(12,417,675)</u>	<u>(10,072,951)</u>	<u>(22,490,626)</u>
Total noncurrent assets	<u>8,607,478</u>	<u>8,221,214</u>	<u>16,828,692</u>
Total assets	<u>11,424,636</u>	<u>10,327,314</u>	<u>21,751,950</u>
LIABILITIES:			
Current liabilities -			
Accounts payable	14,963	16,156	31,119
Accrued interest	6,019	76,351	82,370
Current portion of long-term debt	<u>349,597</u>	<u>266,828</u>	<u>616,425</u>
Total current liabilities	<u>370,579</u>	<u>359,335</u>	<u>729,914</u>
Noncurrent liabilities -			
Accrued compensated absences	25,818	19,387	45,205
Other postemployment benefits	215,565	161,119	376,684
Long-term debt	<u>5,866,046</u>	<u>4,314,231</u>	<u>10,180,277</u>
Total noncurrent liabilities	<u>6,107,429</u>	<u>4,494,737</u>	<u>10,602,166</u>
Total liabilities	<u>6,478,008</u>	<u>4,854,072</u>	<u>11,332,080</u>
NET POSITION:			
Net investment in capital assets	2,391,835	3,640,155	6,031,990
Unrestricted	<u>2,554,793</u>	<u>1,833,087</u>	<u>4,387,880</u>
Total net position	<u>\$ 4,946,628</u>	<u>\$ 5,473,242</u>	<u>\$ 10,419,870</u>

TOWN OF HARTFORD, VERMONT
COMBINING STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN NET POSITION - WASTEWATER FUND
FOR THE YEAR ENDED JUNE 30, 2017

Schedule 6

	Central Wastewater <u>Fund</u>	Quechee Wastewater <u>Fund</u>	Total Wastewater <u>Fund</u>
OPERATING REVENUES:			
Charges for services	\$ 1,583,996	\$ 1,093,662	\$ 2,677,658
Miscellaneous	<u>29,806</u>	<u>9,278</u>	<u>39,084</u>
Total operating revenues	<u>1,613,802</u>	<u>1,102,940</u>	<u>2,716,742</u>
OPERATING EXPENSES:			
Operation and maintenance	479,545	233,757	713,302
Salaries and benefits	466,034	313,747	779,781
Depreciation	<u>664,959</u>	<u>799,893</u>	<u>1,464,852</u>
Total operating expenses	<u>1,610,538</u>	<u>1,347,397</u>	<u>2,957,935</u>
 Operating income (loss)	 <u>3,264</u>	 <u>(244,457)</u>	 <u>(241,193)</u>
NONOPERATING REVENUES (EXPENSES):			
Investment income	10,451	23,572	34,023
Interest expense	<u>(126,760)</u>	<u>(94,027)</u>	<u>(220,787)</u>
Total nonoperating revenues (expenses)	<u>(116,309)</u>	<u>(70,455)</u>	<u>(186,764)</u>
 CHANGE IN NET POSITION	 (113,045)	 (314,912)	 (427,957)
 NET POSITION, July 1, 2016	 <u>5,059,673</u>	 <u>5,788,154</u>	 <u>10,847,827</u>
 NET POSITION, June 30, 2017	 \$ <u>4,946,628</u>	 \$ <u>5,473,242</u>	 \$ <u>10,419,870</u>

**TOWN OF HARTFORD, VERMONT
SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION**

**SCHEDULE OF TOWN'S PROPORTIONATE SHARE OF
NET PENSION LIABILITY
VMERS
JUNE 30, 2017** Schedule 7

	<u>June 30, 2017</u>	<u>June 30, 2016</u>	<u>June 30, 2015</u>
Town's proportion of the net pension liability	1.9987%	2.0337%	1.9881%
Town's proportionate share of the net pension liability	\$ 2,572,277	\$ 1,567,870	\$ 181,445
Town's covered payroll	\$ 4,398,702	\$ 4,294,168	\$ 4,153,140
Town's proportionate share of the net pension liability as a percentage of its covered payroll	58.478%	36.512%	4.369%
VMERS net position as a percentage of the total pension liability	80.95%	87.42%	98.32%

**SCHEDULE OF TOWN'S CONTRIBUTIONS
VMERS
JUNE 30, 2017** Schedule 8

	<u>June 30, 2017</u>	<u>June 30, 2016</u>	<u>June 30, 2015</u>
Contractually required contribution	\$ 313,738	\$ 303,770	\$ 268,542
Contributions in relation to the contractually required contribution	<u>313,738</u>	<u>303,770</u>	<u>268,542</u>
Contribution deficiency (excess)	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>
Town's covered payroll	\$ 4,398,702	\$ 4,294,168	\$ 4,153,140
Contributions as a percentage of covered payroll	7.133%	7.074%	6.466%

TOWN OF HARTFORD, VERMONT
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF FUNDING PROGRESS HARTFORD POSTEMPLOYMENT HEALTHCARE PLAN
JUNE 30, 2017
(Page 1 of 2)

<u>Actuarial Valuation Date</u>	<u>Actuarial Value of Assets</u>	<u>Actuarial Accrued Liability</u>	<u>(UAAL)</u>	<u>Funded Ratio</u>	<u>Covered Payroll</u>	<u>UUAL as a Percentage of Covered Payroll</u>
As of June 30,						
2008	\$ -	\$ 10,169,000	\$ 10,169,000	0%	\$ N/A*	N/A*
2012	\$ -	\$ 7,511,586	\$ 7,511,586	0%	\$ 6,366,601	117.98%
2015	\$ -	\$ 9,641,428	\$ 9,641,428	0%	\$ 6,236,251	154.60%

* Not Available

The above schedule presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time in relation to the actuarial liability for benefits.

Plan changes since last actuarial valuation (FYE 6/30/2012):

The Town has changed its vehicles for providing retiree health care benefits to a combination of the following arrangements, some of which apply only to current retirees:

- Pre-65 retirees may either (1) participate in the plan in which active employees participate, currently a high deductible plan with the Town covering a portion of the deductible using Health Reimbursement Accounts (HRA); or (2) receive a stipend of \$550 per month to purchase coverage through Vermont Health Connect.
- Post-65 retirees may either (1) participate in one of two Medicare Supplement Plans (MVP for Vermont residents or Benistar for New Hampshire residents); or (2) receive reimbursement for participation in a comparable plan (this option is only available to the current retiree group).
- Retirees at any age may choose an annual cash opt-out payment of \$1,000 (\$2,750 for 2 life) in lieu of receiving retiree medical coverage (available to current and future retirees).
- The Town's cost share applicable to employees not yet retired is 85% (employees already retired are subject to the cost share applicable at their retirement date).
- The postemployment healthcare plan is closed (i.e. will not be provided) to non-union employees hired on or after 7/1/13.
- The postemployment healthcare plan is closed to spouses of Fire employees hired after 11/25/12, and spouses of Police employees hired after 7/1/12.

Changes in assumptions:

Employee and spouse participation rates: Non-retired at valuation - 90% of those meeting eligibility assumed to elect retiree medical; 50% of this group assumed to elect 2-life coverage; 10% assumed to choose the cash opt-out payment.

TOWN OF HARTFORD, VERMONT
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF FUNDING PROGRESS HARTFORD POSTEMPLOYMENT HEALTHCARE PLAN
JUNE 30, 2017
 (Page 2 of 2)

Medical Cost Trend (Annual Rates):

<u>Year</u>	<u>Pre-65</u>	<u>Post 65</u>	<u>HRA Deductibles</u>	<u>VHC Stipend</u>	<u>Cash Opt-Out</u>
1	5.00%	5.00%	1.50%	0.00%	0.00%
2	5.30%	5.30%	1.50%	0.00%	0.00%
3	5.40%	5.40%	1.50%	0.00%	0.00%
4	5.50%	5.50%	1.50%	0.00%	0.00%
5	5.40%	5.40%	1.50%	0.00%	0.00%
6	5.30%	5.30%	1.50%	0.00%	0.00%
7	5.30%	5.30%	1.50%	0.00%	0.00%
8	5.20%	5.20%	1.50%	0.00%	0.00%
9	5.10%	5.10%	1.50%	0.00%	0.00%
10 or more	5.00%	5.00%	1.50%	0.00%	0.00%

Per-Capita Costs (Annual):

		<u>Annual Costs</u>	
		<u>1-Life</u>	<u>2-Life</u>
Pre-65:	BCBS/HRA	\$ 6,652	\$ 13,304
	VHC Stipend	6,600	13,200
Medicare Supplemental:	MVP	3,755	7,509
	Benistar	3,985	7,969
	Cash Opt-Out	1,000	2,750

Per capita costs represent annual costs expected to be incurred per retired employee and spouse life in valuation year. BCBS, MVP and Benistar plans are fully insured and community rated. Pricing under each plan is not dependent on the age make-up of the employer retiree groups, hence age bands are split based only on Medicare eligibility (Pre/Post-65).

Plan Coverage Rates:

Pre-65:	BCBS/HRA	86%
	VHC Stipend	15%
Medicare Supplemental:	MVP	80%
	Benistar	20%

Assumed HRA Utilization (Pre-65 coverage only): 40%

The Town reimburses retirees, not yet 65 who participate in the high deductible health plan, a portion of the deductible (approximately 82%).

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN
AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE
WITH *GOVERNMENT AUDITING STANDARDS***

The Selectboard
Town of Hartford, Vermont

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Hartford, Vermont (the Town) as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements, and have issued our report thereon dated January 25, 2018.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Town's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this report is not suitable for any other purpose.

Montpelier, Vermont
January 25, 2018

Mudgett, Jurett &
Krogh-Nelson, P.C.

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR
FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER
COMPLIANCE REQUIRED BY UNIFORM GUIDANCE**

The Selectboard
Town of Hartford, Vermont

Report on Compliance for Each Major Federal Program

We have audited the Town of Hartford, Vermont's (the Town) compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Compliance Supplement* that could have a direct and material effect on each of the Town's major federal programs for the year ended June 30, 2017. The Town's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Town's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Town's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Town's compliance.

Opinion on Each Major Federal Program

In our opinion, the Town of Hartford, Vermont complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2017.

Report on Internal Control Over Compliance

Management of the Town is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Town's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Montpelier, Vermont
January 25, 2018

Mudgett, J. J.
Joseph J. Mudgett, P.C.

TOWN OF HARTFORD, VERMONT
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED JUNE 30, 2017
(Page 1 of 2)

Federal Grantor/Pass-through Grantor Program Title	Federal CFDA Number	Pass-Through Entity Identifying Number	Passed Through to Subrecipients	Expenditures
U.S. Department of Housing and Urban Development:				
Passed through the Vermont Agency of Commerce and Community Development -				
Community Development Block Grants	14.228	PG-2014-Hartford-00008	\$ -	\$ 12,252
Community Development Block Grants	14.228	IG-2014-Hartford-00014	-	<u>10,389</u>
Total U.S. Department of Housing and Urban Development			-	<u>22,641</u>
U.S. Department of the Interior:				
Passed through the Vermont Agency of Commerce and Community Development -				
Historic Preservation Fund Grants-In-Aid	15.904	07110-VT-15-003	-	3,000
Historic Preservation Fund Grants-In-Aid	15.904	07110-VT-16-002	-	<u>5,200</u>
Total U.S. Department of the Interior			-	<u>8,200</u>
U.S. Department of Justice:				
Passed through the Vermont Department of Public Safety -				
Edward Byrne Memorial Justice Assistance Grant Program	16.738	02140-11915C-100	-	<u>12,485</u>
U.S. Department of Transportation:				
Passed through the Vermont Agency of Transportation -				
Highway Planning and Construction	20.205	CA0135	-	86,948
Highway Planning and Construction	20.205	CA0393	-	4,207
Highway Planning and Construction	20.205	CA0425	-	14,845
Highway Planning and Construction	20.205	EH0015	-	1,128
Highway Planning and Construction	20.205	EH0034	-	<u>44</u>
Total Highway Planning and Construction			-	107,172
State and Community Highway Safety	20.600	GR0923	-	<u>8,000</u>
Total U.S. Department of Transportation			-	<u>115,172</u>

The accompanying notes are an integral part of this schedule.

TOWN OF HARTFORD, VERMONT
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED JUNE 30, 2017
(Page 2 of 2)

Federal Grantor/Pass-through Grantor <u>Program Title</u>	Federal CFDA <u>Number</u>	Pass-Through Entity Identifying <u>Number</u>	Passed Through to <u>Subrecipients</u>	<u>Expenditures</u>
U.S. Environmental Protection Agency:				
Passed through the Vermont Clean Water State Revolving Fund -				
Capitalization Grants for Clean Water State Revolving Funds	66.458	Loan RF1-188-1.0	-	<u>17,533</u>
Passed through the Vermont Drinking Water State Revolving Fund -				
Capitalization Grants for Drinking Water State Revolving Funds	66.468	Loan RF3-329-3	-	<u>1,194,617</u>
Total U.S. Environmental Protection Agency			-	<u>1,212,150</u>
Total expenditures of federal awards			\$ -	\$ <u>1,370,648</u>

The accompanying notes are an integral part of this schedule.

TOWN OF HARTFORD, VERMONT
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
JUNE 30, 2017

1. Basis of presentation:

The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") includes the federal award activity of the Town under programs of the federal government for the year ended June 30, 2017. The information in this Schedule is presented in accordance with requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Town, it is not intended to and does not present the financial position, changes in financial position, or cash flows of the Town.

2. Summary of significant accounting policies:

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. The Town has elected to not use the 10 percent de minimis indirect cost rate as allowed in the Uniform Guidance.

**TOWN OF HARTFORD, VERMONT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED JUNE 30, 2017**

A. Summary of Auditor's Results:

Financial Statements -

Type of auditor's report issued: *Unmodified*

Internal control over financial reporting:

- Material weakness(es) identified? *No*
- Significant deficiency(ies) identified? *None reported*

Noncompliance material to financial statements noted? *No*

Federal Awards -

Internal control over major programs:

- Material weakness(es) identified? *No*
- Significant deficiency(ies) identified? *None reported*

Type of auditor's report issued on compliance for major programs: *Unmodified*

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516 (a)? *No*

Identification of major programs:

- *U.S. Environmental Protection Agency
CFDA 66.468 - Capitalization Grants for Drinking Water State Revolving Funds*

Dollar threshold used to distinguish between type A and type B programs: *\$750,000*

Auditee qualified as low-risk auditee? *No*

B. Audit Findings - Financial Statements:

There were no audit findings identified for the year ended June 30, 2017.

C. Audit Findings - Federal Awards:

There were no audit findings identified for the year ended June 30, 2017.

**STATUS OF PRIOR AUDIT FINDINGS
AS OF JUNE 30, 2017**

We consider audit findings 2016-1 Review and Approval of Journal Entries, 2016-2 Recording of Receivables and Revenues, 2016-3 Schedule of Federal Awards and 2016-4 Tax Increment Financing District Revenue to be resolved.

HARTFORD SCHOOL DISTRICT



2017 ANNUAL REPORT

**WARNING
FOR
ANNUAL HARTFORD SCHOOL DISTRICT MEETING
2018**

Voting by Australian ballot is to be held on **March 6, 2018** at the Hartford High School (Gymnasium). Budget Discussion/Candidates Night is to be held on **Monday, February 26, 2018 at 7:00 p.m.** at the Hartford High School (Auditorium).

The legal voters of the Town of Hartford are further notified that voter qualification, registration and absentee voting relative to said Annual Town Meeting shall be as provided in the Town Charter and chapters 43, 51, and 55 of title 17, Vermont Statutes Annotated.

THE FOLLOWING ARTICLES WILL BE VOTED BY AUSTRALIAN BALLOT ON TUESDAY, MARCH 6, 2018. POLLS OPEN AT 7:00 A.M. EST AND CLOSE AT 7:00 P.M. EST.

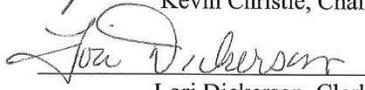
1. To elect School Officers for the ensuing year. **(By Australian ballot).**

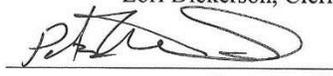
2. Shall the voters of the School District approve the School Board to expend \$38,157,440 which is the amount the School Board has determined to be necessary for the ensuing fiscal year? It is estimated that this proposed budget, if approved, will result in education spending of \$16,151.89 per equalized pupil. This projected spending per equalized pupil is 1.8% higher than spending for the current year. **(By Australian ballot).**

Dated at Hartford, Vermont this 24th day of January, 2018.

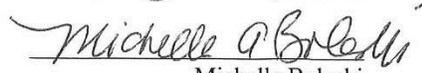
Hartford Board of School Directors


Kevin Christie, Chair


Lori Dickerson, Clerk


Peter Merrill


Nancy Russell


Michelle Boleski

**WARNING
FOR
ANNUAL HARTFORD SCHOOL DISTRICT MEETING
2018**

The citizens of Hartford who are legal voters in Town Meeting are hereby warned to meet at the Hartford High School (Gymnasium) in said Town on **Saturday, March 3, 2018 at 10:00 a.m.** for the purpose of transacting Hartford Town School District business not involving voting by Australian ballot.

The legal voters of the Hartford Town School District are further notified that voter qualification, registration and absentee voting relative to said Annual Town School District Meeting shall be as provided in the Town Charter and chapters 43, 51, and 55 of title 17, Vermont Statutes Annotated.

The purpose of the School District business meeting being to decide by voice vote and/or discuss the following:

1. To receive the reports of the Board of School Directors.
2. To see what compensation the School District will vote to pay the Board of School Directors from School District funds pursuant to 16 V.S.A. 562.
3. To do any other necessary and proper non-binding business.

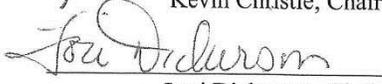
Following the Budget Discussion/Candidates Night Meeting which will be held on Monday, February 26, 2018 at 7:00 p. m at the Hartford High School (Auditorium), the Annual Town Meeting and the Annual Town School Floor District Meetings will both convene at 10:00 A.M. EST on Saturday, March 3, 2018 at the Hartford High School (Gymnasium). Upon the conclusion of the Annual Town School District Floor Meeting and the Annual Town Floor Meeting, the Annual Town School District Meeting will be recessed, to reconvene on Tuesday, March 6, 2018, at the Hartford High School (Gymnasium) to vote by Australian ballot between the hours of 7:00 a.m. and 7:00 p.m. on the following Articles of business:

1. To elect School Officers for the ensuing year.
2. Shall the voters of Hartford Town School District authorize the Board of School Directors to expend the sum of \$38,157,440 which is the amount the Board of School Directors has determined to be necessary for the ensuing fiscal year? It is estimated that the proposed budget, if approved, will result in education spending of \$16,151.89 per equalized pupil, which is 1.8% higher than spending per equalized pupil for the current year.

Dated at Hartford, Vermont this 24th day of January, 2018.

Hartford Board of School Directors


Kevin Christie, Chair


Lori Dickerson, Clerk


Peter Merrill


Nancy Russell


Michelle Boleski

Hartford School-Community Profile

2017-2018



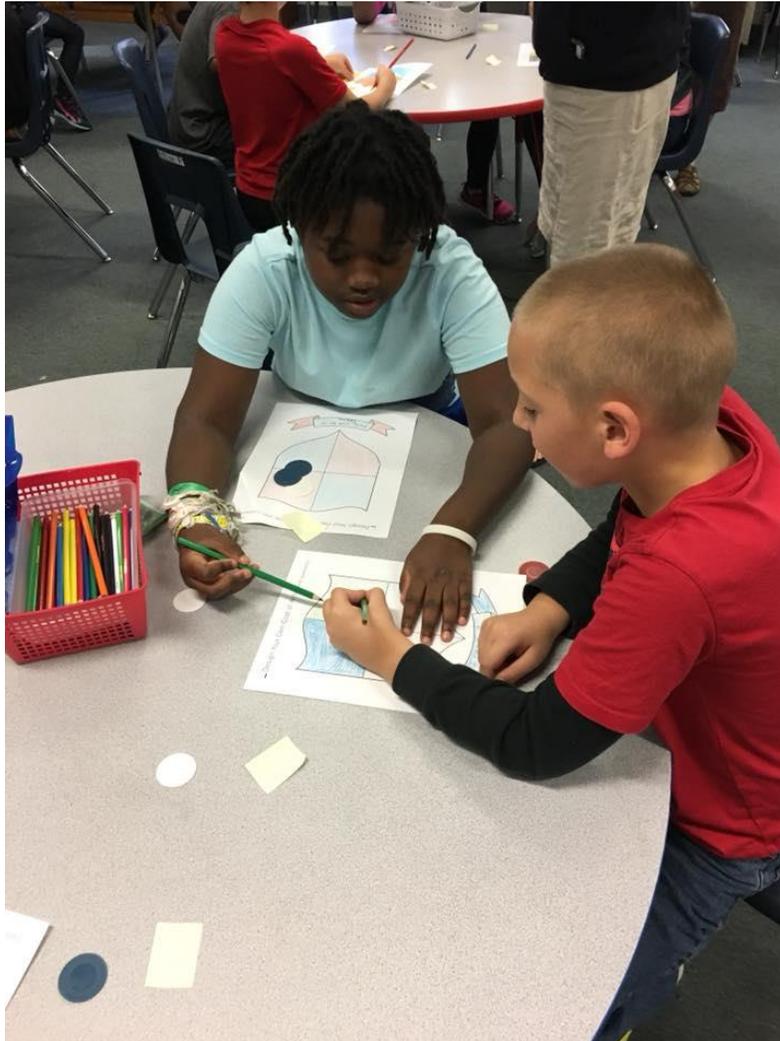
Hartford School District
Published January 2018

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**2016-2017
Hartford Board of School Directors**

Kevin Christie, Chair
Lori Dickerson, Clerk
Michelle Boleski
Peter Merrill
Nancy Russell



Dear Hartford School Community,

I am honored to provide this introduction to our annual school report. Within the following pages you will be given a lot of information about our school district. You will see all of the financial information you may need to make an informed vote at town meeting. We also include information and data about all aspects of the district. Your School Board is required to oversee strategic planning, financial and budget development, policy development and liability protection for the school district. Over the last several years, your Board has worked hard to attract and retain good people, create programs that engage students, provide the tools and materials needed for skill and knowledge development for both students and staff, with focused attention to the internal and external physical plant. We are gratified to be able to say that these efforts are being reflected in the achievements of our students and staff.

Our District has been working the last few years to design and implement a District Wide Action Plan to provide a cohesive framework for academic and social growth. This is clearly noted in the kindergarten through fifth grade assessment strategy used in all three elementary schools. The middle and high school has been aligned as well. Our elementary and middle schools have been showing clear signs of improvement in score results, as has the middle school. The high school is working hard to achieve better results and we anticipate them doing so in the very near future.

Hartford continues to work with enrollment, mostly at the high school level. There seems to be more tuition students coming from neighboring towns. Nonetheless, Hartford will continue working to maintain slight growth at the technology center, high school and through the pre-kindergarten programs. All have seen increases this year.

The budget proposal in this report attempts to balance achieving our educational goals with maintaining a school tax rate that we can afford. This year's proposed budget maintains adequate funding for our programs and provides for maintenance of our buildings and a reasonable increase for all staff. Negotiations with the support staff and teachers have been completed and contracts signed. We are all working to understand how changes in health insurance at both the national and state levels impact us locally.

We hope you take the time to review the following report. It provides a tremendous amount of information about our school district. Not only is financial information included, but information about all aspects of our school district including student assessment data, student athletics, activities and clubs, staff demographic information and much more. It is our hope that your Board's work in overseeing the programs and services provided in the Hartford School District is readily apparent to everyone in the community.

Thank you for your interest in our school system and the support that you provide us throughout the year. Please don't hesitate to contact any school Board member or the Superintendent if you have an idea, concern or a criticism that you would like heard or addressed.

The Hartford School Board

Kevin Christie, Chair
Lori Dickerson, Clerk
Peter Merrill
Nancy Russell
Michele Boleski



Hartford School District’s Universal End Policy

In July 2009, the Hartford School board officially adopted the following “Universal End”, along with an accompanying set of specific “Ends Policies” that describes the aspirations we all have for our students while clearly stating what each graduate should know and be able to do.

The Universal End statement:

Students will graduate from the Hartford School District equipped with a diverse set of knowledge and skills – achieved through a combination of classroom-based, hands-on, and peer-to-peer learning – that will provide them the foundation to excel in future endeavors.

In pursuit of this Universal End, the Hartford School Board has identified the Ends Policies on which the District should focus:

Academic Excellence

Students will perform at a high level in these crucial areas of academic expertise: reading skills for information and interpretation; written and verbal communication skills; problem-solving skills based on mathematical, scientific and social-scientific knowledge demonstrated through application; and skills developed through broad knowledge of the arts and humanities. Students will participate in and understand the benefits of collaborative learning.

Technology/Information Skills

Students will be proficient in a variety of techniques in ways that are responsible, respectful, and enhance both academic and life skills. Students will be able to critically assess and interpret information, and to communicate that information to others using appropriate technologies.

Life Skills

Students will demonstrate the ability to develop long-term life goals, to plan for their future, to cooperate with others, and to live independently within and adapt to an ever-changing world. They will be able to identify problems and determine the resources and people necessary to help solve them. Students will demonstrate the qualities essential for succeeding within and outside of the school setting, including integrity, tolerance, self-motivation, work ethic, intellectual curiosity, and respect for themselves and others.

Health and Well Being

Students will develop personal and social skills and behaviors that will support their physical, emotional and mental well-being. Students will demonstrate an understanding of how nutrition, exercise and athletics, creative outlets, self-reflection, and personal relationships contribute to a healthy, well-adjusted and productive person.

Citizenship

Students will demonstrate an understanding and appreciation of how their actions integrate with broader society, and will participate actively and positively within their school and community. Students will demonstrate an understanding of citizenship and its essential qualities, including leadership, critical thinking, self-awareness, and respect for multiple viewpoints.

Global Awareness

Students will demonstrate an understanding and appreciation of the economic, political, environmental, and cultural changes occurring on the global scale, and how these changes impact their communities.



Community Profile

Selected Indicators
(Using most recent available data)

Household Income (Median Household Income in 2015 dollars)		
	Hartford	Vermont
2015	\$68,889	\$66,953

Source: VT Department of Taxes: <http://tax.vermont.gov/content/statistics-income-family-2015-xls>

Number of Children and Families Receiving Food Stamps as of 9/2017

	Children	Families
Hartford	414	693
Vermont	25,002	41,359

Source: Department for Children and Families

Child Abuse and Neglect: Children Subject of Maltreatment Investigations

	Hartford	Vermont
Sept. 2015-Aug. 2016	12.3 per 10K	15.7 per 10K

Source: <http://www.fosteringcourtimprovement.org/vt/District/Hartford/>

Percent of Students Receiving Free & Reduced Lunch

	Hartford	Vermont
2017	34%	44%

Source: Vermont Agency of Education:
<http://education.vermont.gov/sites/aoe/files/documents/edu-nutrition-free-and-reduced-eligibility-report-2017.pdf>

Total School Enrollments

Number of Students Enrolled*

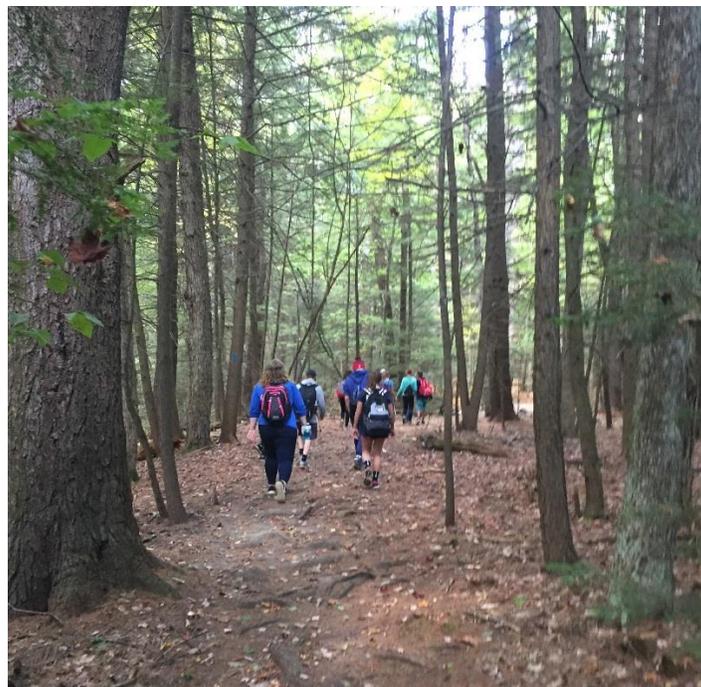
	2003	2008	2014	2015	2016	2017
Pre-K-5**	739	714	721	712	685	689
Grades 6-8	386	360	322	317	313	299
Grades 9-12	800	692	592	577	511	492
Career & Tech Center***	223	207	181	177	196	231
Other****	50	31	40	44	39	46
Total	2198	2004	1856	1827	1744	1757

* Data from January of the particular year

** Does not include 75 private school Pre-K

*** Number HACTC students from sending schools

**** Number reflects students in the Hartford Autism Regional Program (HARP) and Regional Alternative Program (RAP)



Enrollments in Special Programs

Hartford School District provides individualized services and accommodations for children who are eligible for specific programs under state and federal law. Children eligible for special education require unique instruction that is outlined in an Individualized Education Program (IEP). Students eligible under Section 504 of the Federal Rehabilitation Act of 1973 have a disability and require accommodations to the program or setting. Children receiving Title I services may not have a disability; however, they are performing significantly below their peers and need additional assistance.

	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Special Education	15%	19%	17%	22%	17%	26%
504	7%	8%	6%	8%	7%	6%
Title I	5%	9%	4%	5%	7%	5%

Data includes students who tuition to Hartford Schools. Data does not include Pre-K and HACTC students.

Enrollment in Free-Reduced Meal Program (source: VT Agency of Education: <http://education.vermont.gov/sites/aoe/files/documents/edu-nutrition-free-and-reduced-eligibility-report-2017.pdf>)

	2011-2012	2012-2013	2013-2014	2014-2016	2015-2016	2016-2017
DBS	33%	31%	34%	32%	33%	33%
OQS	39%	35%	32%	37%	43%	39%
WRS	47%	48%	50%	53%	53%	54%
HMMS	32%	31%	31%	34%	28%	36%
HHS	18%	23%	25%	24%	24%	24%
<hr/>						
Hartford	29%	31%	31%	36%	36%	34%
Vermont	40%	41%	41%	43%	44%	44%



School Summaries

Hartford High School

White River Jct. VT

Grade levels: 9 – 12

Student Population: 498

Average Class size: 15

Principal: Nelson Fogg Jr.

Jeff Moreno, Assistant Principal, Athletics

Roy Hathorn, Coordinator of Student Services

Hartford High School is in the fifth year of a major restructuring effort. These modifications include the addition of an embedded advisory, a weekly all-school meeting, and H-Block. The daily 75 minute H-Block provides opportunities for academic, social, and emotional supports. Three years ago, it was decided that H-Block would also provide our ninth graders with a scheduled Academic Enrichment period four days a week; we have since modified to five days per week. This requirement is designed to give our youngest students a supported head start in their high school career. The only program that is offered during H-Block is Band/Choir. Hartford has seen a significant increase in enrollment in these classes since moving them to this time of day. Hartford students have access to their teachers and club advisors during H-Block; this will be increasingly important as more of our students pursue non-traditional learning opportunities as outlined in Vermont's multiple pathways legislation.

During the past five years, Hartford has seen the evolution of a program called The Eye. The Eye is designed to provide Hartford's students with the opportunity to pursue a range of educationally alternative options. Vermont's ACT 77 legislation directs schools to provide learning through multiple pathways that must include: community-based learning, internships, dual enrolled college courses, and student-created learning opportunities. At Hartford High School these are supported by our staff in The Eye. 2016 – 2017 saw the development of two Exhibition Nights (one each semester) through which students enrolled in The Eye, as well as other classes, presented to an authentic audience during an evening exhibition of their work. Another element of ACT 77 is the requirement that students develop Personalized Learning Plans (PLP) that directs their learning. In 2016-2017 Hartford ninth graders created their PLPs through a co-taught (English teacher and School Counselor), year-long *Patterns of Literature and Learning* course. This close support for PLP development provides a strong foundation from which students can lead their learning in the future. Last year saw the first iteration of student-led conferences at Hartford when the ninth graders led an audience of their choice through their PLP. In addition to the elements of ACT 77, Hartford students can take classes at Dartmouth College or through our PLATO on-line learning platform. Collectively these learning experiences have fundamentally changed the ways in which students acquire and use knowledge. We are also emphasizing individual growth in the "Transferable Skills;" these skills, that all of us need to be successful in our lives, take the form of proficiencies and are embedded in every class at Hartford High School. All this adds up to a very different educational experience than the traditional high school.

This array of unique learning opportunities requires significant supports. Hartford High School employs School Counselors, Special Educators, an on-site HCRS mental health clinician, a 504 Program Coordinator, School Nurse, and a Second Growth-based student assistance program (SAP). In addition to the human resources, Hartford provides access to computers in the library and through mobile carts. A campus-wide wireless system ensures internet connectivity, allowing students to bring their own devices. An Academic Resource Center (ARC), a limited summer school, and our on-line PLATO platform provide support to help students remain on track for graduation and opportunities to challenge themselves through programs that are not offered through a traditional classroom. The parent/student portal of *Infinite Campus*, Hartford's student information system, enables regular monitoring of each student's progress.

A varied course of study, including an Honors Program, and a solid support system accomplish little on their own. Hartford's highly trained and enthusiastic faculty ties the whole effort together. Motivated students have at their disposal a complete educational environment that provides the necessary structures for them to achieve. While the classroom is the focal point for primary learning experiences, Hartford maintains a rich and deep tradition of extracurricular activities. A full range of these experiences, combine with rigorous, individualized, evolving, educational opportunities to broaden and deepen the physical, social, emotional, and academic development of our students.



Hartford Area Career and Technology Center

White River Junction, VT

Grade Levels: 11th & 12th with two programs available for 10th grade students

Student Population: 299

Average Class Size: Level II programs=12; Level I programs=13; Non-sequential programs=2

Number of Programs: 14

Director: Doug Heavisides

Assistant Director: Charles Reibel

The Hartford Area Career and Technology Center (HACTC) serves students from Hanover, Hartford, Lebanon, Mascoma, Windsor, and Woodstock High Schools. In addition, the HACTC also serves students from Rivendell Academy, South Royalton High School, Thetford Academy, Mid-Vermont Christian School, Ledyard Charter School, and home-study students. We strive to be the educational hub that connects all the Upper Valley communities, preparing students for both post-secondary education as well as immediate employment.

Students may enroll in any of the following occupational programs:

- Health Sciences
- Automotive Technology
- Building Trades
- Business Administration
- Collision Repair & Refinishing
- Computer Science/Cybersecurity
- Cosmetology
- Culinary Arts
- Design, Illustration, Media Arts
- Human Services
- Industrial Mechanics and Welding
- Science, Technology, Engineering and Math (STEM)
- Natural Resources
- Career & Technology Exploration (for recommended 10th grade students only)



In addition, senior students may participate in the Cooperative-Education program. This program provides students work-based learning opportunities in an industry related to their program at the HACTC.

In support of the program curriculums, the HACTC also offers a variety of Career and Technical Student Organizations that provide students opportunities to learn and demonstrate leadership skills. These organizations include the following:

- Hospitality Program - serving Culinary Arts
- Future Business Leaders of America (FBLA) - serving business programs
- Future Farmers of America (FFA) - serving agricultural programs
- Health Occupations Students of America (HOSA) - serving health programs
- SkillsUSA - serving all Career and Technical Education programs
- National Technology Honor Society (NTHS) - serving high achieving students

Hartford Memorial Middle School

White River Junction, VT

Grades: 6-8

Student Population: 317

Average Class Size: 19

Principal: Tristan Upson

Assistant Principal: Heather Cleveland

The Hartford Memorial Middle School is an educational community where the qualities of academic rigor are closely valued and coupled with the healthy development of emotional and physical health of adolescents. Our students' day begins with an advisory period designed to build community, promote social skills, establish a supportive learning environment, and help each student make a strong connection with at least one adult in the building who knows them well. Using a middle school team-teaching model, our academic program is centered on building a strong foundation in the core subject areas as well as developing students' transferable skills. Each team covers the same academic standards and basic curriculum in their own distinctive style and blend of interdisciplinary and community place-based projects. In addition to core subjects, we also offer music, art, family consumer science, STEM, and French and Spanish. We have also implemented a daily "M Block" which is a 23-minute period of time in which students participate in a brain and body break of their choice. Our day ends with WIN which stands for What I Need in which students receive intervention or enrichment in reading and math based on data from the STAR testing and formative and summative classroom assessments. For the last six years, students have also led bi-annual portfolio presentations for their parents in which students demonstrate and reflect on their learning and progress in academic and transferable skills.

We offer our students a diverse blend of programs and activities with opportunities to make new friends, while putting an emphasis on fostering respect, tolerance, community building, and school spirit. The school year is punctuated by special events such as a read-a-thon, field trips, winter carnival, author visit, open houses, concerts, team events, spring musical extravaganza, and field day. In 7th and 8th grade, we offer a range of interscholastic athletics (with a no cut policy) comprised of football, soccer, field hockey, tennis, cross-country, track and field, basketball, baseball, and softball. Club and specialty activities include student council, Quest-our student leadership group, debate club, jazz band, school band, chorus, TSA - Technology Student Association, yearbook, mentor programs, and more! As a school, we strive to teach students to work together, to interact positively with each other and adults, to respect other people, and to behave as responsible members of our school and broader community.



Dothan Brook School White River Junction, VT

Grade Levels: Pre-Kindergarten-Grade 5

Student Population: 243

Average Class Size (K-5): 18

Number of Classes: 2 (Pre-K) & 12 (K-5)

Principal: Rick Dustin-Eichler



The Dothan Brook School's community of students, staff, and families is committed to fostering academic, social, and emotional growth in a physically and emotionally safe learning environment, and nurturing a sense of belonging in all its members.

One of the strengths of the Dothan Brook School's faculty is the drive to continuously innovate and employ high impact practices to better support the community's learners. Working to provide each child with a more personalized education, this year the school has adopted a WIN (What I Need) academic intervention block. WIN Block is a collaborative effort between classroom and support teachers that works across classrooms and grade levels to provide students with small group instruction that is targeted at a specific academic need. Precise instructional goals are established and revised on a monthly basis through a close analysis of student work and assessment scores to ensure and increase instructional efficacy.

In addition to WIN, Nichole Vielleux's 3rd grade and Tara MacCallum's 2nd grade classes are exploring innovative ways to expand students' global outlook. Through a partnership with Hartford High School Senior Brianna Aubrey the children in Mrs. Vielleux's third grade class are learning the basics of conversational Spanish and Spanish culture. These twice weekly lessons have engaged the children in learning a new language while increasing their confidence, public speaking skills, and mastery of the English Language. Ms. MacCallum's 2nd graders have also set their sights beyond the United States' borders as they have learned about Scotland through a collaborative partnership with Dartmouth College and Reach the World. Through this program these second graders have learned about Scottish geography and culture while Skyping with and reading the blog of a Dartmouth student who is studying in Edinburgh, Scotland. In an interview with the Dartmouth News (November 14, 2017) Ms. MacCallum summed up the value of this experience, "I hope students will see that there is a rich reserve of knowledge and understanding to be found in the world outside their own, and feel a yearning to explore it for themselves. And I hope it will be the first step in their journey to becoming active members of the global community."

Schoolwide, Dothan Brook's Positive Behavior Intervention and Supports (PBIS) program was recognized as "Exemplar" by the Vermont Agency of Education in October and received a formal commendation from the state's secretary of education. Dothan Brook has received this award for six consecutive years and is only one of five schools in Vermont who have received it for more than five consecutive years. Dothan Brook is proud to be a state PBIS leader that is continuously seeking ways to increasing every child's ability to learn.

Building on this strong foundation, Dothan Brook students have access to a wide array of resources and experiences that nurture intellectual curiosity and growth. Many of these experiences are made possible through various partnerships: DBS Parent Teacher Organization's support of numerous fieldtrips and activities; the White River Rotary's financial contributions to the 5th grade biography fair; Growing Change, America Reads and Big Sibs from Dartmouth College; and 4th grade Shakespeare in the Classroom program in conjunction with Northern Stage.

Ottauquechee School Quechee, VT

Grade levels: Pre-Kindergarten through grade 5

Student population: 207

Average class size: 15

Number of classes: 14 classrooms consisting of morning and afternoon pre-kindergarten, full-day kindergarten, and grade specific classrooms for grades 1-5

Principal: Cathy Newton



This year has been an exciting year of change for us as we work towards supporting a more proficiency based education system. Our classroom teachers and special educators formed instructional teams that come together to plan and co-teach lessons and units of study within the classroom setting. We also entered into a three-year partnership with the Tarrant Institute in which we are granted free professional development and an instructional coach to help us develop project based learning units and technology to support this.

Teachers received professional development to provide high quality instruction in all content areas. All K-2 students are evaluated using the Primary Number and Operations Assessment to determine mathematical gaps in their understanding. All 3-5 students are evaluated using the Standardized Test for Assessing Reading and Mathematics. Collectively we analyze the data from these assessments to make decisions about reading and mathematics instruction. A wide variety of teaching and learning strategies and programs are used in our language arts instruction including writing for understanding, the painted essay, the five-finger paragraph, and leveled reading books, and a comprehensive phonics program. We continued our Language Arts focus on building knowledge and academic vocabulary as we explored new instructional materials for reading in grades 4 and 5. OQS continues to offer Forest Kindergarten once a week and have expanded this program to include first graders who participate in a seasonal forest program.

Teachers develop and implement inquiry based science lessons and units corresponding with our science curriculum. Grades 3-5 have one to one personal learning devices (e.g. Chromebooks and Netbooks) and grades K-2 have shared devices. This year we added a class set of Chromebooks to be shared by first grade.

Each student participates in physical education class twice per week; art, music, library, and STEAM time (Science, Technology, Engineering, Art, and Math) once per week; 4th grade students learn to play recorder, and students in grade 5 have the opportunity to take weekly instrumental and band lessons. In addition to all-class lessons, there are small groups, large groups, and 1:1 counseling. We have a hot breakfast and lunch program, daily outdoor recess and full-time nursing.

Students participate in a Dorothy Canfield Fisher Award Books reading club, Paws Squad, field trips to local venues (Billings Farm, Hopkins Center, Lebanon Opera House, VINS, Montshire Museum) and collaborations with the White River Partnership and VINS Partnership. After school students may join Girls on the Run, Wolves on the Prowl, Garden Club, Coding club, Drama Club, STEM Club, Baking Club our Ski Program, and the Hartford Afterschool Program.

Our school community expects that all staff and students at the Ottauquechee School will: Practice Safety, Act Responsibly, Work to Learn, and Show Respect. We use PBIS (Positive Behavioral Interventions and Supports) which is a school-wide system that recognizes the positive contributions of students. The main goal of PBIS is to help every student at Ottauquechee School develop self-discipline to make positive choices. In addition to PBIS, each class participates in a weekly Second Step (a social-emotional learning program) lesson.

We have a fabulous facility that consists of well-apportioned classrooms, a spacious, updated library, beautiful gym, a cafeteria, and dedicated rooms for music, art, special education, health and counseling. Our school also has large playing fields, playground equipment, a sledding hill, vegetable garden, and extensive nature trails.

White River School White River Junction, Vermont 2017-2018

Grade levels: Pre-kindergarten through grade 5
Student population: 209
Average class size: 16 (grades K-5), 12 (pre-K)
Number of classes: 2 sessions of pre-K, 12 classes of K-5 (2 per grade level)
Principal: Sheila Powers



Our school-wide expectations and behavior plan for students at the White River School require three things: be safe, be respectful and be responsible. On a daily basis, our students show us that they understand these expectations and that they value them. Our primary goal is to maintain a positive school climate where students' needs are met so that they can engage in learning and maximize opportunities at W.R.S.

White River School students continue to perform well on local and statewide assessments. Our staff is allocated time to closely study the results of many assessments that we're required to administer. Our teaching staff use these data points to develop personalized instructional plans for their students. Our staff in k-5 utilizes *Bridges Math Program 2nd Edition* as well as *Number Corner* to teach our students mathematics. Our students engage in mathematics instruction for 75-90 minutes daily. Our students engage in 75-90 minutes of instruction in the English Language Arts daily as well. Our teachers include texts from social studies and science standards in E.L.A. instruction. Our students in grades pre-k through grade 3 learn Wilson Foundations® which provides research-based materials and strategies essential to a comprehensive reading, spelling, and handwriting program. Our students also engage in Related Arts programs including library, art and music/dance with students performing two concerts annually. Students attend PE classes twice weekly. W.R.S. students in grades k-5 also participate in health and safety lessons weekly provided by our school counselor.

Over the summer our W.R.S. staff read Carol Dweck's book *mindset -The New Psychology of Success*. Over the course of the last school year our students were introduced to how our brains develop and grow and that intelligence can be cultivated. Our staff has done an excellent job in continuing this work this year. We are focusing our efforts on helping our students intentionally choose *a strategy, a process and effort* in all of their work at school socially, emotionally and academically. Our work in creating a culture of the growth mindset has positioned us well for teaching the Six Pillars of Character: trustworthiness, respect, and responsibility, fairness, caring and citizenship. Through monthly assemblies these traits are introduced and students then practice these traits through monthly challenges that further enhance their understanding. As Hartford School District elementary students our students and teachers are just learning how to personalize learning and how to create proficiency based learning outcomes through the transferable skills. Having a growth mindset and an understanding of good character can only support our efforts in this work.

The White River School is fortunate to have fantastic support from organizations in our community. A few examples are:

- More than 100 mentors (reading buddies) come to WRS weekly through the Everybody Wins! VT program.
- Children's Fund of the Upper Valley – a grant to run fall/spring Boys' Athletic Training Program.
- Girls on the Run - WRS staff raises funds for scholarships to support this program.
- Creative Lives After School Program - (CLASP) primarily funded by private grantors including the Byrne Foundation, The Marion Institute as well as the Bright Futures program in the State of Vermont - on average 25 WRS students daily.
- American Legion, Post 84 - partnered with staff to raise more than \$1100 for the *Reading Is Fundamental* program.
- Art Club for students in grades 3-5
- Exxon- Mobil Corporation, Energy North, Inc. - donated \$500 for math and science initiatives.

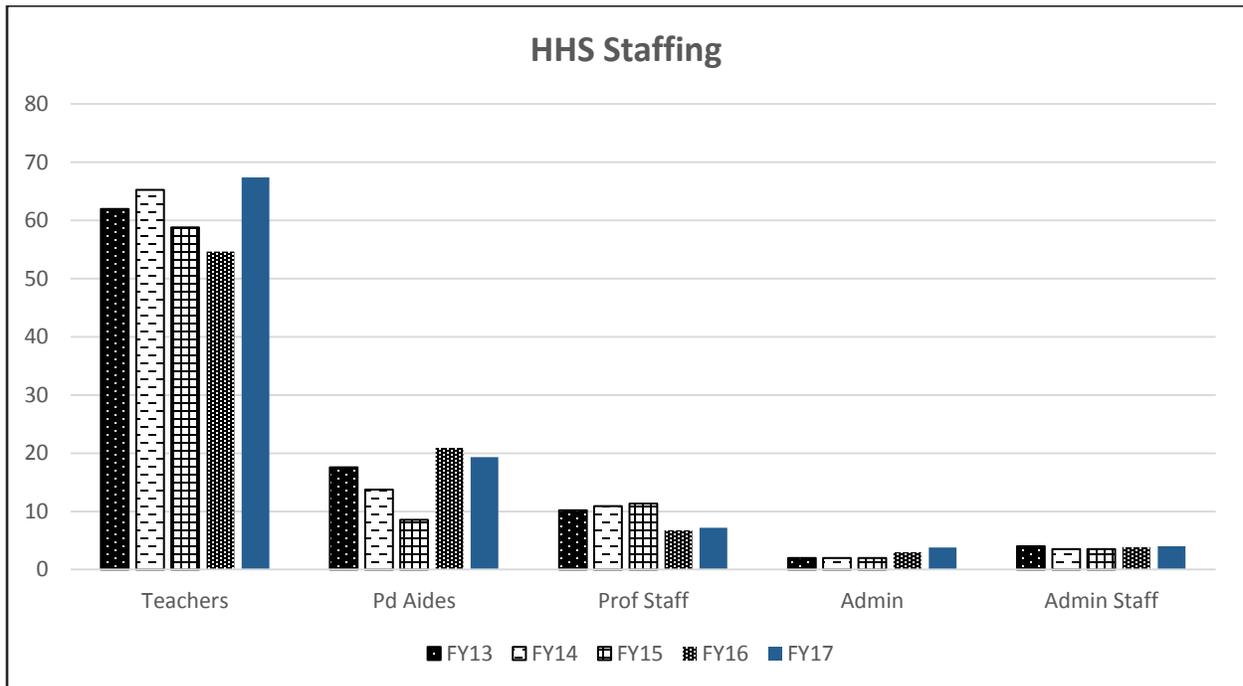
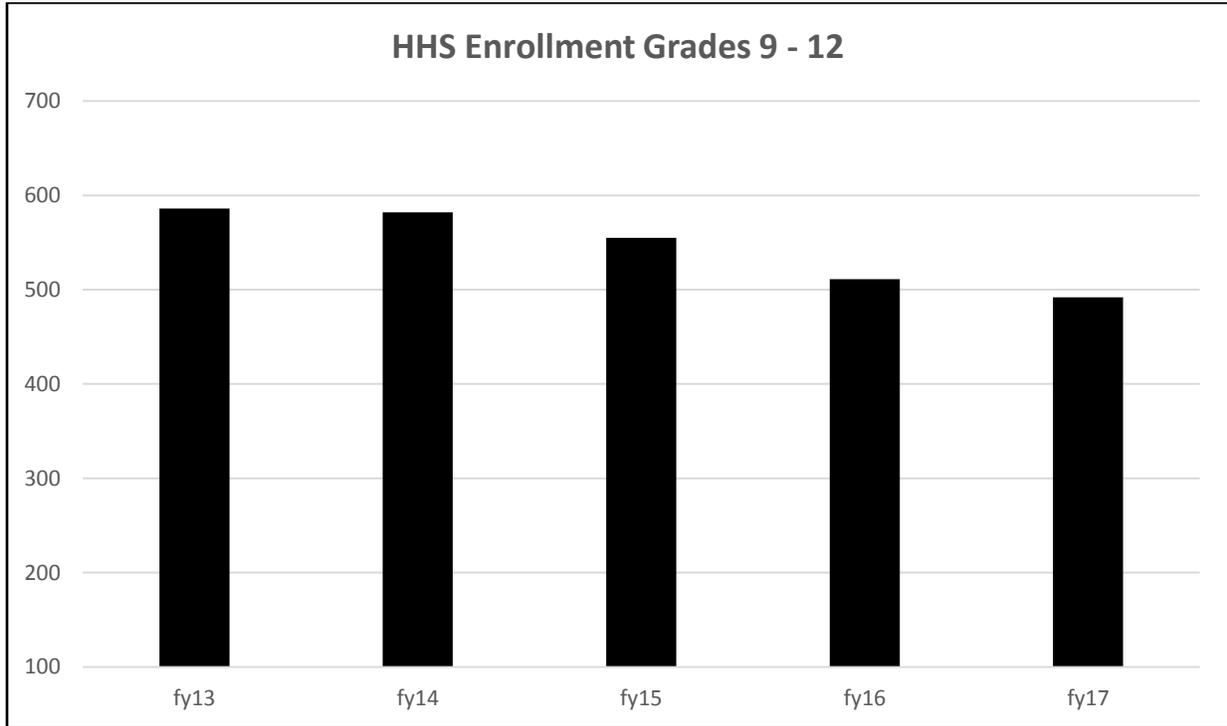
Here are a few examples of the White River School's efforts to provide excellent instruction, expectations for behavior and to support our children and families:

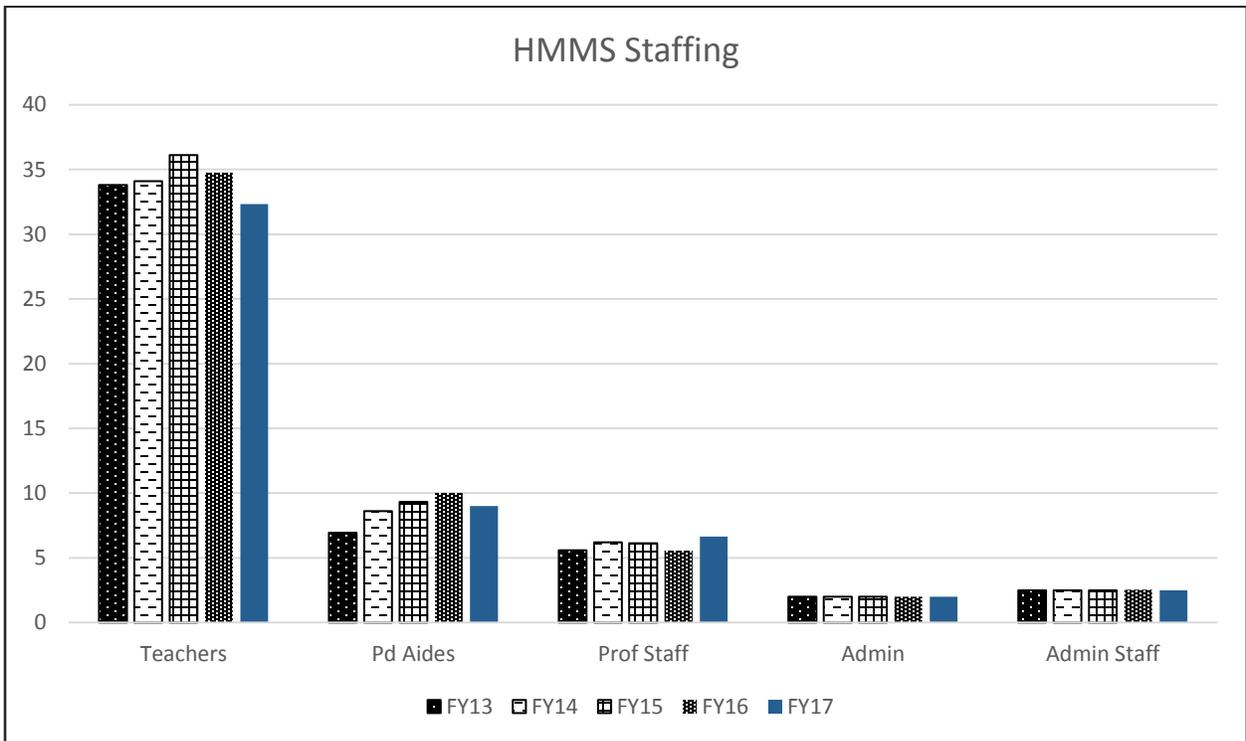
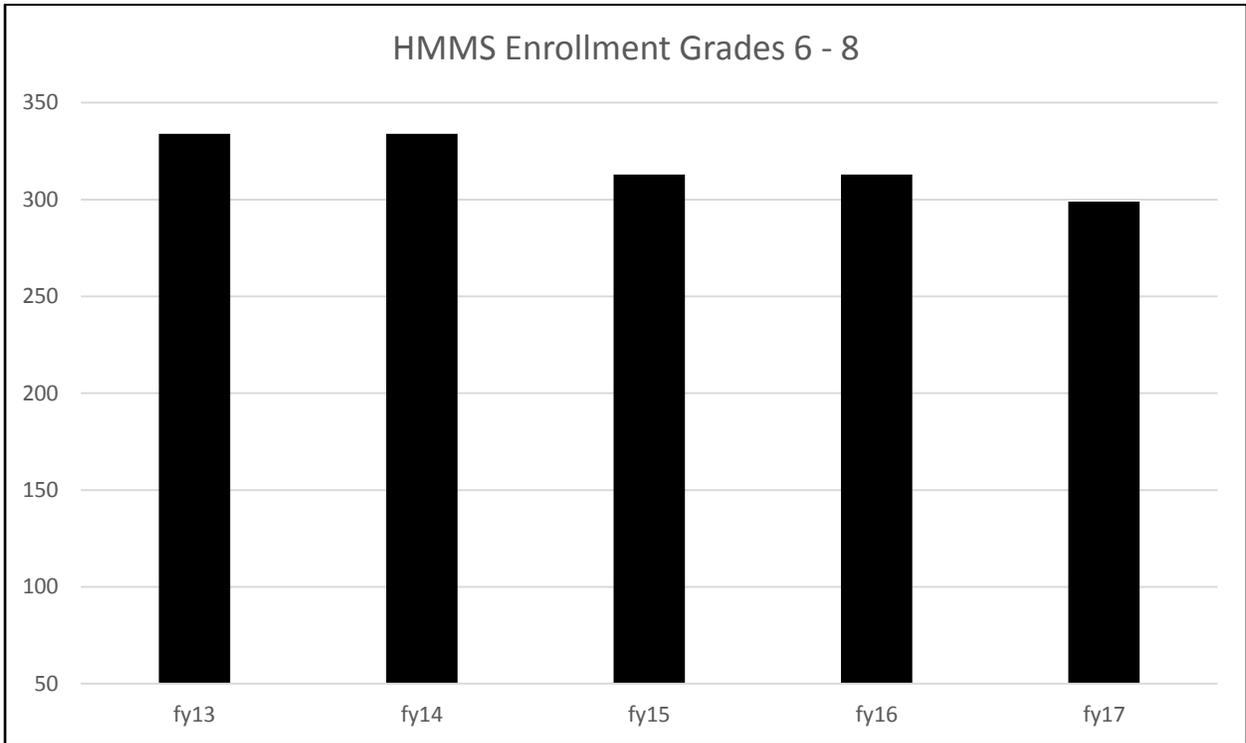
- A highly qualified and skilled teaching staff that continues to learn and implement researched based teaching methodologies. The staff monitors students' achievement routinely and develops targeted intervention plans to support all of our students based on individual needs.
- A dedicated and active Parent Teacher Association that provides student enrichment opportunities such as an artist in residence, school-wide trips, and family events such as family game night and movie night.
- Student-motivation and reinforcement programs, including WRS student recognition assemblies, positive office referrals and a school-wide approach for behavior expectations.

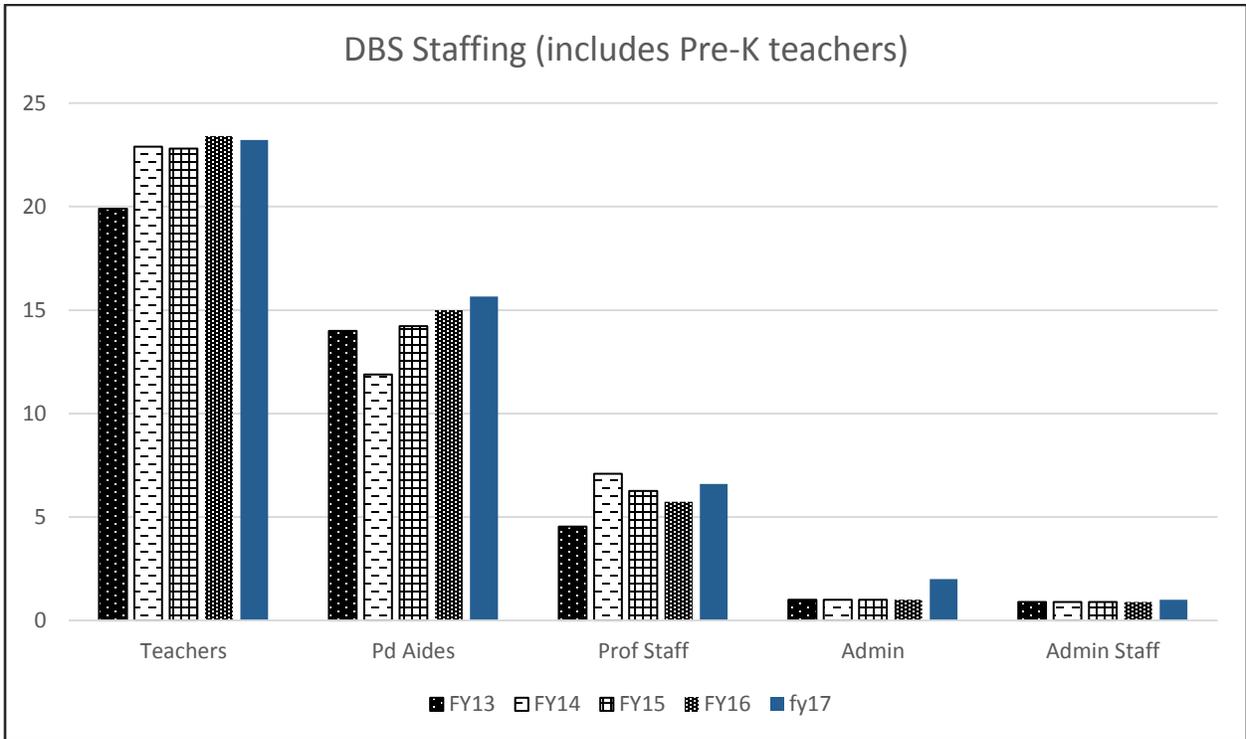
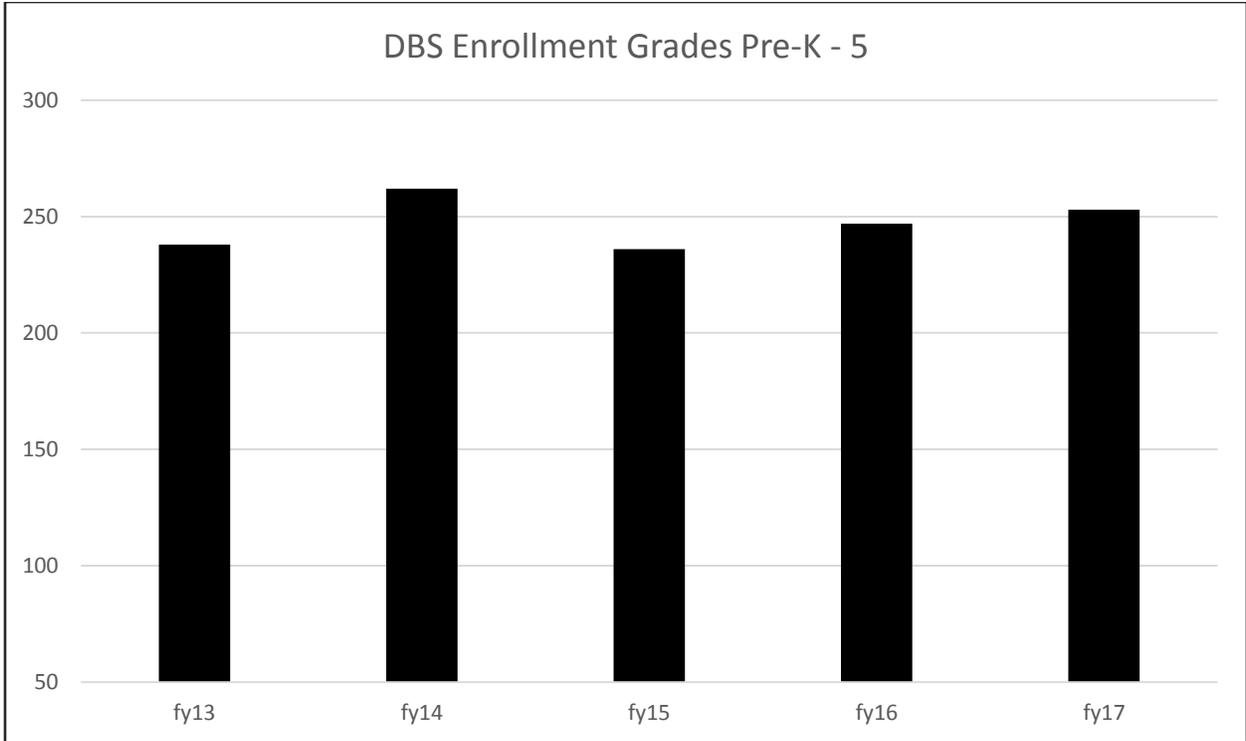
Resources

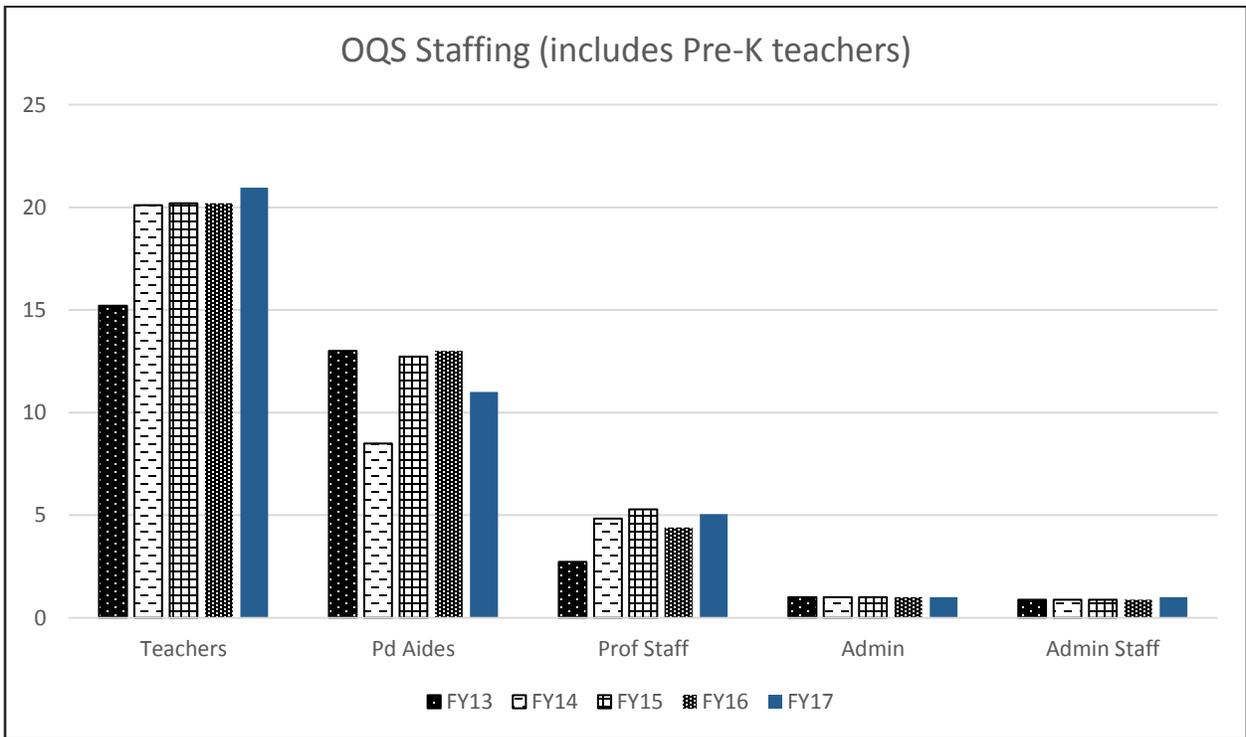
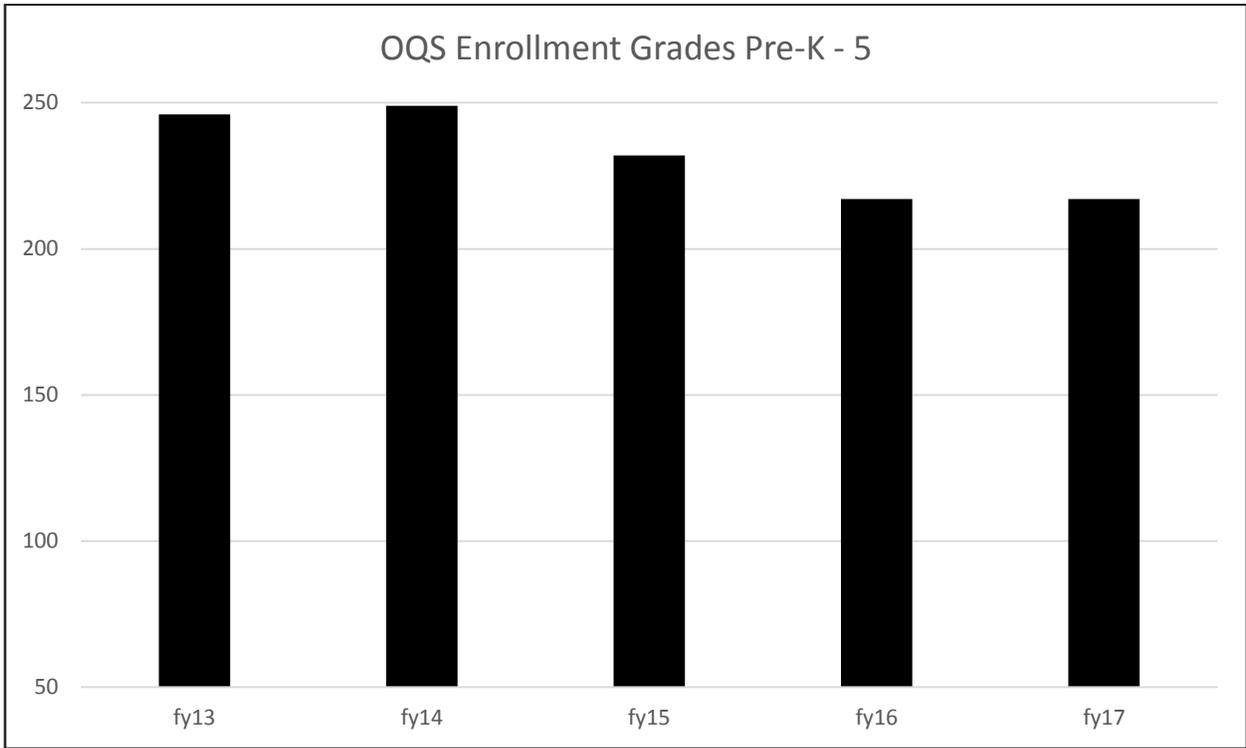
Hartford School District									
General Fund - History of Budgets, Taxes, & Tax Rates									
School Year	Approved (General Fund) Budget	Increase From Prior Year	% Change	School Taxes**	Increase From Prior Year	% Change	Homestead School Tax Rate	Increase From Prior Year	% Change
1996-97	\$13,284,326	\$713,502	5.7%	\$8,811,530	\$639,106	7.8%	\$1.9000	\$0.16	9.1%
1997-98	\$13,749,000	\$464,674	3.5%	\$9,275,167	\$463,637	5.3%	\$2.0000	\$0.10	5.3%
1997-98*	\$14,096,050			\$9,275,167			\$2.0000		
1998-99*	\$14,760,250	\$664,200	4.7%	\$8,401,993	-\$873,174	-9.4%	\$1.8000	-\$0.20	-10.0%
1999-2000	\$15,257,200	\$496,950	3.4%	\$9,396,590	\$994,597	11.8%	\$1.4000	-\$0.40	-22.2%
2000-01*	\$16,264,600	\$1,007,400	6.6%	\$9,819,901	\$423,311	4.5%	\$1.5000	\$0.10	7.1%
2001-02*	\$17,575,800	\$1,311,200	8.1%	\$10,016,036	\$196,135	2.0%	\$1.5000	\$0.00	0.0%
2002-03*	\$18,538,500	\$962,700	5.5%	\$11,138,560	\$1,122,524	11.2%	\$1.5000	\$0.00	0.0%
2003-04*	\$19,438,900	\$900,400	4.9%	\$12,898,966	\$1,760,406	15.8%	\$1.4572	-\$0.04	-2.9%
2004-05*	\$20,250,100	\$811,200	4.2%	\$12,923,403	\$24,437	0.2%	\$1.5000	\$0.04	2.9%
2005-06	\$21,442,700	\$1,192,600	5.9%	\$14,778,462	\$1,855,059	14.4%	\$1.6460	\$0.15	9.7%
2006-07	\$22,525,200	\$1,082,500	5.0%	\$17,539,630	\$2,761,168	18.7%	\$1.8759	\$0.23	14.0%
2007-08	\$23,403,683	\$878,483	3.9%	\$17,891,021	\$351,391	2.0%	\$1.1766	-\$0.70	-37.3%
2008-09	\$25,075,044	\$1,671,361	7.1%	\$18,842,844	\$951,823	5.3%	\$1.2432	\$0.07	5.7%
2009-10	\$26,291,038	\$1,215,994	4.8%	\$19,237,160	\$394,316	2.1%	\$1.2794	\$0.04	2.9%
2010-11	\$24,618,743	-\$1,672,295	-6.4%	\$19,641,151	\$403,991	2.1%	\$1.3609	\$0.08	6.4%
2011-12	\$23,435,625	-\$1,183,118	-4.8%	\$17,171,753	-\$2,469,398	-12.6%	\$1.3918	\$0.03	2.3%
2012-13	\$24,147,927	\$712,302	3.0%	\$16,731,611	-\$440,142	-2.6%	\$1.3158	-\$0.08	-5.5%
2013-14	\$24,910,494	\$762,567	3.2%	\$16,668,152	-\$63,459	-0.4%	\$1.3803	\$0.06	4.9%
2014-15	\$26,523,189	\$1,612,695	6.5%	\$17,246,639	\$578,487	3.5%	\$1.4618	\$0.08	5.9%
2015-16	\$27,427,767	\$904,578	3.4%	\$17,586,797	\$340,158	2.0%	\$1.5062	\$0.04	3.04%
2016-17	\$27,759,573	\$331,806	1.2%	\$17,962,691	\$375,894	2.1%	\$1.5185	\$0.01	0.82%
2017-18	\$28,882,948	\$1,123,375	4.0%	\$18,141,488	\$178,797	1.0%	\$1.5800	\$0.06	4.05%
2017-18	\$29,550,624	\$667,676	2.3%	\$20,113,005	\$1,971,517	10.9%	\$1.6998	\$0.12	7.58%
	Average:	\$723,163	3.7%	Average:	\$519,156	4.2%			
* Including special-education block grant in accordance with Act 60									
** Does not include income sensitivity-adjustments for individual households									
*** First year of Act 68									
Note: Act 60 went into effect in 1998-99; town-wide reappraisal took effect in 1999-2000									

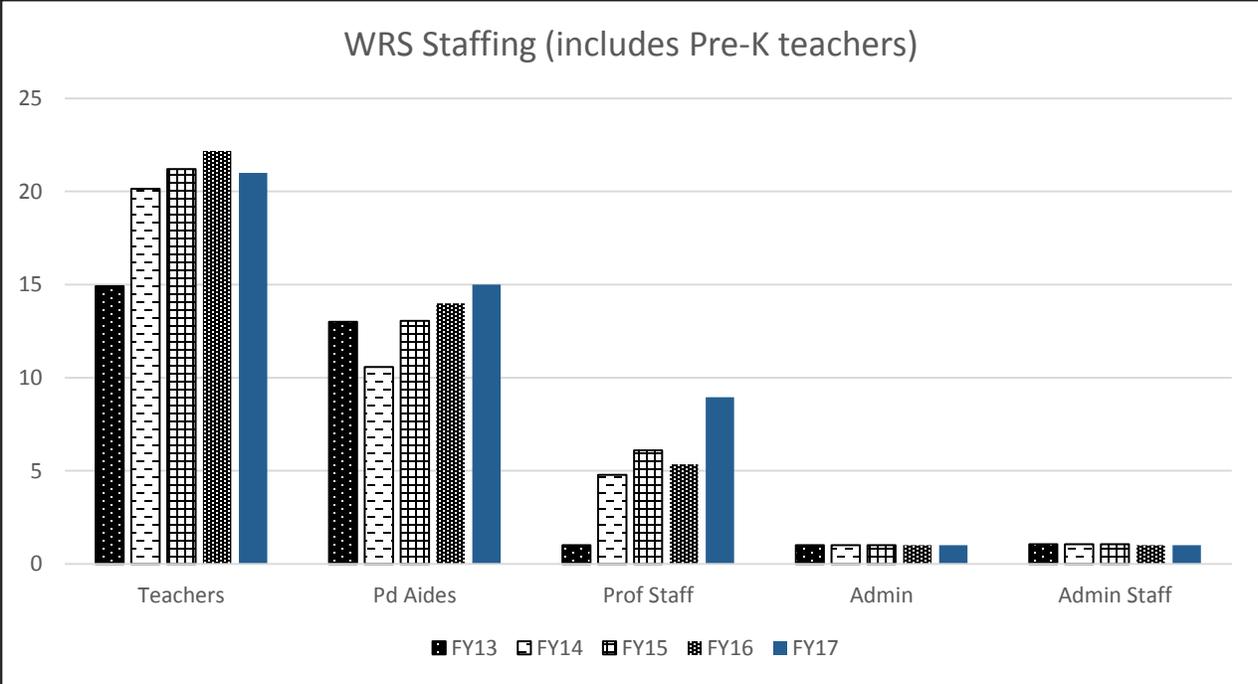
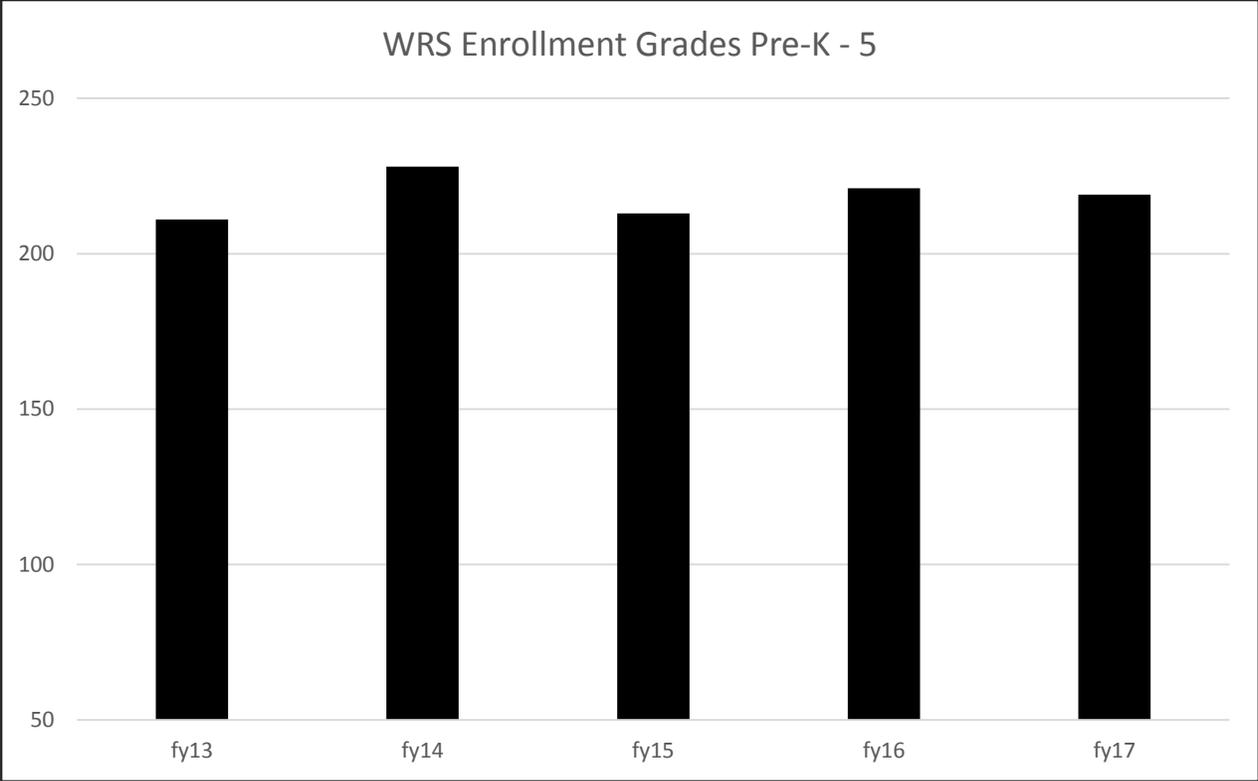
Hartford Student and Staff Data











School Report Cards

In December 2015, the Every Student Succeeds Act (ESSA, a law governing K-12 public education policy in the US) passed replacing No Child Left Behind (NCLB). As with NCLB, ESSA contains an accountability piece requiring the identification and ranking of schools. Each state was required to submit a plan to the Federal government outlining how schools perform on a variety of academic measures. Vermont's plan was approved on August 31, 2017 and laid out a revised state accountability plan based on the Education Quality Standards (EQS), Vermont legislation passed in 2014. EQS is broken down into five domains: Academic Proficiency, Personalization, Safe and Healthy Schools, High Quality Staffing and Investment Priorities, which will be the basis for the new accountability system.

2017/2018 is a transition year. Performance measure data will be reported to schools without being used as a part of an accountability determination. 2018/2019 is anticipated as being the first year that this revised accountability system will be put into practice, with 2018/2019 assessment data being used to make accountability determinations in late 2019.

Schools are still required to provide information about school performance. The following report cards reflect data for 2015/2016 and 2016/2017. Each school provides information on state assessment scores: Smarter Balance Assessment Consortium (SBAC), which is administered in grades 3-8 and 11, and the Science NECAP test taken in grades 4, 8 and 11. Based on an analysis of this and other data and a subsequent needs assessment, each school also outlines specific action steps that they are addressing in response to this analysis.



Hartford High School School Report Card 2016/2017

On Dec. 1, 2015, President Obama signed the Every Student Succeeds Act (ESSA), which replaced NCLB. Vermont is currently in the process of transitioning to the new requirements of ESSA as determined in our state plan. Schools must still report on academic performance, although until the new accountability system is put in place, schools have not been ranked and accorded accountability determinations.

Just as your student receives a report card that tells you how they are doing in school, schools must issue a report card to the community each year. This report card contains important information including:

- How your child's school is doing compared to state averages
- The percentage of students working at high levels of academic achievement and the percentage working at lower levels as indicated by the Smarter Balanced Assessment Consortium (SBAC)
- How different groups did on the SBAC (boy and girls, students from different economic backgrounds, and students with disabilities)
- How well the school is doing in relationship to meeting Vermont's achievement goals
- Based on the analysis of multiple data points, steps the school is taking to improve

Assessment Information: Beginning in the spring of 2015, Vermont transitioned to a new online state assessment for grades 3-8 and grade 11, the Smarter Balanced Assessment Consortium (SBAC) for English Language Arts and math. This assessment was developed by a multistate consortium supported by institutions of higher education and industry and was designed to assess students' proficiency in the Common Core State Standards (CCSS). The goal of the CCSS is to prepare all students to leave high school ready for college and career. Student scores are reported at four levels of mastery of the CCSS; Level 4 (exceeded the achievement standard), Level 3 (met the achievement standard), Level 2 (nearly met the achievement standard) and Level 1 (not met the achievement standard). 2016/2017 was the last year of the NECAP Science test that was administered in May to grades 4, 8 and 11. This test measures students' academic knowledge and skills relative to the Vermont Grade Expectations (GEs).

The following information is a summary of the SBAC results in ELA and math as well as the NECAP results in science.

Proficiency Levels:

ELA & math SBAC:

- Level 4=exceeded the standard
- Level 3=met the standard
- Level 2=nearly met the standard
- Level 1=did not meet the standard

Science NECAP:

- 4=proficient with distinction
- 3=proficient
- 2=partially proficient
- 1= substantially below proficient



SBAC ELA/Literacy: Grade 11

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	10	16	16	24	5	10	5	4	11	20	0	NR	12	NR
3	32	22	35	22	28	21	16	16	35	23	6	NR	36	NR
2	19	24	19	20	19	28	0	32	22	22	6	NR	21	NR
1	39	36	29	33	48	39	79	48	32	33	89	NR	31	NR

SBAC Mathematics: Grade 11

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	8	10	7	9	9	10	0	8	9	10	0	NR	9	NR
3	16	19	23	21	9	17	5	20	18	19	0	NR	19	NR
2	31	26	26	23	36	29	14	24	35	27	10	NR	35	NR
1	45	43	44	45	46	42	81	48	38	42	90	NR	37	NR

NECAP Science: Grade 11

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	1	0	1	0	0	0	0	0	1	0	NR	0	NR	0
3	16	28	16	33	16	24	16	22	16	30	NR	6	NR	32
2	42	35	50	33	35	37	20	43	48	33	NR	19	NR	38
1	40	36	31	33	47	39	64	35	34	37	NR	75	NR	30

98% of Hartford High School students was tested.



Accountability Information: As outlined above, until the Vermont State Plan for accountability is fully implemented, no accountability determinations are available.

Reading: All students in grade 9 continue to have a full year (block schedule) of their ELA course, which is titled, *Patterns of Literature and Learning*. This is the 3rd year of the course and has a dual focus of supporting student's understanding of the "patterns" or structures of reading and the development of reflective practices that support all learning - embedded in this course is the development of the Personalized Learning Plan (PLP). The course is co-taught with our Counselors.

Math: Hartford High School is continuing to review our math curriculum. During the past few years we have added a Pre-Algebra course designed to support students who enter our school with limited math skills. The special educational department has also developed courses designed to support students who are many grades below grade level in their math skills. The math department is currently reviewing the knowledge and skills of the Pre-Algebra, Algebra I, and Geometry courses with an understanding that the

majority of our students enroll in these courses during their ninth and tenth grade year. We continue to provide year-long math to most ninth graders.

Proficiency and Personalization: As noted above our Personalized Learning Plans (PLP) are developed during the ninth grade year with support from our counseling department. Students facilitate their conferences in both the ninth and tenth grade year at which time the students lead an audience of their choosing in a review of their PLP. Hartford High School is in year 3 of a 5 year plan to universally embed designated Transferable Skills through proficiency. In addition, all departments are continuing their work to identify, and begin to develop learning targets in, Proficiency-Based Learning Outcomes (PBLs). There is a voluntary group of teachers who are piloting the development of Work Habits as a separate report - the Work Habits are proficiency-based as well.



Graduation Rate:

The four year graduation rate for Hartford High School for 2017 is 92%.

Teacher Quality Information:

Title 1 requires all public schools to report on the number of teachers of “core” academic subjects (English language arts, math, social, studies, science, reading, art, music, foreign languages and special education) operating under a Provisional or Emergency License. These teachers are in the process of completing course work so they may obtain a Level 1 Vermont license in the area in which they provide instruction.

Teachers on a Provisional License	
	5
# of Emergency credentialed teachers/total teacher	
	0
Number of Teachers with a Master’s Degree	
	39/55 = 71%



Hartford Memorial Middle School

School Report Card 2016/2017

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Science NECAP:

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- 3=proficient
- 2=partially proficient
- 1= substantially below proficient



SBAC ELA/Literacy: Grade 6

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	29	20	44	27	14	14	18	9	33	28	0	3	39	26
3	30	35	29	34	31	37	36	31	27	38	28	22	30	40
2	26	30	18	27	33	33	25	41	26	22	20	37	28	28
1	16	13	9	11	22	14	21	17	14	10	52	37	3	4

SBAC Mathematics: Grade 6

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	14	15	22	13	8	16	3	2	21	25	0	0	20	21
3	23	27	24	25	22	30	15	21	27	32	0	3	32	37
2	38	34	37	38	38	30	42	43	36	26	28	33	42	34
1	23	22	15	22	30	22	39	31	14	16	72	62	6	7

SBAC ELA/Literacy: Grade 7

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	21	15	25	27	17	5	12	5	25	22	0	0	25	21
3	37	33	44	38	32	29	34	26	38	38	16	12	41	40
2	24	25	18	21	28	29	31	23	20	26	38	16	20	28
1	17	24	11	12	21	35	21	44	18	12	44	72	11	9

SBAC Mathematics: Grade 7

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	25	15	18	23	30	7	21	2	26	22	0	0	30	20
3	20	28	30	27	12	28	3	22	28	31	0	4	24	36
2	36	32	30	29	41	34	46	36	31	30	41	2	35	36
1	18	24	20	19	16	28	28	38	13	15	59	75	10	8

SBAC ELA/Literacy: Grade 8

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	16	14	18	20	14	10	5	6	21	18	0	0	19	17
3	49	47	52	55	46	41	44	46	51	47	25	18	53	53
2	25	18	14	15	33	21	41	20	18	18	31	37	24	15
1	9	18	14	10	4	25	8	26	9	15	43	43	3	13

SBAC Mathematics: Grade 8

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	37	30	41	30	33	30	23	20	43	35	6	0	42	37
3	23	14	20	22	25	9	20	6	25	18	0	0	27	18
2	21	29	20	27	22	30	32	36	17	26	25	40	21	28
1	17	25	16	20	17	29	23	36	14	20	68	60	8	18

NECAP Science: Grade 8

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3	23	22	25	28	21	17	5	7	20	26	0	0	27	26
2	56	55	54	56	58	54	52	62	58	59	38	33	60	59
1	21	24	21	15	21	30	33	31	16	15	63	67	14	15

98% of the Hartford Memorial Middle School was tested.

Accountability Information: As outlined above, until the Vermont State Plan for accountability is fully implemented, no accountability determinations are available.

In an attempt to improve outcomes for all students and to comply with the Education Quality Standards (EQS), Hartford Memorial Middle School will take the following action steps this year:

Reading:

- Provide interventions for students who need additional support through WIN time, using STAR and classroom data
- Have special educators on team to support students with special needs in the area of reading
- Determine Proficiency Based Learning Outcomes, in conjunction with HHS, in order to better reflect student learning in specific sub-areas of English

Math:

- Provide interventions for students who need additional support through WIN time, using STAR and classroom data
- Math teachers on team to support students through collaborative work as interdisciplinary team to support whole student
- Math special educator to support students falling 2-3 grade levels below in specific math classes
- Determine Proficiency Based Learning Outcomes, in conjunction with HHS, in order to better reflect student learning in specific sub-areas of Math
- Provide release time for teachers to develop and analyze common pre- and post- assessments in order to better meet student needs in curriculum

Proficiency and Personalization:

- Students will collect evidence of their progress in 5 transferable skills and share with families twice per year at portfolio presentations
- Determine Proficiency Based Learning Outcomes, in conjunction with HHS, in all subject areas in order to prepare to reflect student learning in specific sub-areas through Infinite Campus in 2018-2019
- Provide daily planning time for teams to develop integrated learning opportunities that support student growth in proficiency and provide opportunities for personalization of learning.
- Continue to explore ways to extended personalized learning opportunities to middle school students

Teacher Quality Information:

Title 1 requires all public schools to report on the number of teachers of “core” academic subjects (English language arts, math, social, studies, science, reading, art, music, foreign languages and special education) operating under a Provisional or Emergency License. These teachers are in the process of completing course work so they may obtain a Level 1 Vermont license in the area in which they provide instruction.

Classes Taught by teachers on a Provisional License	1
# of Emergency credentialed teachers/total teacher	0
Number of Teachers with a Master’s Degree	25/36 = 69%



Dothan Brook School School Report Card 2017/2018

On Dec. 1, 2015, President Obama signed the Every Student Succeeds Act (ESSA), which replaced NCLB. Vermont is currently in the process of transitioning to the new requirements of ESSA as determined in our state plan. Schools must still report on academic performance, although until the new accountability system is fully in place, schools have not been ranked and accorded accountability determinations.

Just as your student receives a report card that tells you how they are doing in school, schools must issue a report card to the community each year. This report card contains important information including:

- How your child's school is doing compared to state averages
- The percentage of students working at high levels of academic achievement and the percentage working at lower levels as indicated by the Smarter Balanced Assessment Consortium (SBAC)
- How different groups did on the SBAC (boy and girls, students from different economic backgrounds, and students with disabilities)
- How well the school is doing in relationship to meeting Vermont's achievement goals
- Based on the analysis of multiple data points, steps the school is taking to improve

Assessment Information: Beginning in the spring of 2015, Vermont transitioned to a new online state assessment for grades 3-8 and grade 11, the Smarter Balanced Assessment Consortium (SBAC) for English Language Arts and math. This assessment was developed by a multistate consortium supported by institutions of higher education and industry and was designed to assess students' proficiency in the Common Core State Standards (CCSS). The goal of the CCSS is to prepare all students to leave high school ready for college and career. Student scores are reported at four levels of mastery of the CCSS; Level 4 (exceeded the achievement standard), Level 3 (met the achievement standard), Level 2 (nearly met the achievement standard) and Level 1 (not met the achievement standard). 2016/2017 was the last year of the NECAP Science test that was administered in May to grades 4, 8 and 11. This test measures students' academic knowledge and skills relative to the Vermont Grade Expectations (GEs).

The following information is a summary of the SBAC results in ELA and math as well as the NECAP results in science.

Proficiency Levels:

ELA & math SBAC:

- Level 4=exceeded the standard
- Level 3=met the standard
- Level 2=nearly met the standard
- Level 1=did not meet the standard

Science NECAP:

- 4=proficient with distinction
- 3=proficient
- 2=partially proficient
- 1= substantially below proficient



SBAC ELA/Literacy: Grade 3

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	57	24	53	24	60	25	33	0	75	38	NR	0	NR	33
3	20	27	26	28	15	25	26	38	15	21	NR	18	NR	30
2	5	33	6	16	5	31	13	31	0	18	NR	27	NR	20
1	17	27	13	32	20	19	26	31	10	25	NR	55	NR	17

SBAC Mathematics: Grade 3

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
	4	54	32	46	28	60	38	20	8	80	43	NR	0	NR
3	34	17	40	8	30	31	60	8	15	21	NR	27	NR	13
2	8	48	13	48	5	6	13	46	5	25	NR	36	NR	30
1	2	16	0	16	5	25	6	38	0	11	NR	36	NR	13

SBAC ELA/Literacy: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
	4	54	60	75	62	46	59	41	27	60	79	NR	NR	NR
3	19	23	8	23	23	24	25	27	16	21	NR	NR	NR	NR
2	19	7	16	8	20	6	25	18	16	0	NR	NR	NR	NR
1	7	10	0	8	10	12	8	27	6	0	NR	NR	NR	NR

SBAC Mathematics: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	40	43	50	23	36	59	33	0	43	68	NR	NR	NR	NR
3	45	47	33	69	50	29	41	73	46	32	NR	NR	NR	NR
2	9	7	8	8	10	6	8	18	10	0	NR	NR	NR	NR
1	4	3	8	0	3	6	16	9	0	0	NR	NR	NR	NR

NECAP Science: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	7	3	16	0	3	6	0	0	10	6	NR	NR	NR	NR
3	76	72	75	69	76	75	83	45	73	89	NR	NR	NR	NR
2	16	24	8	31	20	19	16	55	16	6	NR	NR	NR	NR
1	0	0	0	0	0	0	0	0	0	0	NR	NR	NR	NR

SBAC ELA/Literacy: Grade 5

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	28	38	13	50	40	31	16	NR	34	NR	NR	NR	NR	NR
3	40	29	60	13	25	38	33	NR	43	NR	NR	NR	NR	NR
2	22	17	13	25	30	12	33	NR	17	NR	NR	NR	NR	NR
1	8	27	13	13	5	19	16	NR	4	NR	NR	NR	NR	NR

SBAC Mathematics: Grade 5

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	40	45	20	50	55	42	25	NR	47	NR	NR	NR	NR	NR
3	22	25	33	19	15	27	16	NR	26	NR	NR	NR	NR	NR
2	31	10	40	31	25	15	58	NR	17	NR	NR	NR	NR	NR
1	5	21	6	0	5	15	0	NR	8	NR	NR	NR	NR	NR

100% of the Dothan Brook students were assessed.

Accountability Information: As outlined above, until the Vermont State Plan for accountability is fully implemented, no accountability determinations are available.

In an attempt to improve outcomes for all students and to comply with the Education Quality Standards (EQS), Dothan Brook School will take the following action steps this year:

Reading & Math:

- Develop and implement a school-wide academic intervention block, *What I Need (WIN)* that provides students with regular targeted small group instruction that matches each child's specific needs and developmental level.

Proficiency and Personalization:

- Develop a deeper understanding of proficiency based learning and the transferable skills.
- Investigate instructional practices that best support the students' application of the transferable skills and are aligned with the Dothan Brook School and Hartford School District's vision for the implementation of proficiency based learning.



Teacher Quality Information:

Title 1 requires all public schools to report on the number of teachers of “core” academic subjects (English language arts, math, social, studies, science, reading, art, music, foreign languages and special education) operating under a Provisional or Emergency License. These teachers are in the process of completing course work so they may obtain a Level 1 Vermont license in the area in which they provide instruction.

Classes Taught by teachers on a Provisional License	2
# of Emergency credentialed teachers/total teacher	0
Number of Teachers with a Master’s Degree	16/29 = 55%



Ottawaquechee School School Report Card 2017/2018

On Dec. 1, 2015, President Obama signed the Every Student Succeeds Act (ESSA), which replaced NCLB. Vermont is currently in the process of transitioning to the new requirements of ESSA as determined in our state plan. Schools must still report on academic performance, although until the new accountability system is fully in place, schools have not been ranked and accorded accountability determinations.

Just as your student receives a report card that tells you how they are doing in school, schools must issue a report card to the community each year. This report card contains important information including:

- How your child's school is doing compared to state averages
- The percentage of students working at high levels of academic achievement and the percentage working at lower levels as indicated by the Smarter Balanced Assessment Consortium (SBAC)
- How different groups did on the SBAC (boy and girls, students from different economic backgrounds, and students with disabilities)
- How well the school is doing in relationship to meeting Vermont's achievement goals
- Based on the analysis of multiple data points, steps the school is taking to improve

Assessment Information: Beginning in the spring of 2015, Vermont transitioned to a new online state assessment for grades 3-8 and grade 11, the Smarter Balanced Assessment Consortium (SBAC) for English Language Arts and math. This assessment was developed by a multistate consortium supported by institutions of higher education and industry and was designed to assess students' proficiency in the Common Core State Standards (CCSS). The goal of the CCSS is to prepare all students to leave high school ready for college and career. Student scores are reported at four levels of mastery of the CCSS; Level 4 (exceeded the achievement standard), Level 3 (met the achievement standard), Level 2 (nearly met the achievement standard) and Level 1 (not met the achievement standard). 2016/2017 was the last year of the NECAP Science test which was administered in May to grades 4, 8 and 11. This test measures students' academic knowledge and skills relative to the Vermont Grade Expectations (GEs).

The following information is a summary of the SBAC results in ELA and math as well as the NECAP results in science.

Proficiency Levels:

ELA & math SBAC:

- Level 4=exceeded the standard
- Level 3=met the standard
- Level 2=nearly met the standard
- Level 1=did not meet the standard

Science NECAP:

- 4=proficient with distinction
- 3=proficient
- 2=partially proficient
- 1= substantially below proficient



SBAC ELA/Literacy: Grade 3

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	34	34	NR	40	NR	30	14	14	50	47	NR	NR	NR	NR
3	21	17	NR	26	NR	10	28	21	16	14	NR	NR	NR	NR
2	25	34	NR	13	NR	50	28	50	22	23	NR	NR	NR	NR
1	18	14	NR	20	NR	10	28	14	11	14	NR	NR	NR	NR

SBAC Mathematics: Grade 3

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	18	45	NR	46	NR	45	0	21	33	61	NR	NR	NR	NR
3	28	22	NR	20	NR	25	14	28	38	19	NR	NR	NR	NR
2	31	17	NR	26	NR	10	42	14	22	19	NR	NR	NR	NR
1	21	14	NR	6	NR	20	42	35	5	0	NR	NR	NR	NR

SBAC ELA/Literacy: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	40	18	44	9	35	36	NR	14	NR	21	NR	NR	NR	NR
3	31	39	22	50	42	18	NR	28	NR	47	NR	NR	NR	NR
2	21	27	27	18	14	45	NR	28	NR	26	NR	NR	NR	NR
1	6	15	5	22	7	0	NR	28	NR	5	NR	NR	NR	NR

SBAC Mathematics: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	28	24	22	18	35	36	NR	7	NR	36	NR	NR	NR	NR
3	25	18	33	13	14	27	NR	21	NR	15	NR	NR	NR	NR
2	37	36	33	36	42	36	NR	28	NR	42	NR	NR	NR	NR
1	9	21	11	31	7	0	NR	42	NR	5	NR	NR	NR	NR

NECAP Science: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	0	0	0	0	0	0	NR	0	NR	0	NR	NR	NR	NR
3	62	65	55	64	71	67	NR	40	NR	80	NR	NR	NR	NR
2	31	21	38	14	21	33	NR	33	NR	11	NR	NR	NR	NR
1	6	15	5	23	7	0	NR	27	NR	5	NR	NR	NR	NR

SBAC ELA/Literacy: Grade 5

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	35	23	60	23	15	27	0	NR	52	NR	NR	NR	NR	NR
3	29	47	26	47	31	45	63	NR	13	NR	NR	NR	NR	NR
2	29	5	13	5	42	18	18	NR	34	NR	NR	NR	NR	NR
1	5	23	0	23	10	9	18	NR	0	NR	NR	NR	NR	NR

SBAC Mathematics: Grade 5

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	20	28	40	29	5	27	0	NR	30	NR	NR	NR	NR	NR
3	8	25	6	23	10	27	9	NR	8	NR	NR	NR	NR	NR
2	50	28	46	29	52	27	54	NR	47	NR	NR	NR	NR	NR
1	20	17	6	17	31	18	36	NR	13	NR	NR	NR	NR	NR

100% of the Ottaquechee School was tested.

Accountability Information: As outlined above, until the Vermont State Plan for accountability is fully implemented, no accountability determinations are available.

In an attempt to improve outcomes for all students and to comply with the Education Quality Standards (EQS), Ottauquechee School will take the following action steps this year:

Reading: Grades 4 and 5 pilot of an acclaimed, standards-aligned Language Arts Curriculum that emphasizes student engagement, purposeful learning, and a unique approach to curriculum, instruction, culture and character, assessment, and leadership. Students are showing tremendous growth in their STAR reading assessment. Implement an instructional teaming model in which classroom teachers and special educators teach together in the classroom utilizing flexible whole group and small group instruction. Continue Reading Recovery for early intervention.

Math: Implement an instructional teaming model in which classroom teachers and special educators teach together in the classroom utilizing flexible whole group and small group instruction. Provide targeted math intervention utilizing our math coach and title one teachers.

Proficiency and Personalization: Design and implement project based learning through the work with the Tarrant Institute, pilot student led conferences in grade 4, Create a STEAM block in which all students participate in problem solving tasks that require them to use the transferable skills.

Teacher Quality Information:

Title 1 requires all public schools to report on the number of teachers of “core” academic subjects (English language arts, math, social, studies, science, reading, art, music, foreign languages and special education) operating under a Provisional or Emergency License. These teachers are in the process of completing course work so they may obtain a Level 1 Vermont license in the area in which they provide instruction.

Classes Taught by teachers on a Provisional License	2
# of Emergency credentialed teachers/total teacher	0
Number of Teachers with a Master’s Degree	10/28 = 38%

White River School

School Report Card 2017/2018

On Dec. 1, 2015, President Obama signed the Every Student Succeeds Act (ESSA), which replaced NCLB. Vermont is currently in the process of transitioning to the new requirements of ESSA as determined in our state plan. Schools must still report on academic performance, although until the new accountability system is fully in place, schools have not been ranked and accorded accountability determinations

Just as your student receives a report card that tells you how they are doing in school, schools must issue a report card to the community each year. This report card contains important information including:

- How your child's school is doing compared to state averages
- The percentage of students working at high levels of academic achievement and the percentage working at lower levels as indicated by the Smarter Balanced Assessment Consortium (SBAC)
- How different groups did on the SBAC (boy and girls, students from different economic backgrounds, and students with disabilities)
- How well the school is doing in relationship to meeting Vermont's achievement goals
- Based on the analysis of multiple data points, steps the school is taking to improve

Assessment Information: Beginning in the spring of 2015, Vermont transitioned to a new online state assessment for grades 3-8 and grade 11, the Smarter Balanced Assessment Consortium (SBAC) for English Language Arts and math. This assessment was developed by a multistate consortium supported by institutions of higher education and industry and was designed to assess students' proficiency in the Common Core State Standards (CCSS). The goal of the CCSS is to prepare all students to leave high school ready for college and career. Student scores are reported at four levels of mastery of the CCSS; Level 4 (exceeded the achievement standard), Level 3 (met the achievement standard), Level 2 (nearly met the achievement standard) and Level 1 (not met the achievement standard). 2016/2017 was the last year of the NECAP Science test which was administered in May to grades 4, 8 and 11. This test measures students' academic knowledge and skills relative to the Vermont Grade Expectations (GEs).

The following information is a summary of the SBAC results in ELA and math as well as the NECAP results in science.

Proficiency Levels:

ELA & math SBAC:

- Level 4=exceeded the standard*
- Level 3=met the standard*
- Level 2=nearly met the standard*
- Level 1=did not meet the standard*

Science NECAP:

- 4=proficient with distinction*
- 3=proficient*
- 2=partially proficient*
- 1= substantially below proficient*

SBAC ELA/Literacy: Grade 3

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	31	45	35	58	26	39	29	33	33	64	NR	NR	NR	NR
3	24	34	28	35	20	29	29	47	16	14	NR	NR	NR	NR
2	31	5	28	5	33	12	35	4	25	7	NR	NR	NR	NR
1	13	14	7	0	20	18	5	14	25	14	NR	NR	NR	NR

SBAC Mathematics: Grade 3

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	27	51	21	52	33	50	17	38	41	71	NR	NR	NR	NR
3	37	28	50	35	26	22	47	38	25	14	NR	NR	NR	NR
2	13	14	7	5	20	22	17	19	8	7	NR	NR	NR	NR
1	20	5	21	5	20	5	17	4	25	7	NR	NR	NR	NR

SBAC ELA/Literacy: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	62	41	61	46	64	37	41	35	80	50	NR	NR	NR	NR
3	14	37	7	38	21	37	16	47	13	25	NR	NR	NR	NR
2	14	13	15	7	14	18	33	17	0	8	NR	NR	NR	NR
1	7	6	15	7	0	6	8	0	6	16	NR	NR	NR	NR

SBAC Mathematics: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	51	44	46	38	57	50	NR	41	NR	50	NR	NR	NR	NR
3	18	37	23	46	14	31	NR	41	NR	33	NR	NR	NR	NR
2	22	13	30	15	14	12	NR	17	NR	8	NR	NR	NR	NR
1	7	3	0	0	14	6	NR	0	NR	8	NR	NR	NR	NR

NECAP Science: Grade 4

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	3	10	7	7	0	12	0	6	6	14	NR	NR	NR	NR
3	65	65	50	71	80	59	53	65	75	64	NR	NR	NR	NR
2	24	26	35	21	13	29	38	29	12	21	NR	NR	NR	NR
1	6	0	7	0	6	0	7	0	6	0	NR	NR	NR	NR

SBAC ELA/Literacy: Grade 5

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	43	27	35	18	50	28	33	0	58	50	NR	NR	NR	NR
3	26	48	28	50	25	38	33	53	16	43	NR	NR	NR	NR
2	26	10	35	12	18	14	27	23	25	0	NR	NR	NR	NR
1	3	13	0	8	6	18	5	23	0	6	NR	NR	NR	NR

SBAC Mathematics: Grade 5

Achievement Level	All Students (%)		Female (%)		Male (%)		Economically Disadvantaged (%)		Non-Economically Disadvantaged (%)		Students w/Disabilities (%)		Non-Disabled Students (%)	
	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017
4	33	31	28	18	37	46	22	7	50	50	NR	NR	NR	NR
3	43	17	42	18	43	15	50	15	33	18	NR	NR	NR	NR
2	16	20	21	25	12	15	16	23	16	18	NR	NR	NR	NR
1	6	31	7	37	6	23	11	53	0	12	NR	NR	NR	NR

100% of the White River School was tested.



In an attempt to improve outcomes for all students and to comply with the Education Quality Standards (EQS), White River School will take the following action steps this year:

Reading and Proficiency and Personalization: Our students participate in triannual assessments: In grades K-2 students are assessed using the Fountas and Pinnell Benchmark Assessments. In grades 3-5 students are assessed using the STAR digital assessment. These assessments allow teachers to determine proficiency levels as measured against the Common Core State Standards. The teachers meet monthly, at minimum to review these local assessments as well as classroom assessments to develop personalized instructional plans to support students. When students are not proficient in skills, and accommodations made at tier I (within the regular classroom) have not proven to be successful, the student is referred to the Education Support Team where teaching teams review the student's work and develop an instructional plan that includes intervention support. These students are then reviewed in a 6-8 week period to measure progress and to develop new goals.

Math and Proficiency and Personalization: Our students participate in triannual assessments: In grades K-2 students are assessed using the Primary Number and Operations Assessments. In grades 3-5 students are assessed using the STAR digital assessment. These assessments allow teachers to determine proficiency levels as measured against the Common Core State Standards. The teachers meet monthly, at minimum to review these local assessments as well as classroom assessments to develop personalized instructional plans to support students. When students are not proficient in skills, and accommodations made at tier I (within the regular classroom) have not proven to be successful, the student is referred to the Education Support Team where teaching teams review the student's work and develop an instructional plan that includes intervention support. These students are then reviewed in a 6-8 week period to measure progress and to develop new goals.

Proficiency and Personalization: The HSD elementary teachers have worked with the Assistant Superintendent in identifying transferable skills and creating corresponding scoring criteria. The teachers are learning about these new transferable skills this year, and they have included goals in their Professional Growth Plan to plan learning opportunities that include these skills. Professional Development days will be dedicated to helping teachers understand these skills at a greater depth and to begin the work of determining proficiencies in the content areas.

Teacher Quality Information:

Title 1 requires all public schools to report on the number of teachers of “core” academic subjects (English language arts, math, social, studies, science, reading, art, music, foreign languages and special education) operating under a Provisional or Emergency License. These teachers are in the process of completing course work so they may obtain a Level 1 Vermont license in the area in which they provide instruction.

Classes Taught by teachers on a Provisional License	0
# of Emergency credentialed teachers/total teacher	0
Number of Teachers with a Master's Degree	22/29 = 76%



SAT and ACT

SAT

The Scholastic Aptitude Test (SAT) and the ACT are administered to juniors and seniors each year on a voluntary basis. Students typically participate in these examinations as part of college entrance requirements. All scores are senior results only.

	2014 (n=105)			2015 (n=67)			2016 (n=75)			2017 (n=78)		
	Reading	Math	Writing	Reading	Math	Writing	Reading	Math	Writing	Reading	Math	Writing
Hartford	512	519	490	510	505	500	502	507	474	551	556	N/A
State	522	525	507	523	524	507	514	515	494	560	551	N/A
National	497	513	487	495	511	484	493	505	480	538	533	N/A

- “n” is the number of students who took the test at HHS
- the College Board changed the SAT test beginning with the March 2016 test date. As of this date SAT no longer included the essay section of the test in the overall score. Each of the reading and math sections are scored on a 200-800 scale with a total SAT score on a 400-1600 scale.

ACT

	2014 (n=30)	2015 (n=33)	2016 (n=41)	2017 (n=27)
Hartford	21.7	21.5	22.8	22.6
State	23.2	23.5	23.4	23.6
National	21.0	21.0	20.9	21.0

n is the number of students who took the test at HHS



Advanced Placement Test

The Advanced Placement Program provides students with the opportunity to complete college-level course work and receive credit during high school. A student taking an AP exam receives a score of 1 to 5 for each exam. Many colleges will award credit for scores of 3 or higher.

	2012	2013	2014	2015	2016	2017
Number of students taking test	84	44	50	38	32	62
Number of test taken	103	60	72	54	60	64
Percent that scored 3 or higher	56%	75%	70%	67%	63%	60

Student Plans after Graduation: Class of 2017

	Class of 2017
4-year college or university	57%
2-year college and technical school	16%
Employment/undecided/travel	24%
Military Service	1%
Other	2%



Career and Technology Center 2016-17 Outcome Data

The Hartford Area Career and Technology Center (HACTC) is one of 16 regional Career and Technical Centers in Vermont. The HACTC serves students from Hanover, Hartford, Lebanon, Mascoma, Woodstock, and Windsor High Schools. In addition, the HACTC also serves students from Rivendell Academy, South Royalton High School, Thetford Academy, Mid-Vermont Christian School, and home-study programs. Independent school and adult students are also eligible to attend the HACTC on a space available basis. The Vermont Agency of Education has established performance indicators for Career and Technical Education in the State as reported below.

Standard 1S1: Concentrators who met Reading Standard

This standard represents those students that are concentrators attending the HACTC that met or exceeded the NECAP reading standard.

HACTC	30%
State	34%

Standard 1S2: Concentrators who met Math Standard

This standard represents those students that are concentrators attending the HACTC that met or exceeded the NECAP math standard.

HACTC	13%
State	16%

Standard 2S1: Technical Skill Attainment

This standard represents concentrators who the state recognized technical assessment for their program.

HACTC	67%
State	65%

Standard 3S1: 2017 12th Grade Graduation Rate

This standard represents 12th grade graduation rate for 2017 concentrators.

HACTC	100%
State	98%

Standard 4S1: 2017 Cohort Graduation Rate

This standard represents the cohort graduation rate for 2017 concentrators.

HACTC	91%
State	95%

Standard 5S1: Placement of 2017 Concentrators who had left secondary education by the following November.

This standard represents those students who left secondary education in 2017 who were in postsecondary education, employed, or in the military.

HACTC 98%
State 97%

Standard 6S1: 2017 Non-Traditional Participation

This standard represents the number of non-traditional enrollment.

HACTC 15%
State 18%

Standard 6S2: 2017 Number of Non-Traditional Completers

This standard represents the number of non-traditional completers.

HACTC 14%
State 16%

VTS1: Technical Skill Assessment Participation Rate

This standard represents concentrators who took the state recognized technical assessment for their program.

HACTC 100%
State 95%

VTS2: Post-Secondary Placement

This standard represents those students that were in post-secondary placement.

HACTC 51%
State 50%

VTS3: Percent of Concentrators Who Earned an Industry Recognized Credential

This represents the number of concentrators who earned an Industry Recognized Credential.

HACTC 74%
State 63%

VTS4: Percent of 2017 Concentrators Who Earned Dual Enrollment Credit

This standard represents the number of concentrators who earned transcribed credit.

HACTC 51%
State 25%



HACTC Plans after Graduation

The chart below represents where students in the class of 2017 planned to be upon graduation. The information is based on responses from 120 completers.

	Completers	% Total
Post-secondary education	65	54%
Employment	35	29%
Military	6	6%
Undecided/not returned	10	8%
Gap year	4	3%

HACTC Student Climate Survey: 2016-17

n = 260	
Staff and teachers treat me with respect	98%
I feel like I am a member of the HACTC community	97%
I feel safe in the hallways of the HACTC	99%
I feel safe and comfortable in my program	99%
Classroom and equipment are in safe, working order	98%
Staff and teachers treat each other with respect	100%
Staff and teachers respond to discipline problems	97%
Harassment is handled promptly	97%
My teacher welcomes my opinion	96%
My teacher is encouraging and caring	96%
My teacher challenges me to work to my potential	95%
My teacher recognizes my accomplishments	95%
My teacher promotes teamwork	97%
The HACTC achieves its mission of Respect, Engage, Learn, Work, Serve, and Grow.	98%

Vermont Youth Risk Survey Report Hartford School District

*** The Vermont Youth Risk Survey is done once every two years. The data from the 2017 survey has not yet been published. Thus, these are the same results that were published in last year's Annual Report.*

In 2015, we conducted two surveys: a high school survey of students in grades 9 through 12, and a middle school survey of students in grades 6 through 8.

Results in this report include high school and middle school results for Vermont and for Hartford School District. All results in the 2015 high school section are for grades 9 through 12 only, and the middle school section are for grades 6 through 8 only.

The middle school and high school surveys differed slightly. The shorter middle school survey included questions on fighting, bullying, suicidality, substance use, attitudes and perceptions about substance use, body image, physical activity, and youth assets. The high school survey included questions on these topics as well as self-reported height and weight, driving behaviors, other drug use, sexual behavior and orientation, and nutrition.

Copies of both surveys can be found online at: <http://healthvermont.gov/research/yrbs.aspx>. Copies of the full state reports, highlights, and additional sub state reports can also be found here.

The Vermont Department of Health would like to acknowledge the work and effort of all the schools, teachers and students who choose to participate in the Youth Risk Behavior Survey each year.



Personal Safety

Gr. 6-8: Percent of students who have ever been in a physical fight

Gr. 9-12: Percent of students who were in a physical fight on school property, past 12 months

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	48%	40%	30%	42%
Grade 7	47%	43%	42%	41%
Grade 8	39%	45%	47%	44%
Grade 9	12%	11%	12%	10%
Grade 10	15%	8%	8%	8%
Grade 11	4%	7%	5%	6%
Grade 12	-	5%	5%	5%

Percent of students who were threatened or injured with a weapon on school property, past 12 months

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	7%	6%	7%	6%
Grade 10	9%	6%	4%	6%
Grade 11	-	5%	7%	4%
Grade 12	-	4%	-	4%

Percent of drivers who texted or e-mailed while driving a car or other vehicle, past 30 days

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	-	12%	-	10%
Grade 10	13%	16%	24%	15%
Grade 11	29%	42%	49%	40%
Grade 12	68%	56%	38%	50%

Percent of students who rode with a drinking driver, past 30 days

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	21%	20%	13%	19%
Grade 10	22%	20%	18%	20%
Grade 11	21%	20%	17%	20%
Grade 12	21%	22%	21%	19%

Percent of drivers who drove a car or other vehicle when they had been drinking alcohol, past 30 days

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	-	6%	-	5%
Grade 10	7%	5%	-	4%
Grade 11	-	8%	7%	8%
Grade 12	-	13%	-	9%

Percent of students who rode with a driver who had been smoking marijuana, past 30 days

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	13%	14%	5%	13%
Grade 10	32%	21%	25%	20%
Grade 11	34%	52%	16%	26%
Grade 12	40%	32%	24%	29%

Percent of drivers who drove a car or other vehicle when they had been smoking marijuana, past 30 days

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	-	10%	-	8%
Grade 10	9%	10%	10%	10%
Grade 11	19%	16%	10%	18%
Grade 12	30%	23%	20%	20%

Percent of students who dated in the past 12 months and were physically hurt by someone they were dating or going out with

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	7%	9%	8%	8%
Grade 10	13%	8%	10%	9%
Grade 11	-	9%	9%	9%
Grade 12	-	9%	11%	9%

Percent of students who have ever been physically forced to have sexual intercourse

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	5%	4%	-	5%
Grade 10	7%	6%	4%	6%
Grade 11	7%	7%	6%	7%
Grade 12	9%	7%	6%	8%

Percent of students who reported being bullied, past 30 days

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	30%	28%	24%	24%
Grade 7	27%	27%	22%	25%
Grade 8	27%	25%	29%	22%
Grade 9	31%	23%	34%	23%
Grade 10	29%	20%	20%	18%
Grade 11	17%	17%	22%	16%
Grade 12	12%	12%	11%	14%

Percent of students who reported being electronically bullied, past 12 months

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	31%	20%	21%	21%
Grade 7	22%	24%	22%	26%
Grade 8	33%	28%	34%	28%
Grade 9	21%	18%	21%	20%
Grade 10	25%	17%	20%	17%
Grade 11	13%	15%	20%	16%
Grade 12	9%	13%	14%	13%

Percent of students who purposefully hurt themselves without wanting to die, past 12 months

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	13%	18%	18%	20%
Grade 10	18%	18%	26%	19%
Grade 11	15%	16%	21%	17%
Grade 12	7%	13%	19%	14%

Percent of students who attempted suicide, past 12 months

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	-	3%	6%	5%
Grade 7	5%	4%	9%	5%
Grade 8	8%	6%	6%	8%
Grade 9	5%	6%	-	7%
Grade 10	4%	5%	9%	6%
Grade 11	4%	5%	8%	5%
Grade 12	6%	4%	8%	5%

Alcohol and other Drug Use

Percent of students who drank alcohol, past 30 days

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	-	3%	-	3%
Grade 7	-	6%	-	5%
Grade 8	9%	11%	7%	10%
Grade 9	21%	20%	7%	17%
Grade 10	42%	28%	25%	26%
Grade 11	33%	37%	32%	34%
Grade 12	47%	47%	39%	42%

Percent of students who had five or more drinks in a row (binged), past 30 days

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	6%	10%	-	8%
Grade 10	22%	15%	12%	13%
Grade 11	20%	22%	18%	19%
Grade 12	32%	30%	15%	24%

Percent of students who smoked cigarettes, past 30 days

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	-	1%	-	1%
Grade 7	-	2%	-	2%
Grade 8	-	4%	-	3%
Grade 9	6%	8%	-	7%
Grade 10	13%	11%	10%	9%
Grade 11	12%	16%	10%	12%
Grade 12	17%	18%	12%	14%

Percent of students who used smokeless tobacco such as snuff or dip, past 30 days

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	-	1%	-	1%
Grade 7	-	1%	-	1%
Grade 8	-	3%	-	3%
Grade 9	6%	6%	-	5%
Grade 10	9%	8%	5%	6%
Grade 11	4%	8%	10%	8%
Grade 12	6%	9%	6%	8%

Percent of students who smoked cigars or little cigars, past 30 days

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	-	0%	-	1%
Grade 7	-	1%	-	1%
Grade 8	-	2%	-	2%
Grade 9	6%	6%	-	5%
Grade 10	27%	10%	12%	8%
Grade 11	20%	15%	14%	12%
Grade 12	30%	22%	25%	16%

Percent of students who have ever tried marijuana

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	-	2%	-	2%
Grade 7	-	5%	-	5%
Grade 8	12%	10%	-	11%
Grade 9	23%	23%	11%	22%
Grade 10	44%	35%	39%	32%
Grade 11	46%	45%	43%	44%
Grade 12	53%	52%	55%	49%

Percent of students who have ever used marijuana, past 30 days

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	-	1%	-	1%
Grade 7	-	2%	-	3%
Grade 8	-	5%	-	6%
Grade 9	14%	15%	7%	13%
Grade 10	30%	21%	23%	20%
Grade 11	29%	27%	16%	27%
Grade 12	43%	32%	26%	29%

Percent of students who ever misused a stimulant or prescription pain reliever

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	6%	9%	10%	8%
Grade 10	13%	12%	13%	10%
Grade 11	14%	15%	16%	13%
Grade 12	20%	18%	17%	14%

Percent of students who ever used cocaine

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	-	3%	-	3%
Grade 10	-	4%	6%	4%
Grade 11	6%	6%	7%	5%
Grade 12	6%	8%	6%	7%

Percent of students who ever used inhalants

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	6%	4%	-	5%
Grade 7	5%	5%	-	4%
Grade 8	8%	6%	-	6%
Grade 9	8%	7%	-	7%
Grade 10	6%	7%	-	6%
Grade 11	6%	6%	9%	7%
Grade 12	5%	7%	5%	5%

Percent of students who were offered, sold or given an illegal drug on school property, past 12 months

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	19%	16%	17%	15%
Grade 10	32%	19%	16%	19%
Grade 11	24%	20%	17%	20%
Grade 12	25%	18%	18%	18%

Attitudes and Perceptions about Alcohol, Cigarette, and Marijuana Use

Percent of students who think people their age risk harming themselves if they smoke a pack of cigarettes a day

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	74%	70%	70%	70%
Grade 7	66%	50%	72%	72%
Grade 8	70%	72%	87%	72%
Grade 9	64%	63%	65%	62%
Grade 10	56%	63%	63%	66%
Grade 11	64%	63%	66%	66%
Grade 12	66%	65%	58%	66%

Percent of students who think people their age risk harming themselves if they binge drink on weekends

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	57%	52%	41%	49%
Grade 7	51%	51%	56%	49%
Grade 8	46%	50%	49%	46%
Grade 9	39%	44%	55%	42%
Grade 10	37%	40%	39%	40%
Grade 11	38%	37%	36%	36%
Grade 12	34%	33%	40%	35%

Percent of students who think people their age risk harming themselves if they smoke marijuana regularly

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	82%	71%	75%	67%
Grade 7	74%	67%	68%	61%
Grade 8	57%	58%	50%	51%
Grade 9	43%	42%	37%	35%
Grade 10	36%	32%	30%	29%
Grade 11	28%	26%	29%	22%
Grade 12	18%	23%	25%	21%

Percent of students who think it would be easy to get cigarettes

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	13%	14%	18%	18%
Grade 7	28%	24%	27%	24%
Grade 8	43%	35%	21%	34%
Grade 9	64%	49%	42%	44%
Grade 10	75%	61%	51%	55%
Grade 11	77%	70%	71%	64%
Grade 12	84%	84%	83%	80%

Percent of students who think it would be easy to get alcohol

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	20%	24%	25%	24%
Grade 7	37%	36%	29%	33%
Grade 8	50%	49%	45%	46%
Grade 9	71%	63%	55%	60%
Grade 10	74%	71%	62%	68%
Grade 11	82%	76%	77%	74%
Grade 12	78%	78%	76%	75%

Percent of students who think it would be easy to get marijuana

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	7%	5%	-	6%
Grade 7	9%	12%	15%	12%
Grade 8	30%	23%	17%	22%
Grade 9	54%	47%	46%	46%
Grade 10	70%	61%	63%	60%
Grade 11	78%	70%	73%	69%
Grade 12	76%	74%	70%	74%

Sexual Behavior and Orientation

Percent of students who have ever had sexual intercourse

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	20%	21%	11%	18%
Grade 10	42%	36%	36%	33%
Grade 11	44%	51%	52%	49%
Grade 12	59%	63%	64%	62%

Percent of students who have ever been tested for HIV

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	9%	7%	-	7%
Grade 10	14%	10%	10%	8%
Grade 11	10%	13%	7%	12%
Grade 12	16%	19%	14%	14%

Percent of students who had sex at least once in the past 3 months (sexually active)

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	10%	14%	5%	12%
Grade 10	36%	26%	28%	24%
Grade 11	33%	40%	41%	38%
Grade 12	45%	51%	50%	49%

Percent of students who identify themselves as lesbian, gay, bisexual or unsure

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	-	8%	6%	13%
Grade 10	8%	9%	12%	12%
Grade 11	7%	9%	-	12%
Grade 12	20%	10%	14%	12%

Body Image

Percent of students who are overweight (85th to <95th BMI percentile)

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	19%	16%	10%	15%
Grade 10	14%	15%	22%	14%
Grade 11	25%	15%	15%	14%
Grade 12	15%	15%	14%	13%

Percent of students who are obese (=>95th BMI percentile)

	Hartford 2013	Vermont 2013	Hartford 2015	Hartford 2015
Grade 9	19%	13%	16%	12%
Grade 10	23%	13%	19%	13%
Grade 11	9%	12%	14%	12%
Grade 12	11%	12%	18%	12%

Youth Assets

Percent of students who report their grades are mostly As or Bs

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	82%	75%	80%	76%
Grade 10	73%	78%	77%	77%
Grade 11	84%	80%	76%	80%
Grade 12	85%	84%	83%	83%

Percent of students who agree that: in your community you feel like you matter to people

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	60%	59%	62%	60%
Grade 7	57%	54%	59%	56%
Grade 8	55%	51%	54%	51%
Grade 9	39%	49%	56%	49%
Grade 10	42%	48%	52%	48%
Grade 11	50%	50%	52%	50%
Grade 12	49%	53%	45%	54%

Percent of students who report that they will probably or definitely complete a post high school program

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 9	83%	77%	78%	75%
Grade 10	82%	82%	80%	80%
Grade 11	85%	84%	79%	83%
Grade 12	87%	86%	80%	84%

Percent of students who agree that teachers really care about them and give them lots of encouragement

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	79%	69%	71%	69%
Grade 7	68%	61%	63%	62%
Grade 8	71%	58%	80%	59%
Grade 9	55%	55%	66%	59%
Grade 10	60%	56%	73%	57%
Grade 11	66%	60%	68%	64%
Grade 12	61%	65%	68%	69%

Percent of students who agree that students help decide what goes on in school

	Hartford 2013	Vermont 2013	Hartford 2015	Vermont 2015
Grade 6	51%	45%	49%	45%
Grade 7	43%	43%	43%	44%
Grade 8	47%	40%	52%	39%
Grade 9	49%	50%	48%	50%
Grade 10	42%	47%	50%	46%
Grade 11	38%	46%	51%	46%
Grade 12	45%	47%	50%	49%



Extracurricular Activities 2016 – 2017

HHS Sports: Total number of athletes in each sport (duplicated count)

<u>Sport</u>	<u>Male participants</u>	<u>Female participants</u>
Baseball/Softball	27	26
Bowling	8	2
Basketball	34	24
Lacrosse	41	21
Soccer	49	38
Tennis	6	3
Cross Country	7	9
Field Hockey	---	40
Football	49	---
Hockey	22	21
Golf	15	1
Indoor Track	11	17
Track	18	22

HHS Clubs and Activities

<u>Activity</u>	<u>Total participants</u>
Anime Club	6
Art Club	8
Band, Concert	47
Band, Jazz	21
Concert Choir	46
Chamber Choir	15
Cooking Club	12
Creative Improvement Council	10
Debate and Speech Team	14
Festival Choirs	18
Math Team	18
Musical	53
Music Festival, Band	15
National Honor Society	24
One-Act Play	12
Prom Committee	18
Pizzazz	45
Rock Climbing	15
STEM club	9
Student Council	48
Winter Sport Club	15
Yearbook	12
Winter Sports Club	15
Yearbook	12



HMMS Extracurricular Activities

Clubs and Activities

Debate Club	10
Glee Club	13
Quest Group (Leadership)	15
TSA (Tech Student Assoc.)	16
Student Council	16
Yearbook	10
VSAC	15
Musical	72
Jazz Band	22

Athletics

Football	38
Field Hockey	19
Cross Country	7
Girls' Soccer	19
Boys' Soccer	19
Boys' Basketball	36
Girls' Basketball	21
Baseball	25
Softball	12
Track	25



Technology Report 2017-2018

The Hartford School District continues to make significant progress in addressing issues and meeting the goals of our 4-year technology plan. We are now a Google Suite for Education site, which affords us the use of a variety of Google programs at no additional charge. Many teachers and students use a wide array of Google tools, knowledgeably and seamlessly in their daily teaching, learning and communications. Our technology network is very stable; wireless access is ubiquitous and reliable, BYOD (Bring Your Own Device) is available to all students and staff, and guests have access to Wi-Fi through generated guest passes. Our schools now have a good number and variety of technological devices to increase student learning and students' capacities to demonstrate their learning. A replacement plan is in place that is guiding our purchasing and replacement decisions. The district has also hired a person to oversee our learning management system, to coordinate testing and to input and analyze data.

All of our schools are connected via fiber and all network operations are centrally located, making management of the entire network efficient and easily accessible for IT operations. The district has a backup location for off-site backups in case anything catastrophic happens at the core location. Our entire network is operated using a clustered server environment that consists of 2 physical servers and 7 virtual servers that reside on the two hosts. This provides redundancy for the network and eliminates a lot of hardware cost normally associated with maintaining servers. We continue to shift what operations we can to cloud based solutions to help reduce the total number of servers we need to maintain.

We continue to make additional purchases of portable devices for students and staff, these devices help in the implementation of all aspects of our district mission. Staff receive windows laptops and students primarily use Google Chromebooks. Using chromebooks for student work improves the skills students need and use on a daily basis. District-wide, we have achieved our goal of having one device for every two students in school and every year we continue to increase our total number of devices available to students. We are using a 3-year replacement plan for Chromebooks and 5-year replacement plan for the teachers' Windows PCs. Every year, on top of replacing devices we also try to add more devices to our total number.

The district has continued to improve the wireless performance. Recently we shifted from four wireless networks to two (one for staff and students and one for guests). This improves every access point's ability to broadcast a strong signal and also simplifies the end user's experience, since there is no guesswork in the selection of a Wi-Fi network.

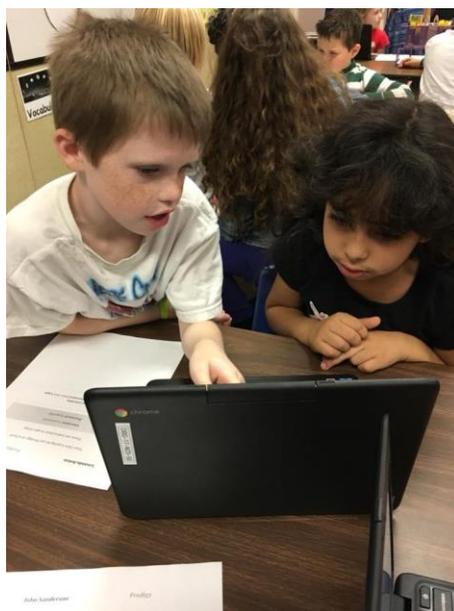
This past year we began to take precautions to improve the security of both the infrastructure network and the endpoints used by students and staff. ESET endpoint antivirus software is deployed to all school windows based endpoints. We are still enforcing complex password requirements on the active directory system and Google accounts have a required password length. This year we have started to work with the Department of Homeland Security (DHS) to assist us in creating practices to improve our network security at both the infrastructure level and the personnel level. DHS conducts an automatic weekly scan on our internet facing IP address to report any issues on our network. Proudly, thus far the weekly scans have come back clean with no findings. We use a high end dual layer firewall appliance through which all school internet traffic filters. This device contains two units providing redundancy in the case one crashes.

Infinite Campus, our student information system and database, has also been a focus of a lot of attention these past few years. Recently, we have had a few upgrades and updates that are quite exciting. We now have a student and parent “To Do List” in the portal that lists all overdue assignments and up to 7 days of future assignments. Also for teachers, there is a “Profile” tab that lists out these same assignments, all behavior events, in-progress grades and provides a graphic of attendance. These features will not only help parents, but help Counselors, Advisors and study hall teachers get a clear snapshot of a student. We have also enhanced security and student identification capacity as part of a district security initiative, by including pictures of all staff and students within Infinite Campus. One of the bigger projects we completed this year within Infinite Campus is the splitting of Hartford High School and HACTC into two separate schools within the database. This has allowed for the development of unique grading and data systems better suited for each school.

For Hartford High School, planning and work within Infinite Campus has progressed on the PBGR (Proficiency-Based Graduation Requirements.) Related to this, work has begun on creating Beta testing of a high school standards-based grading system. Care and due diligence is being used in an attempt to avoid the problems that other local high school have encountered in transitioning to a standards-based grading system.

Technology is an integral part of our district assessment program. Our local assessment, STAR, provides us with data that is regularly used to create intervention and enrichment groups within each school. In addition to the state mandated SBAC testing starting in March, grades 4, 7, and 10 will now be taking the state mandated Physical Education assessment using Fitnessgram software. The Data Administrator is in the beginning stages of implementing this new software and training staff to use the new assessment.

The district technology team is very happy with the progress our district has made in all technology areas throughout the district. We hope to continue to meet the needs in this area and expand the availability and the array of devices to our students and staff. This is no small task in today’s world, but we feel more than ever that we are prepared to do so.



Notices

The Hartford School District, in compliance with the Individuals with Disabilities Education Act (IDEA), is required to locate and identify all school-age children with disabilities and to provide them with an appropriate public education. If you are a parent of, or know of, a child (age 0-21) who you feel may have disabilities and is not receiving an appropriate public education, please contact the Director of Special Education.

The Hartford School District annually makes application for federal funds for special education programs under IDEA. The application and all related documents are available for public review and comment.

Parents have the right to review all education records of their children, as guaranteed under the Family Education Rights and Privacy Act. For further information, contact the Director of Special Education, 64 Hebard Street, White River Jct., VT 05001, or call 802-295-8605.

The Hartford School District, in compliance with Vermont's Act 117, has in place a comprehensive instructional support system for students requiring additional assistance. These comprehensive educational services are designed to result, to the maximum extent possible, in all students succeeding in the regular classroom.

Education Support Teams (EST), directed by the building principal in each school, recommend instructional strategies and resources necessary to accommodate the unique needs of students who are at risk of school failure. Parents who want more information about the EST in their child's school, or who wish to make a referral, should contact the school principal.

Applicants for admission and employment, students, parents, employees, sources of referral of applicants for admission and employment, members of the public, and all unions or professional organizations holding collective bargaining or professional agreements with the Hartford School District (HSD) are hereby notified that HSD does not discriminate on the basis of race, color, national origin, sex, age, handicap, or disability in admission or access to, or treatment or employment in, its programs and activities. Any person having inquiries concerning compliance with the regulations implementing Title VI, Title IX, section 504, or the Americans with Disabilities Act is directed to contact the Superintendent of Schools Office for a list of principals who have been designated to coordinate the District efforts in their respective buildings to comply with these nondiscrimination laws and regulations.



HARTFORD SCHOOL DISTRICT

**2019 FISCAL YEAR
(July 1,2018 - June 30,2019)**

**PROPOSED EXPENDITURE
and
REVENUE BUDGETS**

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FY2019 Hartford School District General Fund Expenditure Budget Object Summary

GENERAL FUND BUDGET		FY2017 ACTUAL	FY2018 ADOPTED	FY2019 PROPOSED	FY2019 INC/(DEC)	% of 2019 Budget
SCHOOL DISTRICT SALARIES	OBJECT	EXPENDED	BUDGET	BUDGET		
ADMINISTRATORS' SALARIES	111	1,354,910	1,526,170	1,571,604	45,434	5.3%
TEACHERS' SALARIES	112	10,440,027	10,605,805	11,053,583	447,778	37.4%
OT / PT RELATED SERVICE SALARIES	113	284,720	246,114	254,820	8,706	0.9%
SECRETARIES' SALARIES	114	406,343	410,622	424,259	13,637	1.4%
PARAS' SALARIES	115	1,500,707	1,461,068	1,495,703	34,635	5.1%
COACHES' SALARIES	116	194,116	232,586	232,586	0	0.8%
BUS DRIVERS' SALARIES	117	0	0	0	0	0.0%
FISCAL SERVICE SALARIES	118	222,166	215,087	216,232	1,145	0.7%
CUSTODIANS' SALARIES	119	519,461	565,500	594,935	29,435	2.0%
SUBSTITUTES' SALARIES	120	196,213	250,000	250,000	0	0.8%
DISTRICT OFFICERS' SALARIES	121	11,670	15,000	15,000	0	0.1%
TOTAL SCHOOL DISTRICT SALARIES		15,130,333	15,527,952	16,108,722	580,770	54.5%
SALARIES AS % OF BUDGET		54%	54%	55%		
INSURANCE / RETIREMENT BENEFITS						
HEALTH INSURANCE	210	3,359,742	3,416,192	3,206,169	(210,023)	10.8%
HEALTH INSURANCE (RETIREES)	210	76,071	156,002	156,001	(1)	0.5%
FEDERAL INS. CONTRIBUTION ACT (FICA)	220	1,105,521	1,203,953	1,246,827	42,874	4.2%
LIFE INSURANCE	230	47,242	14,493	14,538	45	0.0%
DISABILITY INSURANCE	230	0	40,290	41,669	1,379	0.1%
RETIREMENT	232-240	236,170	278,640	299,173	20,533	1.0%
WORKER COMPENSATION INSURANCE	250	99,024	111,271	115,941	4,670	0.4%
UNEMPLOYMENT INSURANCE	260	7,365	10,200	10,200	0	0.0%
EDUCATION REIMBURSEMENT	270	247,477	254,358	254,358	0	0.9%
DENTAL INSURANCE	280	234,164	239,942	248,666	8,724	0.8%
FLEX BENEFITS PLAN	290	3,103	4,500	4,500	0	0.0%
TOTAL BENEFITS COST		5,415,879	5,729,841	5,598,042	(131,799)	18.9%
BENEFITS AS % OF BUDGET		19%	20%	19%		
TOTAL OTHER EXPENSE						
CONTRACTED SERVICES	300	816,041	683,271	861,671	178,400	2.9%
PURCHASED TRANSPORTATION SERVICES	510	689,071	746,710	763,940	17,230	2.6%
TELEPHONE	530	105,818	119,287	113,100	(6,187)	0.4%
SOFTWARE & LICENSES	532	62,286	79,800	79,800	0	0.3%
POSTAGE	534	13,411	15,950	15,950	0	0.1%
ADVERTISING	540	12,373	20,000	20,000	0	0.1%
PRINTING & COPYING	550	50,415	53,100	53,100	0	0.2%
SPECIAL ED. / HACTC TUITION	560-569	2,581,517	2,316,110	2,358,906	42,796	8.0%
FOOD SERVICE CONTRACT	570	476,242	501,307	501,307	0	1.7%
PERSONNEL TRAVEL	580	39,814	44,406	43,906	(500)	0.1%
ALLOCATION OF GENERAL FUND EXPENSE	592	(657,230)	(545,334)	(510,896)	34,438	-1.7%
SPECIAL EDUCATION - EXCESS COST (HACTC)	594	43,334	70,000	70,000	0	0.2%
SUPPLIES	610	355,437	447,706	449,206	1,500	1.5%
BOOKS - PERIODICALS	640	64,160	102,785	102,785	0	0.3%
TESTING	660	32,622	43,572	44,072	500	0.1%
EQUIPMENT	730	451,373	410,971	271,527	(139,444)	0.9%
FURNITURE	737	23,689	30,000	30,000	0	0.1%
DUES & FEES	810	40,445	42,399	42,399	0	0.1%
TRANSFERS TO-Other Funds	890	96,186	15,647	15,647	0	0.1%
BUDGET REDUCTIONS		0	0	0	0	0.0%
TOTAL OTHER EXPENSE		5,297,004	5,197,687	5,326,420	128,733	18.0%
TOTAL OTHER AS % OF BUDGET		19%	18%	18%		
TOTAL BUILDING EXPENSE						
SEWER & WATER	411	36,487	53,600	41,400	(12,200)	0.1%
CONTRACT SERVICES - FACILITIES	420	372,422	516,479	510,979	(5,500)	1.7%
TRASH REMOVAL	421	41,272	52,000	46,000	(6,000)	0.2%
SNOW REMOVAL/SANDING	422	79,261	75,000	75,000	0	0.3%
SPECIFIC REPAIRS	430	190,456	273,767	283,845	10,078	1.0%
RENTAL / LEASE	440	40,740	34,000	34,000	0	0.1%
PROPERTY & LIABILITY INSURANCE	520	95,231	109,298	109,298	0	0.4%
ELECTRICAL ENERGY	622	194,403	224,500	204,000	(20,500)	0.7%
LP GAS	623	8,674	18,000	12,000	(6,000)	0.0%
HEATING FUEL OIL	624	136,056	266,150	264,950	(1,200)	0.9%
DIESEL/GAS	626	7,388	7,601	7,601	0	0.0%
INTEREST	830	235,770	261,223	312,517	51,294	1.1%
PRINCIPAL	910	617,300	535,850	615,850	80,000	2.1%
TOTAL BUILDING EXPENSE		2,055,460	2,427,468	2,517,440	89,972	8.6%
TOTAL BLD. EXP. AS % OF BUDGET		7%	8%	9%		
TOTAL GENERAL FUND BUDGET		27,898,676	28,882,948	29,550,624	667,676	100%

FY2019 Hartford School District General Fund Expenditure Budget Function Summary

FUNCTION TITLE BUDGET SUMMARY BY FUNCTION	FUNCTION NUMBER	FY2017 ACTUAL EXPENDED	FY2018 ADOPTED BUDGET	FY2019 PROPOSED BUDGET	FY 2019 INCREASE (DECREASE)
GENERAL EDUCATION	1100	\$ 11,370,723	\$ 11,693,319	\$ 11,864,007	\$ 170,688
SPECIAL EDUCATION	1200	\$ 5,315,272	\$ 5,012,357	\$ 5,174,817	\$ 162,460
ATHLETICS & ACTIVITIES	1400	\$ 633,719	\$ 753,388	\$ 766,424	\$ 13,036
GUIDANCE SERVICES	2120	\$ 1,093,197	\$ 1,105,803	\$ 1,136,754	\$ 30,951
HEALTH SERVICES	2130	\$ 398,537	\$ 465,462	\$ 492,822	\$ 27,360
PSYCHOLOGICAL SERVICES	2140	\$ 366,539	\$ 331,023	\$ 502,559	\$ 171,536
SPEECH SERVICES	2150	\$ 592,437	\$ 590,074	\$ 619,080	\$ 29,006
OCCUPATIONAL SERVICES	2160	\$ 187,489	\$ 174,334	\$ 175,767	\$ 1,433
PHYSICAL THERAPY SERVICES	2190	\$ 128,156	\$ 108,431	\$ 111,096	\$ 2,665
STAFF DEVELOPMENT	2210	\$ 247,310	\$ 306,944	\$ 321,519	\$ 14,575
MEDIA CENTER SERVICES	2220	\$ 304,586	\$ 380,746	\$ 386,191	\$ 5,445
TECHNOLOGY SERVICES	2221	\$ 517,656	\$ 540,630	\$ 540,584	\$ (46)
SCHOOL BOARD SERVICES	2310	\$ 96,449	\$ 98,359	\$ 116,811	\$ 18,452
SUPERINTENDENT SERVICES	2320	\$ 321,704	\$ 354,422	\$ 364,368	\$ 9,946
PRINCIPAL ADMIN. SERVICES	2410	\$ 1,324,556	\$ 1,367,725	\$ 1,393,494	\$ 25,769
SPECIAL ED. ADMIN. SERVICES	2420	\$ 175,370	\$ 298,899	\$ 298,925	\$ 26
FISCAL SERVICES	2520	\$ 473,033	\$ 511,353	\$ 506,209	\$ (5,144)
OPERATION OF FACILITIES	2600	\$ 2,220,633	\$ 2,662,042	\$ 2,509,036	\$ (153,006)
SAFETY & SECURITY	2670	\$ 12,248	\$ 40,000	\$ 40,000	\$ -
TRANSPORTATION OF STUDENTS	2700	\$ 689,071	\$ 757,010	\$ 774,240	\$ 17,230
FOOD SERVICE	3100	\$ 480,735	\$ 517,907	\$ 511,907	\$ (6,000)
DEBT SERVICE	5100	\$ 853,070	\$ 797,073	\$ 928,367	\$ 131,294
TRANSFERS to- Food Service - Federal Grants -	5200	\$ 96,186	\$ 15,647	\$ 15,647	\$ -
BUDGET REDUCTIONS					\$ -
TOTAL GENERAL FUND EXPENDITURE BUDGET		\$ 27,898,676	\$ 28,882,948	\$ 29,550,624	\$ 667,676

HARTFORD SCHOOL DISTRICT FY 2019 GENERAL FUND REVENUE BUDGET

REVENUES	FY 2017 ACTUAL REVENUE	FY 2018 APPROVED REVENUE	FY 2019 PROJECTED REVENUE	FY 2019 REVENUE Increases (Decreases)
Fund Balance to Offset Deficit / Reduce Tax		\$ 200,000	\$ 200,000	\$ -
<u>Tuition Revenues from Sending Districts</u>				
Tuition - PreK School Students	\$ 5,238			\$ -
Tuition - Middle School Students	\$ 132,000	\$ 81,000	\$ 86,000	\$ 5,000
Tuition - Vermont High School Students	\$ 830,751	\$ 1,134,000	\$ 1,548,000	\$ 414,000
Tuition -New Hampshire High School Students	\$ 181,500	\$ 129,600	\$ 103,200	\$ (26,400)
TOTAL TUITION from SENDING DISTRICTS	\$ 1,149,489	\$ 1,344,600	\$ 1,737,200	\$ 392,600
<u>Special Education Revenues from Sending Districts:</u>				
SPED Cost for Vermont Tuition Students - Middle School	\$ 20,838	\$ 13,000	\$ 13,000	\$ -
SPED Cost for Vermont Tuition Students - High School	\$ 77,386	\$ 60,000	\$ 60,000	\$ -
SPED Cost for New Hampshire Tuition Students - High School	\$ 8,791	\$ 13,500	\$ 13,000	\$ (500)
TOTAL SPED Services to Other Districts	\$ 107,015	\$ 86,500	\$ 86,000	\$ (500)
Sale of Transport Assets (Bus Contract) ** Last Year FY2019	\$ 89,040	\$ 89,040	\$ 89,040	\$ -
Bank Interest	\$ 4,418	\$ 300	\$ 4,000	\$ 3,700
Capital Reserve Funds and Impact Fees	\$ 28,911			
Food Service Sales	\$ 156,410	\$ 180,000	\$ 180,000	
Athletic Receipts	\$ 28,087	\$ 20,000	\$ 20,000	\$ -
Facility Rental- RRC & RAP	\$ 105,577	\$ 52,000	\$ 175,000	\$ 123,000
Facility Rental HACTC (Principal & Interest 2012 Bond)			\$ 120,000	\$ 120,000
Miscellaneous Local Revenue	\$ 15,518	\$ 15,000	\$ 15,000	\$ -
Erate Refund	\$ 54,774			\$ -
TOTAL Other Local Revenues	\$ 482,735	\$ 356,340	\$ 603,040	\$ 246,700
TOTAL LOCAL REVENUES	\$ 1,739,239	\$ 1,987,440	\$ 2,626,240	\$ 638,800
State Aid for Transportation	\$ 300,592	\$ 305,399	\$ 270,000	\$ (35,399)
Driver Education Reimbursement	\$ 5,784	\$ 6,000	\$ 5,000	\$ (1,000)
High School Completion	\$ 808	\$ 1,000	\$ 1,000	\$ -
Miscellaneous State	\$ -	\$ -	\$ -	\$ -
State Reimbursement Food Service	\$ 8,015	\$ 6,000	\$ 6,000	\$ -
Federal Reimbursement Food Service	\$ 265,769	\$ 314,000	\$ 314,000	\$ -
TOTAL Other State Revenues	\$ 580,968	\$ 632,399	\$ 596,000	\$ (36,399)
<u>Vermont Special Education Funding</u>				
Mainstream Block Grant	\$ 518,815	\$ 547,000	\$ 516,000	\$ (31,000)
SPED Expenditures Reimb (56%)	\$ 2,913,280	\$ 2,646,000	\$ 2,685,000	\$ 39,000
SPED Extraordinary Reimb (Over \$50,000)	\$ 148,150	\$ 196,000	\$ 146,000	\$ (50,000)
State EEE	\$ 109,173	\$ 112,000	\$ 114,000	\$ 2,000
State-Placed Reimb	\$ 6,892	\$ 25,000	\$ 6,000	\$ (19,000)
TOTAL Special Education Funding Reimbursement	\$ 3,696,310	\$ 3,526,000	\$ 3,467,000	\$ (59,000)
<u>STATE TAX REVENUES to the School District</u>				
On Behalf of the State from Homestead Ed Taxes	\$ 6,075,954	\$ 6,157,354	\$ 7,176,005	\$ 1,018,651
On Behalf of the State from Non-Residential Ed. Taxes	\$ 11,422,331	\$ 11,964,134	\$ 12,937,000	\$ 972,866
Vermont Ed Fund Spending Grant (3114) given to the Technical Center passed through the General Fund	\$ (447,380)	\$ (436,704)	\$ (434,347)	\$ (2,357)
Vermont Ed Fund Spending Grant (VSA Title 16 -section 4011) from St. Treasury- Less Tech Ed \$ (VSA Title 16 -section 1561 (b))	\$ (4,021,581)	\$ (4,178,917)	\$ (2,314,032)	\$ (1,864,885)
TOTAL STATE EDUCATIONAL TAX REVENUES	\$ 21,967,246	\$ 22,737,109	\$ 22,861,384	\$ 124,275
TOTAL GENERAL FUND REVENUE	\$ 27,983,763	\$ 28,882,948	\$ 29,550,624	\$ 667,676

FY2019 Proposed State Education Tax

Line	Discription	FY17	FY18	FY19	FY 19 increase / decrease	Formula
2	Total Expenditure Budget All Funds	35,847,564	37,560,476	38,157,440	596,964	Increase / Decrease for All Fund Expenditures
3	All Revenues (without state ed tax)	13,880,318	14,823,367	15,296,056	472,689	All Revenue Except (<u>Educational Spending - State Educational Tax</u>)
4	Education Spending (covered by state educational tax)	21,967,246	22,737,109	22,861,384	124,275	=Line 2 - Line 3
5	Equalized Pupils	1,456.31	1,433.76	1,415.40	(18)	Vt State Census Data (DEC15th) *Does Not include Non Residents
6	Ed Spending per Equalized Pupil	15,084.18	15,873.00	16,151.89	279	=Line 4 / Line 5
9	Statewide Base Homestead Tax Rate	\$1.00	\$1.00	\$1.00	0.00	VT Dept of Taxes - Homestead <u>Educational Property Tax Rate</u>
11	Common Level of Appraisal	102.40%	98.88%	96.55%	96.55%	CLA= Education Grand List / <u>Equalized Education Grand List</u>
12	Portion of Actual Equalized Homestead Tax Rate Assessed by the Town	1.5185	1.5800	1.6998	0.120	=Ed Spending per Student (Line E6) / \$9,842 (Homestead Property Yield) / E11(CLA)
13	Homestead Educational Grand List /(\$100)	5,701,231	5,444,072	5,646,379	202,307	Town of Hartford - (new grand list set in April -May)
14	Homestead Educational Tax Liability	8,657,319	8,601,634	9,597,715	996,081	=Line 12 * Line 13
15	Homestead Educational Tax Credit	2,976,669	2,430,395	2,405,528	(24,867)	Title 32 6066a (Property Tax Adjustment)
16	Homestead Educational Taxes Raised	6,089,657	6,171,239	7,192,187	1,020,948	=Line 14-Line 15
17	Homestead Educational Taxes Retained by Town	13,704	13,885	16,182	2,297	Town of Hartford(Line 16 * .00225)
18	Homestead Educational Taxes Available	6,075,954	6,157,354	7,176,005	1,018,651	=Line 16-Line 17
19	Non Residential Tax Rate /(\$100)	1.4990	1.5524	1.6872	0.135	\$1.629 / Line 11 (CLA)
20	Non Residential Educational Grand List /(\$100)	7,637,151	7,724,243	7,685,025	(39,218)	Town of Hartford - (new grand list set in April -May)
22	Non Residential Educational Taxes Raised	11,448,089	11,991,114	12,966,174	975,060	=Line 19*Line 21
23	Non Residential Educational Taxes Retained by Town	25,758	26,980	29,174	2,194	Town of Hartford Non Residential Taxes Raised * .00225
24	Non Residential Educational Taxes Available	11,422,331	11,964,134	12,937,000	972,866	=Line 22-Line 23
*	Funds Paid to the School district From the Educational Fund	4,322,173	4,454,431	2,748,379	(1,706,052)	=Line 4-(Line 18+Line 24)
*	Education Grant : (Less) 87% of the Base Amount of Education/ Student redirected to the Technical Center Actual Ed Grant \$ Paid to the	447,380	436,704	434,347	(2,357)	=Base Ed \$9,847*87%=\$8,567 X 50.7 Hartford students = \$434347 (Title 16 VSA 1561 B)
*	School district From the Educational Fund	3,871,315	4,178,917	2,314,032	(1,864,885)	* State of Vermont Ed Fund (-) * Technical Center Ed Fund Grant
25	Property Taxes Based on Homestead Value	100,000	100,000	100,000		
26	Property Taxes	1,519	1,580	1,700		=Line 12*(Line25/100)
27	Increase in Property Taxes	0	61	120		=Line 26 (FY18) - Line 26 FY17
28	% Increase in Tax Rate	0.0%	4.0%	7.6%		=Line 27 / Line 26 FY17
30	Property Taxes Based on Homestead Income	50,000	50,000	50,000		
31	Income Sensitivity %	3.05%	2.67%	2.72%		VT Income Sensitivity % =(line 5 Ed Spending)/11,862*.02
32	Property Taxes	1,525	1,335	1,360		=Line 30* Line 31
33	Increase in Property Taxes	0	(190)	25		=Line 32 FY16 - Line 32 FY15
34	% Increase in Tax Rate	0.0%	-12.5%	1.9%		=Line 33 FY 16/ Line 32 FY15

District:	Hartford				Property dollar equivalent yield	9,842	Homestead tax rate per \$9,842 of spending per equalized pupil	1.00
County:	Windsor					11,862	Income dollar equivalent yield per 2.0% of household income	
Expenditures		FY2016	FY2017	FY2018	FY2019			
	Budget (local budget, including special programs, full technical center expenditures, and any Act 144 expenditures)	\$27,427,767	\$35,847,564	\$37,560,476	\$38,157,440			1.
plus	Sum of separately warned articles passed at town meeting	-	-	-	-			2.
minus	Act 144 Expenditures, to be excluded from Education Spending (Manchester & West Windsor only)	-	-	-	-			3.
	Locally adopted or warned budget	\$27,427,767	\$35,847,564	\$37,560,476	\$38,157,440			4.
plus	Obligation to a Regional Technical Center School District if any	-	-	-	-			5.
plus	Prior year deficit repayment of deficit	-	-	-	-			6.
	Total Budget	\$27,427,767	\$35,847,564	\$37,560,476	\$38,157,440			7.
	S.U. assessment (included in local budget) - informational data	-	-	-	-			8.
	Prior year deficit reduction (included in expenditure budget) - informational data	-	-	-	-			9.
Revenues								
	Offsetting revenues (categorical grants, donations, tuitions, surplus, etc., including local Act 144 tax revenues)	\$4,948,732	\$13,880,318	\$14,823,367	\$15,296,056			10.
plus	Capital debt aid for eligible projects pre-existing Act 60	-	-	-	-			11.
minus	All Act 144 revenues, including local Act 144 tax revenues (Manchester & West Windsor only)	-	-	-	-			12.
	Offsetting revenues	\$4,948,732	\$13,880,318	\$14,823,367	\$15,296,056			13.
	Education Spending	\$22,479,035	\$21,967,246	\$22,737,109	\$22,861,384			14.
	Equalized Pupils	1,510.39	1,456.31	1,432.45	1,415.40			15.
	Education Spending per Equalized Pupil	\$14,882.93	\$15,084.18	\$15,872.88	\$16,151.89			16.
minus	Less ALL net eligible construction costs (or P&I) per equalized pupil	\$265.43	\$699.71	\$653.57				17.
minus	Less share of SpEd costs in excess of \$50,000 for an individual (per eqpup)	\$3.58	\$1.84	\$3.98				18.
minus	Less amount of deficit if deficit is SOLELY attributable to tuitions paid to public schools for grades the district does not operate for new students who moved to the district after the budget was passed (per eqpup)	-	-	-				19.
minus	Less SpEd costs if excess is solely attributable to new SpEd spending if district has 20 or fewer equalized pupils (per eqpup)	-	-	-				20.
minus	Estimated costs of new students after census period (per eqpup)	-	-	-				21.
minus	Total tuitions if tuitioning ALL K-12 unless electorate has approved tuitions greater than average announced tuition (per eqpup)	-	-	-				22.
minus	Less planning costs for merger of small schools (per eqpup)	-	-	-				23.
minus	Teacher retirement assessment for new members of Vermont State Teachers' Retirement System on or after July 1, 2015 (per eqpup)	-	-	-				24.
	Excess spending threshold	threshold = \$17,103	Allowable growth	threshold = \$17,386	threshold = \$17,816			25.
plus	Excess Spending per Equalized Pupil over threshold (if any)	\$17,103.00	\$15,134.29	\$17,386.00	\$17,816.00			26.
	Per pupil figure used for calculating District Equalized Tax Rate	\$14,883	\$15,084	\$15,873	\$16,151.89			27.
	District spending adjustment (minimum of 100%)	157.341% based on \$9,285	155.491% based on \$9,701	156.229% based on yield \$10,160	164.112% based on yield \$9,842			28.
Prorating the local tax rate								
	Anticipated district equalized homestead tax rate (to be prorated by line 30) [\$16,151.89 ÷ (\$9,842.00 / \$1,000)]	\$1.5577 based on \$0.99	\$1.5549 based on \$1.00	\$1.5623 based on \$1.00	\$1.6411 based on \$1.00			29.
	Percent of Hartford equalized pupils not in a union school district	100.00%	100.00%	100.00%	100.00%			30.
	Portion of district eq homestead rate to be assessed by town (100.00% x \$1.64)	\$1.5577	\$1.5549	\$1.5623	\$1.6411			31.
	Common Level of Appraisal (CLA)	103.42%	102.40%	98.88%	96.55%			32.
	Portion of actual district homestead rate to be assessed by town (\$1.6411 / 96.55%)	\$1.5062 based on \$0.99	\$1.5185 based on \$1.00	\$1.5800 based on \$1.00	\$1.6997 based on \$1.00			33.
	Anticipated income cap percent (to be prorated by line 30) [(16,151.89 ÷ 11,862) x 2.00%]	2.83% based on 1.80%	2.78% based on 2.00%	2.65% based on 2.00%	2.72% based on 2.00%			34.
	Portion of district income cap percent applied by State (100.00% x 2.72%)	2.83% based on 1.80%	2.78% based on 2.00%	2.65% based on 2.00%	2.72% based on 2.00%			35.
		-	-	-	-			36.
		-	-	-	-			37.

If the district belongs to a union school district, this is only a **PARTIAL** homestead tax rate. The tax rate shown represents the estimated portion of the final homestead tax rate due to spending for students who do not belong to a union school district. The same holds true for the income cap percentage.

- Following current statute, the Tax Commissioner recommended a property yield of \$9,842 for every \$1.00 of homestead tax per \$100 of equalized property value. The Tax Commissioner also recommended an income yield of \$11,862 for a base income percent of 2.0% and a non-residential tax rate of \$1.629. **New and updated data will likely change the proposed property and income yields and perhaps the non-residential rate.**
- Final figures will be set by the Legislature during the legislative session and approved by the Governor.
- The base income percentage cap is 2.0%.

FY 2018 Hartford School District Student Population

School / Grade Full Time Students	Community PRE K 1/2 time	Pre-K 1/2 time Not(FTE)	Kinder garten	1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	Adult	Total	
Hartford Area Career & Technical Center (2 students = 1 FTE)												1	15	84	59		159	
Hartford High School	↓	↓										134.5	120	69.0	87.5	3.0	414	
Hartford Memorial Middle									99	103	102						304	
Ottauquechee Elementary			19	27	33	28	27	35	39								208	
White River Elementary			24	30	26	28	33	34	31								206	
Dothan Brook Elementary			30	36	37	39	34	39	31								246	
Community PreSchools / Out of District Placements	62			1			1	1					2		4		71	
Total Hartford District Students	62	73	94	96	95	95	109	101	99	103	102	136	137	153	151	3	1,608	
Tuition Students at Hartford (Included in School Students Above)			HACTC TUITION STUDENTS							MIDDLE & HIGH SCHOOL TUITION STUDENTS								
Sending School Districts			9th	10th	11th	12th	Adult	Total	7th	8th	9th	10th	11th	12th	Adult	Total		
Cornish, NH				1.0	2.0	1.0	4.0				2.0	2.0	2.0	5.0		11		
Hanover-Lyme, Etna, Norwich				1.5	3.0	2.5	7.0			1.0				1.0		2		
Lebanon - Grantham, NH Rivendell, Orrford, Fairlee				2.5	11.5	7.0	21.0									0		
Piermont, NH					2.0	0.5	2.5									0		
Plainfield, NH				0.5	2.5	1.0	4.0									0		
Keasarge, NH - Springfield Mascoma					0.5		0.5									0		
Enfield, Cannan, Grafton, Orange, Dorchester Windsor Central				2.0	10.0	9.5	21.5									0		
Barnard, Killinton, Bridgewater, Pomfret, Woodstock				1.5	11.0	4.5	17.0									0		
Windsor Southwest- Randolph					0.5	0.5	1.0									0		
Two Rivers- Plymouth Orange East					0.5	1.0	1.5									0		
Thetford, Bradford, Corinth, Newbury, Topsham White River Valley					1.0	1.5	2.5				2.0		1.0	1.0		4		
Sharon, Tunbridge, Strafford, Royalton, Chelsea &					4.0	5.0	9.0		3.0	5.0	2.0	3.0	9.0	6.0	1.0	29.0		
Windsor Southeast- Hartland Windsor Southeast- Windsor, Weathersfield, West Windsor, (Hartland HACTC)							0.0				26.0	9.0	8.0	13.0		56.0		
Total Tuition Students			0	12	63	42	0	117		4	5	34	14	20	26	1	104	
Special Education Students / Grade		IEP	Pre-K (EEE)	Kinder garten	1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	Adult	Total
Community / Private Place (Home 5)			18		1		1		2	3	2	2						29
Dothan Brook Elementary			3	7	12	7	13	11	7									60
White River Elementary			1	6	5	6	11	11	12									52
Ottauquechee Elementary				5	5	7	5	9	9									40
Hartford Memorial Middle										26	25	25						76
Hartford High School												21	17	21	13		72	
Special ED Total by Grade			22	18	23	20	30	31	30	29	27	27	21	17	21	13		329
Regional Alternative Collaborative					1	2	3	6	2	4	1	2	1	4	1	1		28
Regional Resource Collaborative													5	5	8	7.0	3.0	28
Autism Regional Collaborative								1	1		2	1	2	3	2	3		15
Project Search Collaborative																10		10
Collaborative Total by Grade					1	2	3	7	3	4	3	3	8	12	11	21	3	81

Proposed General Fund by OBJECT by FUNCTION

OBJECT TITLE	OBJECT #	GENERAL 1100	SPECIAL Ed 1200	ACTIVITES ATHLETICS 1400	SCHOOL COUNSELOR 2120	NURSE SERVICES 2130	PSYCHOLOGICAL SERVICES 2140	SPEECH SERVICES 2150	OCCUPATIONAL THERAPY SERVICES 2160	PHYSICAL THERAPY SERVICES 2190	STAFF TRAINING 2210	LIBRARY - MEDIA SERVICES 2220
ADMINISTRATORS' SALARIES	111	\$ -	\$ -	\$ 60,550	\$ 98,403	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TEACHERS' SALARIES	112	\$ 7,185,471	\$ 1,853,047	\$ 69,893	\$ 644,375	\$ 305,834	\$ 118,620	\$ 452,510	\$ -	\$ -	\$ 79,053	\$ 234,667
OT / PT RELATED SERVICE	113	\$ 1,434	\$ (1,434)	\$ 43,852	\$ -	\$ -	\$ -	\$ -	\$ 124,138	\$ 86,830	\$ -	\$ -
ADMINISTRATIVE ASSIST. SALAR	114	\$ -	\$ 31,577	\$ 18,155	\$ 62,218	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PARA SALARIES	115	\$ 389,184	\$ 968,717	\$ -	\$ -	\$ 26,565	\$ -	\$ 26,231	\$ -	\$ -	\$ -	\$ 23,459
COACHES' SALARIES	116	\$ -	\$ -	\$ 232,586	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
BUS DRIVERS' SALARIES	117	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FISCAL SERVICE' SALARIES	118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CUSTODIANS' SALARIES	119	\$ -	\$ -	\$ 28,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUBSTITUTES' SALARIES	120	\$ 210,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DISTRICT OFFICERS' SALARIES	121	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL SALARIES		\$ 7,786,089	\$ 2,891,907	\$ 453,236	\$ 804,996	\$ 332,399	\$ 118,620	\$ 478,741	\$ 124,138	\$ 86,830	\$ 79,053	\$ 258,126
HEALTH INSURANCE	210	\$ 1,699,346	\$ 580,490	\$ 42,791	\$ 143,050	\$ 108,391	\$ 3,993	\$ 76,090	\$ 31,464	\$ 11,478	\$ -	\$ 48,129
FICA	220	\$ 609,642	\$ 217,402	\$ 34,295	\$ 61,582	\$ 25,426	\$ 9,073	\$ 36,624	\$ 9,497	\$ 6,642	\$ 6,054	\$ 19,747
LIFE INSURANCE	230	\$ 5,363	\$ 2,374	\$ 166	\$ 679	\$ 215	\$ 72	\$ 324	\$ 122	\$ 95	\$ -	\$ 198
DISABILITY INSURANCE	231	\$ 23,024	\$ 6,891	\$ 291	\$ 1,932	\$ 770	\$ 285	\$ 1,148	\$ 156	\$ 106	\$ -	\$ 619
RETIREMENT	232-241	\$ 126,000	\$ 18,000	\$ 1,771	\$ 16,718	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WORKER COMPENSATION INS.	250	\$ 35,920	\$ 14,710	\$ 3,750	\$ 3,678	\$ 1,521	\$ 521	\$ 2,165	\$ 546	\$ 382	\$ 286	\$ 1,188
UNEMPLOYMENT INSURANCE	260	\$ 10,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EMPLOYEE DEVELOPMENT	270	\$ -	\$ -	\$ 500	\$ 4,672	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,000	\$ -
DENTAL INSURANCE	280	\$ 128,829	\$ 39,793	\$ 2,596	\$ 12,148	\$ 6,362	\$ 1,395	\$ 7,888	\$ 2,744	\$ 813	\$ -	\$ 6,144
FIXIBLE BENEFIT EXPENSE	290	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL BENEFITS		\$ 2,642,824	\$ 879,660	\$ 86,160	\$ 244,459	\$ 142,685	\$ 15,339	\$ 124,239	\$ 44,529	\$ 19,516	\$ 226,340	\$ 76,025
CONTRACTED SERVICE	330	\$ 27,064	\$ -	\$ 64,000	\$ 93,007	\$ 18,000	\$ 365,500	\$ 3,000	\$ -	\$ -	\$ 15,600	\$ -
SEWER & WATER	411	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CONTRACTED FACILITY SERVICE	420	\$ -	\$ -	\$ 44,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRASH REMOVAL	421	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SNOW PLOWING/SANDING	422	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REPAIRS	430	\$ -	\$ -	\$ -	\$ -	\$ 975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,130
RENT	440	\$ -	\$ -	\$ 34,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CONTRACT TRANSP STUDENTS	510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PROPERTY & LIABILITY INS.	520	\$ -	\$ -	\$ 4,508	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TELEPHONE	530	\$ -	\$ -	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES / SOFTWARE	532	\$ -	\$ -	\$ -	\$ -	\$ 1,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,900
POSTAGE	534	\$ -	\$ -	\$ -	\$ 1,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ADVERTISING	540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PRINTING & COPYING	550	\$ 33,000	\$ -	\$ -	\$ 1,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,405
TUITION	561-568	\$ 1,052,406	\$ 1,306,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FOOD SERVICE OPERATIONS	570	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRAVEL	580	\$ 8,356	\$ 6,000	\$ 400	\$ 1,600	\$ 2,200	\$ 100	\$ 5,600	\$ 2,500	\$ 1,250	\$ 2,000	\$ -
ALLOCATION of COST	592	\$ -	\$ -	\$ -	\$ (21,363)	\$ (13,544)	\$ -	\$ -	\$ -	\$ -	\$ (19,974)	\$ (11,572)
SPECIAL ED (HACTC) COST	594	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES, GENERAL	610	\$ 138,224	\$ 10,250	\$ 70,119	\$ 8,690	\$ 6,400	\$ 3,000	\$ 2,700	\$ 3,300	\$ 1,500	\$ 8,000	\$ 4,360
ELECTRICAL ENERGY	622	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LP GAS	623	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
HEATING FUEL OIL	624	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DIESEL / GAS	626	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PRINT MEDIA	640	\$ 62,746	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 36,039
TESTING	660	\$ 30,597	\$ 3,000	\$ -	\$ 475	\$ -	\$ -	\$ 2,500	\$ -	\$ -	\$ 7,500	\$ -
EQUIPMENT	730	\$ 50,497	\$ 6,000	\$ -	\$ 1,325	\$ 1,207	\$ -	\$ 750	\$ 1,300	\$ 2,000	\$ -	\$ 3,398
FURNITURE	737	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DUES & FEES	810	\$ 2,204	\$ 500	\$ 8,000	\$ 640	\$ 600	\$ -	\$ 1,550	\$ -	\$ -	\$ -	\$ 380
DEBT SERVICE: INTEREST	830	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFERS TO OTHER FUNDS	890	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DEBT SERVICE: PRINCIPAL	910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
BUDGET REDUCTIONS	890	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL OTHER		\$ 1,435,094	\$ 1,403,250	\$ 227,028	\$ 87,299	\$ 17,738	\$ 368,600	\$ 16,100	\$ 7,100	\$ 4,750	\$ 16,126	\$ 52,040
GENERAL FUND TOTAL		\$ 11,864,007	\$ 5,174,817	\$ 766,424	\$ 1,136,754	\$ 492,822	\$ 502,559	\$ 619,080	\$ 175,767	\$ 111,096	\$ 321,519	\$ 386,191

Proposed General Fund by OBJECT by FUNCTION

TECH SERVICES 2221	SCHOOL BOARD SERVICES 2310	SUPER INTENDENT SERVICE 2320	PRINCIPALS ADMIN SERVICE 2400	SPECIAL ED ADMIN SERVICES 2420	FISCAL SERVICES 2520	FACILITY OPERATIONS SERVICES 2620	SAFETY & SECURITY SERVICES 2670	TRANSPORT SERVICE 2700	FOOD SERVICE 3100	DEBT SERVICE 5100	TRANSFERS 5200	GENERAL FUND TOTALS
\$ 70,040	\$ -	\$ 273,737	\$ 685,233	\$ 199,385	\$ 109,896	\$ 74,360						\$1,571,604
\$ 110,113	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -				\$11,053,583
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -				\$254,820
\$ -	\$ -	\$ 53,180	\$ 215,831	\$ 43,298	\$ -	\$ -		\$ -				\$424,259
\$ 61,547	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -				\$1,495,703
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -				\$232,586
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -				\$0
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 216,232	\$ -						\$216,232
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 566,735						\$594,935
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -				\$250,000
\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -				\$15,000
\$241,700	\$15,000	\$326,917	\$901,064	\$242,683	\$326,128	\$641,095	\$0	\$0	\$0	\$0	\$0	\$16,108,722
\$ 41,922	\$ 1,000	\$ 29,600	\$ 203,322	\$ 51,838	\$ 88,738	\$ 200,528		\$ -				\$3,362,170
\$ 23,197	\$ 1,146	\$ 25,009	\$ 68,933	\$ 18,565	\$ 24,950	\$ 49,043		\$ -				\$1,246,827
\$ 328	\$ -	\$ 825	\$ 2,149	\$ 610	\$ 497	\$ 521		\$ -				\$14,538
\$ 728	\$ -	\$ 785	\$ 2,161	\$ 583	\$ 783	\$ 1,407		\$ -				\$41,669
\$ 14,088	\$ -	\$ 17,027	\$ 39,724	\$ 9,953	\$ 19,084	\$ 36,808		\$ -				\$299,173
\$ 4,860	\$ 66	\$ 1,438	\$ 4,441	\$ 1,163	\$ 1,517	\$ 37,789		\$ -				\$115,941
		\$ -	\$ -	\$ -		\$ -						\$10,200
		\$ 4,600	\$ 21,514	\$ 3,072		\$ -						\$254,358
\$ 3,596	\$ -	\$ 1,959	\$ 13,220	\$ 3,613	\$ 6,728	\$ 10,838		\$ -				\$248,666
												\$4,500
\$88,719	\$ 2,212	\$ 81,243	\$ 355,464	\$ 89,397	\$ 142,297	\$ 336,934	\$ -	\$0	\$0	\$0	\$0	\$5,598,042
\$ 95,000	\$ 82,000	\$ -	\$ 2,500	\$ -	\$ 76,000		\$ 10,000	\$ 10,000				\$861,671
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,400		\$ -				\$41,400
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 466,479	\$ -	\$ -				\$510,979
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,000		\$ -				\$46,000
						\$ 75,000		\$ -				\$75,000
\$ -	\$ -	\$ -	\$ 2,040	\$ -	\$ -	\$ 278,700		\$ -				\$283,845
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -				\$34,000
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$763,940				\$763,940
\$ 5,040	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ 77,750		\$ -				\$109,298
\$ 2,000	\$ -	\$ 2,300	\$ 100,000	\$ 3,000	\$ 3,000	\$ 1,000		\$ 300				\$113,100
\$ 58,000	\$ -	\$ -			\$ 15,000	\$ -		\$ -				\$79,800
\$ -		\$ -	\$ 9,650	\$ 900	\$ 4,200	\$ -						\$15,950
\$ -	\$ -		\$ -	\$ -	\$ 20,000	\$ -		\$ -				\$20,000
\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 2,970			\$ -				\$53,100
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -				\$2,358,906
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 501,307			\$501,307
\$ 1,650	\$ 500	\$ 4,400	\$ 2,200	\$ 2,000	\$ 3,000	\$ 150		\$ -				\$43,906
\$ (92,525)	\$ (13,601)	\$ (62,992)	\$ (13,849)	\$ (45,555)	\$ (101,099)	\$ (114,822)		\$ -				(\$510,896)
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -				\$70,000
\$ 11,000	\$ 2,500	\$ 5,000	\$ 20,050	\$ 2,000	\$ 12,213	\$ 138,900		\$ -	\$ 1,000			\$449,206
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 204,000		\$ -				\$204,000
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000		\$ -	\$ 4,000			\$12,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 264,950		\$ -				\$264,950
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000		\$ -	\$ 600			\$7,601
\$ -		\$ -	\$ -	\$ -				\$ -				\$102,785
												\$44,072
\$130,000	\$ -	\$ -	\$ 2,800	\$ 750	\$ 500	\$ 36,000	\$ 30,000	\$ -	\$ 5,000			\$271,527
\$ -	\$ -		\$ -	\$ -	\$ -	\$ -						\$30,000
\$ -	\$ 6,200	\$ 7,500	\$ 11,575	\$ 750	\$ 2,000	\$ 500		\$ -				\$42,399
\$ -	\$ -		\$ -	\$ -	\$ -	\$ -		\$ -		\$ 312,517	\$ -	\$312,517
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					\$ 15,647	\$15,647
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			\$ 615,850			\$615,850
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -				\$0
\$ 210,165	\$ 99,599	\$ (43,792)	\$ 136,966	\$ (33,155)	\$ 37,784	\$ 1,531,007	\$ 40,000	\$774,240	\$ 511,907	\$ 928,367	\$ 15,647	\$7,843,860
\$540,584	\$116,811	\$364,368	\$1,393,494	\$298,925	\$506,209	\$2,509,036	\$40,000	\$774,240	\$511,907	\$928,367	\$15,647	\$29,550,624

FY 2019 BUDGET by SCHOOL by (Object)

		PRE SCHOOL (added in DBS, WRS & OQS)	DOTHAN BROOK	WHITE RIVER	OTTAU QUECHEE	HARTFORD MEMORIAL MIDDLE SCHOOL	HARTFORD HIGH SCHOOL	HARTFORD DISTRICT EXPENSE	TOTAL SCHOOL PROPOSED EXPENSE
SCHOOL DISTRICT SALARIES									
ADMINISTRATORS' SALARIES	111	0	108,848	111,068	104,307	207,368	312,595	727,418	1,571,604
TEACHERS' SALARIES	112	542,032	1,625,487	1,620,819	1,452,826	2,290,543	3,285,978	777,930	11,053,583
OT / PT RELATED SERVICE	113	0	54,044	69,750	43,734	36,211	51,081	0	254,820
SECRETARIES' SALARIES	114	0	44,582	45,829	44,022	77,855	115,493	96,478	424,259
PARAS' SALARIES	115	111,863	369,098	356,859	272,861	223,283	166,532	107,070	1,495,703
COACHES' SALARIES	116	0	0	0	0	55,092	177,494	0	232,586
BUS DRIVERS'SALARIES	117	0	0	0	0	0	0	0	0
FISCAL SERVICES	118	0	0	0	0	0	37,201	179,031	216,232
CUSTODIANS' SALARIES	119	0	39,678	31,281	49,566	38,265	180,154	255,991	594,935
SUBSTITUTES' SALARIES	120	0	0	0	0	0	0	250,000	250,000
DISTRICT OFFICERS' SALARIES	121	0	0	0	0	0	0	15,000	15,000
TOTAL SCHOOL DISTRICT SALARIES		653,895	2,241,737	2,235,606	1,967,316	2,928,617	4,326,528	2,408,918	16,108,722
TOTAL SALARIES AS % OF BUDGET		60%	67%	65%	67%	68%	52%	34%	55%
INSURANCE / RETIREMENT BENEFITS									
HEALTH INSURANCE	210	99,663	528,568	476,757	460,428	501,898	900,283	494,236	3,362,170
FICA DISTRICT	220	50,022	171,491	171,019	150,498	223,429	336,246	194,144	1,246,827
LIFE INSURANCE	230	522	2,085	2,007	1,772	2,354	3,431	2,889	14,538
DISABILITY INSURANCE	231	1,567	5,331	5,277	4,672	6,779	9,619	9,991	41,669
RETIREMENT (STATE)	232-240	0	18,720	16,398	21,265	27,945	61,735	153,110	299,173
WORKER COMPENSATION INSURA	250	3,121	13,225	12,657	12,412	16,107	31,185	30,355	115,941
UNEMPLOYMENT INSURANCE	260	0	0	0	0	0	0	10,200	10,200
EDUCATION REIMBURSEMENT	270	0	4,608	3,072	3,072	4,618	11,316	227,672	254,358
DENTAL INSURANCE	280	10,078	37,817	32,311	32,673	46,758	66,868	32,239	248,666
FLEX BENEFITS PLAN	290	0	0	0	0	0	0	4,500	4,500
TOTAL BENEFITS COST		164,973	781,845	719,498	686,792	829,888	1,420,683	1,159,336	5,598,042
BENEFITS AS % OF BUDGET		15%	24%	21%	23%	19%	17%	16%	19%
TOTAL OTHER EXPENSE									
CONTRACTED SERVICES	310-390	8,500	7,100	3,200	0	22,507	129,957	698,907	861,671
TRANSPORTATION OF STUDENTS	510	0	0	0	0	0	0	763,940	763,940
TELEPHONE	530	0	16,000	14,000	15,000	10,000	46,500	11,600	113,100
SOFTWARE LICENSES	532	0	920	920	920	920	15,220	60,900	79,800

FY 2019 BUDGET by SCHOOL by (Object)

POSTAGE	534	0	1,200	575	1,000	3,875	4,200	5,100	15,950
ADVERTISING	540	0	0	0	0	0	0	20,000	20,000
PRINTING & COPYING	550	0	7,010	6,010	6,010	11,400	16,700	5,970	53,100
SPECIAL ED. TUITION / ALTERNATI	560	245,525	0	0	0	0	807,381	1,551,525	2,358,906
FOOD SERVICE OPERATIONS	570							501,307	501,307
PERSONNEL TRAVEL	580	9,500	350	0	850	1,300	4,556	36,850	43,906
ALLOCATION of GENERAL FUND EX	592	0	0	0	0	0	0	-510,896	-510,896
SPECIAL ED.(HACTC) ALLOCATED	594	0	0	0	0	0	70,000	0	70,000
SUPPLIES	610	3,250	41,625	36,650	44,255	61,961	181,952	82,763	449,206
BOOKS - PERIODICALS	640	0	12,700	18,085	9,803	27,055	31,142	4,000	102,785
FURNITURE	737	0	5,000	5,000	5,000	5,000	10,000	0	30,000
TESTING	660	0	5,000	5,000	5,000	6,500	8,172	14,400	44,072
EQUIPMENT	730	1,500	9,400	5,000	6,200	10,987	62,433	177,507	271,527
DUES & FEES	810	350	1,500	500	850	1,775	18,174	19,600	42,399
TRANSFERS-Food Ser. & Federal Grant	890	0	0	0	0	0	0	15,647	15,647
BUDGET REDUCTIONS	930							0	0
TOTAL OTHER EXPENSE		268,625	107,805	94,940	94,888	163,280	1,406,387	3,459,120	5,326,420
TOTAL OTHER AS % OF BUDGET		25%	3%	3%	3%	4%	17%	48%	18%
TOTAL BUILDING EXPENSE									
SEWER & WATER	411	0	5,500	5,000	4,500	5,000	20,000	1,400	41,400
CONTRACT SERVICES - FACILITIES	420	0	84,154	54,501	76,150	144,914	136,300	14,960	510,979
TRASH REMOVAL	421	0	9,000	7,000	6,000	9,000	15,000	0	46,000
SNOW REMOVAL/SANDING	422	0	7,000	7,000	14,000	7,000	25,000	15,000	75,000
SPECIFIC REPAIRS	430	0	750	1,120	15,800	22,500	200,000	43,675	283,845
RENTAL / LEASE	440	0	0	0	0	0	34,000	0	34,000
PROPERTY & LIABILITY INSURANC	520	0	12,300	11,100	12,000	15,200	26,408	32,290	109,298
ELECTRICAL ENERGY	622	0	31,000	27,000	30,000	46,000	64,000	6,000	204,000
LP GAS	623	0	0	0	0	0	8,000	4,000	12,000
HEATING FUEL OIL	624	0	45,000	30,000	35,000	66,000	79,750	9,200	264,950
DIESEL/GAS	626	0	0	0	0	0	1	7,600	7,601
INTEREST	830	0	-1,063	89,065	-1,095	22,093	203,517	0	312,517
PRINCIPAL	910	0	0	180,000	0	40,625	395,225	0	615,850
TOTAL BUILDING EXPENSE		0	193,641	411,786	192,355	378,332	1,207,201	134,125	2,517,440
TOTAL BLD. EXP. AS % OF BUDGET		0%	6%	12%	7%	9%	14%	2%	9%
TOTAL GENERAL FUND BUDGET		1,087,493	3,325,028	3,461,830	2,941,351	4,300,117	8,360,799	7,161,499	29,550,624

HARTFORD FY 2019 BUDGET by SCHOOL by (FUNCTION)

FUNCTION TITLE BUDGET SUMMARY BY FUNCTION	FUNCTION NUMBER	PRE SCHOOL (added in DBS, WRS & OOS)	DOTHAN BROOK	WHITE RIVER	OTTAU QUECHEE	HARTFORD MEMORIAL MIDDLE SCHOOL	HARTFORD HIGH SCHOOL	HARTFORD DISTRICT EXPENSE	HARTFORD PROPOSED FY 2019 BUDGET
GENERAL EDUCATION TOTAL	1100	\$ 658,607	\$ 1,580,770	\$ 1,429,680	\$ 1,439,090	\$ 2,147,925	\$ 4,363,862	\$ 902,680	\$ 11,864,007
SPECIAL EDUCATION	1200	\$ 265,068	\$ 711,483	\$ 815,018	\$ 631,065	\$ 743,891	\$ 572,859	\$ 1,700,501	\$ 5,174,817
ATHLETICS & ACTIVITIES	1400		\$ 2,000	\$ 2,000	\$ 2,000	\$ 81,922	\$ 678,502	\$ -	\$ 766,424
GUIDANCE SERVICES	2120		\$ 156,521	\$ 102,694	\$ 64,338	\$ 165,523	\$ 639,634	\$ 8,044	\$ 1,136,754
HEALTH SERVICES	2130	\$ 3,000	\$ 99,607	\$ 101,007	\$ 82,428	\$ 94,191	\$ 97,851	\$ 17,738	\$ 492,822
PSYCHOLOGICAL SERVICES	2140	\$ 2,500	\$ -	\$ -	\$ -	\$ 41,437	\$ 41,437	\$ 419,685	\$ 502,559
SPEECH SERVICES	2150	\$ 154,818	\$ 120,995	\$ 105,108	\$ 97,506	\$ 43,091	\$ -	\$ 252,380	\$ 619,080
OCCUPATIONAL SERVICES	2160	\$ 2,000	\$ 40,121	\$ 29,120	\$ 59,863	\$ 29,895	\$ 9,668	\$ 7,100	\$ 175,767
PHYSICAL THERAPY SERVICES	2190	\$ 1,500	\$ 25,315	\$ 65,950	\$ -	\$ 15,081	\$ -	\$ 4,750	\$ 111,096
STAFF DEVELOPMENT	2210		\$ 7,100	\$ -	\$ -	\$ -	\$ -	\$ 314,419	\$ 321,519
MEDIA LIBRARY SERVICES	2220		\$ 63,073	\$ 102,229	\$ 63,654	\$ 102,022	\$ 66,785	\$ (11,572)	\$ 386,191
TECHNOLOGY SERVICES	2221		\$ -	\$ -	\$ -	\$ -	\$ 14,000	\$ 526,584	\$ 540,584
SCHOOL BOARD EXPENSE	2310		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,811	\$ 116,811
SUPERINTENDENT'S OFFICE	2320		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 364,368	\$ 364,368
PRINCIPALS' OFFICES	2410		\$ 234,496	\$ 227,846	\$ 218,255	\$ 371,285	\$ 355,459	\$ (13,847)	\$ 1,393,494
SPECIAL EDUCATION ADMINISTRATION	2420					\$ -	\$ -	\$ 298,925	\$ 298,925
FISCAL SERVICES	2520					\$ -	\$ 64,451	\$ 441,758	\$ 506,209
OPERATION OF SCHOOL BUILDING	2620		\$ 284,610	\$ 212,113	\$ 284,247	\$ 401,136	\$ 857,549	\$ 469,381	\$ 2,509,036
SECURITY SERVICES	2670					\$ -		\$ 40,000	\$ 40,000
TRANSPORT OF STUDENTS	2700		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 774,240	\$ 774,240
FOOD SERVICE OPERATIONS	3100							\$ 511,907	\$ 511,907
DEBT SERVICE	5100		\$ (1,063)	\$ 269,065	\$ (1,095)	\$ 62,718	\$ 598,742	\$ -	\$ 928,367
FUND TRANSFER TO FOOD SER.	5200							\$ 15,647	\$ 15,647
BUDGET REDUCTIONS								\$ -	\$ -
PROPOSED FY 2019 GENERAL FUND BUDGET		\$ 1,087,493	\$ 3,325,028	\$ 3,461,830	\$ 2,941,351	\$ 4,300,117	\$ 8,360,799	\$ 7,161,499	\$ 29,550,624

<u>Hartford School District Food Service Program for FY 2018</u>					
School	Free	Reduced	Total Students		%
Dothan Brook Elementary	66	6	246		29%
White River Elementary	81	7	206		43%
Ottauquechee Elementary	50	12	208		30%
Middle School	77	15	304		30%
Hartford High /Tech	103	10	414		27%
Special Ed Collaboratives	20	3	81		28%
Totals	397	53	1459		31%

<u>Hartford School District Federal & State Grant Funds</u>					
TITLE 1	Reading and Math Support				\$ 375,000
TITLE 2A	Staff Development				\$ 200,000
IDEA B	Special Ed Support				\$ 475,000
MEDICAID	Ed Support for lower income				\$ 175,000
EPSDT	Health Related Support				\$ 40,000
Perkins Vocational Grants	Support for HACTC Programs				\$ 200,000
Total Federal Grant Funding					\$ 1,465,000

<u>Hartford School District Cost per Student all Expenditure Sources</u>					
SCHOOLS	DBS	WRS	OQS	HMMS	HHS
FY2018 Proposed Budget	\$ 3,325,028	\$ 3,461,830	\$ 2,941,351	\$ 4,300,117	\$ 8,361,127
Student Population 2018	246	206	208	304	414
Budget-Cost/Student	\$ 13,516	\$ 16,805	\$ 14,141	\$ 14,145	\$ 20,196
Federal Grants	\$ 300,000	\$ 300,000	\$ 300,000	\$ 250,000	\$ 100,000
Federal Grants Cost/Student	\$ 1,220	\$ 1,456	\$ 1,442	\$ 822	\$ 242
Indirect Budget Cost /Student	\$ 5,197	\$ 5,197	\$ 5,197	\$ 5,197	\$ 5,197
\$ 7,161,171					
Total Cost / Student	\$ 19,933	\$ 23,458	\$ 20,780	\$ 20,164	\$ 25,635
Average Teacher Cost	81,838	84,086	76,744	77,935	77,513

HARTFORD AREA CAREER and TECHNICAL CENTER -EXPENSE BUDGET

BUDGET SUMMARY BY OBJECT	OBJECT	FY2017 ACTUAL BUDGET	FY2018 ADOPTED BUDGET	FY2019 PROPOSED BUDGET	FY2019 INC/(DEC)
SCHOOL DISTRICT SALARIES					
ADMINISTRATORS' SALARIES	111	\$ 209,097	\$ 214,620	\$ 232,336	17,716
TEACHERS' SALARIES	112	\$ 1,213,494	\$ 1,230,373	\$ 1,272,657	42,284
OT / PT RELATED SERVICE	113	\$ -	\$ -	\$ -	0
SECRETARIES' SALARIES	114	\$ 21,584	\$ 23,761	\$ 24,417	656
PARAS' SALARIES	115	\$ 115,331	\$ 123,241	\$ 126,661	3,420
COACHES' SALARIES	116	\$ -	\$ 4,687	\$ 4,687	0
BUS DRIVERS' SALARIES	117	\$ -	\$ -	\$ -	0
FISCAL SERVICES	118	\$ 40,378	\$ 38,420	\$ 39,494	1,074
CUSTODIANS' SALARIES	119	\$ 18,283	\$ 31,243	\$ 34,357	3,114
SUBSTITUTES' SALARIES	120	\$ 40,008	\$ 15,000	\$ 15,000	0
TOTAL SCHOOL DISTRICT SALARIES		1,658,175	1,681,345	1,749,609	68,264
TOTAL SALARIES AS % OF BUDGET		49.0%	45.7%	51.5%	
INSURANCE / RETIREMENT BENEFITS					
HEALTH INSURANCE	210	\$ 370,010	\$ 365,471	\$ 328,889	-36,582
HEALTH INSURANCE (RETIREES)	210	\$ 20,830	\$ 10,020	\$ 10,020	0
FICA DISTRICT	220	\$ 120,992	\$ 127,674	\$ 134,200	6,526
LIFE INSURANCE	230	\$ 5,281	\$ 1,590	\$ 1,677	87
DISABILITY INSURANCE	231	\$ -	\$ 3,876	\$ 4,076	200
RETIREMENT	232-240	\$ 13,969	\$ 18,629	\$ 20,854	2,225
WORKER COMP	250	\$ 9,189	\$ 10,623	\$ 11,204	581
UNEMPLOYMENT INSURANCE	260	\$ 3,350	\$ 12,000	\$ 12,000	0
STAFF DEVELOPMENT	270	\$ 23,317	\$ 32,200	\$ 32,200	0
DENTAL INSURANCE	280	\$ 25,421	\$ 25,085	\$ 25,134	49
BENEFITS COST		592,359	607,168	580,254	-26,914
BENEFITS AS % OF BUDGET		17.5%	16.5%	17.1%	
TOTAL OTHER EXPENSE					
CONTRACTED SERVICES	300	\$ 106,019	\$ 361,940	\$ 82,840	-279,100
TRANSPORTATION OF STUDENTS	510	\$ 18,554	\$ 42,000	\$ 42,000	0
TELEPHONE	530	\$ 4,805	\$ 10,000	\$ 10,000	0
SOFTWARE & LICENSES	532	\$ -	\$ -	\$ -	0
POSTAGE	534	\$ 3,055	\$ 4,625	\$ 4,625	0
ADVERTISING	540	\$ 15,737	\$ 17,150	\$ 17,150	0
PRINTING & COPYING	550	\$ 8,621	\$ 7,800	\$ 7,800	0
PERSONNEL TRAVEL	580	\$ 16,820	\$ 24,750	\$ 24,050	-700
ALLOCATIONS from GENERAL FUND	592	\$ 274,040	\$ 238,572	\$ 216,443	-22,129
TUITION	593	\$ -	\$ -	\$ -	0
SUPPLIES	610	\$ 207,764	\$ 237,170	\$ 245,550	8,380
BOOKS	640	\$ 15,443	\$ 28,750	\$ 24,570	-4,180
EQUIPMENT	730	\$ 50,687	\$ 61,615	\$ 62,400	785
FURNITURE	737	\$ 24,795	\$ 10,000	\$ 10,000	0
DUES & FEES	810	\$ 19,676	\$ 13,960	\$ 15,310	1,350
MISCELLANEOUS EXPENSE	890	\$ -	\$ -	\$ -	0
TOTAL OTHER EXPENSE		766,016	1,058,332	762,738	-295,594
TOTAL OTHER AS % OF BUDGET		22.6%	28.7%	22.4%	
TOTAL BUILDING EXPENSE					
CONTRACT SERVICES - FACILITIES	420	\$ 22,013	\$ 15,100	\$ 15,100	0
TRASH REMOVAL	421	\$ 7,946	\$ 4,000	\$ 4,000	0
SPECIFIC REPAIRS	430	\$ 49,913	\$ 47,600	\$ 48,250	650
CONTRACT SERVICES - FACILITIES	431	\$ -	\$ -	\$ -	0
RENT / LEASE (2012 Bond Principal & Interest)	440	\$ 165,621	\$ 120,583	\$ 120,000	-583
ELECTRICAL ENERGY	622	\$ 76,102	\$ 75,000	\$ 70,000	-5,000
LP GAS	623	\$ 834	\$ 1,000	\$ 1,000	0
HEATING FUEL OIL	624	\$ 41,277	\$ 70,000	\$ 45,000	-25,000
DIESEL/GAS	626	\$ 1,914	\$ 2,700	\$ 2,700	0
INTEREST	830	\$ -	\$ -	\$ -	0
PRINCIPAL	910	\$ -	\$ -	\$ -	0
TOTAL BUILDING EXPENSE		365,620	335,983	306,050	-29,933
TOTAL BLD. EXP. AS % OF BUDGET		10.8%	9.1%	9.0%	
TOTAL HACTC GENERAL FUND BUDGET		3,382,170	3,682,828	3,398,651	-284,177
TOTAL FEDERAL PERKINS GRANT		129,444	120,000	200,000	80,000
TOTAL HACTC PROPOSED BUDGET		3,511,614	3,802,828	3,598,651	-204,177

FY2019 Hartford Area Career & Technical Center Revenue Budget

FY19 Hartford Area Career & Technical Center Revenues	FY 2017 Actual Revenues	FY 2018 Adopted Revenues	FY 2019 Proposed Revenues	FY 2019 Increase (Decrease)
LOCAL REVENUES				
Deficit Balance Carry Forward		\$ 379,642	\$ (62,226)	\$ (62,226)
Reduction of Deficit -Tuition Revenue				
HACTC Hartford District Tuition	\$ 322,661	\$ 329,386	\$ 303,034	\$ (26,352)
HACTC Tuition In State	\$ 273,326	\$ 297,863	\$ 333,218	\$ 35,355
HACTC Tuition Out Of State	<u>\$1,092,126</u>	<u>\$1,079,400</u>	<u>\$1,115,380</u>	<u>\$ 35,980</u>
Student Tuition	\$1,688,113	\$1,706,649	\$1,751,632	\$ 44,983
Adult Tuition				
Tuition Adult LNA Program	\$ 23,170	\$ 11,875	\$ 11,875	\$ -
Tuition Adult Welding Program	<u>\$ 8,298</u>	<u>\$ 11,550</u>	<u>\$ 11,550</u>	\$ -
Total Adult Tuition	\$ 31,468	\$ 23,425	\$ 23,425	\$ -
Sale Building Trades Home	\$ 269,750			\$ -
Food Sales Culinary Arts	<u>\$ 22,591</u>	\$ 25,000	\$ 25,000	\$ -
	\$ 292,341	\$ 25,000	\$ 25,000	\$ -
SPECIAL ED				
HACTC Excess Costs HARTFORD	\$ 43,334	\$ 70,000	\$ 70,000	\$ -
HACTC SPED Services VT other	\$ 62,497	\$ 38,000	\$ 38,000	\$ -
HACTC SPED Services NH	\$ 56,319	\$ 90,000	\$ 90,000	\$ -
Excess Cost	<u>\$ 162,150</u>	<u>\$ 198,000</u>	<u>\$ 198,000</u>	\$ -
TOTAL LOCAL REVENUES	\$2,174,072	\$1,953,074	\$1,935,831	\$(17,243)
STATE REVENUES				
HACTC State Support Grant (Sept. 10,Dec. 10, April 30)	\$ 817,670	\$ 831,570	\$ 911,945	\$ 80,375
HACTC Tuition Reduct (DEC.10 & APRIL 30)	\$ 328,915	\$ 334,540	\$ 366,875	\$ 32,335
HACTC Transportation Reimbursement	\$ 25,440	\$ 20,000	\$ 20,000	\$ -
HACTC Coop Salary Assistance	\$ 29,753	\$ 30,000	\$ 30,000	\$ -
HACTC Guidance Salary (50%) Assistance	\$ 39,622	\$ 40,000	\$ 40,000	\$ -
HACTC Director Salary & Ben.(50%) Assistance	\$ 55,232	\$ 54,000	\$ 54,000	\$ -
HACTC Assistant Director Salary & Ben.(35%) Assistance	\$ 40,000	\$ 40,000	\$ 40,000	\$ -
HACTC Adult Ed Salary Assistance				\$ -
Total Vermont State Funding	\$1,336,632	\$1,350,110	\$1,462,820	\$112,710
TOTAL REVENUES	\$3,510,704	\$3,303,184	\$3,398,651	\$ 95,467
Adult Formula 3303TO930601 Grant				
State of Vermont Grant				
HACTC Equipment				
FEDERAL REVENUES				
HACTC Perkins NH	\$ 59,444	\$ 60,000	\$ 100,000	\$ 40,000
HACTC Perkins VT	<u>\$ 70,000</u>	<u>\$ 60,000</u>	<u>\$ 100,000</u>	<u>\$ 40,000</u>
PERKINS FEDERAL GRANT	\$ 129,444	\$ 120,000	\$ 200,000	\$ 80,000
REVENUES from ALL FUNDING SOURCES	\$3,641,977	\$3,423,184	\$3,598,651	\$175,467

FY2019 Hartford Autism Regional Program Collaborative Object Summary

BUDGET EXPENDITURES SUMMARY BY	OBJECT	FY2017 ACTUAL BUDGET	FY2018 ADOPTED BUDGET	FY2019 PROPOSED BUDGET	FY2019 INC/(DEC)
SCHOOL DISTRICT SALARIES					
ADMINISTRATORS' SALARIES	111	0	0	0	0
TEACHERS' SALARIES	112	423,634	422,270	416,877	-5,393
OT / PT RELATED SERVICE SALARIES	113	23,981	42,551	44,166	1,615
SECRETARIES' SALARIES	114	8,184	8,561	8,797	236
PARAS' SALARIES	115	230,896	223,905	235,513	11,608
COACHES' SALARIES	116	0	0	0	0
BUS DRIVERS'SALARIES	117	0	0	0	0
CUSTODIANS' SALARIES	119	0	0	0	0
DISTRICT OFFICERS' SALARIES	121	0	0	0	0
SUBSTITUTES' SALARIES	122	3,900	2,000	2,000	0
TOTAL SCHOOL DISTRICT SALARIES		690,595	699,287	707,353	8,066
TOTAL SALARIES AS % OF BUDGET		61%	61%	61%	
INSURANCE / RETIREMENT BENEFITS					
HEALTH INSURANCE	210	149,208	142,978	141,237	-1,741
FICA DISTRICT	220	50,010	54,561	54,495	-66
LIFE INSURANCE	230	2,098	558	558	0
DISABILITY INSURANCE	231	0	1,544	1,541	-3
RETIREMENT	232-240	1,097	2,020	2,020	0
WORKER COMPENSATION INSURANCE	250	3,267	3,599	3,602	3
UNEMPLOYMENT INSURANCE	260	0	0	0	0
EDUCATION REIMBURSEMENT	270	0	0	0	0
DENTAL INSURANCE	280	9,970	10,177	9,557	-620
TOTAL BENEFITS COST		215,650	215,437	213,010	-2,427
BENEFITS AS % OF BUDGET		19%	19%	18%	
TOTAL OTHER EXPENSE					
CONTRACTED SERVICES	310-390	9,808	10,200	10,200	0
TRANSPORTATION OF STUDENTS	510	5,901	9,000	9,000	0
TELEPHONE	530	7,651	8,000	8,000	0
SOFTWARE & LICENSES	532	0	3,000	3,000	0
POSTAGE	534	58	150	150	0
ADVERTISING	540	0	0	0	0
PRINTING & COPYING	550	5,755	7,000	7,000	0
PERSONNEL TRAVEL	580	2,666	3,603	3,603	0
ALLOCATIONS from GENERAL FUND	592	93,765	71,994	69,102	-2,892
SUPPLIES	610	6,400	11,160	11,160	0
BOOKS - PERIODICALS	640	0	0	0	0
EQUIPMENT	730	4,018	7,170	7,170	0
FURNITURE	737	0	500	500	0
DUES & FEES	810	2,116	4,500	4,500	0
TOTAL OTHER EXPENSE		138,138	136,277	133,385	-2,892
TOTAL OTHER AS % OF BUDGET		12%	12%	12%	
TOTAL BUILDING EXPENSE					
SEWER & WATER	411	0	0	0	0
CONTRACT SERVICES - FACILITIES	420	10,687	12,000	12,000	0
TRASH REMOVAL	421	0	0	0	0
SNOW REMOVAL/SANDING	422	0	0	0	0
SPECIFIC REPAIRS	430	206	5,000	5,000	0
RENTAL / LEASE	440	71,363	85,000	85,000	0
PROPERTY & LIABILITY INSURANCE	520	0	0	0	0
ELECTRICAL ENERGY	622	0	0	0	0
LP GAS	623	0	0	0	0
HEATING FUEL OIL	624	0	0	0	0
DIESEL/GAS	626	0	0	0	0
INTEREST	830	0	0	0	0
PRINCIPAL	910	0	0	0	0
TOTAL BUILDING EXPENSE		82,256	102,000	102,000	0
TOTAL BLD. EXP. AS % OF BUDGET		7%	9%	9%	
TOTAL AUTISM PROGRAM BUDGET		1,126,639	1,153,001	1,155,748	2,747

Hartford Autism Regional Program Revenue Budget

Hartford Autism Regional Program - REVENUE		Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2019	
Fiscal Year 2019 (July 1,2018-June 30,2019)		Actual Revenue	Adopted Revenue	Proposed Revenue	Increase (Decrease)	Number of Students
Tuition per Student						\$73,563.20
LOCAL REVENUES						
HARP Tuition Extended Year	Tuition - Student	\$ 45,356	52,300	52,300	0	
HARP Tuition Hartford	Tuition - Hartford	\$ 272,487	229,312.71	220,689.60	(8,623)	3
HARP Tuition VT In State	Tuition - VT LEA	\$ 630,357	687,938.13	662,068.80	(25,869)	9
HARP Tuition Out Of State	Tuition - NH LEA	\$ 227,264	183,450.17	220,689.60	37,239	3
Total Hartford Autism Regional Program Revenue		\$1,175,464	\$1,153,001	\$1,155,748	\$ 2,747	15.00

The Hartford Autism Regional Program (HARP) is in its 14th year of providing comprehensive behavioral and educational services, including Speech, Occupational and Physical therapy for students across the Autism Spectrum. HARP is a community based life skills program, providing students opportunities to master essential skills needed for optimal independence across all areas of their lives. HARP currently serves students from 11 Upper Valley school districts.

FY2019 Hartford Regional Alternative Program - RAP Collaborative Object Summary Expense

BUDGET EXPENDITURES SUMMARY		FY2017 ACTUAL	FY2018 ADOPTED	FY2019	FY 2018
SCHOOL DISTRICT SALARIES	OBJECT #	BUDGET	BUDGET	PROPOSED	increase
				BUDGET	(decrease)
ADMINISTRATORS' SALARIES	111	0	0	0	0
TEACHERS' SALARIES	112	413,816	423,029	438,433	15,404
OT / PT RELATED SERVICE SALARIES	113	4,653	4,863	15,289	10,426
SECRETARIES' SALARIES	114	19,097	19,263	19,793	530
PARAS' SALARIES	115	72,213	73,330	75,218	1,888
BUS DRIVERS'SALARIES	117	0	0	0	0
CUSTODIANS' SALARIES	119	0	0	0	0
SUBSTITUTES' SALARIES	120	0	0	0	0
TOTAL SCHOOL DISTRICT SALARIES		509,779	520,485	548,733	28,248
TOTAL SALARIES AS % OF BUDGET		54%	49%	51%	
INSURANCE / RETIREMENT BENEFITS					
HEALTH INSURANCE	210	112,037	117,709	108,513	-9,196
FICA DISTRICT	220	37,229	39,216	41,187	1,971
LIFE INSURANCE	230	1,477	407	414	7
DISABILITY INSURANCE	230	0	1,156	1,203	47
RETIREMENT	232-240	1,097	22	2,020	1,998
WORKER COMPENSATION INSURANCE	250	2,172	2,414	2,535	121
UNEMPLOYMENT INSURANCE	260	0	0	0	0
EDUCATION REIMBURSEMENT	270	0	0	0	0
DENTAL INSURANCE	280	8,188	8,492	8,753	261
TOTAL BENEFITS COST		162,200	169,416	164,625	-4,791
BENEFITS AS % OF BUDGET		17%	16%	15%	
TOTAL OTHER EXPENSE					
CONTRACTED SERVICES	300	2,550	7,000	7,000	0
TRANSPORTATION OF STUDENTS	510	13,195	14,000	14,000	0
TELEPHONE	530	8,819	10,000	10,000	0
SOFTWARE & LICENSES	532	1,814	3,000	3,000	0
POSTAGE	534	209	350	350	0
ADVERTISING	540	0	0	0	0
PRINTING	550	2,747	3,000	3,000	0
PERSONNEL TRAVEL	580	715	2,000	2,000	0
ALLOCATIONS from GENERAL FUND	592	125,823	103,512	91,159	-12,353
SUPPLIES	610	12,508	12,300	12,300	0
BOOKS - PERIODICALS	640	0	0	0	0
EQUIPMENT - TECHNOLOGY	730	3,478	5,000	5,000	0
EQUIPMENT	730	0	2,500	2,500	0
FURNITURE	737	612	5,000	5,000	0
DUES & FEES	810	6,371	7,000	7,000	0
TOTAL OTHER EXPENSE		178,841	174,662	162,309	-12,353
TOTAL OTHER AS % OF BUDGET		19%	16%	15%	
TOTAL BUILDING EXPENSE					
SEWER & WATER	411	1,218	1,200	1,200	0
CONTRACT SERVICES - FACILITIES	420	6,656	14,000	14,000	0
TRASH REMOVAL	421	1,902	2,000	2,000	0
SNOW REMOVAL/SANDING	422	0	0	0	0
SPECIFIC REPAIRS	430	0	0	0	0
RENTAL / LEASE	440	56,081	123,000	123,000	0
PROPERTY & LIABILITY INSURANCE	520	0	0	0	0
ELECTRICAL ENERGY	622	4,475	7,000	7,000	0
LP GAS	623	0	0	0	0
HEATING FUEL OIL	624	16,611	50,000	50,000	0
DIESEL/GAS	626	0	0	0	0
INTEREST	830	0	0	0	0
PRINCIPAL	910	0	0	0	0
TOTAL BUILDING EXPENSE		86,943	197,200	197,200	0
TOTAL BLD. EXP. AS % OF BUDGET		9%	19%	18%	
REGIONAL ALTERNATIVE PROGRAM BUDGET		937,763	1,061,763	1,072,867	11,104

Regional Alternative Program FY2019 Revenue

Regional Alternative Program - REVENUE		Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2019	
Fiscal Year 2019 (July 1,2018-June 30,2019)		Actual Revenue	Adopted Revenue	Proposed Revenue	Increase (Decrease)	Number of Students
Tuition per Student		→				\$ 37,704.79
Balance Forward						
LOCAL REVENUES						
RAP Extended Year Program Tuition	Tuition - Student	\$ 26,418	34,100	34,100	\$ -	
RAP Tuition Hartford	Tuition - Hartford	\$ 533,795	518,112	470,556	(47,556)	12.48
RAP Tuition In State	Tuition - VT LEA	\$ 239,900	244,585	411,736	167,151	10.92
RAP Tuition Out Of State	Tuition - NH LEA	\$ 188,828	264,967	156,475	(108,492)	<u>4.15</u>
Total Regional Alternative Program Collaborative Revenue		\$ 988,941	1,061,764	1,072,867	11,103	27.55

Established in 1996, The Regional Alternative Program at The Wilder School is an alternative program designed to meet the emotional and behavioral challenges of students in grades 1-12. Academic instruction is provided in a therapeutic milieu with individual, group, and family counseling for each student. The primary goal for each student is to successfully return to their mainstream school. The Regional Alternative Program at The Wilder School is a regional collaborative program and serves school districts throughout the Upper Valley.

FY2019 HARTFORD School District RRC REGIONAL RESOURCE Collaborative Object EXPENSE

BUDGET EXPENDITURES SUMMARY	OBJECT	FY2017	FY2018 ADOPTED	FY2019	FY2019
SCHOOL DISTRICT SALARIES		ACTUAL EXPENDED	BUDGET	PROPOSED BUDGET	INC/(DEC)
ADMINISTRATORS' SALARIES	111	0	0	0	0
TEACHERS' SALARIES	112	410,332	418,370	430,413	12,043
OT / PT RELATED SERVICE SALARIES	113	98,920	102,862	100,794	-2,068
SECRETARIES' SALARIES	114	0	0	0	0
PARAS' SALARIES	115	161,703	194,479	175,048	-19,431
COACHES' SALARIES	116	0	0	0	0
BUS DRIVERS'SALARIES	117	0	0	0	0
CUSTODIANS' SALARIES	119	0	0	0	0
DISTRICT OFFICERS' SALARIES	121	0	0	0	0
SUBSTITUTES' SALARIES	120	3,563	1,000	1,000	0
TOTAL SCHOOL DISTRICT SALARIES		674,518	716,711	707,255	-9,456
TOTAL SALARIES AS % OF BUDGET		58%	59%	59%	
INSURANCE / RETIREMENT BENEFITS					
HEALTH INSURANCE	210	159,300	162,258	140,819	-21,439
FICA DISTRICT	220	47,080	54,875	54,150	-725
LIFE INSURANCE	230	2,085	616	562	-54
DISABILITY INSURANCE	231	0	1,589	1,579	-10
RETIREMENT	232-240	0	21	12,600	12,579
WORKER COMPENSATION INSURANCE	250	3,170	3,620	3,537	-83
UNEMPLOYMENT INSURANCE	260	0	0	0	0
EDUCATION REIMBURSEMENT	270	0	0	0	0
DENTAL INSURANCE	280	10,064	10,492	9,077	-1,415
TOTAL BENEFITS COST		221,699	233,471	222,324	-11,147
BENEFITS AS % OF BUDGET		19%	19%	19%	
TOTAL OTHER EXPENSE					
CONTRACTED SERVICES	320	2,349	8,000	8,000	0
TRANSPORTATION OF STUDENTS	510	19,472	22,500	22,500	0
TELEPHONE	530	4,594	3,500	5,400	1,900
SOFTWARE & LICENSES	532	0	3,000	3,000	0
POSTAGE	534	0	0	0	0
ADVERTISING	540	0	0	0	0
PRINTING & COPYING	550	2,659	5,400	3,500	-1,900
SPECIAL ED. TUITION / ALTERNATIVE	561	0	0	0	0
PERSONNEL TRAVEL	580	411	1,802	1,802	0
ALLOCATIONS from GENERAL FUND	592	164,870	131,256	129,637	-1,619
SUPPLIES	610	5,504	9,400	9,400	0
BOOKS - PERIODICALS	640	0	0	0	0
EQUIPMENT - TECHNOLOGY	730	574	15,000	15,000	0
EQUIPMENT	730	357	4,700	4,700	0
FURNITURE	737	3,262	6,000	6,000	0
DUES & FEES	810	2,025	3,950	3,950	0
TOTAL OTHER EXPENSE		206,077	214,508	212,889	-1,619
TOTAL OTHER AS % OF BUDGET		18%	18%	18%	
TOTAL BUILDING EXPENSE					
SEWER & WATER	411	0	0	0	0
CONTRACT SERVICES - FACILITIES	420	0	0	0	0
TRASH REMOVAL	421	0	0	0	0
SNOW REMOVAL/SANDING	422	0	0	0	0
SPECIFIC REPAIRS	430	0	0	0	0
RENTAL / LEASE	440	52,313	52,500	52,500	0
PROPERTY & LIABILITY INSURANCE	520	0	0	0	0
ELECTRICAL ENERGY	622	0	0	0	0
LP GAS	623	0	0	0	0
HEATING FUEL OIL	624	0	0	0	0
DIESEL/GAS	626	1,317	2,400	2,400	0
INTEREST	830	0	0	0	0
PRINCIPAL	910	0	0	0	0
TOTAL BUILDING EXPENSE		53,630	54,900	54,900	0
TOTAL BLD. EXP. AS % OF BUDGET		5%	5%	5%	
REGIONAL RESOURCE PROGRAM BUDGET		1,155,924	1,219,590	1,197,368	-22,222

Regional Resource Program FY2019 Revenue Budget

Regional Resource Center - REVENUE		Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2019	
Fiscal Year 2019 (July 1,2018-June 30,2019)		Actual Revenue	Adopted Revenue	Proposed Revenue	Increase (Decrease)	Number of Students
Tuition per Student						\$41,713.26
Balance Forward						
REVENUES- TUITION						
RRC Extended Year Tuition Student	Tuition - Student	\$ 14,613	17,300	17,300	0	
RRC Tuition Hartford	Tuition - Hartford	\$ 370,775	409,336	283,650.14	(125,686)	6.8
RRC Tuition In State	Tuition - VT LEA	\$ 306,696	235,743	388,350.41	152,607	9.31
RRC Tuition Out Of State	Tuition - NH LEA	\$ 448,736	557,211	508,067.45	(49,144)	<u>12.18</u>
Total Regional Resource Center Collaborative Revenue		\$1,140,820	\$1,219,590	1,197,368	(22,222)	28.29

The Regional Resource Center is a collaborative program serving students with multiple disabilities within the Upper Valley. Students learn skills necessary to live and work independently in their community.

The program has both an academic and vocational component. The academic component of the program offers direct small group and individualized instruction in functional academic life skills both in the class setting and in the community. Vocationally, students work in teams developing employment readiness skills and independent living skills and participate in individual work experiences in the community. Students, families and the Regional Resource Center staff work together to implement goals and objectives that allow students to acquire skills to reach their maximum level of independence upon graduation to adulthood.

FY2019 Project Search Program Collaborative Object Summary

BUDGET EXPENDITURES SUMMARY BY	OBJECT	FY2017 ACTUAL BUDGET	FY2018 ADOPTED BUDGET	FY2019 PROPOSED BUDGET	FY2019 INC/(DEC)
SCHOOL DISTRICT SALARIES					
ADMINISTRATORS' SALARIES	111	0	0	0	0
TEACHERS' SALARIES	112	49,807	53,884	56,473	2,589
OT / PT RELATED SERVICE SALARIES	113	0	0	0	0
SECRETARIES' SALARIES	114	0	0	0	0
PARAS' SALARIES	115	0	0	0	0
COACHES' SALARIES	116	0	0	0	0
BUS DRIVERS' SALARIES	117	0	0	0	0
CUSTODIANS' SALARIES	119	0	0	0	0
DISTRICT OFFICERS' SALARIES	121	0	0	0	0
SUBSTITUTES' SALARIES	122	0	0	0	0
TOTAL SCHOOL DISTRICT SALARIES		49,807	53,884	56,473	2,589
TOTAL SALARIES AS % OF BUDGET		52%	49%	48%	
INSURANCE / RETIREMENT BENEFITS					
HEALTH INSURANCE	210	7,675	7,675	7,131	-544
FICA DISTRICT	220	3,724	4,122	4,320	198
LIFE INSURANCE	230	144	36	36	0
DISABILITY INSURANCE	231	0	129	136	7
RETIREMENT	232-240	0	0	0	0
WORKER COMPENSATION INSURANCE	250	214	237	248	11
UNEMPLOYMENT INSURANCE	260	0	0	0	0
EDUCATION REIMBURSEMENT	270	0	0	0	0
DENTAL INSURANCE	280	877	877	895	18
TOTAL BENEFITS COST		12,634	13,076	12,766	-310
BENEFITS AS % OF BUDGET		13%	12%	11%	
TOTAL OTHER EXPENSE					
CONTRACTED SERVICES	310-390	29,338	29,138	29,138	0
TRANSPORTATION OF STUDENTS	510	0	0	0	0
TELEPHONE	530	0	0	0	0
SOFTWARE & LICENSES	532	0	0	0	0
POSTAGE	534	0	0	0	0
ADVERTISING	540	461	3,000	3,000	0
PRINTING & COPYING	550	0	0	0	0
PERSONNEL TRAVEL	580	2,174	3,750	3,750	0
ALLOCATIONS from GENERAL FUND	592	0	0	4,555	4,555
SUPPLIES	610	1,458	4,500	4,500	0
BOOKS - PERIODICALS	640	0	0	0	0
EQUIPMENT	730	0	3,000	3,000	0
FURNITURE	737	0	0	0	0
DUES & FEES	810	0	0	0	0
TOTAL OTHER EXPENSE		33,431	43,388	47,943	4,555
TOTAL OTHER AS % OF BUDGET		35%	39%	41%	
TOTAL BUILDING EXPENSE					
SEWER & WATER	411	0	0	0	0
CONTRACT SERVICES - FACILITIES	420	0	0	0	0
TRASH REMOVAL	421	0	0	0	0
SNOW REMOVAL/SANDING	422	0	0	0	0
SPECIFIC REPAIRS	430	0	0	0	0
RENTAL / LEASE	440	0	0	0	0
PROPERTY & LIABILITY INSURANCE	520	0	0	0	0
ELECTRICAL ENERGY	622	0	0	0	0
LP GAS	623	0	0	0	0
HEATING FUEL OIL	624	0	0	0	0
DIESEL/GAS	626	0	0	0	0
INTEREST	830	0	0	0	0
PRINCIPAL	910	0	0	0	0
TOTAL BUILDING EXPENSE		0	0	0	0
TOTAL BLD. EXP. AS % OF BUDGET		0%	0%	0%	
TOTAL PROJECT SEARCH PROGRAM BUDGET		95,872	110,348	117,182	6,834

Hartford Project Search Program FY2019 Revenue Budget

Project Search Program - REVENUE		Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2019	
Fiscal Year 2019 (July 1,2018-June 30,2019)		Actual Revenues	Adopted	Proposed Revenues	Increase (Decrease)	Number of Students
Tuition per Student						\$ 11,718.20
LOCAL REVENUES						
Project Search Tuition Individual	Tuition - Student					
Project Search Tuition Hartford	Tuition - Hartford		\$ 35,217	11,718.20	(23,499)	1
Project Search Tuition VT In State	Tuition - VTLEA		\$ 46,957	58,591.00	11,634	5
Project Search Tuition Out Of State	Tuition - NH LEA		\$ 28,174	46,872.80	18,699	<u>4</u>
Total Project Search Program Revenue		\$ 114,865	\$ 110,348	\$ 117,182	\$ 6,834	10.00

Project Search provides a comprehensive approach to employment, job retention and career advancement for individuals with disabilities. Serving as a single point of entry, the Project Search program coordinates employment development and agency referrals with human resource needs. The goal is to match qualified individuals with disabilities to employers with open positions. The program provides on the job support, employment coaching, adaptations and accommodations as well as support to management staff. On site employment retention staff create a unique support system where people with disabilities can successfully maintain employment and advance their chosen careers.

Hartford School District

SCHOLARSHIP FUNDS

Cash Balance as of June 30, 2017

SCHOLARSHIP FUND	Balance June 30, 2016	Deposits	Interest Earned	Disburse ments	Balance June 30, 2017
ABC Scholarship Fund	7,904	0	29	1,000	6,933
Fannie Shepherd Scholarship Fund - #1	88,805	0	361	0	90,564
Fannie Shepherd Scholarship Fund - #2	1,827	0	7	0	1,834
Fred & Alma Bradley Scholarship Fund	100,000	2,449	311	1,000	101,760
Hartland Dam Fund	329	0	1	0	330
Lawrence Music Lab Grant Fund	7,470	1,220	30	0	8,720
Margaret Wiggin Fund	1,024	0	4	0	1,028
Maxfield/Russtown Land	1,428	0	6	0	1,434
Winsor Brown Land	889	0	4	0	893
TOTAL	\$ 226,831	\$ -	\$ 753	\$ 2,000	\$ 213,496

RESERVE FUNDS

Cash Balance as of June 30, 2017

RESERVE FUND (per 24 VSA §2804)	Balance June 30, 2016	Transfer from General	Interest Earned	Transfer to General Fund	Balance June 30, 2017
Construction Reserve Fund	147,465	0	415	140,000	7,880
Fuel Reserve Fund	51,526	0	210	0	51,736
Systems Repair Reserve Fund	16,686	0	68	0	16,754
Technology Reserve Fund	2,156	0	9	0	2,165
Vehicle Replacement Reserve Fund	13,412	0	42	0	13,454
TOTAL	\$ 231,245	\$ -	\$ 744	\$ 140,000	\$ 91,989

Hartford School District Bond Schedules

FISCAL YEAR	2013 Bond \$4,000,000			2014 Bond \$3,250,000			2015 Bond \$3,600,000			2018 Parking Lot \$1,467,000			All Bonds \$14,460,000		
	Principal	Interest	Total Debt Service	Principal	Interest	Total Debt Service	Principal White River	Interest	Total Debt Service	Principal Parking Lot Renovation	Interest	Total Debt Service	Principal	Interest	Total Debt Service
FY 2019	200,000	97,422	297,422	162,500	88,373	250,873	180,000	90,128	270,128	73,350	39,815	113,165	615,850	312,518	928,368
FY 2020	200,000	92,846	292,846	162,500	84,452	246,952	180,000	86,829	266,829	73,350	38,458	111,808	615,850	302,585	918,435
FY 2021	200,000	87,770	287,770	162,500	79,728	242,228	180,000	82,855	262,855	73,350	37,002	110,352	615,850	287,355	903,205
FY 2022	200,000	82,224	282,224	162,500	74,797	237,297	180,000	78,313	258,313	73,350	35,458	108,808	615,850	270,792	886,642
FY 2023	200,000	76,348	276,348	162,500	69,365	231,865	180,000	73,286	253,286	73,350	33,815	107,165	615,850	252,814	868,664
FY 2024	200,000	70,182	270,182	162,500	63,620	226,120	180,000	67,863	247,863	73,350	32,065	105,415	615,850	233,730	849,580
FY 2025	200,000	63,716	263,716	162,500	53,151	215,651	180,000	62,169	242,169	73,350	30,205	103,555	615,850	209,241	825,091
FY 2026	200,000	56,980	256,980	162,500	47,545	210,045	180,000	56,278	236,278	73,350	28,236	101,586	615,850	189,039	804,889
FY 2027	200,000	49,654	249,654	162,500	41,190	203,690	180,000	50,198	230,198	73,350	26,157	99,507	615,850	167,199	783,049
FY 2028	200,000	41,788	241,788	162,500	34,647	197,147	180,000	43,946	223,946	73,350	23,967	97,317	615,850	144,348	760,198
FY 2029	200,000	34,452	234,452	162,500	27,923	190,423	180,000	37,542	217,542	73,350	21,693	95,043	615,850	121,610	737,460
FY 2030	200,000	27,066	227,066	162,500	20,259	182,759	180,000	31,012	211,012	73,350	19,342	92,692	615,850	97,679	713,529
FY 2031	200,000	19,270	219,270	162,500	14,039	176,539	180,000	24,346	204,346	73,350	16,921	90,271	615,850	74,576	690,426
FY 2032	200,000	11,654	211,654	162,500	7,164	169,664	180,000	17,527	197,527	73,350	14,442	87,792	615,850	50,787	666,637
FY 2033	200,000	3,908	203,908	162,500	1,112	163,612	180,000	10,592	190,592	73,350	11,908	85,258	615,850	27,520	643,370
FY 2034							180,000	3,549	183,549	73,350	9,326	82,676	253,350	12,875	266,225
FY 2035										73,350	6,700	80,050	73,350	6,700	80,050
FY 2036										73,350	4,038	77,388	73,350	4,038	77,388
FY 2037										73,350	1,350	74,700	73,350	1,350	74,700
BALANCE	3,000,000	815,280	3,815,280	2,437,500	707,365	3,144,865	2,880,000	816,433	3,696,433	1,393,650	430,898	1,824,548	9,711,150	2,766,756	12,477,906

**HARTFORD TOWN SCHOOL
DISTRICT**

**Financial Statements
and
Independent Auditors' Report**

As of and for the Year Ended
June 30, 2017



**The
Hartford
School District**



TYLER, SIMMS & ST. SAUVEUR, CPAs, P.C.
Certified Public Accountants & Business Consultants

Independent Auditors' Report

To the School Board
of Hartford Town School District

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Hartford Town School District as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Hartford Town School District as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 4 to 12 and 52 be presented to supplement the basic financial statements. Also included as required supplementary information is the Schedule of State Contributions to Teachers' Pension and the Schedule of Proportionate Share of Net Pension Liability. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Hartford Town School District's basic financial statements. The combining schedule of fiduciary net position – agency funds and the collaborative schedule of income and expenses by program are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 *U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements.

The combining schedule of fiduciary net position – agency funds and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining schedule of fiduciary net position – agency funds and the schedule of expenditures of federal awards are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Other Reporting Required by *Governmental Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated October 20, 2017, on our consideration of the Hartford Town School District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Hartford Town School District's internal control over financial reporting and compliance.

Tyler, Semms and St. Severeur, CPAs, P.C.

Lebanon, New Hampshire
October 20, 2017

Registration No. 92-545



TYLER, SIMMS & ST. SAUVEUR, CPAs, P.C.
Certified Public Accountants & Business Consultants

**Independent Auditors' Report on Internal Control Over
Financial Reporting and on Compliance and Other Matters
Based on an Audit of Financial Statements Performed in
Accordance with *Government Auditing Standards***

To the School Board
of Hartford Town School District:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Hartford Town School District (the District) as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the District's basic financial statements and have issued our report thereon dated October 20, 2017.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Independent Auditors' Report on Internal Control Over
Financial Reporting and on Compliance and Other Matters
Based on an Audit of Financial Statements Performed in
Accordance with *Government Auditing Standards* (continued)**

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Tyler, Semms and St. Laurent, CPAs, P.C.

Lebanon, New Hampshire
October 20, 2017

VT License #92-545



TYLER, SIMMS & ST. SAUVEUR, CPAs, P.C.
Certified Public Accountants & Business Consultants

**Independent Auditors' Report on Compliance for Each
Major Program and Report on Internal Control Over Compliance;
Required by the *Uniform Guidance***

To the School Board
of Hartford Town School District:

Report on Compliance for Each Major Federal Program

We have audited the Hartford Town School District (the District) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended June 30, 2017. The District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance with each major federal program. However, our audit does not provide a legal determination of the District's compliance.

Opinion on Each of the Major Federal Programs

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2017.

**Independent Auditors' Report on Compliance for Each
Major Program and Report on Internal Control Over Compliance;
Required by the *Uniform Guidance* (continued)**

Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on a major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the *Uniform Guidance*, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the *Uniform Guidance*. Accordingly, this report is not suitable for any other purpose.



Lebanon, New Hampshire
October 20, 2017

VT License #92-545

HARTFORD TOWN SCHOOL DISTRICT
Schedule of Expenditures of Federal Awards
As of and for the Year Ended June 30, 2017

Federal Grantor/ Pass-through Grantor/ Program or Cluster Title	Federal CFDA Number	Grantor's Award Number	Expenditures
U.S. Department of Agriculture:			
Passed through State of Vermont Department of Education:			
Fresh fruits and vegetables program	10.582	4449T0931700	\$ <u>23,997</u>
			<u>23,997</u>
Passed through State of Vermont Department of Education:			
National School Lunch Program	10.555	4450T0931700	187,079
National School Lunch Program (Commodities)	10.555	N/A	30,874
School Breakfast Program	10.553	4452T0931700	<u>54,693</u>
Total Child Nutrition Cluster			<u>272,646</u>
Total U.S. Department of Agriculture			<u>296,643</u>
U.S. Department of Education:			
Passed through State of Vermont Department of Education:			
Title I Grants to Local Educational Agencies	84.010	4250T0931701	<u>370,393</u>
Special Education Grants to States (IDEA-B)	84.027	4226T0931701	367,374
Special Education Grants to States (IDEA-B Proportionate)	84.027	4223T0931701	1,719
Special Education Grants to States (IDEA-B Preschool)	84.173	4228T0931701	<u>8,373</u>
Total Special Education Cluster (IDEA)			<u>377,466</u>
Improving Teacher Quality State Grants (Title IIA)	84.367	4651T0931701	<u>129,891</u>
Career and Technical Education - Basic Grants to States	84.048	4318T0931701	104,705
Passed through State of New Hampshire Department of Education			
Career and Technical Education - Basic Grants to States	84.048	N/A	<u>72,037</u>
Total Career and Technical Education - Basic Grants to States			<u>176,742</u>
Total U.S. Department of Education			<u>1,054,492</u>
Total Expenditures of Federal Awards			<u>\$ <u>1,351,135</u></u>

The accompanying notes the schedule of expenditures of federal awards are an integral part of these financial statements.

HARTFORD TOWN SCHOOL DISTRICT
Notes to Schedule of Expenditures of Federal Awards
As of and for the Year Ended June 30, 2017

1. Basis of Presentation:

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal grant activity of Hartford Town School District under programs of the federal government for the year ended June 30, 2017. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (the "Uniform Guidance"). Because the Schedule presents only a selected portion of the operations of Hartford Town School District, it is not intended to and does not present the financial position, changes in net assets or cash flows of Hartford Town School District.

The District did not have any payments to subrecipients during the reporting period.

2. Summary of Significant Accounting Policies:

Expenditures reported on the Schedule are reported on the same basis of accounting as the basic financial statements. Such expenditures are recognized following the cost principles contained in Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. Pass-through entity identifying numbers are presented where available.

The District has not elected to use the 10 percent de minimus indirect cost rate to recover indirect costs as allowed under the *Uniform Guidance*.

3. Major and Non-Major Programs:

Uniform Guidance establishes risk-based criteria for determining major programs and selecting those federal programs to be tested for compliance with program requirements. The major programs for 2017 was the Special Education Grants to States (IDEA-B) Cluster (CFDA 84.027 and 84.173)

4. Noncash Assistance:

The value of the noncash assistance received was determined in accordance with the provisions of the *Uniform Guidance*.

HARTFORD TOWN SCHOOL DISTRICT
Schedule of Findings and Questioned Costs (continued)
As of and for the Year Ended June 30, 2017

SECTION II – FINANCIAL STATEMENT AUDIT FINDINGS

None

SECTION III – FEDERAL PROGRAM AUDIT FINDINGS

None

SECTION IV – SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

None



**We welcome feedback on this report.
If you have any comments or suggestions,
please email Noel Bryant, Assistant Superintendent at:
bryantn@hartfordschools.net**

HARTFORD SCHOOL DISTRICT
2018 - 2019 School Calendar - Approved 12/13/17

	M	Tu	W	Th	F		M	Tu	W	Th	F
August	13	14	15	16	17	February					1
4	T	T	T*	T/AS	T	15	4	5	6	7	8
	X	28	29	30	31		11	12	13	14	15
							X	X	X	X	X
September							25	26	27	28	
19	H	4	5	6	7	March					1
	10	11	12	13	14	20	4	5	6	7	8
	17	18	19	20	21		11	12	13	14	15
	24	25	26	27	28		18	19	20	D	T/PC
October	1	2	3	4	5		25	26	27	28	29
22	T	9	10	11	12	April	1	2	3	4	5
	15	16	17	18	19	17	8	9	10	11	12
	22	23	24	25	26		X	X	X	X	X
	29	30	31				22	23	24	25	26
November				D	T/PC		29	30			
17	5	6	7	8	9	May			1	2	3
	H	13	14	15	16	22	6	7	8	9	10
	19	20	X	X	X		13	14	15	16	17
	26	27	28	29	30		20	21	22	23	24
December							H	28	29	30	31
15	3	4	5	6	7	June					
	10	11	12	13	14	4	3	4	5	6	G/T/S
	17	18	19	20	21		S	S	S	S	S
	X	X	X	X	X		S	S	S	S	S
	X										
January		X	2	3	4						
20	7	8	9	10	11						
	14	15	16	17	18						
	T	T	23	24	25						
	28	29	30	31							

Aug.20-24	In-service days (no classes for students)	T = Teacher In-service Days (No classes for students)
Aug.22	All Staff Breakfast	D = Early Dismissal for Students (1/2 day in-service)
Aug.23	Paraprofessional In-Service	H = Holiday; School closed for students and teachers
Aug. 28	First day of school for students	X = School closed for students and teachers
Sept.3	Labor Day (school closed)	S = Snow-day make-up day if needed
Oct.8	In-service day (no classes for students)	PC = Parent-teacher conferences
Nov.1	Early dismissal for students	G = Graduation
Nov.2	No classes students/K-8 Parent Conferences	AS = All Staff In-service Day
Nov.12	Veterans Day (school closed)	T* = Welcome Breakfast
Nov.21,22,23	Thanksgiving Recess (school closed)	First Quarter Ends:
Dec.24-Jan.1	Holiday Recess (school closed)	Second Quarter Ends:
Jan.21	MLK Day (In-service/no classes for students)	Third Quarter Ends: Oct.26 (42 days)
Jan.22	In-service day (no classes for students)	Year Ends: If no snow days Jan.11 (43 days)
Feb.18-22	Winter Recess (school closed)	Mar.29 (47 days)
Mar.21	Early Dismissal for students	First Trimester ends: Jun.6 (43 days)
Mar.22	No classes students/Elem. Parent Conferences	Second Trimester ends:
Apr. 15-19	Spring Recess (school closed)	Third Trimester ends: Nov.16 (55 days)
May 27	Memorial Day (school closed)	June 6 Last student day if no snow Mar. 8 (63 days)
June 6	Last student day if no snow days	June 7 Last teacher day if no snow Jun.6 (57 days)
June 7	In-service day OR 1 st snow make-up day	June 20 Last student day if 10 snow days
Jun.7-21	Snow-day make-up days (up to 10)	June 21 Last teacher day if 10 snow days
June 7	Graduation	
Student days must equal 175 and teacher days must equal 186		

THANK YOU FOR YOUR SERVICE TO THE TOWN OF HARTFORD

RICHARD MENGE, PUBLIC WORKS DIRECTOR
2002 – 2017 (15 YEARS)

MARY “BETH” HILL, TOWN CLERK
1992 - 2018 (26 YEARS)

ALLYN RICKER, HIGHWAY SUPERINTENDENT
1988 – 2017 (29 YEARS)

PATRICIA “PAT” STARK, RECORDS & INFORMATIONAL SPECIALIST
1987 – 2017 (30 YEARS)

THOMAS LYMAN, POLICE OFFICER
1975-2017 (42 YEARS)

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