



OneCareVermont

OneCare Vermont:

House Health Care Committee

January 30, 2015

OneCare Vermont ACO



OneCareVermont

■ Background

- Formed in 2012 by Dartmouth-Hitchcock and Fletcher Allen (now University of Vermont Health Network) as a statewide ACO for Vermont
- Attracted large network of all types of providers including all other hospitals in Vermont including the eight Critical Access Hospitals
- Has multiple FQHCs participating in the network for the Medicare program
- Proactively sought network participation relationships in 2013/2014 with home health, skilled nursing facilities, and designated agencies for mental health and substance abuse
- Collaborative co-leader and co-architect of the Commercial and Medicaid Shared Savings Programs, and the emerging ACO-Blue Print aligned model for 2015/2016
- ACO expenses supported by the founders until 2015, and now co-funded by other participating providers and SIM grant funds

OneCare Vermont ACO



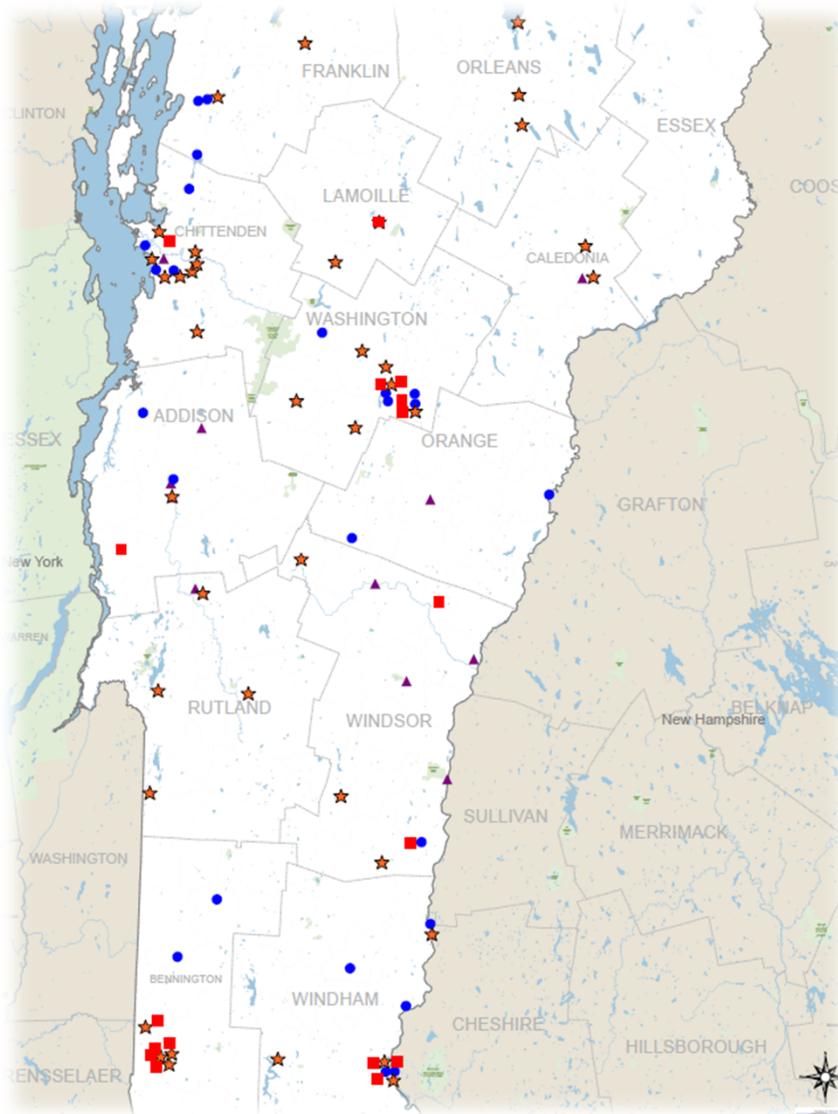
OneCareVermont

- An ACO of national distinction
 - True statewide geographic coverage
 - Full acute care hospital participation for large geography
 - Full continuum of care “in the tent”
 - Well ahead of ACOs in other states in building bridges with LTSS programs and providers
 - Unique top governance model designed for diverse representation and balance of power
 - Governance, clinical and financial models all balancing central leadership and support with local governance and community accountability
 - One of nation’s largest Medicare ACOs by attribution
 - One of first multi-payer ACOs

Provider Network – Largest Primary Care Network in Vermont



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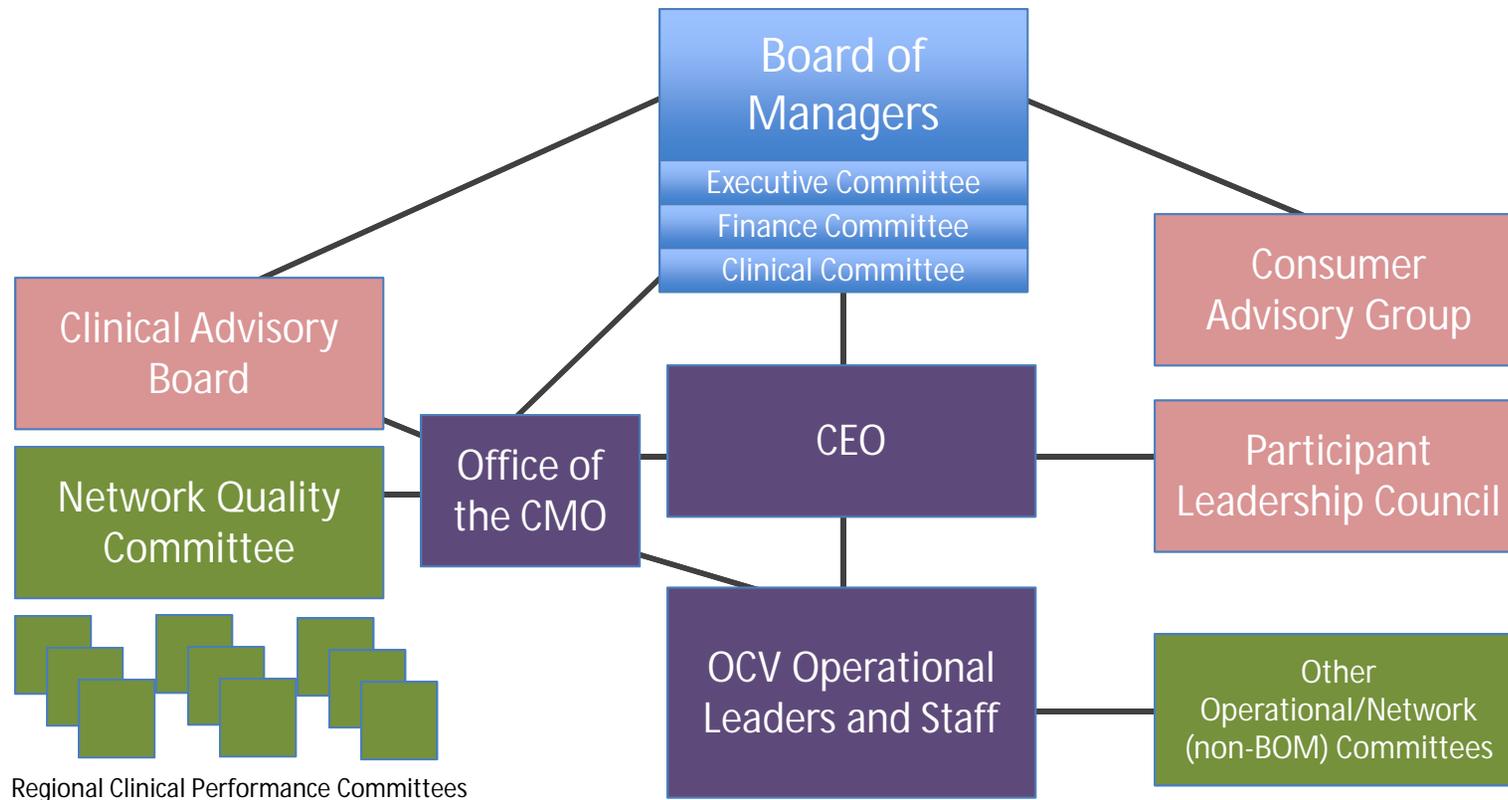


NCOA PCMH Level	OneCare/Blueprint Primary Care Practices
▲ Level 1	12
● Level 2	24
★ Level 3	41
■ Non-NCOA PCMH	18
Total Practices	95

OneCare Governance Structure



OneCareVermont



Board of Managers



Advisory Boards



Network/Operational Committees



OneCare Management and Staff

OneCare Board of Managers



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Founder Selected Seats

Steve Leffler MD* – Chief Medical Officer, University of Vermont Medical Center

Bob Pierattini MD – Chair, Psychiatry, University of Vermont Medical Center

Judy Tarr Tartaglia – CEO, University of Vermont Health Network - Central Vermont Medical Center

Robert Greene MD* – Chief Population Health Officer, Dartmouth-Hitchcock

Kevin Donovan – Chief Executive Officer, Mt. Ascutney Hospital

Kevin Stone* – Project Specialist for Accountable Care, Dartmouth-Hitchcock

Provider Participant Selected Seats

Todd Centybear – Former Executive Director, the Howard Center (Mental health providers)

PPS Hospital Seat* – TBD: Currently open due to 2015 resignation (PPS hospitals)

Kevin Kelley – CEO, Community Health Services of Lamoille Valley (FQHCs)

Judy Morton – Executive Director, Mountain View, Rutland (Sub-acute providers)

Toby Sadkin MD – PCP, St Albans (Private/Community Practice Physicians)

Eric Seyferth MD* – PCP, Bennington (Private/Community Practice Physicians)

Joe Woodin* – CEO, Gifford Medical Center (Critical Access Hospitals)

Consumer Seats

Ed Colodny – (Representing Medicare beneficiaries) Retired executive and attorney

Kristin Paya – (Representing Medicaid beneficiaries) VP, Head Start Policy Council Board

John Sayles – (Representing Commercial beneficiaries) CEO, Vermont Foodbank

* Executive Committee Members

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OneCare Board of Managers



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Supermajority Approval Requires
75% = 12 of 16 votes

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- Robert Greene MD* – Chief Population Health Officer, Dartmouth-Hitchcock
- Kevin Donovan – Chief Executive Officer, Mt. Ascutney Hospital
- Kevin Stone* – Project Specialist for Accountable Care, Dartmouth-Hitchcock

2 of the required 12 votes
must be one each from
each founder organization
appointees

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- Toby Sadkin MD – PCP, St Albans (Private/Community Practice Physicians)
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- Joe Woodin* – CEO, Gifford Medical Center (Critical Access Hospitals)

Minimum of 6 votes
required from among all
other seats
(more if founder seats not
unanimous)

Consumer Seats

- Ed Colodny – (Representing Medicare beneficiaries) Retired executive and attorney
- Kristin Paya – (Representing Medicaid beneficiaries) VP, Head Start Policy Council Board
- John Sayles – (Representing Commercial beneficiaries) CEO, Vermont Foodbank

* Executive Committee Members

OneCare 2015-2019 Plan



OneCareVermont

- **Work with GMCB on a post-SSP, multi-payer ACO model for Vermont**
 - Seek to empower providers under aligned incentives while providing predictable cost growth to buyers
 - OneCare prepared to embrace a shared risk, population-based payment model (i.e. capitation) at top of network if designed for an adequate base and rate of increase
- **Lead a provider co-designed model for moving away from FFS**
 - Envision a responsible but powerful movement away from FFS as the exclusive revenue model
 - Provide for adequate, rational, transparent, and fair base revenue models for providers including primary care
 - Build a meaningful pool for add-on incentive payments to align providers across the continuum of care to work together in their local communities
- **Work with Blue Print on the "next generation" population health management model for Vermont**
 - Elements of ACO-Blue Print collaboration "transition" model for 2015/2016 already being implemented
 - Discussions on a unified "next step" viewpoint for 2017 are beginning