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To: Lucie Garand <lgarand@drm.com>

Subject: Language

ACO does not set costs. Reimbursements of the health care services received are set by negotiations that happen between provider and payer.

The Unified Community Collaborative doesn't exist (old Blueprint term). Payments are made directly to designated or specialized service agencies. Payments are determined by OneCare's Board of Managers and are included in annual contracts.

The ACO does not pay for mental health counseling—we are paying for care coordination. Counseling is covered through payer.